

Vermont Community Hospitals  
Financial Data By Hospital  
Fiscal Year 2014 Actual

Hospital	INCOME STATEMENT												
	RATE	Gross Revenue					Deductions	Net Patient Care Revenue	Total Operating Revenue	Operating Expense	Net Operating Income (Loss)	Non-Operating Revenue	Excess (Deficit) of Revenue Over Expense
	PRICE	Inpatient Care Revenue	Outpatient Care Revenue	Physician Revenue	Chronic/SNFSwing Revenue	Total Gross Revenue							
Brattleboro Memorial Hospital	5.8%	\$27,716,232	\$97,279,717	\$17,616,516	\$0	\$142,612,465	-\$71,099,692	\$71,512,773	\$75,309,785	\$72,612,206	\$2,697,579	\$6,487,437	\$9,185,015
Central Vermont Medical Center	6.9%	\$69,706,991	\$176,642,075	\$37,930,450	\$16,725,958	\$301,005,474	-\$139,651,714	\$161,353,760	\$172,172,432	\$167,297,972	\$4,874,460	\$3,747,329	\$8,621,789
Copley Hospital	6.0%	\$28,099,712	\$69,952,654	\$4,424,342	\$313,311	\$102,790,019	-\$42,842,353	\$59,947,666	\$61,752,529	\$57,514,548	\$4,237,981	\$202,946	\$4,440,927
Gifford Medical Center	7.6%	\$23,707,592	\$63,805,524	\$19,211,754	\$6,795,332	\$113,520,202	-\$55,238,107	\$58,282,092	\$61,894,925	\$59,709,720	\$2,185,205	\$1,986,289	\$4,171,494
Grace Cottage Hospital	6.0%	\$1,402,704	\$11,250,344	\$3,928,863	\$6,398,788	\$22,980,699	-\$7,437,412	\$15,543,287	\$16,343,549	\$17,479,354	-\$1,135,805	\$670,524	-\$465,281
Mt. Ascutney Hospital & Health Ctr	5.0%	\$3,665,853	\$43,705,266	\$18,115,727	\$14,903,306	\$80,390,152	-\$34,600,803	\$45,789,349	\$48,720,777	\$49,184,582	-\$463,805	\$679,987	\$216,182
North Country Hospital	8.0%	\$24,191,930	\$103,043,400	\$23,024,241	\$278,068	\$150,537,639	-\$78,906,242	\$71,631,396	\$77,990,681	\$75,707,661	\$2,283,020	\$2,432,880	\$4,715,901
Northeastern VT Regional Hospital	5.6%	\$26,127,388	\$75,483,720	\$16,067,864	\$1,836,154	\$119,515,126	-\$57,646,369	\$61,868,757	\$64,401,191	\$65,007,033	-\$605,842	\$1,237,641	\$631,799
Northwestern Medical Center	3.9%	\$43,078,019	\$106,752,137	\$24,592,448	\$53,617	\$174,476,221	-\$83,310,809	\$91,165,412	\$95,432,040	\$87,861,917	\$7,570,123	\$3,456,864	\$11,026,987
Porter Medical Center	6.0%	\$32,313,293	\$75,864,394	\$24,686,204	\$373,218	\$133,237,109	-\$66,520,536	\$66,716,573	\$69,548,798	\$71,703,894	-\$2,155,096	\$3,941,525	\$1,786,429
Rutland Regional Medical Center	4.8%	\$153,505,000	\$261,686,493	\$40,371,834	\$5,207,714	\$460,771,041	-\$239,941,594	\$220,829,447	\$230,755,593	\$219,326,202	\$11,429,391	\$8,151,845	\$19,581,236
Southwestern VT Medical Center	7.2%	\$64,429,940	\$176,530,064	\$43,783,452	\$0	\$284,743,456	-\$145,333,233	\$139,410,223	\$143,587,628	\$137,481,421	\$6,106,207	\$640,960	\$6,747,167
Springfield Hospital	4.6%	\$25,632,904	\$72,195,228	\$7,368,959	\$107,388	\$105,304,479	-\$55,577,361	\$49,727,116	\$51,670,519	\$55,453,904	-\$3,783,385	-\$2,238,019	-\$6,021,404
