

# **VERMONT COMMUNITY HOSPITALS**

## ***FINANCIAL AND STATISTICAL TRENDS***

*This report includes Actuals (2014 and 2015), Approved Budget 2016, Projections (2016) and Submitted Budgets (2017)*

Preliminary Run Date: 7/20/16

# PRELIMINARY

**ALL VERMONT COMMUNITY HOSPITAL TOTALS  
KEY HOSPITAL STATISTICS & RATIOS**

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**Vermont Community Hospitals  
General Information**

<b>Provider</b>	<b>Location</b>	<b>Chief Executive Officer</b>	<b>Chief Financial Officer</b>
<b>Brattleboro Memorial Hospital</b>	Brattleboro	Steven Gordon	Mike Rogers
<b>Central Vermont Hospital</b>	Berlin	Judy Tarr	Cheyenne Holland
<b>Copley Hospital</b>	Morrisville	Arthur Mathisen	Rassoul Rangaviz
<b>Gifford Medical Center</b>	Randolph	E. Berton Whitaker	Jeff Hebert
<b>Grace Cottage Hospital</b>	Townshend	Roger Allbee	Stephen Brown
<b>Mount Ascutney Hospital</b>	Windsor	Gay Lindstrom	David Sanville
<b>North Country Hospital</b>	Newport	Claudio Fort	Andre Bissonnette
<b>Northeastern VT Regional Hospital</b>	St. Johnsbury	Paul Bengtson	Bob Hersey
<b>Northwestern Medical Center</b>	St. Albans	Jill Bowen	Chris Hickey
<b>Porter Medical Center</b>	Middlebury	Fred Kniffin	Steve Ciampa
<b>Rutland Regional Medical Center</b>	Rutland	Tom Huebner	Ed Ogorzalek
<b>Southwestern Vermont Medical Center</b>	East Bennington	Thomas Dee	Steven Majetich
<b>Springfield Hospital</b>	Springfield	Tim Ford	Scott Whittemore
<b>The University of Vermont Health Network</b>		John Brumsted	Todd Keating
<b>The University of Vermont Medical Center</b>	Burlington	Eileen Whalen	Rick Vincent

# All Vermont Community Hospitals

## Hospital Summary

	Actual 2014	Actual 2015	Budget 2016	Projected 2016	Budget 2017	Y to Y A15-B16	Y to Y B16-B17	Ave Ann A14-B17
<b>Income Statement Summary</b>								
Gross Revenue	\$4,611,188,456	\$4,823,931,803	\$4,892,291,632	\$4,932,595,594	\$5,026,525,428	1.4%	2.7%	2.9%
Inpatient	\$1,168,483,958	\$1,269,134,971	\$1,277,255,058	\$1,294,972,242	\$1,348,992,746	0.6%	5.6%	4.9%
Outpatient	\$2,363,889,293	\$2,527,248,297	\$2,542,614,149	\$2,573,354,749	\$2,623,888,652	0.6%	3.2%	3.5%
Physician	\$1,004,732,695	\$949,902,175	\$995,662,819	\$989,239,850	\$973,284,602	4.8%	-2.2%	-1.1%
Other Rev - Chronic, Swing, SNF	\$74,082,516	\$77,646,363	\$76,759,608	\$75,028,752	\$80,359,426	-1.1%	4.7%	2.7%
Bad Debt	(\$72,307,900)	(\$63,368,233)	(\$79,755,659)	(\$71,061,411)	(\$66,540,956)	-25.9%	16.6%	-2.7%
Free Care	(\$43,261,680)	(\$35,384,897)	(\$45,838,756)	(\$40,422,787)	(\$33,384,035)	-29.5%	27.2%	-8.3%
All Other Deductions	(\$2,326,165,131)	(\$2,446,908,368)	(\$2,459,216,171)	(\$2,482,187,611)	(\$2,504,645,321)	-0.5%	-1.8%	2.5%
Net Patient Care Revenue	\$2,169,453,746	\$2,278,270,306	\$2,307,481,046	\$2,338,923,786	\$2,421,955,116	1.3%	5.0%	3.7%
Total Operating Revenue	\$2,293,620,433	\$2,419,651,402	\$2,445,658,623	\$2,480,538,552	\$2,566,610,378	1.1%	4.9%	3.8%
Total Operating Expenses	\$2,208,636,610	\$2,309,283,512	\$2,376,018,120	\$2,410,993,243	\$2,495,520,867	2.9%	5.0%	4.2%
Operating Surplus	\$84,983,822	\$110,367,890	\$69,640,503	\$69,545,308	\$71,089,510	-36.9%	2.1%	-5.8%
Non-Operating Revenue	\$48,710,942	(\$20,910,214)	\$30,710,453	\$33,478,719	\$35,546,043	246.9%	15.7%	-10.0%
Total Surplus	\$133,694,764	\$89,457,676	\$100,350,956	\$103,024,027	\$106,635,553	12.2%	6.3%	-7.3%
<b>Utilization Statistics</b>								
Acute Staffed Beds	942	942	942	954	954	0.0%	1.3%	0.4%
Acute Admissions	44,009	45,414	43,868	45,707	46,352	-3.4%	5.7%	1.7%
Physician Office Visits	3,485,236	3,621,172	3,728,277	3,679,981	3,880,528	3.0%	4.1%	3.6%
All Outpatient Visits	3,189,105	3,272,889	3,254,380	3,423,277	3,392,777	-0.6%	4.3%	2.1%
Adjusted Admissions*	174,851	173,569	168,912	175,664	174,478	-2.7%	3.3%	-0.1%
<b>Staffing Information</b>								
Total Non-MD \$/FTE	\$59,466	\$61,326	\$62,434	\$63,058	\$63,874	1.8%	2.3%	2.4%
Compensation Ratio	56.5%	56.0%	57.3%	57.1%	57.2%	2.2%	-0.1%	0.4%
Total Non-MD FTEs	12,294	12,491	12,683	12,732	13,075	1.5%	3.1%	2.1%
Physician FTEs	977	1,006	1,089	1,043	1,088	8.3%	-0.1%	3.6%
	<b>Actual 2014</b>	<b>Actual 2015</b>	<b>Budget 2016</b>	<b>Projected 2016</b>	<b>Budget 2017</b>	<b>Y to Y A15-B16</b>	<b>Y to Y B16-B17</b>	<b>Ave Ann A14-B17</b>
<b>Uncompensated Care</b>								
Free Care (Gross Revenue)	\$43,261,680	\$35,384,897	\$45,838,756	\$40,422,787	\$33,384,035	29.5%	-27.2%	-8.3%
Free Care % of Gross Revenue	0.9%	0.7%	0.9%	0.8%	0.7%	27.7%	-29.1%	-10.9%
Bad Debt (Gross Revenue)	\$72,307,900	\$63,368,233	\$79,755,659	\$71,061,411	\$66,540,956	25.9%	-16.6%	-2.7%
Bad Debt % of Gross Revenue	1.6%	1.3%	1.6%	1.4%	1.3%	24.1%	-18.8%	-5.5%
<b>% share of total Gross Revenue</b>								
Medicare	41.6%	42.1%	41.5%	41.9%	42.2%	-1.3%	1.6%	0.5%
Medicaid	16.4%	17.6%	17.3%	17.5%	18.6%	-1.8%	7.6%	4.2%
Commercial	42.0%	40.4%	41.2%	40.6%	39.2%	2.2%	-4.8%	-2.2%
<b>% share of total Net Revenue</b>								
Medicare (w/o DSH)	32.7%	32.5%	31.3%	32.0%	32.3%	-3.4%	2.9%	-0.5%
Medicaid (w/o DSH)	12.5%	12.3%	12.5%	12.5%	12.3%	2.2%	-2.2%	-0.5%
Commercial (w/o DSH)	54.8%	55.3%	56.1%	55.5%	55.5%	1.5%	-1.1%	0.4%
<b>Capital &amp; Assets</b>								
Capital Budget - no unapproved CONs	\$115,704,108	\$137,979,707	\$208,695,066	\$206,510,238	\$136,638,775	51.3%	-34.5%	5.7%
Unapproved CONs					\$148,056,216			
<b>Financial Indicators</b>								
Days Cash on Hand	176	179	180	175	166	0.6%	-7.9%	-2.1%

\*The summary total may differ slightly from the actual sum of individual hospitals because of weighted calculations.

NOTE: Individual hospital information in this format is available upon request.

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Average Daily Census

Average Daily Census		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	12.8	2	2	2	14.3	2	2	2	12.9	2	2	2	14.7	2	2	2	14.4	2	2	2	-9.7%	11.8%
	GIFFORD MEDICAL CENTER	49.8	8	10	11	49.1	8	10	11	18.9	6	7	7	22.7	6	7	7	22.0	6	7	7	-61.4%	16.0%
	GRACE COTTAGE HOSPITAL	11.7	1	1	1	10.3	1	1	1	10.3	1	1	1	10.0	1	1	1	10.1	1	1	1	-0.1%	-2.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	23.8	7	8	8	26.7	7	9	9	27.5	7	9	9	27.1	8	10	10	27.2	8	10	10	2.8%	-1.0%
	NORTH COUNTRY HOSPITAL	15.8	4	4	4	16.7	4	5	5	15.5	4	4	4	16.0	4	5	5	16.0	4	5	5	-7.6%	3.8%
	NORTHEASTERN VT REGIONAL HOSPITA	14.5	3	3	3	14.7	3	3	3	14.4	3	3	3	15.0	3	3	3	15.2	3	3	3	-1.9%	5.4%
	PORTER MEDICAL CENTER	16.8	5	5	5	17.4	5	6	6	18.8	5	6	6	16.9	5	6	6	17.0	5	6	6	7.7%	-9.5%
	SPRINGFIELD HOSPITAL	23.4	6	7	7	24.9	6	8	8	27.9	8	10	10	24.5	7	9	9	24.4	7	8	8	12.3%	-12.6%
	BRATTLEBORO MEMORIAL HOSPITAL	17.1	X	6	6	16.5	X	4	4	16.6	X	5	5	15.8	X	4	4	15.8	X	4	4	0.7%	-4.8%
NORTHWESTERN MEDICAL CENTER	25.2	X	9	9	24.5	X	7	7	23.5	X	8	8	24.4	X	8	8	25.5	X	9	9	-4.0%	8.4%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	178.7	X	3	13	173.1	X	3	13	185.9	X	3	13	181.1	X	3	13	189.1	X	3	13	7.4%	1.7%
	RUTLAND REGIONAL MEDICAL CENTER	82.9	X	2	12	81.5	X	2	12	78.1	X	2	12	84.1	X	2	12	84.3	X	2	12	-4.1%	7.9%
	SOUTHWESTERN VT MEDICAL CENTER	37.3	X	1	10	38.2	X	1	10	36.2	X	1	11	33.4	X	1	11	33.1	X	1	11	-5.2%	-8.8%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL	318.6	X	X	14	328.5	X	X	14	321.1	X	X	14	321.1	X	X	14	315.7	X	X	14	-2.2%	-1.7%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPIT	828.5	X			836.4	X			807.8	X			806.8	X			809.8	X			-3.4%	0.3%
	MEDIAN - ALL VERMONT HOSPITALS	23.6				24.7				21.2				23.5				23.2				-14.0%	9.3%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPIT	16.3				17.1				17.1				16.5				16.5				0.2%	-3.5%
<b>OPTIMUM 2016 ed. (2014 data)</b>																							
(if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT	80.0																					
	100-199 BEDS	72.0																					
	ALL TEACHING	191.5																					
	>400 BEDS	360.5																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Average Length of Stay

Average Length of Stay		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	2.6	1	1	1	2.6	1	1	1	2.6	1	1	1	2.8	1	1	1	2.7	1	1	1	-1.7%	5.0%
	GIFFORD MEDICAL CENTER	11.3	8	10	13	10.5	8	10	13	4.2	5	7	8	4.8	6	8	10	4.7	6	8	10	-60.1%	12.9%
	GRACE COTTAGE HOSPITAL	9.6	7	9	12	10.1	7	9	12	9.9	8	10	13	10.0	8	10	13	10.0	8	10	13	-2.4%	1.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	9.1	6	8	11	9.0	6	8	11	9.6	7	9	12	8.8	7	9	12	8.8	7	9	12	6.6%	-8.2%
	NORTH COUNTRY HOSPITAL	3.4	3	5	6	3.3	3	5	5	3.3	2	4	4	3.3	2	4	5	3.2	3	5	6	1.7%	-2.4%
	NORTHEASTERN VT REGIONAL HOSPITAL	3.5	4	6	7	3.5	4	6	6	3.4	4	6	6	3.4	4	6	7	3.4	4	6	7	-0.6%	-1.6%
	PORTER MEDICAL CENTER	3.1	2	2	2	3.2	2	4	4	3.4	3	5	5	3.3	3	5	6	3.2	2	4	4	3.7%	-5.5%
	SPRINGFIELD HOSPITAL	4.0	5	7	8	4.1	5	7	8	4.6	6	8	9	4.1	5	7	8	4.1	5	7	8	11.6%	-10.4%
	BRATTLEBORO MEMORIAL HOSPITAL	3.3	X	4	4	3.1	X	3	3	3.3	X	3	3	3.0	X	3	3	3.0	X	2	2	4.1%	-8.4%
	NORTHWESTERN MEDICAL CENTER	3.2	X	3	3	3.1	X	2	2	3.1	X	2	2	2.9	X	2	2	3.0	X	3	3	1.9%	-3.6%
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	15.5	X	3	14	13.9	X	3	14	15.3	X	3	14	13.9	X	3	14	14.3	X	3	14	10.0%	-6.5%
	RUTLAND REGIONAL MEDICAL CENTER	4.8	X	2	9	4.7	X	2	9	4.8	X	2	10	4.7	X	2	9	4.7	X	2	9	2.4%	-3.6%
	SOUTHWESTERN VT MEDICAL CENTER	3.4	X	1	5	3.6	X	1	7	3.5	X	1	7	3.1	X	1	4	3.2	X	1	5	-3.2%	-8.8%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	5.7	X	X	10	5.6	X	X	10	5.7	X	X	11	5.7	X	X	11	5.4	X	X	11	0.3%	-5.4%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	5.8	X			5.7	X			5.7	X			5.5	X			5.4	X			-0.2%	-4.6%
	MEDIAN - ALL VERMONT HOSPITALS	3.8				3.9				3.8				3.7				3.8				-0.8%	-1.9%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	3.8				3.8				3.8				3.7				3.8				0.4%	-1.4%
<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH	5.7																					
	OTHER NON-PROFIT	4.2																					
	100-199 BEDS	4.1																					
	ALL TEACHING	4.7																					
	>400 BEDS	4.9																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Acute ALOS

Acute ALOS	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	2.6	1	1	1	2.7	1	1	1	2.6	1	1	1	2.7	1	1	1	2.7	1	1	1	-2.9%	4.4%
	GIFFORD MEDICAL CENTER	3.8	7	9	10	3.8	7	9	10	3.6	7	9	9	4.6	8	10	12	4.5	8	10	11	-6.1%	25.0%
	GRACE COTTAGE HOSPITAL	3.1	2	2	2	3.1	2	2	2	3.2	2	2	2	2.9	2	2	2	2.9	2	2	2	4.2%	-8.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	3.2	4	4	4	3.3	5	6	6	3.5	6	8	8	3.4	6	8	9	3.4	6	8	9	7.3%	-2.3%
	NORTH COUNTRY HOSPITAL	3.4	6	7	7	3.2	4	5	5	3.2	4	5	5	3.2	3	5	5	3.2	3	5	5	1.3%	-2.7%
	NORTHEASTERN VT REGIONAL HOSPITAL	3.1	3	3	3	3.3	6	8	8	3.2	3	4	4	3.2	4	6	6	3.2	5	7	7	-3.3%	-0.1%
	PORTER MEDICAL CENTER	3.2	5	5	5	3.2	3	4	4	3.4	5	6	6	3.3	5	7	8	3.2	4	6	6	6.9%	-5.3%
	SPRINGFIELD HOSPITAL	4.2	8	10	11	4.3	8	10	11	4.8	8	10	12	4.3	7	9	10	4.3	7	9	10	12.7%	-10.4%
	BRATTLEBORO MEMORIAL HOSPITAL	3.5	X	8	8	3.3	X	7	7	3.5	X	7	7	3.1	X	4	4	3.1	X	4	4	5.3%	-10.3%
NORTHWESTERN MEDICAL CENTER	3.3	X	6	6	3.1	X	3	3	3.2	X	3	3	3.0	X	3	3	3.1	X	3	3	3.9%	-4.0%	
<b>100-249 BEDS</b>																							
CENTRAL VERMONT MEDICAL CENTER	4.9	X	3	13	4.7	X	3	13	4.8	X	2	11	4.6	X	2	11	4.6	X	2	12	1.7%	-4.8%	
RUTLAND REGIONAL MEDICAL CENTER	4.6	X	2	12	4.6	X	2	12	4.9	X	3	13	4.8	X	3	13	4.8	X	3	13	7.6%	-3.1%	
SOUTHWESTERN VT MEDICAL CENTER	3.5	X	1	9	3.8	X	1	9	3.6	X	1	10	3.2	X	1	7	3.3	X	1	8	-3.6%	-9.0%	
<b>OVER 400 BEDS</b>																							
THE UNIVERSITY OF VERMONT MEDICAL CENTER	5.8	X	X	14	5.7	X	X	14	5.7	X	X	14	5.7	X	X	14	5.4	X	X	14	0.7%	-5.4%	
<b>COMPARATIVE DATA</b>																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	4.7	X			4.6	X			4.7	X			4.6	X			4.5	X			2.2%	-4.5%	
MEDIAN - ALL VERMONT HOSPITALS	3.4				3.3				3.5				3.3				3.3				5.0%	-6.5%	
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	3.2				3.2				3.3				3.3				3.2				2.8%	-3.0%	

OPTIMUM 2016 ed. (2014 data)	(if no data is shown below, data is not available from this source)																						
NORTHEAST CAH																							
OTHER NON-PROFIT																							
100-199 BEDS																							
ALL TEACHING																							
>400 BEDS																							

Ranking:  
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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Adjusted Admissions

Adjusted Admissions	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE									
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B								
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE										
<b>25-99 BEDS</b>																									
Critical Access Hospitals	COPLEY HOSPITAL	5,571	3	3	3	5,505	4	4	4	5,505	3	3	3	5,219	2	2	2	5,173	2	2	2	0.0%	-6.0%		
	GIFFORD MEDICAL CENTER	5,641	4	4	4	5,331	2	2	2	4,960	2	2	2	5,405	3	3	3	5,283	3	3	3	-7.0%	6.5%		
	GRACE COTTAGE HOSPITAL	2,933	1	1	1	2,477	1	1	1	2,586	1	1	1	2,536	1	1	1	2,727	1	1	1	4.4%	5.4%		
	MT. ASCUTNEY HOSPITAL & HEALTH CT	7,675	6	6	6	7,827	6	6	6	7,264	6	6	6	6,827	6	6	6	7,397	6	6	6	-7.2%	1.8%		
	NORTH COUNTRY HOSPITAL	8,525	8	9	9	8,970	7	8	8	8,730	8	9	9	9,258	8	9	9	9,280	8	9	9	-2.7%	6.3%		
	NORTHEASTERN VT REGIONAL HOSPITAL	5,463	2	2	2	5,331	3	3	3	5,665	4	4	4	6,502	5	5	5	6,559	5	5	5	6.3%	15.8%		
	PORTER MEDICAL CENTER	6,515	5	5	5	6,362	5	5	5	6,355	5	5	5	6,068	4	4	4	6,226	4	4	4	-0.1%	-2.0%		
	SPRINGFIELD HOSPITAL	7,941	7	7	7	9,034	8	9	9	8,350	7	8	8	9,078	7	8	8	8,198	7	7	7	-7.6%	-1.8%		
	BRATTLEBORO MEMORIAL HOSPITAL	8,001	X	X	8	8	8,477	X	X	7	7	8,016	X	X	7	7	8,639	X	X	7	7	8,324	X	X	-5.4%
NORTHWESTERN MEDICAL CENTER	9,664	X	X	10	10	10,599	X	X	10	10	10,368	X	X	10	10	11,891	X	X	10	10	11,657	X	X	-2.2%	12.4%

<b>100-249 BEDS</b>																									
CENTRAL VERMONT MEDICAL CENTER	15,092	X	X	1	11	16,125	X	X	2	12	16,553	X	X	3	13	17,496	X	X	3	13	18,086	X	X	2.7%	9.3%
RUTLAND REGIONAL MEDICAL CENTER	17,701	X	X	3	13	17,208	X	X	3	13	16,020	X	X	2	12	17,385	X	X	2	12	17,390	X	X	-6.9%	8.5%
SOUTHWESTERN VT MEDICAL CENTER	15,662	X	X	2	12	15,024	X	X	1	11	14,849	X	X	1	11	16,729	X	X	1	11	16,185	X	X	-1.2%	9.0%

<b>OVER 400 BEDS</b>																									
THE UNIVERSITY OF VERMONT MEDICAL CENTER	67,687	X	X	X	14	66,174	X	X	X	14	64,447	X	X	X	14	64,447	X	X	X	14	64,127	X	X	-2.6%	-0.5%

<b>COMPARATIVE DATA</b>																									
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	174,851	X	X	X	X	173,569	X	X	X	X	168,912	X	X	X	X	175,664	X	X	X	X	174,478	X	X	-2.7%	3.3%
MEDIAN - ALL VERMONT HOSPITALS	7,971					8,723					8,183					8,858					8,261			-6.2%	1.0%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	6,078					5,934					6,010					6,285					6,392			1.3%	6.4%

\* The system total may differ slightly from the sum of individual hospitals because of weighted calculations.

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																								
NORTHEAST CAH																								
OTHER NON-PROFIT																								
100-199 BEDS																								
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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Adjusted Days

Adjusted Days	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	14,409	2	2	2	14,612	2	2	2	14,191	2	2	2	14,250	2	2	2	13,927	2	2	2	-2.9%	-1.9%
	GIFFORD MEDICAL CENTER	21,481	5	5	5	20,398	5	5	5	17,828	3	3	3	24,758	6	6	6	23,740	5	5	5	-12.6%	33.2%
	GRACE COTTAGE HOSPITAL	9,142	1	1	1	7,585	1	1	1	8,250	1	1	1	7,413	1	1	1	7,968	1	1	1	8.8%	-3.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	24,451	6	6	6	25,526	6	6	6	25,423	6	6	6	23,366	5	5	5	25,294	6	6	6	-0.4%	-0.5%
	NORTH COUNTRY HOSPITAL	28,590	7	8	8	28,760	7	8	8	28,349	7	8	8	29,270	7	8	8	29,320	7	8	8	-1.4%	3.4%
	NORTHEASTERN VT REGIONAL HOSPITAL	17,035	3	3	3	17,822	3	3	3	18,308	4	4	4	20,943	4	4	4	21,167	4	4	4	2.7%	15.6%
	PORTER MEDICAL CENTER	21,025	4	4	4	20,255	4	4	4	21,622	5	5	5	20,184	3	3	3	20,066	3	3	3	6.7%	-7.2%
	SPRINGFIELD HOSPITAL	32,968	8	10	10	38,859	8	10	10	40,490	8	10	10	39,218	8	10	10	35,636	8	9	9	4.2%	-12.0%
	BRATTLEBORO MEMORIAL HOSPITAL	27,986	X	7	7	28,008	X	7	7	27,881	X	7	7	27,092	X	7	7	25,971	X	7	7	-0.5%	-6.8%
NORTHWESTERN MEDICAL CENTER	32,086	X	9	9	32,965	X	9	9	33,490	X	9	9	35,756	X	9	9	36,131	X	10	10	1.6%	7.9%	
<b>100-249 BEDS</b>																							
CENTRAL VERMONT MEDICAL CENTER	74,609	X	2	12	76,348	X	2	12	79,687	X	3	13	79,735	X	2	12	82,849	X	2	12	4.4%	4.0%	
RUTLAND REGIONAL MEDICAL CENTER	81,895	X	3	13	78,784	X	3	13	78,935	X	2	12	83,034	X	3	13	83,051	X	3	13	0.2%	5.2%	
SOUTHWESTERN VT MEDICAL CENTER	55,583	X	1	11	56,496	X	1	11	53,815	X	1	11	54,142	X	1	11	53,403	X	1	11	-4.7%	-0.8%	
<b>OVER 400 BEDS</b>																							
THE UNIVERSITY OF VERMONT MEDICAL CENTER	390,253	X	X	14	376,349	X	X	14	369,102	X	X	14	369,102	X	X	14	347,314	X	X	14	-1.9%	-5.9%	
<b>COMPARATIVE DATA</b>																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	813,669	X			800,000	X			795,340	X			807,877	X			784,271	X			-0.6%	-1.4%	
MEDIAN - ALL VERMONT HOSPITALS	28,288				28,384				28,115				28,181				27,645				-0.9%	-1.7%	
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	21,253				20,326				19,965				22,155				22,453				-1.8%	12.5%	

\* The system total may differ slightly from the sum of individual hospitals because of weighted calculations.

