

STATE OF VERMONT
GREEN MOUNTAIN CARE BOARD

In re: Application of Rutland Regional Medical)
Center, Renovation of Emergency) Docket No. GMCB-012-14con
Department and 2,072 Gross Square Feet)
Of New Construction)

CERTIFICATE OF NEED

I. Project Description and Scope

In accordance with Title 18, Chapter 221, Subchapter 5, other applicable laws and the Statement of Decision in this matter, the Green Mountain Care Board issues this Certificate of Need to Rutland Regional Medical Center (“RRMC”) subject to the terms, conditions and requirements below.

RRMC proposes to renovate and reconfigure space within the Emergency Department (ED) and construct a new one-story, 2,072 square foot addition to the east side of the ED to house offices and support staff. The project will increase the total number of beds from 19 to 26, and increase the hospital’s ED area from 13,657 gross square feet (GSF) to 15,729 GSF.

Overall, the project design and reorganization of existing ED space is focused on patient privacy, efficiency and safety. The renovations to the existing ED will include the addition of a four bed psychiatric holding suite with a dedicated nursing station and bathroom, and a fifth holding room located outside of the holding suite. The psychiatric holding suite will be located away from the fast paced activities of the ED to offer a more secure and calm environment. An isolation room will also be added, making two such rooms available. Each of the isolation and psychiatric exam rooms can be converted from specific use rooms to exam rooms by securing standard headwalls behind overhead doors, creating additional flexibility to accommodate patient volume. “Swing” behavioral health rooms will be equipped with a full headwall, sink, telemetry monitoring, nurse call, suction and oxygen behind a “garage door” that can be raised to expose the medical equipment and gases needed to care for the general ED patient.

The renovations will also reorganize existing space within the ED to increase safety. The existing control doors for ED security place a number of staff (security office and triage) and the waiting public (general and family waiting, consultation) on the non-secure side of the ED. The proposed renovation places these areas behind security controlled doors. Both the security office and the reception desk will have full line of sight of the drop off-area, entrance vestibule, and secured lobby from behind bullet resistant glass and walls. This allows staff to safely observe patients and visitors arriving in the ED and to safely access a potential threat and control the threat in a timely manner. The nurses’ station will be changed to have a direct line of sight to the entrance of the ED for improved security. The Security Department will also be moved to the core of the ED to improve safety for patients and staff.

The total project cost is \$4,714,861. The project will be financed with internal equity and cash reserves.

The proposed project is outlined in detail in the Certificate of Need Application, related materials provided by RRM, and the Statement of Decision issued today.

II. Timeline

Certificate of Need Application	June 30, 2014
Supplement to the Application Filed	July 24, 2014, August 13, 2014, September 3, 8, 17 and 22, 2014
Application Closed	October 1, 2014
Public Notice Published	July 14, 2014

III. Requirements

This Certificate of Need is subject to the following terms, conditions and requirements:

- A. RRM shall comply with the scope of the project as described in the Application and other materials in the record submitted by RRM. This Certificate of Need is limited to the project and activities described therein. RRM shall in all respects develop and operate the project in compliance with the project scope as described in the Application, and in other information in the record.
- B. The project as described in the Application shall be fully implemented within three (3) years of the date of this Certificate of Need or the Certificate of Need shall become invalid and deemed revoked.
- C. Noncompliance with any provision of this Certificate of Need or applicable ordinances, rules, laws and regulations may constitute a violation of this Certificate of Need and may be cause for enforcement action pursuant to 18 V.S.A. §§ 9445, 9374(i), and any other applicable law.
- D. This Certificate of Need is not transferable or assignable and is issued only for the premises and entity named in the Application.
- E. If RRM contemplates or becomes aware of a potential or actual nonmaterial change, as defined in 18 V.S.A. § 9432(12), or a material change as defined in 18 V.S.A. § 9432(11), to the scope or cost of the project described in its Application and as designated in this Certificate of Need, RRM shall file a notice of such change immediately with the Green Mountain Care Board. The Green Mountain Care Board shall review the proposed change and advise RRM whether the proposed change is subject to review.

- F. RRMC shall file implementation reports with the Green Mountain Care Board at six-month intervals after the date of this Certificate of Need through the date all components and phases of the project are complete and fully operational. The implementation reports shall include the following information and analysis:
1. Overview of the project, including information and analysis demonstrating that the project is in conformance with the scope of the project as described in the Application. Such reports must identify any changes to the financing of the project.
 2. A separate spreadsheet including the following columns: Certificate of Need approved amount, expenditures for the six-month reporting period and reporting period dates, dollars expended to date, dollars that remain, and percent under/over budget with line items under each column per the application line items and including renovation, equipment and contingency costs.
 3. Notice of any material or nonmaterial change, or verification that no material or nonmaterial changes are contemplated or have occurred.
- G. The Green Mountain Care Board may, after notice and an opportunity to be heard, make such further orders as are necessary or desirable to accomplish the purposes of this Certificate of Need, and to ensure compliance with the terms and conditions of this Certificate of Need.
- H. All reports, notices, forms, information or submissions of any kind required to be submitted to the Green Mountain Care Board as a condition of this Certificate of Need shall be signed by RRMC's chief executive officer and verified by the chief executive officer, or by his or her designated representative.
- I. The conditions and requirements contained in this Certificate of Need shall remain in effect for the duration of the reporting period defined in paragraph F above.

SO ORDERED.

Dated: October 17, 2014
 Montpelier, Vermont

s/ Alfred Gobeille)

s/ Cornelius Hogan)

s/ Betty Rambur)

s/ Allan Ramsay)

GREEN MOUNTAIN
 CARE BOARD
 OF VERMONT

Filed: October 17, 2014

Attest: s/ Janet Richard
Green Mountain Care Board
Administrative Services Coordinator