University of Vermont Medical Ctr	4.4%	\$644,906,400	\$1,029,698,276	\$723,610,041	\$21,089,662	\$2,419,304,380	-\$1,363,628,486	\$1,055,675,894	\$1,124,039,986	\$1,072,296,197	\$51,743,789	\$17,312,734	\$69,056,522
SYSTEM		\$1,168,483,958	\$2,363,889,293	\$1,004,732,695	\$74,082,516	\$4,611,188,461	-\$2,441,734,711	\$2,169,453,746	\$2,293,620,433	\$2,208,636,610	\$84,983,822	\$48,710,942	\$133,694,764
MEDIAN		\$27,907,972	\$86,572,056	\$21,117,997	\$1,104,686	\$137,924,787	-\$68,810,114	\$69,114,673	\$72,429,291	\$72,158,050	\$2,490,300	\$2,209,585	\$4,578,414

Hospital	UTILIZATION					STAFFING			
	Acute Beds (Staffed)	Acute Admissions	Physician Office Visits	All Outpatient Visits	Adjusted Admissions	Total NON-MD \$/FTE	Compensation Ratio	Non-MD FTE	Physician FTEs
Brattleboro Memorial Hospital	38	1,555	229,637	86,658	8,001	\$56,995	56.5%	400	38
Central Vermont Medical Center	80	3,495	180,895	379,040	15,092	\$59,759	63.4%	1,050	76
Copley Hospital	21	1,523	14,040	101,521	5,571	\$59,824	54.3%	334	17
Gifford Medical Center	15	1,178	74,930	52,592	5,641	\$52,259	60.9%	398	32
Grace Cottage Hospital	7	179	20,007	21,653	2,933	\$59,002	70.5%	126	8
Mt. Ascutney Hospital & Health Ctr	13	350	-	80,503	7,675	\$56,178	63.2%	312	21
North Country Hospital	25	1,370	84,068	69,862	8,525	\$55,043	59.3%	409	32
Northeastern VT Regional Hospital	23	1,199	63,730	156,725	5,485	\$56,515	64.3%	390	25
Northwestern Medical Center	70	2,386	63,788	76,342	9,664	\$56,361	53.6%	524	29
Porter Medical Center	25	1,580	94,177	67,784	6,515	\$58,237	59.2%	412	35
Rutland Regional Medical Center	118	5,897	-	225,383	17,701	\$59,660	52.4%	1,107	81
Southwestern VT Medical Center	80	3,544	129,814	238,802	15,662	\$56,315	56.2%	792	57
Springfield Hospital	35	1,933	-	76,247	7,941	\$54,807	52.9%	303	16
University of Vermont Medical Ctr	392	17,820	2,528,726	1,629,813	67,687	\$61,787	55.4%	5,735	509
SYSTEM	942	44,009	3,483,812	3,262,925	174,866	\$59,466	56.5%	12,294	977
MEDIAN	30	1,568	69,359	83,581	7,971	\$56,755	57.9%	405	32

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Hospital	UNCOMPENSATED CARE				CAPITAL			FINANCIAL INDICATORS	
	Free Care	Free Care % of Gr Rev	Bad Debt	Bad Debt % of Gr Rev	Total Capital Purchases	Non-Certificate of Need Capital Purchases Total	Certificate of Need Capital Purchases	Capital Expenditures to Depreciation	Capital Cost % of Total Expense
Brattleboro Memorial Hospital	\$2,634,253	1.8%	\$4,333,162	3.0%	\$4,529,767	\$3,144,896		77.7%	5.9%
Central Vermont Medical Center	\$2,754,623	0.9%	\$6,081,997	2.0%	\$5,693,801	\$5,693,801		60.7%	6.3%
Copley Hospital	\$1,196,689	1.2%	\$2,320,138	2.3%	\$3,212,130	\$2,561,119		106.2%	4.3%
Gifford Medical Center	\$608,399	0.5%	\$3,265,073	2.9%	\$4,171,425	\$4,171,425		123.9%	7.3%