OPTIMUM 2016 ed. (2014 data)	(if no data is shown below, data is not available from this source)																						
NORTHEAST CAH																							
OTHER NON-PROFIT																							
100-199 BEDS																							
ALL TEACHING																							
>400 BEDS																							

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Acute Admissions

Acute Admissions	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	1,523	6	6	6	1,724	7	8	8	1,563	6	7	7	1,698	7	8	8	1,676	7	8	8	-9.3%	7.2%
	GIFFORD MEDICAL CENTER	1,178	3	3	3	1,318	4	4	4	1,227	3	3	3	1,402	4	4	4	1,362	4	4	4	-6.9%	11.0%
	GRACE COTTAGE HOSPITAL	179	1	1	1	130	1	1	1	142	1	1	1	142	1	1	1	142	1	1	1	9.2%	0.0%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	350	2	2	2	398	2	2	2	366	2	2	2	350	2	2	2	360	2	2	2	-8.0%	-1.6%
	NORTH COUNTRY HOSPITAL	1,370	5	5	5	1,420	5	5	5	1,366	5	5	5	1,416	5	5	5	1,417	5	5	5	-3.8%	3.7%
	NORTHEASTERN VT REGIONAL HOSPITAL	1,199	4	4	4	1,233	3	3	3	1,230	4	4	4	1,318	3	3	3	1,329	3	3	3	-0.2%	8.0%
	PORTER MEDICAL CENTER	1,580	7	8	8	1,536	6	6	6	1,613	7	8	8	1,473	6	6	6	1,543	6	6	6	5.0%	-4.3%
	SPRINGFIELD HOSPITAL	1,933	8	9	9	1,994	8	9	9	2,010	8	9	9	1,954	8	9	9	1,930	8	9	9	0.8%	-4.0%
	BRATTLEBORO MEMORIAL HOSPITAL	1,555	X	7	7	1,569	X	7	7	1,527	X	6	6	1,575	X	7	7	1,575	X	7	7	-2.7%	3.1%
NORTHWESTERN MEDICAL CENTER	2,386	X	10	10	2,468	X	10	10	2,289	X	10	10	2,588	X	10	10	2,630	X	10	10	-7.3%	14.9%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	3,495	X	1	11	3,877	X	2	12	3,680	X	2	12	4,142	X	2	12	4,131	X	2	12	-5.1%	12.3%
	RUTLAND REGIONAL MEDICAL CENTER	5,897	X	3	13	5,941	X	3	13	5,541	X	3	13	6,272	X	3	13	6,272	X	3	13	-6.7%	13.2%
	SOUTHWESTERN VT MEDICAL CENTER	3,544	X	2	12	3,411	X	1	11	3,355	X	1	11	3,418	X	1	11	3,341	X	1	11	-1.6%	-0.4%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	17,820	X	X	14	18,395	X	X	14	17,959	X	X	14	17,959	X	X	14	18,644	X	X	14	-2.4%	3.8%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	44,009	X			45,414	X			43,868	X			45,707	X			46,352	X			-3.4%	5.7%
	MEDIAN - ALL VERMONT HOSPITALS	1,568				1,647				1,588				1,637				1,626				-3.6%	2.4%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	1,285				1,369				1,298				1,409				1,390				-5.2%	7.0%
<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Acute Patient Days

Acute Patient Days	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	3,939	4	4	4	4,576	5	5	5	4,029	4	4	4	4,636	5	5	5	4,512	5	5	5	-12.0%	12.0%
	GIFFORD MEDICAL CENTER	4,486	5	5	5	5,043	7	7	7	4,410	5	5	5	6,422	7	8	8	6,120	7	8	8	-12.6%	38.8%
	GRACE COTTAGE HOSPITAL	558	1	1	1	398	1	1	1	453	1	1	1	415	1	1	1	415	1	1	1	13.8%	-8.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	1,115	2	2	2	1,298	2	2	2	1,281	2	2	2	1,198	2	2	2	1,231	2	2	2	-1.3%	-3.9%
	NORTH COUNTRY HOSPITAL	4,595	6	6	6	4,553	4	4	4	4,436	6	6	6	4,477	4	4	4	4,477	4	4	4	-2.6%	0.9%
	NORTHEASTERN VT REGIONAL HOSPITAL	3,739	3	3	3	4,122	3	3	3	3,975	3	3	3	4,245	3	3	3	4,289	3	3	3	-3.6%	7.9%
	PORTER MEDICAL CENTER	5,099	7	7	7	4,890	6	6	6	5,488	7	8	8	4,900	6	6	6	4,973	6	7	7	12.2%	-9.4%
	SPRINGFIELD HOSPITAL	8,025	8	10	10	8,577	8	10	10	9,747	8	10	10	8,442	8	10	10	8,390	8	10	10	13.6%	-13.9%
	BRATTLEBORO MEMORIAL HOSPITAL	5,439	X	8	8	5,184	X	8	8	5,311	X	7	7	4,939	X	7	7	4,914	X	6	6	2.4%	-7.5%
NORTHWESTERN MEDICAL CENTER	7,922	X	9	9	7,676	X	9	9	7,394	X	9	9	7,782	X	9	9	8,152	X	9	9	-3.7%	10.3%	

<b>100-249 BEDS</b>																						
CENTRAL VERMONT MEDICAL CENTER	17,278	X	2	12	18,357	X	2	12	17,716	X	2	12	18,876	X	2	12	18,923	X	2	12	-3.5%	6.8%
RUTLAND REGIONAL MEDICAL CENTER	27,283	X	3	13	27,200	X	3	13	27,302	X	3	13	29,956	X	3	13	29,954	X	3	13	0.4%	9.7%
SOUTHWESTERN VT MEDICAL CENTER	12,577	X	1	11	12,827	X	1	11	12,159	X	1	11	11,062	X	1	11	11,024	X	1	11	-5.2%	-9.3%

<b>OVER 400 BEDS</b>																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	102,742	X	X	14	104,617	X	X	14	102,856	X	X	14	102,856	X	X	14	100,976	X	X	14	-1.7%	-1.8%

<b>COMPARATIVE DATA</b>																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	204,797	X			209,318	X			206,557	X			210,206	X			208,350	X			-1.3%	0.9%
MEDIAN - ALL VERMONT HOSPITALS	5,269				5,114				5,400				5,681				5,547				5.6%	2.7%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	4,213				4,565				4,220				4,557				4,495				-7.6%	6.5%

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NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
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All Vermont Community Hospitals  
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Acute Care Ave Daily Census

Acute Care Ave Daily Census		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	10.8	4	4	4	12.5	5	5	5	11.0	4	4	4	12.7	5	5	5	12.4	5	5	5	-12.2%	12.3%
	GIFFORD MEDICAL CENTER	12.3	5	5	5	13.8	7	7	7	12.0	5	5	5	17.5	7	8	8	16.8	7	8	8	-12.8%	39.2%
	GRACE COTTAGE HOSPITAL	1.5	1	1	1	1.1	1	1	1	1.2	1	1	1	1.1	1	1	1	1.1	1	1	1	13.5%	-8.1%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	3.1	2	2	2	3.6	2	2	2	3.5	2	2	2	3.3	2	2	2	3.4	2	2	2	-1.6%	-3.6%
	NORTH COUNTRY HOSPITAL	12.6	6	6	6	12.5	4	4	4	12.1	6	6	6	12.2	4	4	4	12.3	4	4	4	-2.8%	1.2%
	NORTHEASTERN VT REGIONAL HOSPITAL	10.2	3	3	3	11.3	3	3	3	10.9	3	3	3	11.6	3	3	3	11.8	3	3	3	-3.8%	8.2%
	PORTER MEDICAL CENTER	14.0	7	7	7	13.4	6	6	6	15.0	7	8	8	13.4	6	6	6	13.6	6	7	7	11.9%	-9.1%
	SPRINGFIELD HOSPITAL	22.0	8	10	10	23.5	8	10	10	26.6	8	10	10	23.1	8	10	10	23.0	8	10	10	13.3%	-13.7%
	BRATTLEBORO MEMORIAL HOSPITAL	14.9	X	8	8	14.2	X	8	8	14.5	X	7	7	13.5	X	7	7	13.5	X	6	6	2.2%	-7.2%
	NORTHWESTERN MEDICAL CENTER	21.7	X	9	9	21.0	X	9	9	20.2	X	9	9	21.3	X	9	9	22.3	X	9	9	-3.9%	10.6%

<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	47.3	X	2	12	50.3	X	2	12	48.4	X	2	12	51.6	X	2	12	51.8	X	2	12	-3.8%	7.1%
	RUTLAND REGIONAL MEDICAL CENTER	74.7	X	3	13	74.5	X	3	13	74.6	X	3	13	81.8	X	3	13	82.1	X	3	13	0.1%	10.0%
	SOUTHWESTERN VT MEDICAL CENTER	34.5	X	1	11	35.1	X	1	11	33.2	X	1	11	30.2	X	1	11	30.2	X	1	11	-5.5%	-9.1%

<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	281.5	X	X	14	286.6	X	X	14	281.0	X	X	14	281.0	X	X	14	276.6	X	X	14	-2.0%	-1.6%

<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	561.1	X			573.5	X			564.4	X			574.3	X			570.8	X			-1.6%	1.1%
	MEDIAN - ALL VERMONT HOSPITALS	14.4				14.0				14.8				15.5				15.2				5.3%	3.0%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	11.5				12.5				11.5				12.4				12.3				-7.8%	6.8%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:  
CAH: ranks each hospital in comparison to the other critical access hospitals  
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping  
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All Vermont Community Hospitals  
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Age of Plant

Age of Plant	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE												
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B											
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE													
<b>25-99 BEDS</b>																												
Critical Access Hospitals	COPLEY HOSPITAL	9.7	5	7	8	10.4	4	6	7	10.9	3	4	5	11.3	3	5	6	11.9	3	5	7	4.0%	9.7%					
	GIFFORD MEDICAL CENTER	10.3	6	8	9	11.4	6	8	9	11.8	4	5	8	13.0	4	6	9	12.6	5	7	9	3.3%	7.2%					
	GRACE COTTAGE HOSPITAL	7.7	2	2	2	10.4	3	5	6	16.0	8	10	13	17.7	8	10	13	20.1	7	9	13	53.6%	25.6%					
	MT. ASCUTNEY HOSPITAL & HEALTH CT	9.6	4	6	7	8.6	1	2	2	13.7	5	7	10	14.3	6	8	11	11.2	2	4	5	59.6%	-18.1%					
	NORTH COUNTRY HOSPITAL	8.5	3	3	3	9.1	2	3	4	9.3	1	1	1	9.7	1	2	2	11.0	1	2	3	2.4%	19.1%					
	NORTHEASTERN VT REGIONAL HOSPITAL	13.0	8	10	13	13.2	8	10	13	14.5	7	9	12	14.9	7	9	12	14.8	6	8	11	9.3%	2.2%					
	PORTER MEDICAL CENTER	6.7	1	1	1	10.8	5	7	8	10.8	2	3	4	11.3	2	4	5	12.0	4	6	8	0.3%	10.9%					
	SPRINGFIELD HOSPITAL	11.5	7	9	12	12.5	7	9	12	14.2	6	8	11	14.2	5	7	10	21.6	8	10	14	13.2%	52.6%					
	BRATTLEBORO MEMORIAL HOSPITAL	8.8	X	X	4	4	8.6	X	X	1	1	10.3	X	X	2	2	9.4	X	X	1	1	10.4	X	X	20.5%	0.8%		
NORTHWESTERN MEDICAL CENTER	9.5	X	X	5	6	9.9	X	X	4	5	13.3	X	X	6	9	10.6	X	X	3	4	11.1	X	X	33.8%	-16.5%			
<b>100-249 BEDS</b>																												
	CENTRAL VERMONT MEDICAL CENTER	9.0	X	X	1	5	9.0	X	X	1	3	10.4	X	X	1	3	10.0	X	X	1	3	10.6	X	X	15.0%	2.4%		
	RUTLAND REGIONAL MEDICAL CENTER	11.0	X	X	2	11	11.5	X	X	2	10	11.7	X	X	2	7	11.7	X	X	2	8	12.9	X	X	1.9%	10.1%		
	SOUTHWESTERN VT MEDICAL CENTER	15.1	X	X	3	14	17.3	X	X	3	14	16.1	X	X	3	14	18.2	X	X	3	14	17.3	X	X	-6.7%	7.0%		
<b>OVER 400 BEDS</b>																												
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	10.3	X	X	X	10	12.0	X	X	X	11	11.7	X	X	X	6	11.7	X	X	X	7	11.8	X	X	X	6	-2.1%	0.8%
<b>COMPARATIVE DATA</b>																												
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	10.2	X	X	X	11.4	X	X	X	11.9	X	X	X	11.9	X	X	X	12.3	X	X	X	4.1%	3.5%					
	MEDIAN - ALL VERMONT HOSPITALS	9.7	X	X	X	10.6	X	X	X	11.8	X	X	X	11.7	X	X	X	12.0	X	X	X	10.7%	1.8%					
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	9.7	X	X	X	10.6	X	X	X	12.7	X	X	X	13.6	X	X	X	12.3	X	X	X	19.9%	-3.3%					
<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																												
	NORTHEAST CAH	11.3																										
	OTHER NON-PROFIT	11.3																										
	100-199 BEDS	11.2																										
	ALL TEACHING	11.2																										
	>400 BEDS	10.9																										

Ranking:

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Age of Plant Building

Age of Plant Building		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	17.2	6	7	10	17.9	6	8	11	17.1	6	7	10	17.4	6	8	11	16.5	5	6	9	-4.3%	-3.7%
	GIFFORD MEDICAL CENTER	10.9	2	3	3	12.6	3	4	5	11.8	1	1	1	14.5	3	4	6	14.1	3	4	6	-6.5%	19.7%
	GRACE COTTAGE HOSPITAL	18.0	8	10	13	17.1	5	6	9	16.0	5	6	9	16.8	5	7	10	17.3	6	8	11	-6.5%	7.7%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	15.9	4	5	8	11.5	1	2	2	15.4	4	5	8	13.7	2	3	5	12.4	1	1	2	33.5%	-19.0%
	NORTH COUNTRY HOSPITAL	12.8	3	4	6	14.5	4	5	7	14.1	3	4	5	14.8	4	5	8	15.7	4	5	8	-2.6%	11.2%
	NORTHEASTERN VT REGIONAL HOSPITAL	17.0	5	6	9	18.0	7	9	12	17.6	7	8	11	19.6	8	10	13	19.4	7	9	13	-2.6%	10.4%
	PORTER MEDICAL CENTER	10.5	1	1	1	11.8	2	3	3	12.3	2	2	2	12.3	1	1	1	13.7	2	2	4	4.3%	11.3%
	SPRINGFIELD HOSPITAL	17.6	7	8	11	19.3	8	10	13	18.0	8	9	12	18.0	7	9	12	32.6	8	10	14	-6.9%	81.1%
	BRATTLEBORO MEMORIAL HOSPITAL	10.6	X	2	2	11.1	X	1	1	12.8	X	3	4	12.6	X	2	2	13.8	X	3	5	15.6%	8.3%
NORTHWESTERN MEDICAL CENTER	17.7	X	9	12	17.1	X	7	10	20.3	X	10	13	16.4	X	6	9	17.1	X	7	10	18.5%	-16.0%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	12.0	X	1	4	12.0	X	1	4	14.3	X	1	6	14.6	X	2	7	13.4	X	2	3	19.1%	-6.6%
	RUTLAND REGIONAL MEDICAL CENTER	14.3	X	2	7	14.6	X	2	8	14.4	X	2	7	13.5	X	1	4	12.3	X	1	1	-1.3%	-14.4%
	SOUTHWESTERN VT MEDICAL CENTER	22.4	X	3	14	23.9	X	3	14	26.3	X	3	14	23.5	X	3	14	18.5	X	3	12	10.0%	-29.7%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	12.7	X	X	5	13.9	X	X	6	12.8	X	X	3	12.8	X	X	3	15.3	X	X	7	-8.0%	20.1%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	13.4	X			14.3	X			14.1	X			14.0	X			15.1	X			-0.9%	6.7%
	MEDIAN - ALL VERMONT HOSPITALS	15.1				14.5				14.9				14.7				15.5				2.5%	4.0%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	16.4				15.8				15.7				15.8				16.1				-0.6%	2.4%
<b>OPTIMUM 2016 ed. (2014 data)</b>																							
(if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:  
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All Vermont Community Hospitals  
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Age of Plant Equipment

Age of Plant Equipment		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	7.2	5	6	7	7.8	3	5	6	8.7	2	3	4	9.0	2	4	5	10.0	3	5	7	11.2%	15.2%
	GIFFORD MEDICAL CENTER	9.5	7	9	12	10.1	8	10	12	11.8	5	7	11	11.4	4	6	9	11.1	5	7	9	16.1%	-5.7%
	GRACE COTTAGE HOSPITAL	5.1	2	2	2	7.9	4	6	7	16.0	8	10	14	18.4	8	10	14	23.3	8	10	14	102.2%	45.5%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	6.3	4	5	6	6.7	2	4	5	11.7	4	6	10	14.9	7	9	12	9.7	2	4	6	75.4%	-17.0%
	NORTH COUNTRY HOSPITAL	5.4	3	3	3	5.6	1	1	1	6.3	1	1	1	6.4	1	1	2	7.8	1	2	3	13.5%	23.8%
	NORTHEASTERN VT REGIONAL HOSPITAL	10.4	8	10	13	10.1	7	9	11	12.3	7	9	13	11.6	5	7	10	11.5	6	8	10	22.0%	-6.3%
	PORTER MEDICAL CENTER	4.8	1	1	1	10.0	6	8	10	9.7	3	4	5	10.3	3	5	6	10.7	4	6	8	-2.7%	10.6%
	SPRINGFIELD HOSPITAL	8.7	6	8	10	9.7	5	7	9	12.0	6	8	12	12.0	6	8	11	16.8	7	9	13	23.0%	40.5%
	BRATTLEBORO MEMORIAL HOSPITAL	7.2	X	7	8	6.3	X	2	2	8.3	X	2	3	6.7	X	2	3	7.7	X	1	2	31.7%	-7.0%
NORTHWESTERN MEDICAL CENTER	5.9	X	4	4	6.6	X	3	4	10.0	X	5	6	7.6	X	3	4	8.2	X	3	4	51.8%	-18.3%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	6.3	X	1	5	6.5	X	1	3	7.0	X	1	2	5.8	X	1	1	7.3	X	1	1	7.1%	4.5%
	RUTLAND REGIONAL MEDICAL CENTER	9.0	X	2	11	9.7	X	2	8	10.1	X	2	7	10.7	X	2	8	13.4	X	2	11	4.3%	31.9%
	SOUTHWESTERN VT MEDICAL CENTER	11.5	X	3	14	13.7	X	3	14	11.5	X	3	9	15.3	X	3	13	16.3	X	3	12	-16.6%	42.6%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	8.3	X	X	9	10.2	X	X	13	10.6	X	X	8	10.6	X	X	7	9.0	X	X	5	3.8%	-15.7%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	7.9	X			9.2	X			10.0	X			10.1	X			10.1	X			8.3%	0.6%
	MEDIAN - ALL VERMONT HOSPITALS	7.2				8.8				10.4				10.7				10.4				17.9%	-0.2%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	6.7				8.8				11.7				11.5				10.9				33.2%	-7.1%

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																					
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Long Term Debt to Capitalization

Long Term Debt to Capitalization		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	12.0%	2	2	2	10.2%	2	2	2	22.9%	4	6	8	14.1%	2	2	2	19.7%	2	3	4	125.5%	-14.1%
	GIFFORD MEDICAL CENTER	26.9%	4	6	9	28.3%	4	6	8	25.3%	5	7	9	25.9%	5	7	9	32.3%	7	9	12	-10.7%	27.8%
	GRACE COTTAGE HOSPITAL	25.7%	3	5	7	29.0%	5	7	9	21.9%	2	4	6	31.9%	6	8	10	27.0%	4	6	8	-24.3%	23.0%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	34.0%	6	8	11	32.2%	6	8	10	35.7%	8	10	12	34.5%	8	10	12	32.4%	8	10	13	10.8%	-9.2%
	NORTH COUNTRY HOSPITAL	4.7%	1	1	1	7.0%	1	1	1	2.1%	1	1	1	1.8%	1	1	1	1.9%	1	1	1	-69.9%	-9.1%
	NORTHEASTERN VT REGIONAL HOSPITAL	27.9%	5	7	10	27.0%	3	5	7	26.6%	6	8	10	24.5%	4	6	8	22.6%	3	5	6	-1.3%	-14.9%
	PORTER MEDICAL CENTER	35.3%	8	10	13	33.9%	8	10	13	28.0%	7	9	11	33.1%	7	9	11	30.2%	6	8	10	-17.5%	7.6%
	SPRINGFIELD HOSPITAL	35.1%	7	9	12	32.9%	7	9	12	22.6%	3	5	7	21.0%	3	4	5	27.4%	5	7	9	-31.4%	21.3%
	BRATTLEBORO MEMORIAL HOSPITAL	14.9%	X	3	3	13.5%	X	3	3	13.4%	X	3	3	14.4%	X	3	3	13.1%	X	2	2	-0.9%	-2.5%
NORTHWESTERN MEDICAL CENTER	15.2%	X	4	4	13.6%	X	4	4	12.8%	X	2	2	23.2%	X	5	7	22.1%	X	4	5	-5.7%	73.0%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	18.5%	X	1	5	18.1%	X	1	5	15.5%	X	1	4	20.8%	X	1	4	16.2%	X	1	3	-14.1%	4.5%
	RUTLAND REGIONAL MEDICAL CENTER	24.7%	X	2	6	23.7%	X	2	6	20.4%	X	2	5	21.5%	X	2	6	26.8%	X	2	7	-14.0%	31.4%
	SOUTHWESTERN VT MEDICAL CENTER	26.9%	X	3	8	37.4%	X	3	14	54.0%	X	3	14	38.3%	X	3	13	31.1%	X	3	11	44.5%	-42.3%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	35.9%	X	X	14	32.5%	X	X	11	38.9%	X	X	13	38.9%	X	X	14	34.5%	X	X	14	19.7%	-11.2%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	29.7%	X			27.6%	X			31.3%	X			32.0%	X			29.5%	X			13.5%	-5.7%
	MEDIAN - ALL VERMONT HOSPITALS	26.3%				27.6%				22.8%				23.8%				26.9%				-17.6%	18.2%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	27.4%				28.6%				24.1%				25.2%				27.2%				-15.9%	12.9%
<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH	27.1%																					
	OTHER NON-PROFIT	31.2%																					
	100-199 BEDS	23.5%																					
	ALL TEACHING	30.6%																					
	>400 BEDS	34.7%																					

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Report 7 - Financial and Statistical Trends

Debt per Staffed Bed

Debt per Staffed Bed		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2015A - 2016B	2016B - 2017B					
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 376,543	2	2	3	\$ 340,821	2	2	3	\$ 640,065	3	5	6	\$ 453,072	3	4	5	\$ 576,803	3	5	6	87.8%	-9.9%
	GIFFORD MEDICAL CENTER	\$ 434,923	3	4	5	\$ 453,693	3	4	5	\$ 924,051	6	8	11	\$ 814,800	5	7	9	\$ 1,060,915	7	9	12	103.7%	14.8%
	GRACE COTTAGE HOSPITAL	\$ 243,811	1	1	1	\$ 296,562	1	1	1	\$ 299,792	1	1	1	\$ 293,348	1	1	1	\$ 285,520	1	1	1	1.1%	-4.8%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 693,155	5	7	9	\$ 760,724	5	7	9	\$ 700,820	4	6	7	\$ 764,114	4	6	8	\$ 758,500	4	6	8	-7.9%	8.2%
	NORTH COUNTRY HOSPITAL	\$ 1,248,006	8	10	13	\$ 1,313,963	8	10	14	\$ 1,173,593	8	10	13	\$ 1,205,000	8	10	13	\$ 1,193,852	8	10	13	-10.7%	1.7%
	NORTHEASTERN VT REGIONAL HOSPIT	\$ 795,730	6	8	10	\$ 860,601	6	8	11	\$ 792,414	5	7	9	\$ 829,897	6	8	10	\$ 814,459	5	7	9	-7.9%	2.8%
	PORTER MEDICAL CENTER	\$ 1,009,860	7	9	12	\$ 973,996	7	9	12	\$ 949,191	7	9	12	\$ 1,009,555	7	9	12	\$ 977,795	6	8	11	-2.5%	3.0%
	SPRINGFIELD HOSPITAL	\$ 511,137	4	6	8	\$ 509,273	4	6	7	\$ 548,021	2	4	5	\$ 388,321	2	2	3	\$ 494,595	2	3	4	7.6%	-9.7%
BRATTLEBORO MEMORIAL HOSPITAL	\$ 496,172	X	5	7	\$ 499,440	X	5	6	\$ 391,257	X	3	4	\$ 429,492	X	3	4	\$ 417,415	X	2	3	-21.7%	6.7%	
NORTHWESTERN MEDICAL CENTER	\$ 411,587	X	3	4	\$ 394,700	X	3	4	\$ 353,982	X	2	3	\$ 565,000	X	5	6	\$ 549,963	X	4	5	-10.3%	55.4%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	\$ 283,476	X	1	2	\$ 311,399	X	1	2	\$ 304,275	X	1	2	\$ 344,264	X	1	2	\$ 301,195	X	1	2	-2.3%	-1.0%
	RUTLAND REGIONAL MEDICAL CENTER	\$ 873,378	X	3	11	\$ 805,582	X	3	10	\$ 811,404	X	3	10	\$ 839,017	X	3	11	\$ 965,354	X	3	10	0.7%	19.0%
	SOUTHWESTERN VT MEDICAL CENTER	\$ 491,550	X	2	6	\$ 691,892	X	2	8	\$ 751,882	X	2	8	\$ 660,992	X	2	7	\$ 629,886	X	2	7	8.7%	-16.2%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICA	\$ 1,283,872	X	X	14	\$ 1,238,579	X	X	13	\$ 1,593,848	X	X	14	\$ 1,593,848	X	X	14	\$ 1,462,192	X	X	14	28.7%	-8.3%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPI	\$ 788,204	X			\$ 787,911	X			\$ 928,563	X			\$ 934,966	X			\$ 901,063	X			17.9%	-3.0%
	MEDIAN - ALL VERMONT HOSPITALS	\$ 503,654				\$ 600,582				\$ 726,351				\$ 712,553				\$ 694,193				20.9%	-4.4%
	MEDIAN - CRITICAL ACCESS (CAH) HOSP	\$ 602,146				\$ 634,999				\$ 746,617				\$ 789,457				\$ 786,479				17.6%	5.3%

