Vt. Hospitals FY 2017 Submitted Budgets

	Net Patient Revenue Percent of Increase
Budget 2016 Approved NPR	\$ 2,307,481,048
Budget 2017 Submitted NPR	\$ 2,421,935,116
NPR increase	\$ 114,454,068 4.96%
Adjust NPR for physician spending in the	
community that is now accounted for in the	
hospital budgets	\$ 18,746,701
2017 NPR real increase	\$ 95,707,367 4.15%
Adjust NPR for 20% reduction in NPR overage	
as proposed by hospitals	\$ 3,158,316
Final 2017 NPR real increase	\$ 92,549,051 4.01%

Vt. Hospitals FY 2017 Submitted Budgets

Hospital					Deduct NPR for			
		Approved 2016	Submitted 2017	Net Patient Rev	Physician transfers	Adjusted Net Patient	Adjusted NPR %	Submitted NPR %
	2015 Actual	Budget	Budget	Growth	or acquisitions	Rev Growth	change B16 - B17	change B16-B17
Brattleboro Memorial Hospital	\$75,742,920	\$73,896,151	\$76,408,611	\$2,512,460	\$0	\$2,512,460	3.4%	3.4%
Central Vermont Medical Center	\$173,990,659	\$173,996,286	\$193,220,803	\$19,224,517	\$2,804,070	\$16,420,447	9.4%	11.0%
Copley Hospital	\$63,464,436	\$60,987,719	\$65,509,894	\$4,522,175	\$0	\$4,522,175	7.4%	7.4%
Gifford Medical Center	\$53,896,728	\$56,201,733	\$57,762,429	\$1,560,696	\$0	\$1,560,696	2.8%	 2.8%
Grace Cottage Hospital	\$16,038,766	\$18,375,041	\$19,205,503	\$830,462	\$0	\$830,462	4.5%	4.5%
Mt. Ascutney Hospital & Health Center	\$45,514,515	\$48,060,871	\$47,744,700	-\$316,171	\$0	-\$316,171	-0.7%	-0.7%
North Country Hospital	\$73,297,094	\$76,604,320	\$81,189,662	\$4,585,342	\$0	\$4,585,342	6.0%	6.0%
Northeastern VT Regional Hospital	\$65,548,594	\$68,095,300	\$71,339,400	\$3,244,100	\$0	\$3,244,100	4.8%	4.8%
Northwestern Medical Center	\$97,798,763	\$95,697,390	\$102,867,018	\$7,169,628	\$3,080,325	\$4,089,303	4.3%	7.5%
Porter Medical Center	\$70,596,270	\$75,581,083	\$76,094,922	\$513,839	\$0	\$513,839	0.7%	0.7%
Rutland Regional Medical Center	\$228,328,637	\$233,248,162	\$243,415,448	\$10,167,286	\$2,372,983	\$7,794,303	3.3%	4.4%
Southwestern VT Medical Center	\$142,769,168	\$144,025,568	\$152,792,211	\$8,766,643	\$1,720,462	\$7,046,181	4.9%	6.1%
Springfield Hospital	\$55,926,090	\$55,936,500	\$59,147,241	\$3,210,741	\$0	\$3,210,741	5.7%	5.7%
University of Vermont Medical Ctr	\$1,115,357,666	\$1,126,774,924	\$1,175,237,274	\$48,462,350	\$8,768,861	\$39,693,489	3.5%	4.3%
Totals	\$2,278,270,306	\$2,307,481,048	\$2,421,935,116	\$114,454,068	\$18,746,701	\$95,707,367	4.15%	4.96%

Vt. Hospitals FY 2017 Submitted Budgets Rate Trends

	2042	2014	2045	2016	2045			
	2013	2014	2015	2016	2017 If Approved as			
Annual Rate Increase	Approved	Approved	Approved	Approved	Submitted	Proposed		
Brattleboro Memorial Hospital	5.2%	5.8%	2.7%	-1.4%	3.5%	3.5%		
Central Vermont Medical Center	5.0%	6.9%	5.9%	4.7%	3.0%	2.63%		
Copley Hospital	3.0%	6.0%	0.0%	-4.0%	0.0%	0.0%		
Gifford Medical Center	6.1%	7.6%	5.6%	5.8%	3.9%	3.9%		
Grace Cottage Hospital	6.5%	6.0%	5.0%	5.0%	5.0%	5.0%		
Mt. Ascutney Hospital & Health Ctr	7.0%	5.0%	3.2%	5.7%	4.9%	4.9%		
North Country Hospital	4.6%	8.0%	8.3%	4.8%	3.5%	3.5%		
Northeastern VT Regional Hospital	6.5%	5.6%	5.0%	5.2%	3.8%	3.8%		
Northwestern Medical Center	2.9%	3.9%	6.4%	-8.0%	2.9%	1.52%		
Porter Medical Center	5.0%	6.0%	5.0%	5.3%	3.7%	3.7%		
Rutland Regional Medical Center	10.3%	4.8%	8.4%	3.7%	-5.1%	-5.1%		
Southwestern VT Medical Center	6.8%	7.2%	4.5%	3.8%	3.9%	3.36%		
Springfield Hospital	6.0%	4.6%	5.5%	2.8%	0.0%	0.0%		
The University of Vermont Medical Center	9.4%	4.4%	7.8%	6.0%	3.0%	2.63%		
Weighted Average All Hospitals	7.9%	5.2%	6.8%	4.4%	2.2%	1.9%		

Vt. Hospitals FY 2017 Submitted Budgets Future improvements

- 1) "Rebasing" or other budget adjustment should require filing in the current operating year; not during the next annual budget review.
- 2) More defined methodology for budget adjustments should be determined by the Board:
 - a) What and how should new utilization be examined:
 - i. In-migration
 - ii. Expansion of coverage
 - iii. Service area growth
 - iv. Other
 - b) What should be the variable cost factor related to new utilization?
 - c) How do we handle other budget adjustments such as payer reimbursement changes?
 - d) What will the process be for examining a budget adjustment?
- 3) Increase monitoring of payer revenues more closely during the current year.
- 4) Budget performance reviews establish evaluation metrics; process.
- 5) Review whether we want to require hospitals file three year financial plans.
- 6) Information and report development for ACO; all payer changes.