

**Green Mountain Care Board**  
89 Main Street  
Montpelier, VT 05620

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## DELIVERED ELECTRONICALLY

February 9, 2017

Mr. Steven Gordon  
Brattleboro Memorial Hospital  
17 Belmont Ave.  
Brattleboro, VT 05301

**RE: Docket No. GMCB-001-16con, Demolition of Existing Two-Story Building and Construction of a New Four Story Building and Renovations to House Medical Offices, Cardiac Rehabilitation, Replacement of Operating Room Suite, Central Sterile Processing, Replacement of Boilers and Relocations of Physician Practices to Gannet Building. Project Cost: \$22,692,789.**

Dear Mr. Gordon:

Thank you for the requested architectural plans. We are still working on the architectural, mechanical/electrical/plumbing/fire protection and financial analyses and will get questions to you regarding these components at a later date. The information requested below is needed to complete our review. Please provide the following:

1. Please complete the table below for the existing 3 Operating Rooms (ORs) and 1 Procedure Room (PR).

	Capacity and Projected Volumes Summary							
	Capacity				Projected Volumes			
	Year 1	Year 2	Year 3	Year 4	Year 1	Year 2	Year 3	Year 4
<b>Operating Room</b>								
<b>OR 1</b>								
<b>OR 2</b>								
<b>OR 3</b>								
<b>Total OR</b>								
<b>Procedure Room</b>								



PR 1									
Total PR									
Grand Total OR+PR									

2. Please complete the table below for the proposed 3 Operating Rooms (ORs) and 2 Procedure Rooms (PRs).

	Capacity and Projected Volumes Summary							
	Capacity				Projected Volumes			
	Year 1	Year 2	Year 3	Year 4	Year 1	Year 2	Year 3	Year 4
<b>Operating Room</b>								
OR 1								
OR 2								
OR 3								
Total OR								
<b>Procedure Room</b>								
PR 1								
PR 2								
Total PR								
Grand Total OR+PR								

- Provide the current and proposed number and location of all pre- and post-op beds. Explain how the need for the proposed 21 pre- and post-op beds was determined and provide supporting data.
- Tab 5. The hospital currently has one procedure room. Provide more detailed information and supporting data to support the need for two proposed procedure rooms.
- Provide a detailed summary of the alternatives explored for each component of this project, associated costs, and why the other alternatives were not selected.
- Provide a complete copy of the Surgery Management Improvement Group (SMIG) study. Tab 5 only includes a PowerPoint summary.



7. It is stated that," The proposal does not include the purchase of any x-ray or other diagnostic equipment." (Tab 1, p. 3) Confirm whether this is the case because you are reusing existing x-ray and diagnostic equipment.
8. Confirm the square footage for each of the three proposed ORs.
9. Confirm that all the costs associated with the construction, renovations and relocation of functions and staff reflected in the application are included in the total project cost.

In responding, restate the question in bold font and respond in unbolded font. Send the original and two hard copies (three-hole punch one hard copy) with a Verification Under Oath to my attention at the Green Mountain Care Board, 89 Main Street, Montpelier, Vermont 05620, and an electronic copy to me at [donna.jerry@vermont.gov](mailto:donna.jerry@vermont.gov).

If you have any questions, please do not hesitate to contact me at (802) 828-2918.

Sincerely,

s/ Donna Jerry

Donna Jerry

Senior Health Policy Analyst

cc. Office of the Health Care Advocate