**OPTIMUM 2016 ed. (2014 data)** (if no data is shown below, data is not available from this source)

NORTHEAST CAH																							
OTHER NON-PROFIT																							
100-199 BEDS																							
ALL TEACHING																							
>400 BEDS																							

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Net Prop, Plant & Equip per Staffed Bed

Net Prop, Plant & Equip per Staffed Bed		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 514,028	5	6	8	\$ 530,469	4	5	7	\$ 836,068	5	7	10	\$ 658,488	4	6	9	\$ 859,589	6	8	11	57.6%	2.8%
	GIFFORD MEDICAL CENTER	\$ 490,708	4	5	7	\$ 585,774	5	6	9	\$ 1,179,333	8	10	13	\$ 1,150,532	8	10	13	\$ 1,188,944	8	10	13	101.3%	0.8%
	GRACE COTTAGE HOSPITAL	\$ 204,253	1	1	1	\$ 192,554	1	1	1	\$ 216,528	1	1	1	\$ 185,542	1	1	1	\$ 197,718	1	1	1	12.5%	-8.7%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 349,973	3	3	5	\$ 437,750	3	4	6	\$ 419,049	2	2	3	\$ 571,896	3	4	6	\$ 588,559	2	3	5	-4.3%	40.5%
	NORTH COUNTRY HOSPITAL	\$ 973,114	8	10	14	\$ 1,038,449	8	10	14	\$ 945,852	7	9	12	\$ 1,019,778	7	9	12	\$ 993,852	7	9	12	-8.9%	5.1%
	NORTHEASTERN VT REGIONAL HOSPIT	\$ 831,621	7	9	12	\$ 741,823	7	9	12	\$ 860,302	6	8	11	\$ 774,052	6	8	11	\$ 805,135	5	6	9	16.0%	-6.4%
	PORTER MEDICAL CENTER	\$ 696,850	6	8	11	\$ 698,254	6	8	11	\$ 720,949	4	6	9	\$ 679,324	5	7	10	\$ 703,237	4	5	8	3.3%	-2.5%
	SPRINGFIELD HOSPITAL	\$ 338,307	2	2	4	\$ 331,177	2	2	4	\$ 599,935	3	5	8	\$ 497,393	2	2	4	\$ 613,177	3	4	7	81.2%	2.2%
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 616,043	X	7	10	\$ 595,419	X	7	10	\$ 525,505	X	4	7	\$ 537,391	X	3	5	\$ 503,920	X	2	4	-11.7%	-4.1%
NORTHWESTERN MEDICAL CENTER	\$ 391,653	X	4	6	\$ 415,170	X	3	5	\$ 445,707	X	3	5	\$ 572,491	X	5	7	\$ 845,123	X	7	10	7.4%	89.6%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	\$ 290,750	X	2	3	\$ 282,632	X	1	2	\$ 322,049	X	1	2	\$ 273,628	X	1	2	\$ 298,850	X	1	2	13.9%	-7.2%
	RUTLAND REGIONAL MEDICAL CENTER	\$ 562,637	X	3	9	\$ 571,456	X	3	8	\$ 521,194	X	3	6	\$ 627,047	X	3	8	\$ 600,155	X	3	6	-8.8%	15.1%
	SOUTHWESTERN VT MEDICAL CENTER	\$ 289,913	X	1	2	\$ 321,449	X	2	3	\$ 436,222	X	2	4	\$ 345,278	X	2	3	\$ 419,648	X	2	3	35.7%	-3.8%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICA	\$ 915,808	X	X	13	\$ 964,931	X	X	13	\$ 1,258,586	X	X	14	\$ 1,258,586	X	X	14	\$ 1,397,011	X	X	14	30.4%	11.0%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPI	\$ 601,627	X			\$ 626,927	X			\$ 772,612	X			\$ 766,876	X			\$ 848,829	X			23.2%	9.9%
	MEDIAN - ALL VERMONT HOSPITALS	\$ 502,368				\$ 550,963				\$ 562,720				\$ 599,769				\$ 658,207				2.1%	17.0%
	MEDIAN - CRITICAL ACCESS (CAH) HOSP	\$ 502,368				\$ 558,121				\$ 778,508				\$ 668,906				\$ 754,186				39.5%	-3.1%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																						
	NORTHEAST CAH																					
	OTHER NON-PROFIT																					
	100-199 BEDS																					
	ALL TEACHING																					
	>400 BEDS																					

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Long Term Debt to Total Assets

Long Term Debt to Total Assets	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	9.7%	2	2	2	8.6%	2	2	2	19.0%	4	6	8	11.6%	2	2	2	16.5%	2	3	5	120.8%	-13.3%
	GIFFORD MEDICAL CENTER	23.6%	6	8	11	25.2%	8	10	13	21.9%	7	9	11	23.3%	6	8	11	27.4%	8	10	13	-13.1%	25.2%
	GRACE COTTAGE HOSPITAL	20.4%	3	5	8	20.9%	4	6	9	15.2%	2	4	6	24.4%	8	10	13	20.2%	4	5	7	-27.4%	33.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	21.4%	4	6	9	19.2%	3	5	8	25.5%	8	10	13	23.5%	7	9	12	21.9%	6	8	11	32.8%	-13.9%
	NORTH COUNTRY HOSPITAL	2.9%	1	1	1	4.2%	1	1	1	1.2%	1	1	1	1.1%	1	1	1	1.2%	1	1	1	-70.8%	-6.2%
	NORTHEASTERN VT REGIONAL HOSPITAL	23.5%	5	7	10	21.8%	6	8	11	21.9%	6	8	10	19.7%	4	5	8	18.2%	3	4	6	0.4%	-16.9%
	PORTER MEDICAL CENTER	25.2%	8	10	13	24.4%	7	9	12	20.8%	5	7	9	22.6%	5	7	10	20.6%	5	6	8	-15.0%	-0.8%
	SPRINGFIELD HOSPITAL	24.1%	7	9	12	21.7%	5	7	10	16.4%	3	5	7	17.3%	3	4	7	23.2%	7	9	12	-24.1%	41.2%
	BRATTLEBORO MEMORIAL HOSPITAL	12.2%	X	3	3	11.1%	X	3	3	11.1%	X	2	3	11.9%	X	3	3	10.7%	X	2	2	0.1%	-3.5%
NORTHWESTERN MEDICAL CENTER	13.5%	X	4	5	12.2%	X	4	5	11.7%	X	3	4	21.6%	X	6	9	20.6%	X	7	9	-3.9%	76.4%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	12.7%	X	1	4	11.2%	X	1	4	10.5%	X	1	2	12.8%	X	1	4	11.1%	X	1	3	-6.1%	4.8%
	RUTLAND REGIONAL MEDICAL CENTER	17.3%	X	3	7	17.2%	X	3	7	15.1%	X	2	5	15.7%	X	3	6	20.6%	X	3	10	-12.4%	36.9%
	SOUTHWESTERN VT MEDICAL CENTER	13.6%	X	2	6	12.2%	X	2	6	21.9%	X	3	12	14.1%	X	2	5	13.0%	X	2	4	79.4%	-40.8%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	29.8%	X	X	14	27.0%	X	X	14	32.9%	X	X	14	32.9%	X	X	14	29.2%	X	X	14	21.8%	-11.0%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	23.3%	X			21.5%	X			25.0%	X			25.5%	X			23.8%	X			16.5%	-5.0%
	MEDIAN - ALL VERMONT HOSPITALS	18.8%				18.2%				17.7%				18.5%				20.4%				-2.7%	15.3%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	22.4%				21.3%				19.9%				21.1%				20.4%				-6.6%	2.7%

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																						
	NORTHEAST CAH																							
	OTHER NON-PROFIT																							
	100-199 BEDS																							
	ALL TEACHING																							
	>400 BEDS																							

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Debt Service Coverage Ratio

Debt Service Coverage Ratio	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE												
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B											
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE													
<b>25-99 BEDS</b>																												
Critical Access Hospitals	COPLEY HOSPITAL	25.9	8	10	14	28.0	8	10	14	7.1	8	10	14	11.5	8	10	14	10.8	8	10	13	-74.6%	52.1%					
	GIFFORD MEDICAL CENTER	4.4	7	7	9	3.8	5	5	5	4.3	7	7	8	4.8	7	8	10	2.9	4	4	4	13.1%	-33.8%					
	GRACE COTTAGE HOSPITAL	1.6	3	3	3	-1.3	1	1	1	0.6	2	2	2	-0.3	1	1	1	0.8	2	2	2	144.8%	35.6%					
	MT. ASCUTNEY HOSPITAL & HEALTH CT	3.1	6	6	6	2.5	4	4	4	2.9	4	4	4	1.8	4	4	4	2.0	3	3	3	17.8%	-31.3%					
	NORTH COUNTRY HOSPITAL	0.4	2	2	2	0.4	2	2	2	0.3	1	1	1	0.3	2	2	2	0.3	1	1	1	-16.8%	-11.2%					
	NORTHEASTERN VT REGIONAL HOSPITAL	2.5	5	5	5	4.9	7	7	9	4.1	6	6	7	3.8	5	6	7	3.8	6	6	6	-14.9%	-7.6%					
	PORTER MEDICAL CENTER	2.3	4	4	4	1.8	3	3	3	4.0	5	5	6	0.6	3	3	3	4.0	7	7	7	125.7%	0.2%					
	SPRINGFIELD HOSPITAL	-1.1	1	1	1	4.1	6	6	6	1.4	3	3	3	3.9	6	7	9	3.7	5	5	5	-66.5%	173.7%					
	BRATTLEBORO MEMORIAL HOSPITAL	10.0	X	X	9	12	9.5	X	X	8	11	6.4	X	X	9	13	2.7	X	X	5	5	4.3	X	X	8	8	-32.9%	-32.3%
NORTHWESTERN MEDICAL CENTER	9.5	X	X	8	11	11.7	X	X	9	12	5.0	X	X	8	10	7.1	X	X	9	11	7.3	X	X	9	12	-57.5%	46.4%	
<b>100-249 BEDS</b>																												
	CENTRAL VERMONT MEDICAL CENTER	4.1	X	X	1	7	4.4	X	X	1	7	4.6	X	X	1	9	3.8	X	X	1	8	4.5	X	X	1	10	4.7%	-1.5%
	RUTLAND REGIONAL MEDICAL CENTER	6.2	X	X	2	10	4.5	X	X	2	8	5.6	X	X	2	11	7.4	X	X	2	12	5.4	X	X	2	11	25.7%	-4.0%
	SOUTHWESTERN VT MEDICAL CENTER	13.3	X	X	3	13	12.3	X	X	3	13	6.3	X	X	3	12	9.1	X	X	3	13	10.8	X	X	3	14	-48.8%	72.1%
<b>OVER 400 BEDS</b>																												
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	4.2	X	X	X	8	5.2	X	X	X	10	3.4	X	X	X	5	3.4	X	X	X	6	4.4	X	X	X	9	-34.0%	29.2%
<b>COMPARATIVE DATA</b>																												
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	3.3				3.7				2.7				2.8				3.1									-25.9%	13.7%
	MEDIAN - ALL VERMONT HOSPITALS	4.2				4.4				4.2				3.8				4.2									-4.5%	-0.9%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	2.4				3.1				3.5				2.8				3.3									10.7%	-5.6%
<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																												
	NORTHEAST CAH	4.4																										
	OTHER NON-PROFIT	2.8																										
	100-199 BEDS	3.0																										
	ALL TEACHING	5.0																										
	>400 BEDS	4.8																										

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Depreciation Rate

Depreciation Rate	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	6.1	4	5	9	5.8	4	5	8	4.9	5	6	8	5.2	6	7	9	4.5	5	6	8	-15.8%	-7.4%
	GIFFORD MEDICAL CENTER	5.1	2	2	2	4.4	1	1	1	4.1	2	2	2	3.9	1	1	1	4.0	3	4	4	-6.4%	-1.5%
	GRACE COTTAGE HOSPITAL	9.6	8	10	14	7.3	7	9	13	4.7	4	5	7	4.4	5	5	7	3.9	2	2	2	-35.8%	-17.8%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	7.1	6	8	12	7.3	8	10	14	5.2	6	7	9	4.1	2	2	2	5.3	6	7	9	-29.8%	3.2%
	NORTH COUNTRY HOSPITAL	7.0	5	7	11	6.7	6	7	11	7.1	8	10	14	6.5	8	10	14	5.9	8	9	13	6.9%	-16.5%
	NORTHEASTERN VT REGIONAL HOSPITAL	4.5	1	1	1	4.6	2	2	3	4.2	3	3	3	4.1	3	3	3	4.2	4	5	6	-8.6%	0.5%
	PORTER MEDICAL CENTER	8.8	7	9	13	5.9	5	6	9	5.8	7	8	11	5.7	7	8	10	5.4	7	8	11	-1.3%	-6.6%
	SPRINGFIELD HOSPITAL	5.5	3	3	5	5.2	3	3	5	3.9	1	1	1	4.2	4	4	4	2.6	1	1	1	-25.1%	-33.3%
	BRATTLEBORO MEMORIAL HOSPITAL	6.3	X	6	10	6.7	X	8	12	6.0	X	9	12	6.3	X	9	13	6.1	X	10	14	-10.8%	1.6%
NORTHWESTERN MEDICAL CENTER	5.9	X	4	7	5.7	X	4	6	4.5	X	4	5	4.8	X	6	8	3.9	X	3	3	-21.3%	-12.8%	

<b>100-249 BEDS</b>																						
CENTRAL VERMONT MEDICAL CENTER	6.1	X	3	8	6.3	X	3	10	5.5	X	2	10	5.9	X	3	12	5.5	X	3	12	-12.5%	0.8%
RUTLAND REGIONAL MEDICAL CENTER	5.9	X	2	6	5.7	X	2	7	6.0	X	3	13	5.7	X	2	11	5.4	X	2	10	4.1%	-9.5%
SOUTHWESTERN VT MEDICAL CENTER	5.2	X	1	3	4.5	X	1	2	4.5	X	1	6	4.2	X	1	5	4.3	X	1	7	1.1%	-4.6%

<b>OVER 400 BEDS</b>																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	5.4	X	X	4	4.7	X	X	4	4.4	X	X	4	4.4	X	X	6	4.1	X	X	5	-5.3%	-6.1%

<b>COMPARATIVE DATA</b>																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	5.7				5.2				4.8				4.8				4.5				-7.1%	-6.8%
MEDIAN - ALL VERMONT HOSPITALS	6.0				5.8				4.8				4.6				4.4				-16.8%	-7.9%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	6.6				5.8				4.8				4.3				4.4				-17.9%	-9.0%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																						
NORTHEAST CAH	5.5																					
OTHER NON-PROFIT	5.1																					
100-199 BEDS	4.8																					
ALL TEACHING	4.8																					
>400 BEDS	4.8																					

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Report 7 - Financial and Statistical Trends

Capital Expenditures to Depreciation

Capital Expenditures to Depreciation		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	106.2%	5	6	10	106.7%	6	7	10	141.2%	7	9	12	158.3%	8	10	13	168.8%	8	9	13	32.4%	19.6%
	GIFFORD MEDICAL CENTER	123.9%	6	8	12	59.9%	2	2	2	93.9%	2	3	5	83.7%	4	4	6	122.4%	4	5	6	56.7%	30.4%
	GRACE COTTAGE HOSPITAL	12.5%	1	1	1	83.5%	4	5	5	161.7%	8	10	14	81.2%	2	2	4	135.3%	5	6	8	93.8%	-16.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	61.0%	3	3	4	32.2%	1	1	1	105.5%	5	7	9	139.8%	6	7	10	151.3%	7	8	12	227.9%	43.4%
	NORTH COUNTRY HOSPITAL	67.5%	4	4	6	115.9%	7	8	11	71.3%	1	2	2	79.0%	1	1	3	75.8%	1	2	3	-38.5%	6.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	168.0%	8	10	14	62.7%	3	3	3	132.0%	6	8	11	146.5%	7	8	11	104.6%	2	3	4	110.7%	-20.8%
	PORTER MEDICAL CENTER	34.5%	2	2	2	95.1%	5	6	7	103.0%	4	5	7	82.2%	3	3	5	121.6%	3	4	5	8.3%	18.1%
	SPRINGFIELD HOSPITAL	127.8%	7	9	13	140.0%	8	9	12	94.9%	3	4	6	94.9%	5	5	7	137.2%	6	7	9	-32.2%	44.6%
	BRATTLEBORO MEMORIAL HOSPITAL	77.7%	X	5	7	83.3%	X	4	4	103.2%	X	6	8	102.7%	X	6	8	61.3%	X	1	1	24.0%	-40.6%
NORTHWESTERN MEDICAL CENTER	123.6%	X	7	11	147.0%	X	10	14	69.3%	X	1	1	148.4%	X	9	12	213.2%	X	10	14	-52.9%	207.8%	

<b>100-249 BEDS</b>																						
CENTRAL VERMONT MEDICAL CENTER	60.7%	X	1	3	95.2%	X	1	8	131.0%	X	2	10	133.0%	X	2	9	139.8%	X	2	10	37.5%	6.8%
RUTLAND REGIONAL MEDICAL CENTER	65.2%	X	2	5	102.2%	X	2	9	73.9%	X	1	3	73.9%	X	1	1	74.9%	X	1	2	-27.7%	1.4%
SOUTHWESTERN VT MEDICAL CENTER	106.1%	X	3	9	142.6%	X	3	13	155.2%	X	3	13	178.3%	X	3	14	143.3%	X	3	11	8.8%	-7.6%

<b>OVER 400 BEDS</b>																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	79.2%	X	X	8	91.8%	X	X	6	77.2%	X	X	4	77.2%	X	X	2	127.2%	X	X	7	-15.9%	64.8%

<b>COMPARATIVE DATA</b>																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	80.6%				97.1%				92.1%				96.0%				122.8%				-5.1%	33.4%
MEDIAN - ALL VERMONT HOSPITALS	78.4%				95.2%				103.1%				98.8%				131.2%				8.3%	27.3%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	86.8%				89.3%				104.3%				89.3%				128.8%				16.8%	23.5%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																						
NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
>400 BEDS																						

Ranking:  
CAH: ranks each hospital in comparison to the other critical access hospitals  
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping  
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Capital Expenditure Growth Rate

Capital Expenditure Growth Rate		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	6.5	6	7	11	6.2	6	7	10	6.9	7	9	11	8.2	8	10	14	7.6	7	8	11	11.5%	10.7%
	GIFFORD MEDICAL CENTER	6.3	5	6	10	2.6	2	2	2	3.8	2	3	4	3.2	1	1	1	4.9	4	5	6	46.7%	28.5%
	GRACE COTTAGE HOSPITAL	1.2	1	1	1	6.1	5	6	9	7.6	8	10	14	3.6	2	2	3	5.2	5	6	7	24.5%	-31.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	4.3	3	3	6	2.4	1	1	1	5.4	4	5	7	5.7	6	6	8	8.1	8	9	13	130.4%	48.0%
	NORTH COUNTRY HOSPITAL	4.7	4	4	7	7.7	8	9	13	5.1	3	4	6	5.1	5	5	7	4.5	3	4	5	-34.2%	-11.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	7.5	8	10	14	2.9	3	3	3	5.5	5	6	8	6.0	7	7	9	4.4	2	3	4	92.6%	-20.4%
	PORTER MEDICAL CENTER	3.0	2	2	2	5.6	4	5	6	6.0	6	7	9	4.7	4	4	6	6.6	6	7	10	6.9%	10.3%
	SPRINGFIELD HOSPITAL	7.1	7	8	12	7.2	7	8	12	3.7	1	2	3	4.0	3	3	4	3.5	1	1	1	-49.2%	-3.6%
	BRATTLEBORO MEMORIAL HOSPITAL	4.9	X	5	8	5.6	X	4	5	6.1	X	8	10	6.4	X	8	10	3.7	X	2	2	10.5%	-39.7%
NORTHWESTERN MEDICAL CENTER	7.3	X	9	13	8.4	X	10	14	3.1	X	1	1	7.2	X	9	11	8.4	X	10	14	-62.9%	168.5%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	3.7	X	1	3	6.0	X	2	8	7.2	X	3	13	7.8	X	3	13	7.7	X	3	12	20.4%	7.7%
	RUTLAND REGIONAL MEDICAL CENTER	3.8	X	2	4	5.9	X	1	7	4.4	X	1	5	4.2	X	1	5	4.0	X	1	3	-24.7%	-8.3%
	SOUTHWESTERN VT MEDICAL CENTER	5.5	X	3	9	6.4	X	3	11	7.0	X	2	12	7.5	X	2	12	6.2	X	2	9	10.0%	-11.8%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	4.3	X	X	5	4.3	X	X	4	3.4	X	X	2	3.4	X	X	2	5.3	X	X	8	-20.3%	54.7%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	4.6				5.0				4.4				4.6				5.5				-11.8%	24.4%
	MEDIAN - ALL VERMONT HOSPITALS	4.8				5.9				5.5				5.4				5.3				-7.2%	-4.2%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	5.5				5.9				5.5				4.9				5.1				-6.3%	-7.4%
<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH	4.7																					
	OTHER NON-PROFIT	4.8																					
	100-199 BEDS	4.6																					
	ALL TEACHING	5.0																					
	>400 BEDS	5.1																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

Capital Acquisitions as a % of Net Patient Rev		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	4.3%	4	4	7	4.1%	4	4	5	6.2%	7	9	11	6.4%	8	9	11	6.7%	6	7	10	53.8%	7.9%
	GIFFORD MEDICAL CENTER	7.2%	8	10	14	3.7%	3	3	3	5.4%	6	7	9	4.6%	4	4	6	7.2%	7	8	11	47.6%	32.9%
	GRACE COTTAGE HOSPITAL	1.1%	1	1	1	5.9%	7	8	12	6.9%	8	10	13	3.3%	1	1	1	4.6%	4	5	6	17.2%	-33.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	3.3%	3	3	3	2.0%	1	1	1	4.9%	3	4	6	5.5%	7	7	9	8.0%	8	9	13	145.9%	62.5%
	NORTH COUNTRY HOSPITAL	4.3%	5	5	8	7.4%	8	10	14	5.0%	4	5	7	4.9%	5	5	7	4.3%	3	4	5	-33.1%	-13.1%
	NORTHEASTERN VT REGIONAL HOSPITAL	6.9%	7	9	13	2.4%	2	2	2	5.2%	5	6	8	5.1%	6	6	8	3.8%	2	3	3	115.0%	-25.9%
	PORTER MEDICAL CENTER	2.3%	2	2	2	4.3%	5	5	6	4.6%	2	3	5	3.6%	2	2	3	5.3%	5	6	7	8.0%	13.8%
	SPRINGFIELD HOSPITAL	5.6%	6	8	12	5.2%	6	7	8	3.8%	1	2	3	3.7%	3	3	4	3.6%	1	2	2	-28.1%	-5.5%
	BRATTLEBORO MEMORIAL HOSPITAL	4.4%	X	6	9	4.7%	X	6	7	6.1%	X	8	10	6.2%	X	8	10	3.5%	X	1	1	30.2%	-42.0%
NORTHWESTERN MEDICAL CENTER	5.6%	X	7	11	6.6%	X	9	13	2.9%	X	1	1	6.7%	X	10	13	9.7%	X	10	14	-56.3%	237.9%	

<b>100-249 BEDS</b>																							
CENTRAL VERMONT MEDICAL CENTER	3.5%	X	1	4	5.3%	X	1	9	7.5%	X	3	14	6.9%	X	3	14	7.3%	X	3	12	39.7%	-2.1%	
RUTLAND REGIONAL MEDICAL CENTER	3.5%	X	2	5	5.6%	X	3	11	4.2%	X	1	4	4.0%	X	1	5	4.0%	X	1	4	-23.9%	-4.4%	
SOUTHWESTERN VT MEDICAL CENTER	4.5%	X	3	10	5.4%	X	2	10	6.7%	X	2	12	6.6%	X	2	12	5.7%	X	2	9	24.4%	-15.1%	

<b>OVER 400 BEDS</b>																							
THE UNIVERSITY OF VERMONT MEDICAL CENT	3.6%	X	X	6	3.7%	X	X	4	3.5%	X	X	2	3.5%	X	X	2	5.6%	X	X	8	-5.4%	61.8%	