Grace Cottage Hospital	\$331,918	1.4%	\$623,521	2.7%	\$173,772	\$173,772		12.5%	8.3%
Mt. Ascutney Hospital & Health Ctr	\$1,280,926	1.6%	\$770,772	1.0%	\$1,834,432	\$1,526,245		61.0%	6.1%
North Country Hospital	\$1,074,525	0.7%	\$3,599,471	2.4%	\$3,088,618	\$3,088,618		67.5%	6.9%
Northeastern VT Regional Hospital	\$2,000,119	1.7%	\$2,924,757	2.4%	\$4,292,080	\$4,292,080		168.0%	4.6%
Northwestern Medical Center	\$1,302,980	0.7%	\$5,218,540	3.0%	\$5,134,958	\$5,134,958		123.6%	5.3%
Porter Medical Center	\$1,647,438	1.2%	\$2,006,853	1.5%	\$1,551,918	\$1,551,918		34.5%	6.8%
Rutland Regional Medical Center	\$5,681,211	1.2%	\$4,791,443	1.0%	\$13,021,481	\$7,802,611		65.2%	6.3%
Southwestern VT Medical Center	\$1,994,336	0.7%	\$5,706,387	2.0%	\$6,234,386	\$6,234,386		106.1%	4.6%
Springfield Hospital	\$3,430,999	3.3%	\$3,948,148	3.7%	\$2,806,695	\$2,806,695		127.8%	4.5%
University of Vermont Medical Ctr	\$17,323,263	0.7%	\$26,717,639	1.1%	\$59,958,646	\$38,304,505		79.2%	6.0%
<b>SYSTEM</b>	<b>\$43,261,680</b>	<b>0.9%</b>	<b>\$72,307,900</b>	<b>1.6%</b>	<b>\$115,704,108</b>	<b>\$86,487,029</b>		<b>80.6%</b>	<b>5.9%</b>
<b>MEDIAN</b>	<b>\$1,820,887</b>	<b>1.2%</b>	<b>\$3,773,809</b>	<b>2.3%</b>	<b>\$4,231,753</b>	<b>\$3,658,161</b>		<b>78.4%</b>	<b>6.1%</b>

BALANCE SHEET					
Hospital	Total Assets	Board Designated Assets	Net, Property, Plant And Equipment	Long Term Liabilities	Fund Balance (Net Assets)
Brattleboro Memorial Hospital	\$75,049,526	\$29,398,220	\$28,337,966	\$9,140,024	\$52,225,635
Central Vermont Medical Center	\$155,735,636	\$44,515,863	\$70,070,774	\$19,804,173	\$87,417,919
Copley Hospital	\$40,577,420	\$3,189,432	\$15,934,873	\$3,935,092	\$28,904,591
Gifford Medical Center	\$78,952,972	\$23,808,046	\$31,896,051	\$18,627,526	\$50,682,974
Grace Cottage Hospital	\$11,284,566	\$3,433,017	\$3,880,812	\$2,293,625	\$6,652,159
Mt. Ascutney Hospital & Health Ctr	\$39,204,802	\$14,898,301	\$11,549,113	\$8,401,684	\$16,330,698
North Country Hospital	\$78,814,597	\$34,248,547	\$26,274,081	\$2,249,958	\$45,118,431
Northeastern VT Regional Hospital	\$58,439,363	\$17,325,948	\$24,116,998	\$13,715,039	\$35,363,194
Northwestern Medical Center	\$133,052,885	\$27,163,784	\$31,332,230	\$17,994,862	\$100,125,943
Porter Medical Center	\$56,186,168	\$4,122,619	\$20,905,488	\$13,586,633	\$25,890,373
Rutland Regional Medical Center	\$237,975,155	\$105,910,657	\$72,580,136	\$41,137,355	\$125,309,346
Southwestern VT Medical Center	\$67,233,926	\$5,717,614	\$24,932,530	\$9,166,975	\$24,960,622
Springfield Hospital	\$39,701,497	\$1,189,927	\$14,547,206	\$8,915,272	\$17,722,604
University of Vermont Medical Ctr	\$1,227,889,000	\$364,937,000	\$409,366,000	\$366,045,000	\$653,998,000