<b>COMPARATIVE DATA</b>																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	4.0%				4.4%				4.4%				4.5%				5.7%				1.0%	27.6%	
MEDIAN - ALL VERMONT HOSPITALS	4.3%				5.0%				5.1%				5.0%				5.5%				1.9%	7.9%	
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	4.3%				4.2%				5.1%				4.8%				4.9%				21.3%	-2.3%	

<b>OPTIMUM 2016 ed. (2014 data)</b>		<b>(if no data is shown below, data is not available from this source)</b>																					
NORTHEAST CAH																							
OTHER NON-PROFIT																							
100-199 BEDS																							
ALL TEACHING																							
>400 BEDS																							

Ranking:  
CAH: ranks each hospital in comparison to the other critical access hospitals  
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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Deduction %

Deduction %	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	41.7%	2	2	2	41.9%	2	2	2	41.8%	2	2	2	42.6%	2	2	2	40.2%	2	2	2	-0.3%	-3.8%
	GIFFORD MEDICAL CENTER	48.7%	5	6	7	51.1%	6	8	9	51.0%	4	5	6	51.7%	4	6	7	52.6%	5	7	9	-0.1%	3.0%
	GRACE COTTAGE HOSPITAL	32.4%	1	1	1	29.2%	1	1	1	28.7%	1	1	1	31.5%	1	1	1	32.4%	1	1	1	-1.7%	12.9%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	43.0%	3	3	3	45.4%	3	3	3	46.3%	3	3	3	47.0%	3	4	4	47.8%	3	4	5	1.9%	3.2%
	NORTH COUNTRY HOSPITAL	52.4%	7	9	12	55.9%	8	10	14	55.3%	7	9	13	55.8%	8	10	14	56.0%	8	10	14	-1.0%	1.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	48.2%	4	5	6	50.3%	5	6	7	51.7%	6	7	8	52.3%	5	7	8	53.1%	7	9	13	2.9%	2.7%
	PORTER MEDICAL CENTER	49.9%	6	8	9	50.2%	4	5	6	51.4%	5	6	7	52.6%	6	8	11	52.6%	6	8	10	2.4%	2.4%
	SPRINGFIELD HOSPITAL	52.8%	8	10	13	53.2%	7	9	11	55.5%	8	10	14	53.7%	7	9	12	52.3%	4	6	8	4.2%	-5.8%
	BRATTLEBORO MEMORIAL HOSPITAL	49.9%	X	7	8	50.5%	X	7	8	52.1%	X	8	10	51.0%	X	5	6	51.5%	X	5	7	3.2%	-1.3%
	NORTHWESTERN MEDICAL CENTER	47.7%	X	4	5	48.5%	X	4	5	46.9%	X	4	4	45.9%	X	3	3	47.1%	X	3	3	-3.2%	0.5%
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	46.4%	X	1	4	47.7%	X	1	4	50.2%	X	1	5	48.9%	X	1	5	47.7%	X	1	4	5.2%	-4.9%
	RUTLAND REGIONAL MEDICAL CENTER	52.1%	X	3	11	53.7%	X	3	12	54.3%	X	3	11	52.6%	X	3	10	51.4%	X	2	6	1.1%	-5.3%
	SOUTHWESTERN VT MEDICAL CENTER	51.0%	X	2	10	51.6%	X	2	10	52.0%	X	2	9	52.4%	X	2	9	53.1%	X	3	12	0.8%	2.1%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENT	56.4%	X	X	14	54.9%	X	X	13	54.4%	X	X	12	54.4%	X	X	13	53.1%	X	X	11	-1.0%	-2.3%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	53.0%				52.8%				52.8%				52.6%				51.8%				0.1%	-1.9%
	MEDIAN - ALL VERMONT HOSPITALS	49.3%				50.4%				51.6%				52.0%				51.9%				2.3%	0.6%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	48.4%				50.2%				51.2%				52.0%				52.4%				1.9%	2.3%
<b>OPTIMUM 2016 ed. (2014 data)</b>																							
<b>(if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH	46.5%																					
	OTHER NON-PROFIT	63.0%																					
	100-199 BEDS	67.8%																					
	ALL TEACHING	66.8%																					
	>400 BEDS	69.1%																					

Ranking:

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Bad Debt %

Bad Debt %	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	2.3%	3	3	7	1.7%	1	1	4	2.2%	3	3	7	1.6%	2	2	6	1.6%	3	3	7	27.1%	-27.3%
	GIFFORD MEDICAL CENTER	2.9%	7	7	11	2.0%	3	3	7	3.1%	7	8	12	2.2%	7	8	12	2.6%	7	8	12	53.3%	-15.9%
	GRACE COTTAGE HOSPITAL	2.7%	6	6	10	2.3%	6	7	11	2.4%	5	5	9	1.7%	3	3	7	1.7%	4	4	8	4.3%	-30.8%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	1.0%	1	1	1	1.8%	2	2	6	3.0%	6	7	11	1.0%	1	1	1	1.0%	1	1	2	67.0%	-66.7%
	NORTH COUNTRY HOSPITAL	2.4%	4	4	8	2.2%	4	5	9	1.9%	1	1	5	2.2%	6	7	11	2.1%	6	7	11	-11.8%	8.7%
	NORTHEASTERN VT REGIONAL HOSPITAL	2.4%	5	5	9	2.4%	7	8	12	2.1%	2	2	6	2.0%	5	6	10	2.0%	5	6	10	-10.2%	-8.9%
	PORTER MEDICAL CENTER	1.5%	2	2	4	2.3%	5	6	10	2.2%	4	4	8	1.8%	4	5	9	1.5%	2	2	5	-4.0%	-30.6%
	SPRINGFIELD HOSPITAL	3.7%	8	10	14	3.5%	8	10	14	3.6%	8	10	14	3.9%	8	10	14	4.2%	8	10	14	5.1%	15.7%
	BRATTLEBORO MEMORIAL HOSPITAL	3.0%	X	9	13	2.9%	X	9	13	3.3%	X	9	13	3.1%	X	9	13	3.1%	X	9	13	12.3%	-5.5%
NORTHWESTERN MEDICAL CENTER	3.0%	X	8	12	2.2%	X	4	8	2.8%	X	6	10	1.7%	X	4	8	1.9%	X	5	9	28.9%	-31.8%	

<b>100-249 BEDS</b>																						
CENTRAL VERMONT MEDICAL CENTER	2.0%	X	3	6	1.3%	X	2	3	1.8%	X	3	4	1.5%	X	2	4	1.3%	X	1	3	39.8%	-27.0%
RUTLAND REGIONAL MEDICAL CENTER	1.0%	X	1	2	1.1%	X	1	2	1.6%	X	1	2	1.3%	X	1	3	1.3%	X	2	4	46.0%	-19.0%
SOUTHWESTERN VT MEDICAL CENTER	2.0%	X	2	5	1.7%	X	3	5	1.7%	X	2	3	1.6%	X	3	5	1.5%	X	3	6	0.0%	-11.4%

<b>OVER 400 BEDS</b>																						
THE UNIVERSITY OF VERMONT MEDICAL CENT	1.1%	X	X	3	0.8%	X	X	1	1.1%	X	X	1	1.1%	X	X	2	0.8%	X	X	1	35.0%	-22.7%

<b>COMPARATIVE DATA</b>																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	1.6%				1.3%				1.6%				1.4%				1.3%				24.1%	-18.8%
MEDIAN - ALL VERMONT HOSPITALS	2.3%				2.1%				2.2%				1.7%				1.6%				5.4%	-25.6%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	2.4%				2.2%				2.3%				1.9%				1.8%				3.3%	-21.5%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																						
NORTHEAST CAH	5.6%																					
OTHER NON-PROFIT	5.5%																					
100-199 BEDS	6.7%																					
ALL TEACHING	4.1%																					
>400 BEDS	5.5%																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Free Care %

Free Care %	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	1.2%	3	4	7	0.7%	2	3	5	1.0%	3	4	6	0.8%	6	6	10	0.8%	5	5	9	41.9%	-20.9%
	GIFFORD MEDICAL CENTER	0.5%	1	1	1	0.3%	1	1	1	1.1%	6	7	11	0.4%	1	1	1	0.5%	1	1	3	242.4%	-55.5%
	GRACE COTTAGE HOSPITAL	1.4%	5	6	10	0.9%	5	6	9	1.0%	5	6	8	0.7%	4	4	6	0.7%	4	4	7	16.9%	-32.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	1.6%	6	7	11	0.9%	6	7	10	1.0%	4	5	7	0.8%	5	5	9	0.9%	6	7	11	9.0%	-15.0%
	NORTH COUNTRY HOSPITAL	0.7%	2	2	3	0.8%	3	4	6	0.8%	1	1	3	0.7%	3	3	5	0.7%	2	2	4	-0.6%	-15.2%
	NORTHEASTERN VT REGIONAL HOSPITAL	1.7%	7	8	12	1.7%	7	8	12	2.1%	7	9	13	2.0%	8	9	13	2.0%	7	8	12	22.4%	-2.6%
	PORTER MEDICAL CENTER	1.2%	4	5	9	0.8%	4	5	7	0.9%	2	2	4	0.6%	2	2	4	0.7%	3	3	5	5.4%	-24.1%
	SPRINGFIELD HOSPITAL	3.3%	8	10	14	2.2%	8	9	13	2.5%	8	10	14	1.7%	7	8	12	2.1%	8	10	14	12.6%	-14.3%
	BRATTLEBORO MEMORIAL HOSPITAL	1.8%	X	9	13	2.3%	X	10	14	2.0%	X	8	12	3.5%	X	10	14	2.0%	X	9	13	-12.3%	-0.6%
NORTHWESTERN MEDICAL CENTER	0.7%	X	3	5	0.7%	X	2	4	0.9%	X	3	5	0.8%	X	7	11	0.8%	X	6	10	34.4%	-11.1%	

<b>100-249 BEDS</b>																						
CENTRAL VERMONT MEDICAL CENTER	0.9%	X	2	6	1.3%	X	3	11	1.1%	X	3	10	0.5%	X	2	3	0.7%	X	2	6	-11.5%	-40.1%
RUTLAND REGIONAL MEDICAL CENTER	1.2%	X	3	8	0.8%	X	2	8	1.1%	X	2	9	0.7%	X	3	8	0.7%	X	3	8	30.5%	-35.4%
SOUTHWESTERN VT MEDICAL CENTER	0.7%	X	1	2	0.4%	X	1	2	0.7%	X	1	1	0.4%	X	1	2	0.5%	X	1	2	59.1%	-26.2%

<b>OVER 400 BEDS</b>																						
THE UNIVERSITY OF VERMONT MEDICAL CENT	0.7%	X	X	4	0.5%	X	X	3	0.7%	X	X	2	0.7%	X	X	7	0.4%	X	X	1	50.2%	-39.7%

<b>COMPARATIVE DATA</b>																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	0.9%				0.7%				0.9%				0.8%				0.7%				27.7%	-29.1%
MEDIAN - ALL VERMONT HOSPITALS	1.2%				0.8%				1.0%				0.7%				0.7%				20.5%	-30.6%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	1.3%				0.8%				1.0%				0.7%				0.7%				18.9%	-26.7%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																						
NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
>400 BEDS																						

Ranking:  
CAH: ranks each hospital in comparison to the other critical access hospitals  
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping  
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Operating Margin %

Operating Margin %	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE									
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B								
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE										
<b>25-99 BEDS</b>																									
Critical Access Hospitals	COPLEY HOSPITAL	6.9%	8	9	13	6.2%	8	9	12	1.4%	4	5	5	0.0%	4	5	5	0.4%	3	4	4	-77.4%	-73.8%		
	GIFFORD MEDICAL CENTER	3.5%	7	7	8	2.7%	5	5	6	2.9%	8	10	12	5.4%	8	10	14	1.9%	7	8	9	5.4%	-32.7%		
	GRACE COTTAGE HOSPITAL	-6.9%	2	2	2	-9.8%	1	1	1	-2.1%	1	1	1	-5.9%	1	1	1	-1.0%	2	2	2	78.4%	53.5%		
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	-1.0%	4	4	4	-2.4%	2	2	2	0.1%	2	3	3	-0.9%	3	4	4	-2.5%	1	1	1	104.2%	-2510.3%		
	NORTH COUNTRY HOSPITAL	2.9%	6	6	7	3.5%	6	7	9	1.5%	5	6	6	1.1%	5	6	6	1.3%	5	6	6	-57.5%	-16.7%		
	NORTHEASTERN VT REGIONAL HOSPITAL	-0.9%	5	5	5	2.2%	4	4	5	1.5%	6	7	7	2.0%	6	7	8	1.9%	6	7	8	-31.6%	29.2%		
	PORTER MEDICAL CENTER	-3.1%	3	3	3	-2.4%	3	3	3	0.4%	3	4	4	-3.9%	2	2	2	1.0%	4	5	5	115.5%	161.8%		
	SPRINGFIELD HOSPITAL	-7.3%	1	1	1	3.9%	7	8	11	2.0%	7	8	8	3.5%	7	8	10	2.9%	8	9	11	-48.9%	43.8%		
	BRATTLEBORO MEMORIAL HOSPITAL	3.6%	X	X	8	9	2.8%	X	X	6	7	0.0%	X	X	2	2	-2.1%	X	X	3	3	0.2%	X	X	-100.8%
NORTHWESTERN MEDICAL CENTER	7.9%	X	X	10	14	9.7%	X	X	10	14	2.1%	X	X	9	9	3.7%	X	X	9	11	3.2%	X	X	-78.5%	55.2%

<b>100-249 BEDS</b>																										
	CENTRAL VERMONT MEDICAL CENTER	2.8%	X	X	1	6	2.9%	X	X	2	8	2.9%	X	X	2	11	1.6%	X	X	1	7	1.8%	X	X	-0.3%	-36.6%
	RUTLAND REGIONAL MEDICAL CENTER	5.0%	X	X	3	12	1.9%	X	X	1	4	2.4%	X	X	1	10	4.5%	X	X	3	13	2.4%	X	X	29.9%	-0.4%
	SOUTHWESTERN VT MEDICAL CENTER	4.3%	X	X	2	10	3.6%	X	X	3	10	3.0%	X	X	3	13	2.3%	X	X	2	9	3.0%	X	X	-16.1%	-0.9%

<b>OVER 400 BEDS</b>																												
	THE UNIVERSITY OF VERMONT MEDICAL CENT	4.6%	X	X	X	11	6.3%	X	X	X	13	3.8%	X	X	X	14	3.8%	X	X	X	12	3.8%	X	X	X	14	-39.7%	0.0%

<b>COMPARATIVE DATA</b>																												
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	3.7%				4.6%						2.8%					2.8%									-37.6%	-2.7%	
	MEDIAN - ALL VERMONT HOSPITALS	3.2%				2.8%						1.8%					1.8%										-38.0%	7.0%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	-0.9%				2.5%						1.4%					0.6%										-41.4%	-23.4%

<b>OPTIMUM 2016 ed. (2014 data)</b>																												
<b>(if no data is shown below, data is not available from this source)</b>																												
	NORTHEAST CAH	-2.4%																										
	OTHER NON-PROFIT	0.7%																										
	100-199 BEDS	2.8%																										
	ALL TEACHING	3.0%																										
	>400 BEDS	3.4%																										

Ranking:

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Total Margin %

Total Margin %	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE												
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B											
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE													
<b>25-99 BEDS</b>																												
Critical Access Hospitals	COPLEY HOSPITAL	7.2%	8	8	11	7.1%	7	8	12	1.7%	4	5	5	0.3%	1	2	2	4.1%	7	9	11	-76.5%	145.0%					
	GIFFORD MEDICAL CENTER	6.5%	7	7	10	7.9%	8	9	13	4.3%	7	9	11	11.7%	8	10	14	3.3%	5	7	8	-45.5%	-22.7%					
	GRACE COTTAGE HOSPITAL	-2.7%	2	2	2	-4.0%	1	1	1	0.8%	1	1	1	0.5%	3	4	4	2.6%	4	5	5	119.5%	232.0%					
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	0.4%	3	3	3	-3.1%	2	2	2	1.0%	2	3	3	1.2%	4	5	5	1.1%	1	2	2	131.4%	17.4%					
	NORTH COUNTRY HOSPITAL	5.9%	6	6	8	1.8%	5	5	6	2.5%	5	6	6	1.6%	5	6	6	1.8%	2	3	3	37.3%	-30.2%					
	NORTHEASTERN VT REGIONAL HOSPITAL	1.0%	4	4	4	0.6%	4	4	4	1.5%	3	4	4	2.0%	6	7	7	1.9%	3	4	4	168.1%	29.2%					
	PORTER MEDICAL CENTER	2.4%	5	5	5	2.4%	6	6	7	4.5%	8	10	12	0.3%	2	3	3	4.7%	8	10	12	85.9%	4.1%					
	SPRINGFIELD HOSPITAL	-12.2%	1	1	1	-0.8%	3	3	3	3.7%	6	8	9	4.1%	7	8	10	4.1%	6	8	10	567.3%	10.0%					
	BRATTLEBORO MEMORIAL HOSPITAL	11.2%	X	X	10	14	4.0%	X	X	7	10	0.9%	X	X	2	2	-0.1%	X	X	1	1	0.9%	X	X	-76.9%	-1.8%		
NORTHWESTERN MEDICAL CENTER	11.2%	X	X	9	13	8.1%	X	X	10	14	2.6%	X	X	7	7	4.2%	X	X	9	11	3.1%	X	X	-67.5%	17.1%			
<b>100-249 BEDS</b>																												
	CENTRAL VERMONT MEDICAL CENTER	4.9%	X	X	2	7	3.5%	X	X	2	8	3.8%	X	X	2	10	3.0%	X	X	2	9	2.7%	X	X	9.4%	-29.2%		
	RUTLAND REGIONAL MEDICAL CENTER	8.2%	X	X	3	12	1.7%	X	X	1	5	4.7%	X	X	3	13	5.8%	X	X	3	13	5.1%	X	X	187.6%	6.6%		
	SOUTHWESTERN VT MEDICAL CENTER	4.7%	X	X	1	6	3.6%	X	X	3	9	3.4%	X	X	1	8	2.8%	X	X	1	8	3.4%	X	X	-5.0%	-1.4%		
<b>OVER 400 BEDS</b>																												
	THE UNIVERSITY OF VERMONT MEDICAL CENT	6.1%	X	X	X	9	4.4%	X	X	X	11	4.9%	X	X	X	14	4.9%	X	X	X	12	4.9%	X	X	X	13	10.4%	1.5%
<b>COMPARATIVE DATA</b>																												
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	5.7%				3.7%							4.1%													8.7%	1.1%	
	MEDIAN - ALL VERMONT HOSPITALS	5.4%				3.0%							3.0%													1.8%	6.4%	
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	1.7%				1.2%							2.1%													74.7%	40.6%	
<b>OPTIMUM 2016 ed. (2014 data)</b>																												
<b>(if no data is shown below, data is not available from this source)</b>																												
	NORTHEAST CAH	3.2%																										
	OTHER NON-PROFIT	3.7%																										
	100-199 BEDS	5.7%																										
	ALL TEACHING	5.6%																										
	>400 BEDS	6.0%																										

Ranking:

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Outpatient Gross Revenue %  
(includes Physician Gross Revenue)

Outpatient Gross Revenue %	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	72.4%	3	3	6	68.5%	3	3	5	71.3%	3	3	5	67.2%	3	3	5	67.3%	3	3	5	4.2%	-5.6%
	GIFFORD MEDICAL CENTER	73.1%	4	4	7	69.8%	4	4	6	73.0%	4	4	7	72.2%	4	4	7	72.4%	4	4	7	4.5%	-0.8%
	GRACE COTTAGE HOSPITAL	66.1%	2	2	4	52.4%	2	2	3	51.9%	1	1	2	53.5%	2	2	3	54.8%	2	2	3	-0.9%	5.5%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	54.4%	1	1	2	52.0%	1	1	2	52.4%	2	2	3	51.8%	1	1	2	51.9%	1	1	2	0.7%	-1.0%
	NORTH COUNTRY HOSPITAL	83.7%	8	10	14	83.9%	8	10	14	84.1%	8	10	14	84.4%	8	10	14	84.4%	8	10	14	0.3%	0.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	76.5%	7	8	11	75.8%	6	6	9	77.0%	7	7	10	78.8%	7	8	11	78.8%	7	8	11	1.7%	2.2%
	PORTER MEDICAL CENTER	75.5%	5	6	9	75.0%	5	5	8	73.9%	5	5	8	75.1%	5	5	8	74.7%	5	5	8	-1.5%	1.1%
	SPRINGFIELD HOSPITAL	75.6%	6	7	10	77.8%	7	8	12	75.9%	6	6	9	78.4%	6	7	10	76.3%	6	7	10	-2.5%	0.6%
	BRATTLEBORO MEMORIAL HOSPITAL	80.6%	X	X	9	81.5%	X	X	9	81.0%	X	X	9	81.8%	X	X	9	81.1%	X	X	9	13	-0.7%
NORTHWESTERN MEDICAL CENTER	75.3%	X	X	5	76.7%	X	X	7	77.9%	X	X	8	77.0%	X	X	6	76.3%	X	X	6	9	1.6%	-2.1%

<b>100-249 BEDS</b>																											
CENTRAL VERMONT MEDICAL CENTER	71.3%	X	X	2	5	70.9%	X	X	2	7	72.4%	X	X	2	6	70.8%	X	X	2	6	71.1%	X	X	2	6	2.1%	-1.9%
RUTLAND REGIONAL MEDICAL CENTER	65.6%	X	X	1	3	65.3%	X	X	1	4	65.3%	X	X	1	4	63.9%	X	X	1	4	63.9%	X	X	1	4	0.0%	-2.0%
SOUTHWESTERN VT MEDICAL CENTER	77.4%	X	X	3	12	77.3%	X	X	3	11	77.4%	X	X	3	11	79.6%	X	X	3	12	79.4%	X	X	3	12	0.1%	2.5%

<b>OVER 400 BEDS</b>																											
THE UNIVERSITY OF VERMONT MEDICAL CENT	42.6%	X	X	X	1	44.0%	X	X	X	1	43.8%	X	X	X	1	43.8%	X	X	X	1	44.4%	X	X	X	1	-0.5%	1.3%

<b>COMPARATIVE DATA</b>																											
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	57.0%					57.9%					58.2%					58.3%					58.6%					0.6%	0.7%
MEDIAN - ALL VERMONT HOSPITALS	74.2%					73.0%					73.4%					73.6%					73.6%					0.6%	0.2%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	74.3%					72.4%					73.4%					73.6%					73.6%					1.4%	0.2%

<b>OPTIMUM 2016 ed. (2014 data)</b>																											
<b>(if no data is shown below, data is not available from this source)</b>																											
NORTHEAST CAH	76.9%																										
OTHER NON-PROFIT	58.6%																										
100-199 BEDS	51.8%																										
ALL TEACHING	45.3%																										
>400 BEDS	42.2%																										

Ranking:  
CAH: ranks each hospital in comparison to the other critical access hospitals  
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping  
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Inpatient Gross Revenue %

Inpatient Gross Revenue %	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	27.3%	8	10	13	31.3%	8	10	13	28.4%	8	10	13	32.5%	8	10	13	32.4%	8	10	13	-9.3%	14.1%
	GIFFORD MEDICAL CENTER	20.9%	4	5	5	24.7%	7	9	11	24.7%	6	8	10	25.9%	7	9	11	25.8%	7	9	11	0.0%	4.2%
	GRACE COTTAGE HOSPITAL	6.1%	2	2	2	5.2%	2	2	2	5.5%	2	2	2	5.6%	2	2	2	5.2%	2	2	2	4.6%	-5.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	4.6%	1	1	1	5.1%	1	1	1	5.0%	1	1	1	5.1%	1	1	1	4.9%	1	1	1	-0.9%	-3.4%
	NORTH COUNTRY HOSPITAL	16.1%	3	3	3	15.8%	3	3	3	15.6%	3	3	3	15.3%	3	3	3	15.3%	3	3	3	-1.2%	-2.4%
	NORTHEASTERN VT REGIONAL HOSPITAL	21.9%	5	6	6	23.1%	5	6	7	21.7%	4	5	5	20.3%	4	5	5	20.3%	4	5	5	-6.1%	-6.7%
	PORTER MEDICAL CENTER	24.3%	6	7	9	24.1%	6	8	10	25.4%	7	9	11	24.3%	6	8	9	24.8%	6	8	10	5.1%	-2.4%
	SPRINGFIELD HOSPITAL	24.3%	7	8	10	22.1%	4	5	5	24.1%	5	7	9	21.5%	5	6	7	23.5%	5	6	8	9.1%	-2.2%
	BRATTLEBORO MEMORIAL HOSPITAL	19.4%	X	4	4	18.5%	X	4	4	19.0%	X	4	4	18.2%	X	4	4	18.9%	X	4	4	2.9%	-0.7%
NORTHWESTERN MEDICAL CENTER	24.7%	X	9	11	23.3%	X	7	8	22.1%	X	6	6	22.9%	X	7	8	23.7%	X	7	9	-5.2%	7.4%	