<b>SYSTEM</b>	<b>\$2,300,097,513</b>	<b>\$679,858,975</b>	<b>\$785,724,257</b>	<b>\$535,013,218</b>	<b>\$1,270,702,489</b>
<b>MEDIAN</b>	<b>\$71,141,726</b>	<b>\$20,566,997</b>	<b>\$25,603,306</b>	<b>\$11,376,804</b>	<b>\$40,240,812</b>

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	RATE	Gross Revenue					Deductions	Net Patient Care Revenue	Total Operating Revenue	Operating Expense	Net Operating Income (Loss)	Non-Operating Revenue	Excess (Deficit) of Revenue Over Expense
	PRICE	Inpatient Care Revenue	Outpatient Care Revenue	Physician Revenue	Chronic/SNFSwin gRevenue	Total Gross Revenue							
Brattleboro Memorial Hospital	2.7%	\$28,331,883	\$105,642,092	\$19,095,020	\$0	\$153,068,995	-\$77,326,075	\$75,742,920	\$78,669,021	\$76,473,143	\$2,195,878	\$1,020,455	\$3,216,333
Central Vermont Medical Center	5.9%	\$79,913,346	\$192,767,361	\$43,013,534	\$16,671,740	\$332,365,981	-\$158,375,322	\$173,990,659	\$186,201,600	\$180,875,428	\$5,326,172	\$1,206,103	\$6,532,275
Copley Hospital	0.0%	\$34,219,575	\$70,570,880	\$4,249,386	\$228,988	\$109,268,829	-\$45,804,393	\$63,464,436	\$64,873,517	\$60,870,560	\$4,002,957	\$649,315	\$4,652,272
Gifford Medical Center	5.6%	\$27,245,335	\$65,316,713	\$11,630,460	\$6,007,125	\$110,199,633	-\$56,302,905	\$53,896,728	\$56,933,619	\$55,368,184	\$1,565,435	\$3,192,123	\$4,757,558
Grace Cottage Hospital	5.0%	\$1,188,545	\$11,867,060	\$3,743,036	\$5,851,896	\$22,650,537	-\$6,611,771	\$16,038,766	\$16,958,824	\$18,614,414	-\$1,655,590	\$943,756	-\$711,834
Mt. Ascutney Hospital & Health Ctr	3.2%	\$4,242,618	\$43,391,611	\$18,787,816	\$17,012,568	\$83,434,613	-\$37,920,098	\$45,514,515	\$47,924,232	\$49,097,805	-\$1,173,573	-\$303,003	-\$1,476,576
North Country Hospital	8.3%	\$26,315,182	\$115,499,429	\$23,937,052	\$471,570	\$166,223,233	-\$92,926,140	\$73,297,094	\$80,478,650	\$77,634,509	\$2,844,141	-\$1,384,871	\$1,459,270
Northeastern VT Regional Hospital	5.0%	\$30,362,996	\$83,758,833	\$16,347,393	\$1,421,770	\$131,890,992	-\$66,342,398	\$65,548,594	\$66,841,136	\$65,373,391	\$1,467,745	-\$1,099,487	\$368,258
Northwestern Medical Center	6.4%	\$44,189,510	\$116,721,485	\$28,791,680	\$70,537	\$189,773,212	-\$91,974,449	\$97,798,763	\$103,563,933	\$93,499,518	\$10,064,415	-\$1,865,700	\$8,198,715
Porter Medical Center	5.0%	\$34,218,122	\$82,105,645	\$24,184,837	\$1,225,583	\$141,734,187	-\$71,137,913	\$70,596,270	\$73,268,921	\$75,017,499	-\$1,748,578	\$3,610,111	\$1,861,533
Rutland Regional Medical Center	8.4%	\$170,343,832	\$281,110,791	\$40,880,965	\$1,058,924	\$493,394,512	-\$265,065,875	\$228,328,637	\$237,604,575	\$233,196,542	\$4,408,033	-\$492,377	\$3,915,656
Southwestern VT Medical Center	4.5%	\$67,016,174	\$183,720,956	\$44,433,068	\$0	\$295,170,198	-\$152,401,030	\$142,769,168	\$145,512,579	\$140,305,386	\$5,207,193	-\$5,187	\$5,202,006