<b>100-249 BEDS</b>																						
CENTRAL VERMONT MEDICAL CENTER	23.2%	X	2	8	24.0%	X	2	9	22.2%	X	1	7	24.4%	X	2	10	23.5%	X	2	7	-7.5%	5.8%
RUTLAND REGIONAL MEDICAL CENTER	33.3%	X	3	14	34.5%	X	3	14	34.6%	X	3	14	36.1%	X	3	14	36.1%	X	3	14	0.2%	4.3%
SOUTHWESTERN VT MEDICAL CENTER	22.6%	X	1	7	22.7%	X	1	6	22.6%	X	2	8	20.4%	X	1	6	20.6%	X	1	6	-0.5%	-8.6%

<b>OVER 400 BEDS</b>																						
THE UNIVERSITY OF VERMONT MEDICAL CENT	26.7%	X	X	12	28.1%	X	X	12	28.1%	X	X	12	28.1%	X	X	12	29.4%	X	X	12	0.2%	4.6%

<b>COMPARATIVE DATA</b>																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	25.3%				26.3%				26.1%				26.3%				26.8%				-0.8%	2.8%
MEDIAN - ALL VERMONT HOSPITALS	22.9%				23.2%				22.4%				22.2%				23.5%				-3.4%	5.0%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	21.4%				22.6%				22.9%				20.9%				21.9%				1.3%	-4.3%

<b>OPTIMUM 2016 ed. (2014 data)</b>																						
<b>(if no data is shown below, data is not available from this source)</b>																						
NORTHEAST CAH	23.1%																					
OTHER NON-PROFIT	42.5%																					
100-199 BEDS	49.3%																					
ALL TEACHING	55.1%																					
>400 BEDS	58.7%																					

Ranking:  
CAH: ranks each hospital in comparison to the other critical access hospitals  
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping  
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

SNF/Rehab/Swing Gross Revenue %

SNF/Rehab/Swing Gross Revenue %		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	0.3%	4	6	7	0.2%	2	4	5	0.3%	3	5	7	0.3%	2	4	6	0.3%	2	4	6	29.7%	3.8%
	GIFFORD MEDICAL CENTER	6.0%	6	8	12	5.5%	6	8	12	2.3%	6	8	11	1.9%	6	8	11	1.8%	6	8	11	-58.1%	-20.2%
	GRACE COTTAGE HOSPITAL	27.8%	8	10	14	25.8%	8	10	14	23.6%	8	10	14	24.2%	8	10	14	22.6%	8	10	14	-8.7%	-4.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	18.5%	7	9	13	20.4%	7	9	13	20.7%	7	9	13	21.7%	7	9	13	21.8%	7	9	13	1.3%	5.5%
	NORTH COUNTRY HOSPITAL	0.2%	2	4	5	0.3%	3	5	7	0.2%	2	4	6	0.3%	3	5	7	0.3%	3	5	7	-26.1%	59.2%
	NORTHEASTERN VT REGIONAL HOSPITAL	1.5%	5	7	10	1.1%	5	7	9	1.2%	5	7	10	1.0%	5	7	9	1.0%	5	7	9	15.0%	-22.9%
	PORTER MEDICAL CENTER	0.3%	3	5	6	0.9%	4	6	8	0.7%	4	6	8	0.7%	4	6	8	0.5%	4	6	8	-15.2%	-32.5%
	SPRINGFIELD HOSPITAL	0.1%	1	3	4	0.1%	1	3	4	0.1%	1	3	4	0.1%	1	3	5	0.1%	1	3	5	-23.0%	102.5%
	BRATTLEBORO MEMORIAL HOSPITAL	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	0.0%
NORTHWESTERN MEDICAL CENTER	0.0%	X	2	3	0.0%	X	2	3	0.0%	X	2	3	0.0%	X	2	4	0.0%	X	2	4	-36.0%	71.2%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	5.6%	X	3	11	5.0%	X	3	11	5.4%	X	3	12	4.8%	X	3	12	5.4%	X	3	12	6.7%	1.4%
	RUTLAND REGIONAL MEDICAL CENTER	1.1%	X	2	9	0.2%	X	2	6	0.2%	X	2	5	0.0%	X	1	1	0.0%	X	1	1	-27.6%	-100.0%
	SOUTHWESTERN VT MEDICAL CENTER	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	0.0%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENT	0.9%	X	X	8	1.1%	X	X	10	1.1%	X	X	9	1.1%	X	X	10	1.1%	X	X	10	-3.7%	5.6%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	1.6%				1.6%				1.6%				1.5%				1.6%				-2.5%	1.9%
	MEDIAN - ALL VERMONT HOSPITALS	0.6%				0.6%				0.5%				0.5%				0.4%				-12.5%	-17.6%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	0.9%				1.0%				1.0%				0.8%				0.7%				1.5%	-26.5%

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																						
	NORTHEAST CAH																							
	OTHER NON-PROFIT																							
	100-199 BEDS																							
	ALL TEACHING																							
	>400 BEDS																							

Ranking:  
CAH: ranks each hospital in comparison to the other critical access hospitals  
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping  
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

All Net Patient Revenue % with DSH & GME

All Net Patient Revenue % with DSH & GME		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	58.3%	7	9	13	58.1%	7	9	13	58.2%	7	9	13	57.4%	7	9	13	59.8%	7	9	13	0.2%	2.7%
	GIFFORD MEDICAL CENTER	51.3%	4	5	8	48.9%	3	3	6	49.0%	5	6	9	48.3%	5	5	8	47.4%	4	4	6	0.1%	-3.1%
	GRACE COTTAGE HOSPITAL	67.6%	8	10	14	70.8%	8	10	14	71.3%	8	10	14	68.5%	8	10	14	67.6%	8	10	14	0.7%	-5.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	57.0%	6	8	12	54.6%	6	8	12	53.7%	6	8	12	53.0%	6	7	11	52.2%	6	7	10	-1.6%	-2.7%
	NORTH COUNTRY HOSPITAL	47.6%	2	2	3	44.1%	1	1	1	44.7%	2	2	2	44.2%	1	1	1	44.0%	1	1	1	1.3%	-1.6%
	NORTHEASTERN VT REGIONAL HOSPITAL	51.8%	5	6	9	49.7%	4	5	8	48.3%	3	4	7	47.7%	4	4	7	46.9%	2	2	2	-2.9%	-2.9%
	PORTER MEDICAL CENTER	50.1%	3	3	6	49.8%	5	6	9	48.6%	4	5	8	47.4%	3	3	4	47.4%	3	3	5	-2.4%	-2.6%
	SPRINGFIELD HOSPITAL	47.2%	1	1	2	46.8%	2	2	4	44.5%	1	1	1	46.3%	2	2	3	47.7%	5	5	7	-4.8%	7.2%
	BRATTLEBORO MEMORIAL HOSPITAL	50.1%	X	4	7	49.5%	X	4	7	47.9%	X	3	5	49.0%	X	6	9	48.5%	X	6	8	-3.3%	1.4%
NORTHWESTERN MEDICAL CENTER	52.3%	X	7	10	51.5%	X	7	10	53.1%	X	7	11	54.1%	X	8	12	52.9%	X	8	12	3.0%	-0.4%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	53.6%	X	3	11	52.3%	X	3	11	49.8%	X	3	10	51.1%	X	3	10	52.3%	X	3	11	-4.8%	4.9%
	RUTLAND REGIONAL MEDICAL CENTER	47.9%	X	1	4	46.3%	X	1	3	45.7%	X	1	4	47.4%	X	1	5	48.6%	X	2	9	-1.3%	6.3%
	SOUTHWESTERN VT MEDICAL CENTER	49.0%	X	2	5	48.4%	X	2	5	48.0%	X	2	6	47.6%	X	2	6	46.9%	X	1	3	-0.8%	-2.3%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENT	43.6%	X	X	1	45.1%	X	X	2	45.6%	X	X	3	45.6%	X	X	2	46.9%	X	X	4	1.3%	2.8%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	47.0%				47.2%				47.2%				47.4%				48.2%				-0.1%	2.2%
	MEDIAN - ALL VERMONT HOSPITALS	50.7%				49.6%				48.4%				48.0%				48.1%				-2.3%	-0.6%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	51.6%				49.8%				48.8%				48.0%				47.6%				-1.9%	-2.5%
<b>OPTIMUM 2016 ed. (2014 data)</b>																							
<b>(if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Medicare Net Patient Revenue % including Phys

Medicare Net Patient Revenue % including Phys		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	46.1%	5	7	11	47.1%	6	8	12	47.8%	6	8	12	47.4%	6	7	11	50.2%	6	8	12	1.5%	5.0%
	GIFFORD MEDICAL CENTER	46.9%	6	8	12	41.7%	3	4	7	43.8%	5	6	10	38.7%	3	3	6	38.4%	3	3	6	5.1%	-12.4%
	GRACE COTTAGE HOSPITAL	79.0%	8	10	14	86.8%	8	10	14	84.4%	8	10	14	80.4%	8	10	14	79.6%	8	10	14	-2.8%	-5.6%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	57.7%	7	9	13	52.1%	7	9	13	56.8%	7	9	13	52.5%	7	9	13	51.5%	7	9	13	9.0%	-9.3%
	NORTH COUNTRY HOSPITAL	41.3%	2	3	6	37.8%	1	1	4	38.9%	2	3	6	36.9%	1	1	4	36.6%	1	1	4	2.9%	-5.8%
	NORTHEASTERN VT REGIONAL HOSPITAL	41.3%	3	4	7	40.9%	2	2	5	38.0%	1	2	5	38.3%	2	2	5	37.5%	2	2	5	-6.9%	-1.5%
	PORTER MEDICAL CENTER	42.1%	4	5	8	46.5%	5	7	11	42.7%	4	5	9	42.8%	5	5	9	41.5%	4	5	8	-8.3%	-2.7%
	SPRINGFIELD HOSPITAL	41.1%	1	2	5	42.7%	4	5	8	40.7%	3	4	7	41.9%	4	4	7	44.3%	5	6	9	-4.9%	9.0%
	BRATTLEBORO MEMORIAL HOSPITAL	38.0%	X	1	3	41.4%	X	3	6	37.8%	X	1	4	43.3%	X	6	10	39.9%	X	4	7	-8.8%	5.5%
	NORTHWESTERN MEDICAL CENTER	43.7%	X	6	9	43.4%	X	6	10	44.8%	X	7	11	49.0%	X	8	12	48.6%	X	7	11	3.3%	8.6%

<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	44.0%	X	3	10	43.2%	X	3	9	41.4%	X	3	8	42.5%	X	3	8	45.2%	X	3	10	-4.2%	9.3%
	RUTLAND REGIONAL MEDICAL CENTER	31.9%	X	1	1	31.7%	X	1	2	28.9%	X	1	1	33.0%	X	1	2	34.3%	X	1	2	-9.0%	18.9%
	SOUTHWESTERN VT MEDICAL CENTER	38.5%	X	2	4	35.7%	X	2	3	35.4%	X	2	3	35.3%	X	2	3	35.3%	X	2	3	-0.8%	-0.4%

<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	32.3%	X	X	2	31.6%	X	X	1	31.1%	X	X	2	31.1%	X	X	1	31.7%	X	X	1	-1.4%	1.9%

<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	36.4%				35.9%				35.1%				35.7%				36.3%				-2.1%	3.4%
	MEDIAN - ALL VERMONT HOSPITALS	41.7%				42.2%				41.0%				42.2%				40.7%				-2.9%	-0.8%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	44.1%				44.6%				43.2%				42.3%				42.9%				-3.1%	-0.7%

<b>OPTIMUM 2016 ed. (2014 data)</b>																							
<b>(if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Medicaid Net Patient Revenue % including Phys

Medicaid Net Patient Revenue % including Phys		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	32.7%	3	4	4	31.2%	4	5	6	32.9%	7	8	8	33.4%	7	7	10	33.3%	6	6	9	5.5%	1.2%
	GIFFORD MEDICAL CENTER	37.2%	6	7	10	33.7%	7	8	10	25.0%	2	2	2	23.6%	1	1	1	23.3%	1	1	1	-25.8%	-6.7%
	GRACE COTTAGE HOSPITAL	37.6%	8	9	12	36.9%	8	9	12	43.4%	8	9	13	42.0%	8	10	13	41.3%	8	10	13	17.4%	-4.8%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	37.5%	7	8	11	29.5%	3	4	5	31.8%	6	7	7	32.5%	6	6	7	31.2%	5	5	8	8.1%	-2.1%
	NORTH COUNTRY HOSPITAL	27.3%	1	1	1	23.9%	1	1	1	23.6%	1	1	1	26.2%	2	2	2	26.0%	2	2	2	-1.4%	10.2%
	NORTHEASTERN VT REGIONAL HOSPITAL	32.7%	4	5	5	31.9%	5	6	7	30.6%	4	5	5	30.9%	4	4	5	29.1%	4	4	4	-4.1%	-5.0%
	PORTER MEDICAL CENTER	33.8%	5	6	7	32.5%	6	7	9	31.6%	5	6	6	29.7%	3	3	3	28.3%	3	3	3	-3.0%	-10.2%
	SPRINGFIELD HOSPITAL	30.9%	2	3	3	27.9%	2	3	3	30.5%	3	4	4	32.3%	5	5	6	36.6%	7	8	11	9.1%	20.1%
	BRATTLEBORO MEMORIAL HOSPITAL	29.5%	X	2	2	27.4%	X	2	2	30.2%	X	3	3	35.6%	X	8	11	34.3%	X	7	10	10.4%	13.5%
	NORTHWESTERN MEDICAL CENTER	40.2%	X	10	13	37.8%	X	10	13	44.9%	X	10	14	39.9%	X	9	12	40.4%	X	9	12	19.0%	-10.2%
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	45.3%	X	3	14	44.0%	X	3	14	41.3%	X	3	12	43.4%	X	3	14	41.7%	X	3	14	-6.1%	1.1%
	RUTLAND REGIONAL MEDICAL CENTER	33.2%	X	1	6	29.3%	X	1	4	35.3%	X	2	11	29.8%	X	1	4	29.2%	X	1	5	20.8%	-17.3%
	SOUTHWESTERN VT MEDICAL CENTER	35.6%	X	2	9	34.1%	X	2	11	34.2%	X	1	10	33.3%	X	2	9	29.6%	X	2	6	0.2%	-13.6%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	34.9%	X	X	8	32.1%	X	X	8	33.3%	X	X	9	33.3%	X	X	8	29.8%	X	X	7	3.8%	-10.5%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	35.1%				32.4%				33.7%				33.4%				31.3%				4.0%	-7.2%
	MEDIAN - ALL VERMONT HOSPITALS	34.4%				32.0%				32.4%				32.9%				30.5%				1.2%	-5.9%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	33.3%				31.6%				31.1%				31.6%				30.1%				-1.5%	-3.1%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:  
CAH: ranks each hospital in comparison to the other critical access hospitals  
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping  
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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Commercial/Self Pay Net Patient Rev % including Phys

Commercial/Self Pay Net Patient Rev % including Phys		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	73.5%	8	10	13	75.0%	8	10	13	72.8%	8	10	13	74.4%	8	10	13	74.6%	8	10	13	-2.9%	2.4%
	GIFFORD MEDICAL CENTER	60.5%	2	2	3	62.6%	4	4	5	62.0%	4	4	6	67.8%	7	9	11	66.6%	7	9	10	-1.1%	7.4%
	GRACE COTTAGE HOSPITAL	63.2%	5	5	6	60.6%	3	3	4	63.6%	5	6	8	62.5%	3	4	6	62.1%	4	5	5	4.9%	-2.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	61.1%	3	3	4	66.6%	6	7	9	56.6%	2	2	2	63.0%	4	5	7	61.6%	3	3	3	-15.0%	8.8%
	NORTH COUNTRY HOSPITAL	63.8%	6	7	8	63.6%	5	5	6	65.7%	6	7	9	64.1%	5	6	8	64.6%	5	6	7	3.3%	-1.6%
	NORTHEASTERN VT REGIONAL HOSPITAL	70.2%	7	8	11	68.9%	7	9	11	67.5%	7	9	11	66.3%	6	8	10	65.9%	6	8	9	-2.0%	-2.4%
	PORTER MEDICAL CENTER	62.2%	4	4	5	58.2%	1	1	1	59.6%	3	3	3	57.9%	2	2	2	59.7%	2	2	2	2.3%	0.2%
	SPRINGFIELD HOSPITAL	59.4%	1	1	2	59.6%	2	2	2	53.3%	1	1	1	55.2%	1	1	1	54.5%	1	1	1	-10.6%	2.3%
	BRATTLEBORO MEMORIAL HOSPITAL	70.7%	X	9	12	67.7%	X	8	10	67.2%	X	8	10	61.4%	X	3	4	65.1%	X	7	8	-0.7%	-3.3%
NORTHWESTERN MEDICAL CENTER	63.7%	X	6	7	65.2%	X	6	8	62.8%	X	5	7	65.2%	X	7	9	61.6%	X	4	4	-3.7%	-1.9%	

<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	66.2%	X	1	9	64.3%	X	1	7	60.9%	X	1	4	62.5%	X	1	5	63.5%	X	1	6	-5.3%	4.3%
	RUTLAND REGIONAL MEDICAL CENTER	76.9%	X	3	14	76.6%	X	3	14	73.2%	X	3	14	77.1%	X	3	14	78.1%	X	3	14	-4.4%	6.7%
	SOUTHWESTERN VT MEDICAL CENTER	68.4%	X	2	10	73.3%	X	2	12	72.1%	X	2	12	72.5%	X	2	12	72.6%	X	2	12	-1.6%	0.7%

<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	54.8%	X	X	1	60.2%	X	X	3	61.1%	X	X	5	61.1%	X	X	3	66.8%	X	X	11	1.4%	9.4%

<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	60.3%				63.6%				63.2%				63.7%				67.0%				-0.6%	6.1%
	MEDIAN - ALL VERMONT HOSPITALS	63.8%				64.7%				63.2%				63.5%				64.9%				-2.4%	2.6%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	62.7%				63.1%				62.8%				63.5%				63.4%				-0.5%	0.9%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:  
CAH: ranks each hospital in comparison to the other critical access hospitals  
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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

FTEs per 100 Adj Discharges

FTEs per 100 Adj Discharges	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	6.0	5	7	8	6.2	5	7	8	6.4	5	7	8	6.6	7	9	10	6.9	8	10	11	3.6%	7.3%
	GIFFORD MEDICAL CENTER	7.1	7	9	12	6.8	7	9	11	6.5	6	8	9	5.5	5	7	8	5.8	5	7	8	-4.8%	-10.6%
	GRACE COTTAGE HOSPITAL	4.3	3	3	3	5.3	4	6	7	5.4	4	5	6	5.4	4	6	7	5.2	4	4	5	2.6%	-5.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	4.1	2	2	2	3.9	2	2	2	4.3	2	2	2	4.4	2	2	2	4.2	2	2	2	10.4%	-3.6%
	NORTH COUNTRY HOSPITAL	4.8	4	4	4	4.8	3	3	3	5.2	3	3	4	4.7	3	3	4	5.0	3	3	4	8.5%	-2.4%
	NORTHEASTERN VT REGIONAL HOSPITAL	7.1	8	10	13	7.4	8	10	13	7.0	8	10	12	6.2	6	8	9	6.3	6	8	9	-4.7%	-10.2%
	PORTER MEDICAL CENTER	6.3	6	8	10	6.7	6	8	9	6.9	7	9	10	6.8	8	10	11	6.7	7	9	10	4.0%	-3.2%
	SPRINGFIELD HOSPITAL	3.8	1	1	1	3.3	1	1	1	3.6	1	1	1	3.3	1	1	1	3.7	1	1	1	8.3%	3.6%
	BRATTLEBORO MEMORIAL HOSPITAL	5.0	X	5	5	4.9	X	4	4	5.3	X	4	5	4.9	X	4	5	5.3	X	5	6	8.4%	-0.1%
NORTHWESTERN MEDICAL CENTER	5.4	X	6	7	5.1	X	5	6	5.5	X	6	7	5.0	X	5	6	5.4	X	6	7	7.0%	-1.2%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	7.0	X	3	11	7.0	X	3	12	7.0	X	2	11	6.9	X	2	12	6.9	X	2	12	-1.3%	0.0%
	RUTLAND REGIONAL MEDICAL CENTER	6.3	X	2	9	6.8	X	2	10	7.4	X	3	13	7.2	X	3	13	7.4	X	3	13	9.8%	-0.7%
	SOUTHWESTERN VT MEDICAL CENTER	5.1	X	1	6	5.0	X	1	5	5.0	X	1	3	4.5	X	1	3	4.7	X	1	3	1.2%	-7.2%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	8.5	X	X	14	8.8	X	X	14	9.1	X	X	14	9.1	X	X	14	9.3	X	X	14	4.1%	2.4%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	7.0				7.2				7.5				7.2				7.5				4.3%	-0.2%
	MEDIAN - ALL VERMONT HOSPITALS	5.7				5.7				6.0				5.4				5.6				3.6%	-5.7%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	5.4				5.7				5.9				5.4				5.5				3.2%	-7.7%

OPTIMUM 2016 ed. (2014 data)	(if no data is shown below, data is not available from this source)																						
NORTHEAST CAH																							
OTHER NON-PROFIT																							
100-199 BEDS																							
ALL TEACHING																							
>400 BEDS																							

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

FTEs Per Adjusted Occupied Bed

FTEs Per Adjusted Occupied Bed		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	8.5	8	10	14	8.5	8	10	14	9.1	8	10	14	8.8	8	10	14	9.3	8	10	14	6.7%	2.7%
	GIFFORD MEDICAL CENTER	6.8	5	7	11	6.5	5	7	11	6.6	5	7	11	4.4	2	2	2	4.7	3	3	3	1.4%	-28.5%
	GRACE COTTAGE HOSPITAL	5.0	3	3	4	6.3	4	6	10	6.2	4	6	10	6.7	5	7	11	6.4	5	7	11	-1.5%	3.3%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	4.7	2	2	2	4.4	2	2	2	4.5	2	2	2	4.7	3	3	3	4.5	2	2	2	2.9%	-1.3%
	NORTH COUNTRY HOSPITAL	5.2	4	5	8	5.4	3	4	6	5.8	3	4	7	5.4	4	4	5	5.8	4	4	7	7.1%	0.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	8.4	7	9	13	8.1	7	9	13	8.0	7	9	13	7.0	6	8	12	7.2	6	8	12	-1.4%	-10.1%
	PORTER MEDICAL CENTER	7.2	6	8	12	7.6	6	8	12	7.4	6	8	12	7.4	7	9	13	7.6	7	9	13	-2.7%	2.2%
	SPRINGFIELD HOSPITAL	3.4	1	1	1	2.8	1	1	1	2.7	1	1	1	2.8	1	1	1	3.1	1	1	1	-4.0%	15.6%
	BRATTLEBORO MEMORIAL HOSPITAL	5.2	X	4	7	5.4	X	3	4	5.5	X	3	6	5.7	X	5	8	6.2	X	5	8	3.0%	11.4%
NORTHWESTERN MEDICAL CENTER	6.0	X	6	10	6.0	X	5	9	6.2	X	5	9	6.0	X	6	10	6.4	X	6	10	3.1%	2.9%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	5.1	X	2	5	5.4	X	3	7	5.3	X	2	4	5.5	X	3	7	5.5	X	2	5	-2.9%	5.1%
	RUTLAND REGIONAL MEDICAL CENTER	4.9	X	1	3	5.4	X	2	5	5.5	X	3	5	5.5	X	2	6	5.6	X	3	6	2.0%	2.4%
	SOUTHWESTERN VT MEDICAL CENTER	5.2	X	3	6	4.8	X	1	3	5.1	X	1	3	5.0	X	1	4	5.2	X	1	4	5.0%	2.0%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	5.4	X	X	9	5.6	X	X	8	5.8	X	X	8	5.8	X	X	9	6.3	X	X	9	3.4%	8.2%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	5.5				5.7				5.8				5.8				6.1				2.1%	4.5%
	MEDIAN - ALL VERMONT HOSPITALS	5.2				5.5				5.8				5.6				6.0				5.1%	3.1%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	6.0				6.4				6.4				6.1				6.1				0.0%	-4.4%
<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT	3.6																					
	100-199 BEDS	3.5																					
	ALL TEACHING	3.5																					
	>400 BEDS	3.2																					

Ranking:

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Overhead Expense w/ fringe, as a % of Total Operating Exp