Springfield Hospital	5.5%	\$26,389,798	\$85,054,111	\$8,005,866	\$112,000	\$119,561,775	-\$63,635,685	\$55,926,090	\$57,893,638	\$55,629,486	\$2,264,152	-\$2,699,949	-\$435,797
University of Vermont Medical Ctr	7.8%	\$695,158,055	\$1,089,721,330	\$662,802,062	\$27,513,662	\$2,475,195,109	-\$1,359,837,444	\$1,115,357,666	\$1,202,927,157	\$1,127,327,647	\$75,599,510	-\$23,681,502	\$51,918,007
SYSTEM		\$1,269,134,971	\$2,527,248,297	\$949,902,175	\$77,646,363	\$4,823,931,807	-\$2,545,661,498	\$2,278,270,306	\$2,419,651,402	\$2,309,283,512	\$110,367,890	-\$20,910,214	\$89,457,676
MEDIAN		\$32,290,559	\$95,348,102	\$21,516,036	\$1,142,254	\$147,401,591	-\$74,231,994	\$71,946,682	\$75,968,971	\$75,745,321	\$2,554,147	-\$154,095	\$3,565,994

Hospital	UTILIZATION					STAFFING			
	Acute Beds (Staffed)	Acute Admissions	Physician Office Visits	All Outpatient Visits	Adjusted Admissions	Total NON-MD \$/FTE	Compensation Ratio	Non-MD FTE	Physician FTEs
Brattleboro Memorial Hospital	38	1,569	244,105	88,722	8,477	\$57,355	57.4%	412	44
Central Vermont Medical Center	80	3,877	192,997	395,021	16,125	\$61,408	62.7%	1,135	81
Copley Hospital	21	1,724	27,011	99,183	5,505	\$61,854	53.7%	341	15
Gifford Medical Center	15	1,318	24,065	54,541	5,331	\$52,845	59.6%	363	19
Grace Cottage Hospital	7	130	17,948	19,070	2,477	\$60,148	74.4%	131	9
Mt. Ascutney Hospital & Health Ctr	13	398	51,997	29,864	7,827	\$57,454	63.3%	307	22
North Country Hospital	25	1,420	86,549	69,362	8,970	\$57,460	58.6%	426	30
Northeastern VT Regional Hospital	23	1,233	64,000	161,500	5,356	\$56,595	57.3%	394	25
Northwestern Medical Center	70	2,468	71,570	83,113	10,599	\$58,984	52.6%	544	28
Porter Medical Center	25	1,536	99,287	61,274	6,362	\$57,620	58.6%	424	34
Rutland Regional Medical Center	118	5,941	-	233,187	17,208	\$60,554	54.9%	1,166	88
Southwestern VT Medical Center	80	3,411	133,068	268,563	15,024	\$58,282	56.7%	748	70
Springfield Hospital	35	1,994	-	80,139	9,034	\$54,296	48.1%	298	19
University of Vermont Medical Ctr	392	18,395	2,605,666	1,702,223	66,174	\$64,327	54.8%	5,803	520
SYSTEM	942	45,414	3,618,263	3,345,762	173,589	\$61,326	56.0%	12,491	1,006
MEDIAN	30	1,647	67,785	85,918	8,723	\$57,951	57.4%	418	29

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	Free Care	Free Care % of Gr Rev	Bad Debt	Bad Debt % of Gr Rev	Total Capital Purchases	Non-Certificate of Need Capital Purchases Total	Certificate of Need Capital Purchases	Capital Expenditures to Depreciation	Capital Cost % of Total Expense
Brattleboro Memorial Hospital	\$3,520,013	2.3%	\$4,437,076	2.9%	\$3,551,724	\$3,551,724		83.3%	5.9%
Central Vermont Medical Center	\$4,179,800	1.3%	\$4,271,792	1.3%	\$9,306,066	\$9,306,066		95.2%	6.0%