Overhead Expense w/ fringe, as a % of Total Operating Exp		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	22.2%	4	5	6	22.2%	2	3	4	22.9%	4	5	6	22.5%	4	5	6	22.4%	4	4	5	3.0%	-2.1%
	GIFFORD MEDICAL CENTER	24.4%	5	6	7	25.3%	5	6	7	27.7%	5	7	8	25.2%	5	6	7	27.7%	5	7	9	9.7%	-0.2%
	GRACE COTTAGE HOSPITAL	33.7%	8	10	14	34.3%	8	10	14	34.0%	7	9	13	32.6%	8	10	13	33.2%	7	9	12	-0.6%	-2.5%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	26.0%	6	8	10	31.3%	7	9	12	46.8%	8	10	14	32.5%	7	9	12	36.5%	8	10	14	49.3%	-22.0%
	NORTH COUNTRY HOSPITAL	21.5%	1	2	3	22.7%	4	5	6	22.1%	3	4	5	21.7%	3	4	5	22.1%	3	3	4	-2.4%	0.0%
	NORTHEASTERN VT REGIONAL HOSPITAL	21.9%	2	3	4	22.3%	3	4	5	21.4%	2	3	4	20.9%	1	1	2	21.6%	1	1	2	-4.1%	0.9%
	PORTER MEDICAL CENTER	28.4%	7	9	11	28.2%	6	8	11	29.9%	6	8	11	31.4%	6	8	11	30.5%	6	8	11	5.9%	2.2%
	SPRINGFIELD HOSPITAL	22.1%	3	4	5	21.2%	1	2	3	21.2%	1	2	3	21.3%	2	2	3	21.7%	2	2	3	0.0%	2.3%
	BRATTLEBORO MEMORIAL HOSPITAL	21.2%	✕	1	2	20.8%	✕	1	2	20.9%	✕	1	2	21.3%	✕	3	4	22.8%	✕	5	6	0.7%	9.0%
NORTHWESTERN MEDICAL CENTER	25.2%	✕	7	8	26.3%	✕	7	8	26.2%	✕	6	7	26.1%	✕	7	8	25.3%	✕	6	7	-0.4%	-3.4%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	20.0%	✕	1	1	20.3%	✕	1	1	20.1%	✕	1	1	20.2%	✕	1	1	19.3%	✕	1	1	-0.7%	-3.9%
	RUTLAND REGIONAL MEDICAL CENTER	28.7%	✕	3	12	27.9%	✕	3	10	28.8%	✕	3	10	28.2%	✕	3	10	28.1%	✕	3	10	3.2%	-2.5%
	SOUTHWESTERN VT MEDICAL CENTER	25.5%	✕	2	9	27.8%	✕	2	9	28.6%	✕	2	9	28.1%	✕	2	9	26.9%	✕	2	8	2.8%	-6.0%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	31.6%	✕	✕	13	31.8%	✕	✕	13	33.0%	✕	✕	12	33.0%	✕	✕	14	33.8%	✕	✕	13	3.9%	2.4%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	26.5%				26.9%				28.2%				27.7%				28.1%				4.7%	-0.3%
	MEDIAN - ALL VERMONT HOSPITALS	24.8%				25.8%				27.0%				25.6%				26.1%				4.5%	-3.1%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	23.3%				24.0%				25.3%				23.8%				25.0%				5.5%	-1.0%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Return On Assets

Return On Assets		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE											
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B										
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE												
<b>25-99 BEDS</b>																												
Critical Access Hospitals	COPLEY HOSPITAL	10.9%	8	9	13	10.5%	8	10	14	1.9%	4	6	6	0.4%	1	2	2	5.2%	7	9	12	-81.9%	174.4%					
	GIFFORD MEDICAL CENTER	5.3%	6	6	6	5.8%	7	8	11	2.7%	5	7	7	8.3%	8	10	14	2.3%	4	6	6	-53.1%	-16.0%					
	GRACE COTTAGE HOSPITAL	-4.1%	2	2	2	-6.2%	1	1	1	1.3%	2	3	3	0.8%	3	4	4	4.5%	5	7	9	120.3%	262.2%					
	MT. ASCUTNEY HOSPITAL & HEALTH CT	0.6%	3	3	3	-3.5%	2	2	2	1.2%	1	2	2	1.3%	4	5	5	1.3%	1	2	2	133.2%	11.6%					
	NORTH COUNTRY HOSPITAL	6.0%	7	7	9	1.8%	5	5	6	2.8%	6	8	8	1.8%	5	6	6	1.9%	2	3	3	55.1%	-30.8%					
	NORTHEASTERN VT REGIONAL HOSPIT	1.1%	4	4	4	0.6%	4	4	4	1.8%	3	4	4	2.3%	6	7	7	2.3%	3	5	5	199.1%	25.4%					
	PORTER MEDICAL CENTER	3.2%	5	5	5	3.3%	6	6	7	6.0%	8	10	13	0.5%	2	3	3	6.8%	8	10	13	78.3%	13.7%					
	SPRINGFIELD HOSPITAL	-15.2%	1	1	1	-1.1%	3	3	3	4.0%	7	9	9	5.1%	7	9	11	4.5%	6	8	10	462.5%	12.5%					
	BRATTLEBORO MEMORIAL HOSPITAL	12.2%	X	X	10	14	4.1%	X	X	7	8	1.0%	X	X	1	1	-0.1%	X	X	1	1	0.9%	X	X	-76.4%	-1.7%		
NORTHWESTERN MEDICAL CENTER	8.3%	X	X	8	11	5.8%	X	X	9	12	1.9%	X	X	5	5	2.8%	X	X	8	8	2.1%	X	X	-67.8%	10.2%			
<b>100-249 BEDS</b>																												
	CENTRAL VERMONT MEDICAL CENTER	5.5%	X	X	1	7	4.3%	X	X	2	10	4.1%	X	X	1	11	3.6%	X	X	1	9	3.2%	X	X	-3.0%	-23.8%		
	RUTLAND REGIONAL MEDICAL CENTER	8.2%	X	X	2	10	1.7%	X	X	1	5	4.7%	X	X	2	12	6.1%	X	X	3	13	4.9%	X	X	176.7%	4.5%		
	SOUTHWESTERN VT MEDICAL CENTER	10.0%	X	X	3	12	6.9%	X	X	3	13	6.3%	X	X	3	14	5.8%	X	X	2	12	6.9%	X	X	-9.9%	9.9%		
<b>OVER 400 BEDS</b>																												
	THE UNIVERSITY OF VERMONT MEDICA	5.6%	X	X	X	8	4.1%	X	X	X	9	4.1%	X	X	X	10	4.1%	X	X	X	10	4.3%	X	X	X	8	-1.3%	6.1%
<b>COMPARATIVE DATA</b>																												
	SYSTEM TOTAL OR AVG. - ALL VT HOSPIT	5.8%				3.8%				3.8%				3.9%				4.0%							0.0%	4.7%		
	MEDIAN - ALL VERMONT HOSPITALS	5.6%				3.7%				2.8%				2.5%				3.7%							-25.9%	35.8%		
	MEDIAN - CRITICAL ACCESS (CAH) HOSP	2.1%				1.2%				2.3%				1.5%				3.4%							93.9%	47.4%		
<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																												
	NORTHEAST CAH	3.1%																										
	OTHER NON-PROFIT	3.3%																										
	100-199 BEDS	5.8%																										
	ALL TEACHING	5.6%																										
	>400 BEDS	5.9%																										

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Cost per Adjusted Admission

Cost per Adjusted Admission	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE											
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A -	2016B -										
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2016B	2017B										
<b>25-99 BEDS</b>																											
Critical Access Hospitals	COPLEY HOSPITAL	\$ 10,324	5	7	8	\$ 11,057	6	8	9	\$ 11,197	5	7	9	\$ 12,284	7	9	11	\$ 12,902	8	10	12	1.3%	15.2%				
	GIFFORD MEDICAL CENTER	\$ 10,586	6	8	9	\$ 10,386	5	7	8	\$ 11,226	6	8	10	\$ 10,070	5	7	8	\$ 10,994	6	8	9	8.1%	-2.1%				
	GRACE COTTAGE HOSPITAL	\$ 5,960	1	1	1	\$ 7,514	3	3	3	\$ 7,674	3	3	3	\$ 7,617	3	3	3	\$ 7,552	3	3	3	2.1%	-1.6%				
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 6,408	2	2	2	\$ 6,273	2	2	2	\$ 6,966	2	2	2	\$ 7,352	2	2	2	\$ 7,010	1	1	1	11.1%	0.6%				
	NORTH COUNTRY HOSPITAL	\$ 8,881	4	4	5	\$ 8,655	4	4	4	\$ 9,170	4	4	4	\$ 8,926	4	6	7	\$ 9,195	4	5	5	5.9%	0.3%				
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 11,900	8	10	12	\$ 12,263	8	10	12	\$ 12,126	7	9	11	\$ 10,667	6	8	9	\$ 10,903	5	7	8	-1.1%	-10.1%				
	PORTER MEDICAL CENTER	\$ 11,006	7	9	10	\$ 11,791	7	9	11	\$ 12,157	8	10	12	\$ 12,975	8	10	12	\$ 12,420	7	9	11	3.1%	2.2%				
	SPRINGFIELD HOSPITAL	\$ 6,983	3	3	3	\$ 6,158	1	1	1	\$ 6,791	1	1	1	\$ 6,228	1	1	1	\$ 7,216	2	2	2	10.3%	6.3%				
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 9,075	X	X	5	6	\$ 9,021	X	X	6	6	\$ 9,514	X	X	6	6	\$ 8,907	X	X	5	6	\$ 9,626	X	X	6	7	5.5%
NORTHWESTERN MEDICAL CENTER	\$ 9,092	X	X	6	7	\$ 8,822	X	X	5	5	\$ 9,433	X	X	5	5	\$ 8,523	X	X	4	4	\$ 9,027	X	X	4	4	6.9%	-4.3%

<b>100-249 BEDS</b>																											
CENTRAL VERMONT MEDICAL CENTER	\$ 11,085	X	X	2	11	\$ 11,217	X	X	2	10	\$ 10,894	X	X	2	8	\$ 11,227	X	X	2	10	\$ 11,107	X	X	2	10	-2.9%	2.0%
RUTLAND REGIONAL MEDICAL CENTER	\$ 12,391	X	X	3	13	\$ 13,552	X	X	3	13	\$ 14,814	X	X	3	13	\$ 13,933	X	X	3	13	\$ 14,280	X	X	3	13	9.3%	-3.6%
SOUTHWESTERN VT MEDICAL CENTER	\$ 8,778	X	X	1	4	\$ 9,339	X	X	1	7	\$ 9,540	X	X	1	7	\$ 8,761	X	X	1	5	\$ 9,328	X	X	1	6	2.2%	-2.2%

<b>OVER 400 BEDS</b>																											
THE UNIVERSITY OF VERMONT MEDICAL	\$ 15,842	X	X	X	14	\$ 17,036	X	X	X	14	\$ 18,188	X	X	X	14	\$ 18,188	X	X	X	14	\$ 19,015	X	X	X	14	6.8%	4.5%

<b>COMPARATIVE DATA</b>																											
SYSTEM TOTAL OR AVG. - ALL VT HOSPITAL	\$ 12,632					\$ 13,305					\$ 14,067					\$ 13,725					\$ 14,303					5.7%	1.7%
MEDIAN - ALL VERMONT HOSPITALS	\$ 9,708					\$ 9,863					\$ 10,217					\$ 9,498					\$ 10,264					3.6%	0.5%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITAL	\$ 9,602					\$ 9,521					\$ 10,183					\$ 9,498					\$ 10,049					7.0%	-1.3%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																											
NORTHEAST CAH																											
OTHER NON-PROFIT	\$ 7,557																										
100-199 BEDS	\$ 7,453																										
ALL TEACHING	\$ 7,645																										
>400 BEDS	\$ 7,744																										

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Salary per FTE - Non-MD

Salary per FTE - Non-MD		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 59,824	8	10	13	\$ 61,854	8	10	13	\$ 60,757	6	8	10	\$ 64,323	8	10	13	\$ 63,841	8	10	12	-1.8%	5.1%
	GIFFORD MEDICAL CENTER	\$ 52,259	1	1	1	\$ 52,845	1	1	1	\$ 59,076	4	5	5	\$ 61,506	7	9	10	\$ 60,594	5	6	6	11.8%	2.6%
	GRACE COTTAGE HOSPITAL	\$ 59,002	7	9	10	\$ 60,148	7	9	10	\$ 61,745	8	10	13	\$ 61,316	5	6	7	\$ 63,589	7	9	11	2.7%	3.0%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 56,178	4	4	4	\$ 57,454	4	5	5	\$ 59,140	5	7	7	\$ 61,021	4	5	6	\$ 60,541	4	5	5	2.9%	2.4%
	NORTH COUNTRY HOSPITAL	\$ 55,043	3	3	3	\$ 57,460	5	6	6	\$ 55,839	1	1	1	\$ 59,952	3	4	5	\$ 57,527	1	2	2	-2.8%	3.0%
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 56,515	5	6	7	\$ 56,595	3	3	3	\$ 57,606	3	3	3	\$ 57,858	2	3	3	\$ 58,572	2	3	3	1.8%	1.7%
	PORTER MEDICAL CENTER	\$ 58,237	6	8	9	\$ 57,620	6	7	7	\$ 61,549	7	9	12	\$ 61,346	6	7	8	\$ 61,525	6	8	10	6.8%	0.0%
	SPRINGFIELD HOSPITAL	\$ 54,807	2	2	2	\$ 54,296	2	2	2	\$ 55,856	2	2	2	\$ 55,856	1	1	1	\$ 58,728	3	4	4	2.9%	5.1%
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 56,995		7	8	\$ 57,355		4	4	\$ 57,930		4	4	\$ 56,668		2	2	\$ 57,261		1	1	1.0%	-1.2%
NORTHWESTERN MEDICAL CENTER	\$ 56,361		5	6	\$ 58,984		8	9	\$ 59,115		6	6	\$ 61,389		8	9	\$ 60,651		7	7	0.2%	2.6%	

<b>100-249 BEDS</b>																						
CENTRAL VERMONT MEDICAL CENTER	\$ 59,759		3	12	\$ 61,408		3	12	\$ 60,517		2	9	\$ 62,291		3	12	\$ 61,378		2	9	-1.5%	1.4%
RUTLAND REGIONAL MEDICAL CENTER	\$ 59,660		2	11	\$ 60,554		2	11	\$ 61,417		3	11	\$ 62,266		2	11	\$ 64,365		3	13	1.4%	4.8%
SOUTHWESTERN VT MEDICAL CENTER	\$ 56,315		1	5	\$ 58,282		1	8	\$ 59,790		1	8	\$ 59,364		1	4	\$ 61,243		1	8	2.6%	2.4%

<b>OVER 400 BEDS</b>																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	\$ 61,787			14	\$ 64,327			14	\$ 65,703			14	\$ 65,703			14	\$ 67,082			14	2.1%	2.1%

<b>COMPARATIVE DATA</b>																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	\$ 59,466				\$ 61,326				\$ 62,434				\$ 63,058				\$ 63,874				1.8%	2.3%
MEDIAN - ALL VERMONT HOSPITALS	\$ 56,755				\$ 57,951				\$ 59,465				\$ 61,331				\$ 60,947				2.6%	2.5%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	\$ 56,347				\$ 57,457				\$ 59,108				\$ 61,168				\$ 60,567				2.9%	2.5%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																						
NORTHEAST CAH	\$ 62,964																					
OTHER NON-PROFIT	\$ 58,546																					
100-199 BEDS	\$ 59,354																					
ALL TEACHING	\$ 62,899																					
>400 BEDS	\$ 63,279																					

Ranking:

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STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Salary & Benefits per FTE - Non-MD

Salary & Benefits per FTE - Non-MD		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE								
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B							
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE									
<b>25-99 BEDS</b>																									
Critical Access Hospitals	COPLEY HOSPITAL	\$ 75,518	6	8	9	\$ 77,163	6	8	9	\$ 75,849	3	4	4	\$ 79,793	7	9	10	\$ 80,047	5	7	8	-1.7%	5.5%		
	GIFFORD MEDICAL CENTER	\$ 65,884	1	1	1	\$ 69,779	1	1	1	\$ 77,538	5	7	8	\$ 78,821	4	6	7	\$ 80,186	6	8	9	11.1%	3.4%		
	GRACE COTTAGE HOSPITAL	\$ 74,803	5	7	8	\$ 77,843	8	10	11	\$ 81,316	8	10	12	\$ 81,023	8	10	11	\$ 85,261	8	10	12	4.5%	4.9%		
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 73,385	3	4	5	\$ 73,192	3	3	3	\$ 78,227	7	9	10	\$ 79,697	5	7	8	\$ 80,679	7	9	10	6.9%	3.1%		
	NORTH COUNTRY HOSPITAL	\$ 78,980	8	10	11	\$ 76,410	5	7	8	\$ 75,047	2	2	2	\$ 79,759	6	8	9	\$ 78,012	3	5	5	-1.8%	4.0%		
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 77,953	7	9	10	\$ 77,811	7	9	10	\$ 77,158	4	6	7	\$ 76,665	2	3	4	\$ 77,414	2	4	4	-0.8%	0.3%		
	PORTER MEDICAL CENTER	\$ 74,434	4	5	6	\$ 75,653	4	6	7	\$ 78,016	6	8	9	\$ 77,855	3	4	5	\$ 78,037	4	6	6	3.1%	0.0%		
	SPRINGFIELD HOSPITAL	\$ 71,522	2	2	3	\$ 72,677	2	2	2	\$ 72,908	1	1	1	\$ 72,908	1	1	1	\$ 76,459	1	2	2	0.3%	4.9%		
BRATTLEBORO MEMORIAL HOSPITAL	\$ 74,481	X	X	6	7	\$ 75,002	X	X	4	5	\$ 75,528	X	X	3	3	\$ 74,329	X	X	2	2	\$ 73,197	X	X	0.7%	-3.1%
NORTHWESTERN MEDICAL CENTER	\$ 72,646	X	X	3	4	\$ 75,510	X	X	5	6	\$ 76,206	X	X	5	6	\$ 78,107	X	X	5	6	\$ 76,474	X	X	0.9%	0.4%

<b>100-249 BEDS</b>																									
CENTRAL VERMONT MEDICAL CENTER	\$ 81,270	X	X	2	13	\$ 80,366	X	X	2	12	\$ 79,327	X	X	2	11	\$ 82,668	X	X	2	12	\$ 80,688	X	X	-1.3%	1.7%
RUTLAND REGIONAL MEDICAL CENTER	\$ 82,059	X	X	3	14	\$ 84,339	X	X	3	14	\$ 82,950	X	X	3	13	\$ 84,174	X	X	3	13	\$ 85,921	X	X	-1.6%	3.6%
SOUTHWESTERN VT MEDICAL CENTER	\$ 69,279	X	X	1	2	\$ 74,889	X	X	1	4	\$ 75,986	X	X	1	5	\$ 76,409	X	X	1	3	\$ 79,209	X	X	1.5%	4.2%

<b>OVER 400 BEDS</b>																									
THE UNIVERSITY OF VERMONT MEDICAL CENTER	\$ 80,743	X	X	X	12	\$ 84,327	X	X	X	13	\$ 87,554	X	X	X	14	\$ 87,554	X	X	X	14	\$ 88,449	X	X	3.8%	1.0%

<b>COMPARATIVE DATA</b>																								
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	\$ 78,162				\$ 80,704				\$ 82,457				\$ 83,286				\$ 83,856						2.2%	1.7%
MEDIAN - ALL VERMONT HOSPITALS	\$ 74,642				\$ 76,031				\$ 77,348				\$ 79,259				\$ 79,628						1.7%	2.9%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	\$ 74,619				\$ 76,031				\$ 77,348				\$ 79,259				\$ 79,042						1.7%	2.2%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																								
NORTHEAST CAH																								
OTHER NON-PROFIT																								
100-199 BEDS																								
ALL TEACHING																								
>400 BEDS																								

Ranking:  
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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Fringe Benefit % - Non-MD

Fringe Benefit % - Non-MD		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	26.2%	2	2	3	24.8%	1	1	1	24.8%	1	1	1	24.1%	1	1	1	25.4%	1	1	1	0.4%	2.2%
	GIFFORD MEDICAL CENTER	26.1%	1	1	2	32.0%	5	7	10	31.3%	4	6	8	28.2%	3	4	4	32.3%	5	7	10	-2.5%	3.5%
	GRACE COTTAGE HOSPITAL	26.8%	3	3	4	29.4%	4	5	6	31.7%	5	7	9	32.1%	6	8	9	34.1%	7	9	13	7.7%	7.5%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	30.6%	6	7	8	27.4%	3	3	3	32.3%	6	8	10	30.6%	5	6	7	33.3%	6	8	11	17.8%	3.1%
	NORTH COUNTRY HOSPITAL	43.5%	8	10	14	33.0%	6	8	11	34.4%	8	10	13	33.0%	8	10	12	35.6%	8	10	14	4.3%	3.5%
	NORTHEASTERN VT REGIONAL HOSPITAL	37.9%	7	9	13	37.5%	8	10	13	33.9%	7	9	12	32.5%	7	9	10	32.2%	4	6	9	-9.5%	-5.2%
	PORTER MEDICAL CENTER	27.8%	4	4	5	26.9%	2	2	2	26.8%	2	2	2	26.9%	2	2	2	26.8%	2	3	3	-0.4%	0.3%
	SPRINGFIELD HOSPITAL	30.5%	5	6	7	33.9%	7	9	12	30.5%	3	5	6	30.5%	4	5	6	30.2%	3	5	6	-9.8%	-1.1%
	BRATTLEBORO MEMORIAL HOSPITAL	30.7%	×	8	9	30.8%	×	6	7	30.4%	×	4	5	31.2%	×	7	8	27.8%	×	4	4	-1.3%	-8.4%
NORTHWESTERN MEDICAL CENTER	28.9%	×	5	6	28.0%	×	4	4	28.9%	×	3	4	27.2%	×	3	3	26.1%	×	2	2	3.2%	-9.8%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	36.0%	×	2	11	30.9%	×	2	8	31.1%	×	2	7	32.7%	×	2	11	31.5%	×	2	7	0.7%	1.2%
	RUTLAND REGIONAL MEDICAL CENTER	37.5%	×	3	12	39.3%	×	3	14	35.1%	×	3	14	35.2%	×	3	14	33.5%	×	3	12	-10.7%	-4.5%
	SOUTHWESTERN VT MEDICAL CENTER	23.0%	×	1	1	28.5%	×	1	5	27.1%	×	1	3	28.7%	×	1	5	29.3%	×	1	5	-4.9%	8.3%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	30.7%	×	×	10	31.1%	×	×	9	33.3%	×	×	11	33.3%	×	×	13	31.9%	×	×	8	7.0%	-4.2%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	31.4%				31.5%				32.1%				32.1%				31.3%				2.0%	-2.5%
	MEDIAN - ALL VERMONT HOSPITALS	30.6%				30.8%				31.2%				30.9%				31.7%				1.1%	1.6%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	29.2%				30.7%				31.5%				30.6%				32.2%				2.4%	2.5%

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																					
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:  
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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Compensation Ratio

Compensation Ratio		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	54.3%	2	3	4	53.7%	2	3	3	57.5%	2	2	5	57.4%	3	3	6	57.3%	2	2	5	6.9%	-0.3%
	GIFFORD MEDICAL CENTER	60.9%	5	7	10	59.6%	6	8	11	59.8%	4	5	8	57.1%	2	2	5	57.6%	4	4	7	0.2%	-3.6%
	GRACE COTTAGE HOSPITAL	70.5%	8	10	14	74.4%	8	10	14	73.0%	8	10	14	75.2%	8	10	14	72.0%	8	10	14	-2.0%	-1.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	63.2%	6	8	11	63.3%	7	9	13	64.0%	7	9	13	63.0%	7	9	12	62.9%	7	9	12	1.2%	-1.7%
	NORTH COUNTRY HOSPITAL	59.3%	4	6	9	58.6%	5	7	10	59.9%	5	6	9	59.3%	6	7	10	59.0%	6	6	9	2.3%	-1.5%
	NORTHEASTERN VT REGIONAL HOSPITAL	64.3%	7	9	13	57.3%	3	4	7	59.7%	3	4	7	58.2%	4	5	8	58.9%	5	5	8	4.2%	-1.4%
	PORTER MEDICAL CENTER	59.2%	3	5	8	58.6%	4	6	9	60.2%	6	7	10	59.3%	5	6	9	57.4%	3	3	6	2.8%	-4.6%
	SPRINGFIELD HOSPITAL	52.9%	1	1	2	48.1%	1	1	1	48.7%	1	1	1	48.1%	1	1	1	48.2%	1	1	1	1.3%	-1.1%
	BRATTLEBORO MEMORIAL HOSPITAL	56.5%	X	4	7	57.4%	X	5	8	61.4%	X	8	11	61.3%	X	8	11	60.0%	X	8	11	7.0%	-2.3%
NORTHWESTERN MEDICAL CENTER	53.6%	X	2	3	52.6%	X	2	2	58.2%	X	3	6	57.7%	X	4	7	59.3%	X	7	10	10.6%	1.9%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	63.4%	X	3	12	62.7%	X	3	12	63.2%	X	3	12	64.5%	X	3	13	64.6%	X	3	13	0.8%	2.2%
	RUTLAND REGIONAL MEDICAL CENTER	52.4%	X	1	1	54.9%	X	1	5	53.8%	X	1	2	53.3%	X	1	2	55.7%	X	1	2	-2.0%	3.5%
	SOUTHWESTERN VT MEDICAL CENTER	56.2%	X	2	6	56.7%	X	2	6	57.0%	X	2	4	56.6%	X	2	4	56.6%	X	2	4	0.5%	-0.6%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	55.4%	X	X	5	54.8%	X	X	4	56.0%	X	X	3	56.0%	X	X	3	55.8%	X	X	3	2.3%	-0.4%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	56.5%				56.0%				57.3%				57.1%				57.2%				2.2%	-0.1%
	MEDIAN - ALL VERMONT HOSPITALS	57.9%				57.4%				59.7%				58.0%				58.2%				4.2%	-2.5%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	60.1%				58.6%				59.9%				58.7%				58.2%				2.2%	-2.7%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Capital Cost % of Total Expense

Capital Cost % of Total Expense		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	4.3%	1	1	1	4.0%	1	1	1	4.4%	1	1	1	4.0%	2	2	2	4.0%	3	3	3	9.9%	-8.8%
	GIFFORD MEDICAL CENTER	7.3%	7	9	13	7.6%	8	10	14	7.0%	7	9	13	7.2%	8	10	14	7.3%	8	10	14	-7.0%	3.4%
	GRACE COTTAGE HOSPITAL	8.3%	8	10	14	6.8%	6	8	12	4.7%	3	4	4	4.5%	3	3	4	3.9%	2	2	2	-31.0%	-17.7%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	6.1%	4	6	8	6.7%	5	7	11	5.6%	6	7	8	5.0%	6	7	8	5.5%	6	7	10	-16.9%	-1.9%
	NORTH COUNTRY HOSPITAL	6.9%	6	8	12	6.9%	7	9	13	7.4%	8	10	14	6.6%	7	9	13	6.2%	7	9	13	8.0%	-16.4%
	NORTHEASTERN VT REGIONAL HOSPITAL	4.6%	3	3	4	4.4%	3	3	4	4.6%	2	2	2	3.9%	1	1	1	4.2%	4	4	4	2.8%	-8.4%
	PORTER MEDICAL CENTER	6.8%	5	7	11	4.6%	4	4	5	4.8%	4	5	5	4.6%	5	5	6	4.7%	5	5	6	3.6%	-1.3%
	SPRINGFIELD HOSPITAL	4.5%	2	2	2	4.3%	2	2	3	4.8%	5	6	6	4.6%	4	4	5	3.4%	1	1	1	11.7%	-28.6%
	BRATTLEBORO MEMORIAL HOSPITAL	5.9%	⊗	5	6	5.9%	⊗	6	8	6.1%	⊗	8	11	6.0%	⊗	8	11	5.7%	⊗	8	11	3.0%	-5.7%
NORTHWESTERN MEDICAL CENTER	5.3%	⊗	4	5	5.2%	⊗	5	6	4.6%	⊗	3	3	5.0%	⊗	6	7	4.9%	⊗	6	7	-11.9%	7.1%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	6.3%	⊗	3	10	6.0%	⊗	2	9	6.0%	⊗	2	10	5.5%	⊗	2	9	5.3%	⊗	2	8	0.7%	-12.3%
	RUTLAND REGIONAL MEDICAL CENTER	6.3%	⊗	2	9	6.1%	⊗	3	10	6.4%	⊗	3	12	6.3%	⊗	3	12	6.0%	⊗	3	12	4.5%	-6.5%
	SOUTHWESTERN VT MEDICAL CENTER	4.6%	⊗	1	3	4.2%	⊗	1	2	5.0%	⊗	1	7	4.1%	⊗	1	3	4.4%	⊗	1	5	19.7%	-11.8%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	6.0%	⊗	⊗	7	5.3%	⊗	⊗	7	5.9%	⊗	⊗	9	5.9%	⊗	⊗	10	5.4%	⊗	⊗	9	11.8%	-9.0%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	5.9%				5.4%				5.8%				5.6%				5.3%				6.7%	-8.5%
	MEDIAN - ALL VERMONT HOSPITALS	6.1%				5.6%				5.3%				5.0%				5.1%				-5.6%	-3.2%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	6.5%				5.7%				4.8%				4.6%				4.5%				-15.0%	-7.5%
<b>OPTIMUM 2016 ed. (2014 data)</b>																							
<b>(if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH	5.8%																					
	OTHER NON-PROFIT	6.6%																					
	100-199 BEDS	6.0%																					
	ALL TEACHING	6.2%																					
	>400 BEDS	6.2%																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Capital Cost per Adjusted Admission

Capital Cost per Adjusted Admission		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 441	3	3	4	\$ 445	3	3	4	\$ 495	4	5	6	\$ 490	5	6	7	\$ 520	5	6	7	11.3%	5.1%
	GIFFORD MEDICAL CENTER	\$ 768	8	10	12	\$ 784	8	10	12	\$ 788	8	10	12	\$ 725	8	10	12	\$ 798	8	10	12	0.5%	1.2%
	GRACE COTTAGE HOSPITAL	\$ 497	4	5	6	\$ 514	4	5	6	\$ 362	2	2	2	\$ 342	2	2	2	\$ 293	2	2	2	-29.6%	-19.0%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 392	2	2	2	\$ 420	2	2	3	\$ 388	3	3	3	\$ 370	3	3	4	\$ 383	3	3	3	-7.7%	-1.2%
	NORTH COUNTRY HOSPITAL	\$ 615	6	8	9	\$ 594	7	9	10	\$ 680	7	9	11	\$ 587	6	8	9	\$ 570	6	8	9	14.5%	-16.1%
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 552	5	7	8	\$ 544	5	7	8	\$ 553	5	6	7	\$ 420	4	4	5	\$ 455	4	5	6	1.6%	-17.7%
	PORTER MEDICAL CENTER	\$ 753	7	9	11	\$ 546	6	8	9	\$ 583	6	8	9	\$ 595	7	9	10	\$ 588	7	9	11	6.8%	0.8%
	SPRINGFIELD HOSPITAL	\$ 317	1	1	1	\$ 266	1	1	1	\$ 328	1	1	1	\$ 284	1	1	1	\$ 249	1	1	1	23.2%	-24.1%
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 536		6	7	\$ 531		6	7	\$ 577		7	8	\$ 532		7	8	\$ 550		7	8	8.6%	-4.6%
NORTHWESTERN MEDICAL CENTER	\$ 485		4	5	\$ 460		4	5	\$ 434		4	4	\$ 423		5	6	\$ 445		4	5	-5.8%	2.5%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	\$ 700		2	10	\$ 671		2	11	\$ 656		2	10	\$ 614		2	11	\$ 587		2	10	-2.2%	-10.6%
	RUTLAND REGIONAL MEDICAL CENTER	\$ 781		3	13	\$ 833		3	13	\$ 952		3	13	\$ 877		3	13	\$ 857		3	13	14.3%	-9.9%
	SOUTHWESTERN VT MEDICAL CENTER	\$ 401		1	3	\$ 388		1	2	\$ 475		1	5	\$ 357		1	3	\$ 409		1	4	22.2%	-13.7%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	\$ 956			14	\$ 902			14	\$ 1,076			14	\$ 1,076			14	\$ 1,024			14	19.3%	-4.8%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	\$ 751				\$ 722				\$ 814				\$ 769				\$ 757				12.8%	-7.0%
	MEDIAN - ALL VERMONT HOSPITALS	\$ 544				\$ 537				\$ 565				\$ 511				\$ 535				5.1%	-5.2%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	\$ 525				\$ 529				\$ 524				\$ 455				\$ 488				-1.0%	-6.9%

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																					
	NORTHEAST CAH																						
	OTHER NON-PROFIT	\$ 380																					
	100-199 BEDS	\$ 353																					
	ALL TEACHING	\$ 381																					
	>400 BEDS	\$ 386																					

Ranking:  
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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Contractual Allowance %

Contractual Allowance %		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A -	2016B -					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2016B	2017B					
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	42.5%	2	2	2	42.6%	2	2	2	42.3%	2	2	2	43.1%	2	2	2	41.1%	2	2	2	-0.6%	-2.7%
	GIFFORD MEDICAL CENTER	49.4%	4	5	6	51.9%	6	8	9	51.9%	5	6	7	52.6%	4	6	7	53.3%	5	7	9	0.1%	2.7%
	GRACE COTTAGE HOSPITAL	32.4%	1	1	1	29.2%	1	1	1	28.7%	1	1	1	31.5%	1	1	1	32.4%	1	1	1	-1.7%	12.9%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	43.7%	3	3	3	45.9%	3	3	3	46.6%	3	3	3	47.2%	3	4	4	48.4%	3	4	4	1.6%	3.7%
	NORTH COUNTRY HOSPITAL	54.2%	7	9	12	57.3%	8	10	14	56.4%	7	9	13	56.8%	8	10	14	56.8%	8	10	14	-1.6%	0.8%
	NORTHEASTERN VT REGIONAL HOSPITAL	49.7%	5	6	7	51.5%	5	7	8	52.8%	6	8	10	53.4%	6	8	10	54.3%	7	9	12	2.4%	2.8%
	PORTER MEDICAL CENTER	50.4%	6	7	8	50.8%	4	5	6	51.7%	4	5	6	53.0%	5	7	9	52.9%	4	6	8	1.8%	2.4%
	SPRINGFIELD HOSPITAL	54.4%	8	10	13	55.1%	7	9	12	56.7%	8	10	14	55.0%	7	9	12	53.7%	6	8	11	2.9%	-5.2%
	BRATTLEBORO MEMORIAL HOSPITAL	50.5%	⊗	8	9	51.2%	⊗	6	7	52.7%	⊗	7	9	51.6%	⊗	5	6	52.1%	⊗	5	6	3.0%	-1.2%
NORTHWESTERN MEDICAL CENTER	48.6%	⊗	4	5	49.1%	⊗	4	5	47.7%	⊗	4	4	46.7%	⊗	3	3	48.1%	⊗	3	3	-2.9%	0.8%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	47.1%	⊗	1	4	48.6%	⊗	1	4	51.0%	⊗	1	5	49.8%	⊗	1	5	48.5%	⊗	1	5	5.1%	-4.9%
	RUTLAND REGIONAL MEDICAL CENTER	53.2%	⊗	3	11	54.7%	⊗	3	11	55.1%	⊗	3	11	53.4%	⊗	3	11	52.5%	⊗	2	7	0.9%	-4.7%
	SOUTHWESTERN VT MEDICAL CENTER	52.0%	⊗	2	10	52.5%	⊗	2	10	52.7%	⊗	2	8	52.9%	⊗	2	8	53.3%	⊗	3	10	0.3%	1.2%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	58.3%	⊗	⊗	14	56.8%	⊗	⊗	13	56.3%	⊗	⊗	12	56.3%	⊗	⊗	13	55.0%	⊗	⊗	13	-0.9%	-2.2%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	54.4%				54.2%				54.2%				53.9%				53.2%				0.0%	-1.8%
	MEDIAN - ALL VERMONT HOSPITALS	50.1%				51.4%				52.3%				52.7%				52.7%				1.8%	0.9%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	49.5%				51.2%				51.8%				52.8%				53.1%				1.2%	2.5%

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																						
	NORTHEAST CAH																							
	OTHER NON-PROFIT																							
	100-199 BEDS																							
	ALL TEACHING																							
	>400 BEDS																							

Ranking:  
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Current Ratio

Current Ratio	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	3.0	6	6	7	3.9	7	8	11	2.9	7	7	8	3.0	7	7	9	2.9	7	7	8	-24.3%	0.9%
	GIFFORD MEDICAL CENTER	4.0	8	9	13	4.0	8	9	13	3.5	8	8	9	4.4	8	9	12	2.8	5	5	6	-11.7%	-19.9%
	GRACE COTTAGE HOSPITAL	1.7	2	2	2	1.3	1	1	1	1.1	1	1	1	1.4	1	1	1	1.3	1	1	1	-11.9%	17.3%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	2.2	4	4	5	1.9	4	4	5	1.9	5	5	5	2.0	3	3	3	1.8	3	3	4	-4.3%	-2.2%
	NORTH COUNTRY HOSPITAL	1.4	1	1	1	1.4	2	2	2	1.5	3	3	3	1.5	2	2	2	1.6	2	2	2	2.4%	6.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	3.2	7	7	9	2.9	6	6	7	1.3	2	2	2	2.8	5	5	7	2.8	6	6	7	-54.2%	110.9%
	PORTER MEDICAL CENTER	2.3	5	5	6	2.6	5	5	6	2.6	6	6	7	2.2	4	4	5	2.2	4	4	5	2.6%	-15.4%
	SPRINGFIELD HOSPITAL	1.8	3	3	3	1.8	3	3	4	1.8	4	4	4	2.9	6	6	8	3.0	8	8	9	4.5%	64.4%
	BRATTLEBORO MEMORIAL HOSPITAL	3.4	X	8	10	3.5	X	7	10	3.6	X	9	10	3.5	X	8	10	3.6	X	9	11	0.1%	0.5%
NORTHWESTERN MEDICAL CENTER	7.0	X	10	14	7.8	X	10	14	9.6	X	10	14	10.7	X	10	14	8.9	X	10	14	24.1%	-7.4%	
<b>100-249 BEDS</b>																							
CENTRAL VERMONT MEDICAL CENTER	3.1	X	2	8	2.9	X	2	8	3.7	X	2	12	2.8	X	2	6	3.3	X	2	10	27.6%	-11.5%	
RUTLAND REGIONAL MEDICAL CENTER	4.0	X	3	12	3.2	X	3	9	5.9	X	3	13	4.8	X	3	13	5.7	X	3	13	84.2%	-2.5%	
SOUTHWESTERN VT MEDICAL CENTER	2.1	X	1	4	1.8	X	1	3	1.9	X	1	6	2.1	X	1	4	1.7	X	1	3	8.0%	-8.7%	
<b>OVER 400 BEDS</b>																							
THE UNIVERSITY OF VERMONT MEDICAL CENTER	3.9	X	X	11	3.9	X	X	12	3.7	X	X	11	3.7	X	X	11	3.7	X	X	12	-5.5%	1.1%	
<b>COMPARATIVE DATA</b>																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	3.4				3.4				3.5				3.5				3.5				4.0%	0.6%	
MEDIAN - ALL VERMONT HOSPITALS	3.1				2.9				2.8				2.8				2.9				-5.0%	3.8%	
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	2.2				2.3				1.9				2.5				2.5				-17.8%	35.6%	
<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																							
NORTHEAST CAH	1.4																						
OTHER NON-PROFIT	2.3																						
100-199 BEDS	1.7																						
ALL TEACHING	1.8																						
>400 BEDS	2.1																						

Ranking:

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Days Payable

Days Payable	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE											
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B										
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE												
<b>25-99 BEDS</b>																											
Critical Access Hospitals	COPLEY HOSPITAL	51.3	1	1	1	42.3	1	1	1	58.3	3	4	7	50.5	1	2	2	50.7	1	2	2	37.8%	-12.9%				
	GIFFORD MEDICAL CENTER	62.5	4	5	8	62.3	3	4	7	84.8	6	8	12	59.8	4	5	7	87.8	7	9	13	36.1%	3.6%				
	GRACE COTTAGE HOSPITAL	53.1	2	2	2	70.0	5	6	10	74.9	4	6	10	57.8	3	4	6	57.5	4	5	8	7.0%	-23.2%				
	MT. ASCUTNEY HOSPITAL & HEALTH CT	63.9	5	6	9	73.9	6	8	12	76.1	5	7	11	65.8	7	8	12	68.6	6	8	12	2.9%	-9.8%				
	NORTH COUNTRY HOSPITAL	161.4	8	10	14	160.2	8	10	14	150.2	8	10	14	148.6	8	10	14	141.6	8	10	14	-6.2%	-5.8%				
	NORTHEASTERN VT REGIONAL HOSPITAL	54.7	3	3	5	68.0	4	5	9	57.1	2	3	6	65.3	6	7	10	65.1	5	6	10	-16.0%	14.0%				
	PORTER MEDICAL CENTER	65.9	6	7	11	51.8	2	2	2	55.8	1	2	4	55.8	2	3	5	57.0	3	4	7	7.8%	2.2%				
	SPRINGFIELD HOSPITAL	89.5	7	9	13	94.2	7	9	13	101.9	7	9	13	60.4	5	6	8	56.6	2	3	6	8.2%	-44.4%				
BRATTLEBORO MEMORIAL HOSPITAL	72.8	X	X	8	12	72.0	X	X	7	11	65.3	X	X	5	8	69.9	X	X	9	13	68.4	X	X	7	11	-9.3%	4.6%
NORTHWESTERN MEDICAL CENTER	60.4	X	X	4	7	53.9	X	X	3	3	40.4	X	X	1	1	35.6	X	X	1	1	34.7	X	X	1	1	-25.1%	-14.2%

<b>100-249 BEDS</b>																												
CENTRAL VERMONT MEDICAL CENTER	54.8	X	X	3	6	54.6	X	X	2	5	47.5	X	X	1	2	62.6	X	X	3	9	52.3	X	X	X	2	4	-13.0%	10.2%
RUTLAND REGIONAL MEDICAL CENTER	54.4	X	X	2	4	54.5	X	X	1	4	48.8	X	X	2	3	51.8	X	X	1	3	51.1	X	X	X	1	3	-10.5%	4.6%
SOUTHWESTERN VT MEDICAL CENTER	53.9	X	X	1	3	67.6	X	X	3	8	56.8	X	X	3	5	52.0	X	X	2	4	54.7	X	X	X	3	5	-15.9%	-3.8%

<b>OVER 400 BEDS</b>																												
THE UNIVERSITY OF VERMONT MEDICAL CENTER	64.3	X	X	X	10	62.0	X	X	X	6	65.5	X	X	X	9	65.5	X	X	X	11	61.0	X	X	X	X	9	5.6%	-6.8%

<b>COMPARATIVE DATA</b>																													
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	65.3					64.7					64.6					63.7												-0.1%	-5.3%
MEDIAN - ALL VERMONT HOSPITALS	61.4					65.0					61.8					60.1												-4.8%	-7.4%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	63.2					69.0					75.5					60.1												9.3%	-18.8%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																													
NORTHEAST CAH	76.6																												
OTHER NON-PROFIT	56.9																												
100-199 BEDS	56.9																												
ALL TEACHING	61.2																												
>400 BEDS	57.7																												

Ranking:  
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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Days Receivable

Days Receivable	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE											
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B										
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE												
<b>25-99 BEDS</b>																											
Critical Access Hospitals	COPLEY HOSPITAL	23.7	1	1	1	24.7	1	1	1	30.0	1	2	2	29.9	1	1	1	30.0	2	3	3	21.7%	0.0%				
	GIFFORD MEDICAL CENTER	42.2	3	5	8	47.2	5	7	11	52.0	7	9	13	44.0	5	7	11	52.6	7	9	13	10.1%	1.2%				
	GRACE COTTAGE HOSPITAL	57.1	7	9	13	48.4	6	8	12	51.1	6	8	12	44.7	6	8	12	42.2	5	7	11	5.4%	-17.4%				
	MT. ASCUTNEY HOSPITAL & HEALTH CT	47.9	4	6	10	41.4	3	5	8	47.8	4	6	10	42.6	4	6	10	37.9	3	5	7	15.4%	-20.8%				
	NORTH COUNTRY HOSPITAL	31.5	2	3	3	37.5	2	4	7	39.2	2	4	7	40.6	2	4	7	28.8	1	2	2	4.6%	-26.4%				
	NORTHEASTERN VT REGIONAL HOSPITAL	52.6	6	8	12	45.1	4	6	10	48.2	5	7	11	41.9	3	5	9	42.0	4	6	10	6.9%	-12.9%				
	PORTER MEDICAL CENTER	50.7	5	7	11	50.2	7	9	13	42.3	3	5	9	46.6	7	9	13	44.3	6	8	12	-15.7%	4.7%				
	SPRINGFIELD HOSPITAL	62.1	8	10	14	58.9	8	10	14	61.4	8	10	14	65.4	8	10	14	55.9	8	10	14	4.3%	-8.9%				
BRATTLEBORO MEMORIAL HOSPITAL	30.0	X	X	2	2	25.4	X	X	2	2	28.8	X	X	1	1	30.5	X	X	2	2	28.4	X	X	1	1	13.4%	-1.1%
NORTHWESTERN MEDICAL CENTER	35.0	X	X	4	5	35.6	X	X	3	5	34.5	X	X	3	5	33.1	X	X	3	4	32.1	X	X	4	5	-3.1%	-7.0%

<b>100-249 BEDS</b>																											
CENTRAL VERMONT MEDICAL CENTER	36.0	X	X	2	6	36.4	X	X	3	6	34.0	X	X	1	3	39.8	X	X	3	6	38.2	X	X	3	8	-6.7%	12.3%
RUTLAND REGIONAL MEDICAL CENTER	40.0	X	X	3	7	33.0	X	X	1	3	37.9	X	X	3	6	30.9	X	X	1	3	31.0	X	X	1	4	14.7%	-18.2%
SOUTHWESTERN VT MEDICAL CENTER	33.1	X	X	1	4	34.7	X	X	2	4	34.0	X	X	2	4	34.0	X	X	2	5	34.0	X	X	2	6	-2.1%	0.0%

<b>OVER 400 BEDS</b>																											
THE UNIVERSITY OF VERMONT MEDICAL CENTER	43.1	X	X	X	9	41.8	X	X	X	9	41.7	X	X	X	8	41.7	X	X	X	8	41.7	X	X	X	9	-0.4%	0.2%

<b>COMPARATIVE DATA</b>																											
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	41.1					39.6					40.3					39.7										1.7%	-3.3%
MEDIAN - ALL VERMONT HOSPITALS	41.1					39.4					40.4					41.2										2.5%	-5.9%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	49.3					46.2					48.0					43.3										4.0%	-12.4%

<b>OPTIMUM 2016 ed. (2014 data)</b>																											
<b>(if no data is shown below, data is not available from this source)</b>																											
NORTHEAST CAH	42.6																										
OTHER NON-PROFIT	47.3																										
100-199 BEDS	43.8																										
ALL TEACHING	45.5																										
>400 BEDS	44.9																										

Ranking:  
CAH: ranks each hospital in comparison to the other critical access hospitals  
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping  
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Days Cash on Hand

Days Cash on Hand	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	98	4	4	5	109	4	4	5	111	5	5	6	96	3	3	4	93	3	3	4	2.1%	-16.2%
	GIFFORD MEDICAL CENTER	201	7	8	11	188	7	7	9	226	8	9	12	199	8	9	12	175	8	8	10	19.8%	-22.4%
	GRACE COTTAGE HOSPITAL	81	1	1	2	76	1	1	2	81	1	1	2	81	1	1	2	77	1	1	2	5.8%	-4.7%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	138	6	6	8	143	6	6	8	141	6	6	8	127	6	6	8	129	6	6	8	-1.2%	-8.5%
	NORTH COUNTRY HOSPITAL	211	8	9	13	199	8	9	12	165	7	7	9	165	7	7	9	175	7	7	9	-17.2%	6.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	97	3	3	4	131	5	5	7	96	2	2	3	127	5	5	7	128	5	5	7	-26.7%	33.3%
	PORTER MEDICAL CENTER	84	2	2	3	86	2	2	3	99	3	3	4	84	2	2	3	85	2	2	3	15.8%	-14.6%
	SPRINGFIELD HOSPITAL	101	5	5	6	101	3	3	4	105	4	4	5	98	4	4	5	106	4	4	5	3.9%	0.3%
BRATTLEBORO MEMORIAL HOSPITAL	169	X	7	9	196	X	8	11	187	X	8	10	193	X	8	10	195	X	9	12	-4.5%	4.3%	
NORTHWESTERN MEDICAL CENTER	371	X	10	14	374	X	10	14	352	X	10	14	350	X	10	14	279	X	10	14	-5.9%	-20.8%	

<b>100-249 BEDS</b>																						
CENTRAL VERMONT MEDICAL CENTER	120	X	2	7	110	X	2	6	129	X	2	7	120	X	2	6	123	X	2	6	18.0%	-4.6%
RUTLAND REGIONAL MEDICAL CENTER	207	X	3	12	195	X	3	10	226	X	3	13	201	X	3	13	246	X	3	13	15.7%	8.9%
SOUTHWESTERN VT MEDICAL CENTER	62	X	1	1	66	X	1	1	59	X	1	1	57	X	1	1	45	X	1	1	-9.9%	-23.4%

<b>OVER 400 BEDS</b>																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	197	X	X	10	201	X	X	13	197	X	X	11	197	X	X	11	176	X	X	11	-1.7%	-11.0%

<b>COMPARATIVE DATA</b>																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	176				179				180				175				166				0.6%	-7.9%
MEDIAN - ALL VERMONT HOSPITALS	129				137				135				127				128				-1.3%	-4.9%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	100				120				108				112				117				-9.8%	8.0%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																						
NORTHEAST CAH	99																					
OTHER NON-PROFIT	74																					
100-199 BEDS	75																					
ALL TEACHING	110																					
>400 BEDS	149																					

Ranking:  
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STATE: ranks each hospital in comparison to the other Vermont hospitals