Copley Hospital	\$770,278	0.7%	\$1,891,472	1.7%	\$2,924,509	\$2,572,553		106.7%	4.0%
Gifford Medical Center	\$360,486	0.3%	\$2,213,420	2.0%	\$10,310,397	\$1,981,569		59.9%	7.6%
Grace Cottage Hospital	\$196,472	0.9%	\$525,606	2.3%	\$947,065	\$947,065		83.5%	6.8%
Mt. Ascutney Hospital & Health Ctr	\$765,163	0.9%	\$1,498,927	1.8%	\$5,902,127	\$915,276		32.2%	6.7%
North Country Hospital	\$1,283,142	0.8%	\$3,626,966	2.2%	\$5,424,996	\$5,424,996		115.9%	6.9%
Northeastern VT Regional Hospital	\$2,214,500	1.7%	\$3,154,200	2.4%	\$1,571,740	\$1,571,740		62.7%	4.4%
Northwestern Medical Center	\$1,270,121	0.7%	\$4,119,971	2.2%	\$6,423,576	\$6,423,576		147.0%	5.2%
Porter Medical Center	\$1,171,520	0.8%	\$3,256,656	2.3%	\$3,019,293	\$3,019,293		95.1%	4.6%
Rutland Regional Medical Center	\$4,167,120	0.8%	\$5,520,297	1.1%	\$13,657,932	\$12,702,094		102.2%	6.1%
Southwestern VT Medical Center	\$1,236,277	0.4%	\$5,112,025	1.7%	\$7,744,425	\$7,744,425		142.6%	4.2%
Springfield Hospital	\$2,606,086	2.2%	\$4,129,553	3.5%	\$2,921,402	\$2,921,402		140.0%	4.3%
University of Vermont Medical Ctr	\$11,643,918	0.5%	\$19,610,271	0.8%	\$64,274,455	\$41,143,559		91.8%	5.3%
<b>SYSTEM</b>	<b>\$35,384,897</b>	<b>0.7%</b>	<b>\$63,368,233</b>	<b>1.3%</b>	<b>\$137,979,707</b>	<b>\$100,225,338</b>		<b>97.1%</b>	<b>5.4%</b>
<b>MEDIAN</b>	<b>\$1,276,632</b>	<b>0.8%</b>	<b>\$3,873,469</b>	<b>2.1%</b>	<b>\$5,663,562</b>	<b>\$3,285,508</b>		<b>95.2%</b>	<b>5.6%</b>

BALANCE SHEET					
Hospital	Total Assets	Board Designated Assets	Net, Property, Plant And Equipment	Long Term Liabilities	Fund Balance (Net Assets)
Brattleboro Memorial Hospital	\$78,825,146	\$36,064,671	\$27,389,285	\$8,721,762	\$55,850,917
Central Vermont Medical Center	\$152,894,914	\$43,022,405	\$68,114,385	\$17,154,892	\$77,847,662
Copley Hospital	\$44,122,329	\$3,268,462	\$16,444,529	\$3,791,096	\$33,556,863
Gifford Medical Center	\$81,696,534	\$23,252,190	\$38,075,279	\$20,600,159	\$52,206,498
Grace Cottage Hospital	\$11,557,402	\$3,537,806	\$3,658,528	\$2,282,126	\$5,922,724
Mt. Ascutney Hospital & Health Ctr	\$42,074,132	\$14,531,518	\$14,445,756	\$8,073,352	\$16,970,227
North Country Hospital	\$81,703,249	\$34,288,615	\$28,038,118	\$3,456,829	\$46,226,253
Northeastern VT Regional Hospital	\$60,840,645	\$18,557,194	\$21,512,875	\$13,239,879	\$35,883,218
Northwestern Medical Center	\$140,441,642	\$26,163,167	\$33,213,573	\$17,075,841	\$108,865,610
Porter Medical Center	\$55,716,303	\$4,941,998	\$20,947,612	\$13,016,798	\$26,496,412
Rutland Regional Medical Center	\$232,425,536	\$106,222,958	\$73,717,869	\$39,991,232	\$128,505,482
Southwestern VT Medical Center	\$74,858,696	\$5,635,403	\$27,644,649	\$9,155,212	\$15,356,002
Springfield Hospital	\$39,155,091	\$548,578	\$14,240,591	\$8,084,169	\$17,256,353