Cash Flow Margin	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	10.8%	8	9	12	9.9%	6	7	10	5.8%	4	4	4	4.0%	3	4	4	4.4%	3	3	3	-42.1%	-23.8%
	GIFFORD MEDICAL CENTER	10.5%	7	8	11	10.1%	7	8	11	9.7%	8	10	14	12.2%	8	10	14	9.1%	8	10	14	-3.7%	-6.7%
	GRACE COTTAGE HOSPITAL	2.0%	2	2	2	-2.2%	1	1	1	2.7%	1	1	1	-1.2%	1	1	1	2.9%	1	1	1	221.0%	8.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	5.2%	5	5	5	4.4%	3	3	3	5.7%	3	3	3	4.2%	4	5	5	3.1%	2	2	2	28.3%	-44.5%
	NORTH COUNTRY HOSPITAL	9.6%	6	7	9	10.2%	8	9	12	8.8%	7	9	12	7.6%	6	7	9	7.4%	7	8	10	-13.3%	-16.2%
	NORTHEASTERN VT REGIONAL HOSPITAL	3.7%	3	3	3	6.5%	4	4	4	6.0%	5	5	5	5.9%	5	6	6	6.0%	5	6	6	-8.3%	0.7%
	PORTER MEDICAL CENTER	4.0%	4	4	4	2.4%	2	2	2	5.1%	2	2	2	0.9%	2	2	2	5.7%	4	4	4	118.8%	9.9%
	SPRINGFIELD HOSPITAL	-2.5%	1	1	1	8.1%	5	5	7	6.7%	6	8	8	7.9%	7	8	10	6.2%	6	7	7	-16.5%	-7.6%
	BRATTLEBORO MEMORIAL HOSPITAL	9.3%	✕	6	8	8.5%	✕	6	8	6.0%	✕	6	6	4.0%	✕	3	3	5.9%	✕	5	5	-29.0%	-2.3%
NORTHWESTERN MEDICAL CENTER	12.8%	✕	10	14	14.4%	✕	10	14	6.6%	✕	7	7	8.4%	✕	9	11	8.0%	✕	9	11	-54.3%	21.5%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	9.0%	✕	2	7	8.7%	✕	3	9	8.7%	✕	3	11	7.0%	✕	2	8	7.0%	✕	1	8	0.4%	-19.6%
	RUTLAND REGIONAL MEDICAL CENTER	10.9%	✕	3	13	7.9%	✕	2	6	8.7%	✕	2	10	10.5%	✕	3	13	8.3%	✕	3	12	10.1%	-4.8%
	SOUTHWESTERN VT MEDICAL CENTER	8.6%	✕	1	6	7.6%	✕	1	5	7.8%	✕	1	9	6.3%	✕	1	7	7.2%	✕	2	9	3.1%	-7.6%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	10.4%	✕	✕	10	11.2%	✕	✕	13	9.5%	✕	✕	13	9.5%	✕	✕	12	9.0%	✕	✕	13	-15.7%	-5.4%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	9.4%				9.7%				8.5%				8.3%				7.9%				-13.0%	-6.5%
	MEDIAN - ALL VERMONT HOSPITALS	9.1%				8.3%				6.7%				6.7%				6.6%				-19.6%	-0.8%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	4.6%				7.3%				5.9%				5.0%				5.8%				-19.6%	-0.5%

<b>OPTIMUM 2016 ed. (2014 data)</b>																							
<b>(if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

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All Vermont Community Hospitals  
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Cash to Long Term Debt

Cash to Long Term Debt		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE			CAH	BEDS	STATE		
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	3.8	7	8	12	4.6	7	8	12	1.7	4	4	6	2.9	7	8	11	1.8	5	5	7	-62.6%	6.1%
	GIFFORD MEDICAL CENTER	1.7	5	5	6	1.3	2	2	2	1.6	3	3	5	1.4	1	1	2	1.1	1	1	1	23.3%	-31.9%
	GRACE COTTAGE HOSPITAL	1.6	3	3	4	1.6	3	3	3	2.4	7	7	9	1.6	3	3	4	1.8	6	6	8	47.4%	-22.1%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	2.1	6	6	7	2.2	6	6	7	1.8	5	5	7	1.6	4	4	5	1.7	4	4	5	-21.5%	-1.2%
	NORTH COUNTRY HOSPITAL	18.3	8	10	14	11.5	8	10	14	36.3	8	10	14	41.0	8	10	14	41.7	8	10	14	215.8%	14.9%
	NORTHEASTERN VT REGIONAL HOSPITAL	1.2	2	2	2	1.7	4	4	4	1.4	1	1	3	1.9	6	6	7	2.1	7	7	9	-19.4%	55.2%
	PORTER MEDICAL CENTER	1.1	1	1	1	1.3	1	1	1	1.6	2	2	4	1.4	2	2	3	1.5	3	3	4	23.9%	-6.7%
	SPRINGFIELD HOSPITAL	1.7	4	4	5	1.8	5	5	6	1.9	6	6	8	1.9	5	5	6	1.4	2	2	3	2.3%	-28.1%
	BRATTLEBORO MEMORIAL HOSPITAL	3.5	X	7	11	4.4	X	7	11	4.5	X	8	12	4.1	X	9	13	4.8	X	9	13	0.5%	8.4%
NORTHWESTERN MEDICAL CENTER	4.7	X	9	13	5.4	X	9	13	5.5	X	9	13	2.7	X	7	9	2.3	X	8	10	3.6%	-58.1%	

<b>100-249 BEDS</b>																						
CENTRAL VERMONT MEDICAL CENTER	2.6	X	2	9	3.0	X	3	10	3.3	X	2	10	2.8	X	2	10	3.3	X	3	12	11.0%	-0.5%
RUTLAND REGIONAL MEDICAL CENTER	2.9	X	3	10	3.0	X	2	9	3.6	X	3	11	3.3	X	3	12	2.8	X	2	11	22.6%	-22.0%
SOUTHWESTERN VT MEDICAL CENTER	2.4	X	1	8	2.6	X	1	8	1.3	X	1	2	2.1	X	1	8	1.8	X	1	6	-52.6%	44.8%

<b>OVER 400 BEDS</b>																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	1.5	X	X	3	1.8	X	X	5	1.3	X	X	1	1.3	X	X	1	1.3	X	X	2	-28.4%	4.6%

<b>COMPARATIVE DATA</b>																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	1.9				2.1				1.7				1.6				1.7				-21.0%	0.5%
MEDIAN - ALL VERMONT HOSPITALS	2.3				2.4				1.8				2.0				1.8				-25.5%	0.6%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	1.7				1.8				1.7				1.7				1.8				-2.0%	2.4%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																						
NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
>400 BEDS																						

Ranking:  
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All Vermont Community Hospitals  
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Cash Flow to Total Debt

Cash Flow to Total Debt	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	0.8	8	10	14	0.8	8	10	14	0.3	5	5	6	0.3	6	7	8	0.4	6	7	9	-64.1%	32.4%
	GIFFORD MEDICAL CENTER	0.4	6	6	7	0.3	6	6	8	0.3	3	3	4	0.5	7	9	11	0.2	2	2	3	-17.5%	-19.8%
	GRACE COTTAGE HOSPITAL	0.3	5	5	6	0.2	2	2	2	0.3	2	2	3	0.2	2	2	3	0.3	4	5	6	63.3%	12.5%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	0.2	2	2	2	0.2	1	1	1	0.3	1	1	2	0.2	1	1	1	0.2	1	1	1	59.8%	-20.1%
	NORTH COUNTRY HOSPITAL	0.4	7	7	8	0.3	5	5	6	0.3	6	6	7	0.3	5	6	7	0.3	5	6	7	22.6%	-8.0%
	NORTHEASTERN VT REGIONAL HOSPITAL	0.3	3	3	4	0.2	3	3	4	0.3	4	4	5	0.3	4	5	6	0.3	3	4	5	21.3%	1.1%
	PORTER MEDICAL CENTER	0.3	4	4	5	0.4	7	7	9	0.4	8	9	11	0.3	3	3	4	0.4	7	8	10	23.0%	-5.6%
	SPRINGFIELD HOSPITAL	0.0	1	1	1	0.3	4	4	5	0.4	7	7	8	0.6	8	10	14	0.4	8	9	11	43.8%	14.4%
	BRATTLEBORO MEMORIAL HOSPITAL	0.8	X	9	13	0.5	X	8	12	0.5	X	10	12	0.4	X	8	9	0.4	X	10	13	-7.7%	-7.4%
NORTHWESTERN MEDICAL CENTER	0.6	X	8	12	0.6	X	9	13	0.4	X	8	10	0.3	X	4	5	0.3	X	3	4	-21.0%	-36.9%	
<b>100-249 BEDS</b>																							
CENTRAL VERMONT MEDICAL CENTER	0.6	X	2	10	0.5	X	3	11	0.6	X	3	14	0.4	X	1	10	0.4	X	2	12	20.2%	-24.3%	
RUTLAND REGIONAL MEDICAL CENTER	0.5	X	1	9	0.3	X	1	7	0.5	X	2	13	0.5	X	3	13	0.4	X	1	8	64.1%	-24.5%	
SOUTHWESTERN VT MEDICAL CENTER	0.6	X	3	11	0.5	X	2	10	0.4	X	1	9	0.5	X	2	12	0.5	X	3	14	-7.5%	21.2%	
<b>OVER 400 BEDS</b>																							
THE UNIVERSITY OF VERMONT MEDICAL CENTER	0.3	X	X	3	0.2	X	X	3	0.2	X	X	1	0.2	X	X	2	0.2	X	X	2	-9.8%	8.9%	
<b>COMPARATIVE DATA</b>																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	0.3				0.3				0.3				0.3				0.3				-3.9%	0.1%	
MEDIAN - ALL VERMONT HOSPITALS	0.4				0.3				0.4				0.3				0.3				10.6%	-5.0%	
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	0.3				0.3				0.3				0.3				0.3				10.9%	3.6%	

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																					
NORTHEAST CAH	0.2																						
OTHER NON-PROFIT	0.2																						
100-199 BEDS	0.3																						
ALL TEACHING	0.2																						
>400 BEDS	0.3																						

Ranking:  
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All Vermont Community Hospitals  
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Gross Price per Discharge

Gross Price per Discharge		ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 15,654	6	8	8	\$ 17,283	6	8	9	\$ 16,314	5	7	7	\$ 18,208	7	9	10	\$ 18,341	5	7	9	-5.6%	12.4%
	GIFFORD MEDICAL CENTER	\$ 14,744	5	6	6	\$ 16,027	5	7	7	\$ 17,206	6	8	8	\$ 17,287	5	7	8	\$ 18,554	6	8	10	7.4%	7.8%
	GRACE COTTAGE HOSPITAL	\$ 3,152	1	1	1	\$ 3,195	1	1	1	\$ 3,704	1	1	1	\$ 3,831	1	1	1	\$ 4,020	2	2	2	15.9%	8.5%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 3,859	2	2	2	\$ 3,899	2	2	2	\$ 4,287	2	2	2	\$ 3,989	2	2	2	\$ 3,930	1	1	1	9.9%	-8.3%
	NORTH COUNTRY HOSPITAL	\$ 14,357	4	4	4	\$ 14,102	4	4	4	\$ 15,782	4	6	6	\$ 15,002	4	6	6	\$ 15,634	4	6	6	11.9%	-0.9%
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 17,168	8	10	12	\$ 19,668	8	10	12	\$ 19,957	8	10	12	\$ 18,086	6	8	9	\$ 18,813	7	9	11	1.5%	-5.7%
	PORTER MEDICAL CENTER	\$ 16,165	7	9	10	\$ 17,396	7	9	10	\$ 19,269	7	9	11	\$ 19,926	8	10	12	\$ 20,355	8	10	12	10.8%	5.6%
	SPRINGFIELD HOSPITAL	\$ 12,137	3	3	3	\$ 12,050	3	3	3	\$ 13,686	3	3	3	\$ 12,142	3	3	3	\$ 13,567	3	3	3	13.6%	-0.9%
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 14,680	X	5	5	\$ 14,741	X	5	5	\$ 15,781	X	5	5	\$ 14,058	X	5	5	\$ 15,430	X	5	5	7.1%	-2.2%
NORTHWESTERN MEDICAL CENTER	\$ 14,989	X	7	7	\$ 15,123	X	6	6	\$ 14,426	X	4	4	\$ 13,898	X	4	4	\$ 14,906	X	4	4	-4.6%	3.3%	
<b>100-249 BEDS</b>																							
	CENTRAL VERMONT MEDICAL CENTER	\$ 16,530	X	2	11	\$ 17,579	X	2	11	\$ 17,430	X	1	9	\$ 18,876	X	2	11	\$ 17,977	X	2	8	-0.8%	3.1%
	RUTLAND REGIONAL MEDICAL CENTER	\$ 24,166	X	3	13	\$ 27,052	X	3	13	\$ 29,873	X	3	13	\$ 28,174	X	3	13	\$ 27,407	X	3	13	10.4%	-8.3%
	SOUTHWESTERN VT MEDICAL CENTER	\$ 16,152	X	1	9	\$ 17,241	X	1	8	\$ 17,756	X	2	10	\$ 16,173	X	1	7	\$ 17,657	X	1	7	3.0%	-0.6%
<b>OVER 400 BEDS</b>																							
	THE UNIVERSITY OF VERMONT MEDICAL	\$ 31,451	X	X	14	\$ 32,727	X	X	14	\$ 33,492	X	X	14	\$ 33,492	X	X	14	\$ 34,299	X	X	14	2.3%	2.4%
<b>COMPARATIVE DATA</b>																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITAL	\$ 22,496				\$ 23,712				\$ 24,586				\$ 24,137				\$ 24,781				3.7%	0.8%
	MEDIAN - ALL VERMONT HOSPITALS	\$ 15,322				\$ 16,634				\$ 16,760				\$ 16,730				\$ 17,817				0.8%	6.3%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITAL	\$ 14,550				\$ 15,065				\$ 16,048				\$ 16,144				\$ 16,987				6.5%	5.9%
<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																							
	NORTHEAST CAH	\$ 18,961																					
	OTHER NON-PROFIT	\$ 24,565																					
	100-199 BEDS	\$ 30,473																					
	ALL TEACHING	\$ 38,277																					
	>400 BEDS	\$ 45,066																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Gross Price per Visit

Gross Price per Visit	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A - 2016B	2016B - 2017B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 733	3	3	5	\$ 754	2	2	4	\$ 753	2	2	4	\$ 705	2	3	5	\$ 726	2	4	6	-0.2%	-3.5%
	GIFFORD MEDICAL CENTER	\$ 1,579	7	8	12	\$ 1,411	5	6	10	\$ 1,501	5	6	10	\$ 1,486	5	7	11	\$ 1,524	5	7	11	6.4%	1.5%
	GRACE COTTAGE HOSPITAL	\$ 701	2	2	4	\$ 622	1	1	2	\$ 637	1	1	2	\$ 652	1	1	3	\$ 684	1	3	5	2.4%	7.3%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 543	1	1	1	\$ 1,453	6	7	11	\$ 2,034	7	9	13	\$ 1,745	6	8	12	\$ 2,053	7	9	13	40.0%	0.9%
	NORTH COUNTRY HOSPITAL	\$ 1,805	8	10	14	\$ 2,010	8	10	14	\$ 2,065	8	10	14	\$ 2,168	8	10	14	\$ 2,268	8	10	14	2.7%	9.9%
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 1,103	5	5	8	\$ 1,128	3	3	6	\$ 1,200	4	4	7	\$ 1,268	4	5	8	\$ 1,316	4	6	9	6.4%	9.6%
	PORTER MEDICAL CENTER	\$ 1,483	6	7	11	\$ 1,735	7	8	12	\$ 1,884	6	8	12	\$ 1,813	7	9	13	\$ 1,863	6	8	12	8.6%	-1.1%
	SPRINGFIELD HOSPITAL	\$ 1,044	4	4	7	\$ 1,161	4	4	7	\$ 1,177	3	3	6	\$ 1,188	3	4	7	\$ 1,112	3	5	8	1.3%	-5.5%
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 1,326		6	9	\$ 1,406		5	9	\$ 1,439		5	9	\$ 1,402		6	9	\$ -		1	1	2.4%	-100.0%
NORTHWESTERN MEDICAL CENTER	\$ 1,720		9	13	\$ 1,751		9	13	\$ 1,520		7	11	\$ 676		2	4	\$ 671		2	4	-13.2%	-55.9%	

<b>100-249 BEDS</b>																						
CENTRAL VERMONT MEDICAL CENTER	\$ 566		1	2	\$ 597		1	1	\$ 601		1	1	\$ 622		1	1	\$ 582		1	2	0.8%	-3.2%
RUTLAND REGIONAL MEDICAL CENTER	\$ 1,340		3	10	\$ 1,381		3	8	\$ 1,438		3	8	\$ 1,421		3	10	\$ 1,388		3	10	4.1%	-3.5%
SOUTHWESTERN VT MEDICAL CENTER	\$ 923		2	6	\$ 850		2	5	\$ 948		2	5	\$ 856		2	6	\$ 907		2	7	11.5%	-4.3%

<b>OVER 400 BEDS</b>																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	\$ 632			3	\$ 640			3	\$ 645			3	\$ 645			2	\$ 658			3	0.8%	2.0%

<b>COMPARATIVE DATA</b>																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	\$ 824				\$ 853				\$ 875				\$ 839				\$ 868				2.6%	-0.8%
MEDIAN - ALL VERMONT HOSPITALS	\$ 1,073				\$ 1,271				\$ 1,319				\$ 1,228				\$ 1,010				3.8%	-23.4%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	\$ 1,073				\$ 1,286				\$ 1,351				\$ 1,377				\$ 1,420				5.0%	5.1%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																						
NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
>400 BEDS																						

Ranking:  
CAH: ranks each hospital in comparison to the other critical access hospitals  
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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Gross Revenue per Adj Admission

Gross Revenue per Adj Admission	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A -	2016B -						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2016B	2017B						
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 18,450	5	7	8	\$ 19,849	5	7	8	\$ 19,038	4	5	5	\$ 20,867	5	7	8	\$ 21,186	5	7	9	-4.1%	11.3%
	GIFFORD MEDICAL CENTER	\$ 20,125	6	8	10	\$ 20,672	6	8	10	\$ 23,138	6	8	10	\$ 21,405	6	8	10	\$ 23,050	6	8	10	11.9%	-0.4%
	GRACE COTTAGE HOSPITAL	\$ 7,836	1	1	1	\$ 9,143	1	1	1	\$ 9,966	1	1	1	\$ 9,928	1	1	1	\$ 10,419	1	1	1	9.0%	4.5%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 10,474	2	2	2	\$ 10,660	2	2	2	\$ 12,321	2	2	2	\$ 12,880	2	2	2	\$ 12,359	2	2	2	15.6%	0.3%
	NORTH COUNTRY HOSPITAL	\$ 17,658	4	4	4	\$ 18,532	4	6	6	\$ 19,640	5	7	7	\$ 19,070	4	6	7	\$ 19,893	4	6	6	6.0%	1.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 21,879	8	10	12	\$ 24,740	8	10	12	\$ 24,905	8	10	12	\$ 22,326	7	9	11	\$ 23,201	7	9	11	0.7%	-6.8%
	PORTER MEDICAL CENTER	\$ 20,451	7	9	11	\$ 22,277	7	9	11	\$ 24,466	7	9	11	\$ 25,567	8	10	12	\$ 25,803	8	10	12	9.8%	5.5%
	SPRINGFIELD HOSPITAL	\$ 13,261	3	3	3	\$ 13,235	3	3	3	\$ 15,048	3	3	3	\$ 13,516	3	3	3	\$ 15,113	3	3	3	13.7%	0.4%
BRATTLEBORO MEMORIAL HOSPITAL	\$ 17,824	X	5	5	\$ 18,057	X	5	5	\$ 19,263	X	6	6	\$ 17,236	X	5	5	\$ 18,918	X	5	5	6.7%	-1.8%	
NORTHWESTERN MEDICAL CENTER	\$ 18,054	X	6	6	\$ 17,905	X	4	4	\$ 17,388	X	4	4	\$ 15,500	X	4	4	\$ 16,695	X	4	4	-2.9%	-4.0%	

<b>100-249 BEDS</b>																						
CENTRAL VERMONT MEDICAL CENTER	\$ 19,945	X	2	9	\$ 20,612	X	2	9	\$ 21,087	X	2	9	\$ 21,066	X	2	9	\$ 20,429	X	2	8	2.3%	-3.1%
RUTLAND REGIONAL MEDICAL CENTER	\$ 26,031	X	3	13	\$ 28,673	X	3	13	\$ 31,862	X	3	13	\$ 29,612	X	3	13	\$ 28,805	X	3	13	11.1%	-9.6%
SOUTHWESTERN VT MEDICAL CENTER	\$ 18,180	X	1	7	\$ 19,647	X	1	7	\$ 20,217	X	1	8	\$ 18,492	X	1	6	\$ 20,131	X	1	7	2.9%	-0.4%

<b>OVER 400 BEDS</b>																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	\$ 35,742	X	X	14	\$ 37,404	X	X	14	\$ 38,317	X	X	14	\$ 38,317	X	X	14	\$ 39,074	X	X	14	2.4%	2.0%

<b>COMPARATIVE DATA</b>																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	\$ 26,372				\$ 27,793				\$ 28,964				\$ 28,080				\$ 28,809				4.2%	-0.5%
MEDIAN - ALL VERMONT HOSPITALS	\$ 18,315				\$ 19,748				\$ 19,929				\$ 19,969				\$ 20,280				0.9%	1.8%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	\$ 18,054				\$ 19,190				\$ 19,339				\$ 19,969				\$ 20,539				0.8%	6.2%

<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																						
NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
>400 BEDS																						

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All Vermont Community Hospitals  
Report 7 - Financial and Statistical Trends

Net Revenue per Adjusted Admission

Net Revenue per Adjusted Admission	ACTUAL 2014			ACTUAL 2015			BUDGET 2016			PROJECTION 2016			BUDGET 2017			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2015A -	2016B -						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2016B	2017B						
<b>25-99 BEDS</b>																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 10,760	7	9	11	\$ 11,528	7	9	11	\$ 11,078	5	7	9	\$ 11,970	7	9	11	\$ 12,664	8	10	12	-3.9%	14.3%
	GIFFORD MEDICAL CENTER	\$ 10,332	6	8	9	\$ 10,110	5	7	8	\$ 11,330	6	8	10	\$ 10,329	5	7	8	\$ 10,933	6	8	10	12.1%	-3.5%
	GRACE COTTAGE HOSPITAL	\$ 5,300	1	1	1	\$ 6,474	3	3	3	\$ 7,105	3	3	3	\$ 6,798	2	2	2	\$ 7,044	2	2	2	9.8%	-0.9%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 5,966	2	2	2	\$ 5,815	1	1	1	\$ 6,617	1	1	1	\$ 6,828	3	3	3	\$ 6,454	1	1	1	13.8%	-2.5%
	NORTH COUNTRY HOSPITAL	\$ 8,402	4	4	4	\$ 8,172	4	4	4	\$ 8,775	4	4	4	\$ 8,429	4	5	5	\$ 8,749	4	4	4	7.4%	-0.3%
	NORTHEASTERN VT REGIONAL HOSPIT	\$ 11,326	8	10	12	\$ 12,296	8	10	12	\$ 12,020	8	10	12	\$ 10,644	6	8	9	\$ 10,877	5	7	9	-2.2%	-9.5%
	PORTER MEDICAL CENTER	\$ 10,241	5	7	8	\$ 11,096	6	8	10	\$ 11,893	7	9	11	\$ 12,107	8	10	12	\$ 12,222	7	9	11	7.2%	2.8%
	SPRINGFIELD HOSPITAL	\$ 6,262	3	3	3	\$ 6,191	2	2	2	\$ 6,699	2	2	2	\$ 6,255	1	1	1	\$ 7,215	3	3	3	8.2%	7.7%
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 8,938	X	X	X	\$ 8,935	X	X	X	\$ 9,218	X	X	X	\$ 8,449	X	X	X	\$ 9,179	X	X	X	3.2%	-0.4%
NORTHWESTERN MEDICAL CENTER	\$ 9,434	X	X	X	\$ 9,227	X	X	X	\$ 9,230	X	X	X	\$ 8,386	X	X	X	\$ 8,827	X	X	X	0.0%	-4.4%	
<b>100-249 BEDS</b>																							
CENTRAL VERMONT MEDICAL CENTER	\$ 10,691	X	X	X	\$ 10,790	X	X	X	\$ 10,512	X	X	X	\$ 10,764	X	X	X	\$ 10,683	X	X	X	-2.6%	1.6%	
RUTLAND REGIONAL MEDICAL CENTER	\$ 12,476	X	X	X	\$ 13,269	X	X	X	\$ 14,560	X	X	X	\$ 14,042	X	X	X	\$ 13,998	X	X	X	9.7%	-3.9%	
SOUTHWESTERN VT MEDICAL CENTER	\$ 8,901	X	X	X	\$ 9,503	X	X	X	\$ 9,699	X	X	X	\$ 8,808	X	X	X	\$ 9,441	X	X	X	2.1%	-2.7%	
<b>OVER 400 BEDS</b>																							
THE UNIVERSITY OF VERMONT MEDICA	\$ 15,596	X	X	X	\$ 16,855	X	X	X	\$ 17,484	X	X	X	\$ 17,484	X	X	X	\$ 18,327	X	X	X	3.7%	4.8%	
<b>COMPARATIVE DATA</b>																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPIT	\$ 12,407				\$ 13,126				\$ 13,661				\$ 13,315				\$ 13,881				4.1%	1.6%	
MEDIAN - ALL VERMONT HOSPITALS	\$ 9,837				\$ 9,807				\$ 10,105				\$ 9,569				\$ 10,062				3.0%	-0.4%	
MEDIAN - CRITICAL ACCESS (CAH) HOSP	\$ 9,322				\$ 9,141				\$ 9,927				\$ 9,379				\$ 9,813				8.6%	-1.1%	
<b>OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)</b>																							
NORTHEAST CAH																							
OTHER NON-PROFIT																							
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