University of Vermont Medical Ctr	\$1,259,439,000	\$430,108,000	\$431,324,000	\$339,803,000	\$705,794,000
<b>SYSTEM</b>	<b>\$2,355,750,620</b>	<b>\$750,142,965</b>	<b>\$818,767,048</b>	<b>\$504,446,347</b>	<b>\$1,326,738,221</b>
<b>MEDIAN</b>	<b>\$76,841,921</b>	<b>\$20,904,692</b>	<b>\$27,516,967</b>	<b>\$11,086,005</b>	<b>\$41,054,736</b>

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Hospital	RATE	INCOME STATEMENT											
		Gross Revenue					Deductions	Net Patient Care Revenue	Total Operating Revenue	Operating Expense	Net Operating Income (Loss)	Non-Operating Revenue	Excess (Deficit) of Revenue Over Expense
		Inpatient Care Revenue	Outpatient Care Revenue	Physician Revenue	Chronic/SNFSwing Revenue	Total Gross Revenue							
PRICE													
Brattleboro Memorial Hospital	-1.4%	\$29,415,276	\$103,345,790	\$21,656,799	\$0	\$154,417,865	-\$80,521,714	\$73,896,151	\$76,251,929	\$76,268,125	-\$16,196	\$733,978	\$717,782
Central Vermont Medical Center	4.7%	\$77,598,744	\$203,272,833	\$49,492,222	\$18,678,980	\$349,042,779	-\$175,046,493	\$173,996,286	\$185,626,985	\$180,331,539	\$5,295,446	\$1,850,334	\$7,145,780
Copley Hospital	-4.0%	\$29,757,095	\$69,945,086	\$4,821,840	\$284,863	\$104,808,884	-\$43,821,165	\$60,987,719	\$62,511,187	\$61,638,921	\$872,266	\$175,000	\$1,047,266
Gifford Medical Center	5.8%	\$28,390,717	\$69,862,295	\$13,898,807	\$2,623,256	\$114,775,075	-\$58,573,342	\$56,201,733	\$57,345,721	\$55,683,978	\$1,661,743	\$850,000	\$2,511,743
Grace Cottage Hospital	5.0%	\$1,415,116	\$13,382,456	\$4,897,353	\$6,077,302	\$25,772,227	-\$7,397,186	\$18,375,041	\$19,437,379	\$19,846,438	-\$409,059	\$564,157	\$155,098
Mt. Ascutney Hospital & Health Ctr	5.7%	\$4,509,558	\$46,891,591	\$19,602,443	\$18,493,111	\$89,496,703	-\$41,435,832	\$48,060,871	\$50,650,779	\$50,599,108	\$51,671	\$446,000	\$497,671
North Country Hospital	4.8%	\$26,828,669	\$118,060,814	\$26,204,793	\$359,218	\$171,453,494	-\$94,849,174	\$76,604,320	\$81,266,942	\$80,046,931	\$1,220,010	\$859,688	\$2,079,698
Northeastern VT Regional Hospital	5.2%	\$30,462,800	\$90,561,600	\$18,315,600	\$1,749,000	\$141,089,000	-\$72,993,700	\$68,095,300	\$69,743,976	\$68,696,400	\$1,047,576	\$0	\$1,047,576
Northwestern Medical Center	-8.0%	\$39,801,134	\$109,883,759	\$30,543,711	\$42,868	\$180,271,472	-\$84,574,082	\$95,697,390	\$99,883,660	\$97,797,560	\$2,086,100	\$542,442	\$2,628,542
Porter Medical Center	5.3%	\$39,463,635	\$88,005,808	\$26,872,040	\$1,139,575	\$155,481,058	-\$79,899,975	\$75,581,081	\$77,541,003	\$77,254,719	\$286,284	\$3,355,339	\$3,641,623
Rutland Regional Medical Center	3.7%	\$176,547,476	\$274,404,944	\$58,686,415	\$793,290	\$510,432,125	-\$277,183,963	\$233,248,162	\$243,187,008	\$237,327,054	\$5,859,954	\$5,973,111	\$11,833,065
Southwestern VT Medical Center	3.8%	\$67,827,160	\$185,140,360	\$47,230,585	\$0	\$300,198,105	-\$156,172,537	\$144,025,568	\$146,048,391	\$141,665,763	\$4,382,628	\$600,000	\$4,982,628
Springfield Hospital	2.8%	\$30,245,893	\$88,032,193	\$7,276,474	\$90,640	\$125,645,200	-\$69,708,700	\$55,936,500	\$57,859,300	\$56,702,000	\$1,157,300	\$1,015,000	\$2,172,300
University of Vermont Medical Ctr	6.0%	\$694,991,785	\$1,081,824,620	\$666,163,737	\$26,427,505	\$2,469,407,647	-\$1,342,632,723	\$1,126,774,924	\$1,218,304,364	\$1,172,159,584	\$46,144,780	\$13,745,404	\$59,890,183
SYSTEM		\$1,277,255,058	\$2,542,614,149	\$995,662,819	\$76,759,608	\$4,892,291,634	-\$2,584,810,586	\$2,307,481,046	\$2,445,658,623	\$2,376,018,120	\$69,640,503	\$30,710,453	\$100,350,956
MEDIAN		\$30,354,347	\$96,953,695	\$23,930,796	\$966,433	\$154,949,462	-\$80,210,845	\$74,738,616	\$76,896,466	\$76,761,422	\$1,188,655	\$791,989	\$2,342,022

Hospital	UTILIZATION					STAFFING			
	Acute Beds (Staffed)	Acute Admissions	Physician Office Visits	All Outpatient Visits	Adjusted Admissions	Total NON-MD \$/FTE	Compensation Ratio	Non-MD FTE	Physician FTEs
Brattleboro Memorial Hospital	38	1,527	250,454	86,857	8,016	\$57,930	61.4%	422	54
Central Vermont Medical Center	80	3,680	219,587	420,303	16,553	\$60,517	63.2%	1,151	86
Copley Hospital	21	1,563	27,819	99,292	5,505	\$60,757	57.5%	353	19
Gifford Medical Center	15	1,227	39,370	55,793	4,960	\$59,076	59.8%	322	26
Grace Cottage Hospital	7	142	22,274	21,011	2,586	\$61,745	73.0%	141	10
Mt. Ascutney Hospital & Health Ctr	13	366	65,120	23,059	7,264	\$58,878	64.0%	314	22
North Country Hospital	25	1,366	100,882	69,878	8,730	\$55,839	59.9%	450	34
Northeastern VT Regional Hospital	23	1,230	68,252	163,010	5,697	\$57,606	59.7%	399	33
Northwestern Medical Center	70	2,289	80,036	92,357	10,368	\$59,115	58.2%	570	30
Porter Medical Center	25	1,613	107,220	60,978	6,355	\$61,549	60.2%	440	38
Rutland Regional Medical Center	118	5,541	-	231,618	16,020	\$61,417	53.8%	1,191	93
Southwestern VT Medical Center	80	3,355	140,931	245,216	14,849	\$59,790	57.0%	748	84
Springfield Hospital	35	2,010	26,300	81,000	8,350	\$55,856	48.7%	298	25
University of Vermont Medical Ctr	392	17,959	2,577,360	1,676,418	64,447	\$65,703	56.0%	5,885	538
SYSTEM	942	43,868	3,725,605	3,326,790	168,935	\$62,427	57.3%	12,683	1,089
MEDIAN	30	1,588	74,144	89,607	8,183	\$59,453	59.7%	431	34

Vermont Community Hospitals  
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Hospital	UNCOMPENSATED CARE				CAPITAL			FINANCIAL INDICATORS	
	Free Care	Free Care % of Gr Rev	Bad Debt	Bad Debt % of Gr Rev	Total Capital Purchases	Non-Certificate of Need Capital Purchases Total	Certificate of Need Capital Purchases	Capital Expenditures to Depreciation	Capital Cost % of Total Expense
Brattleboro Memorial Hospital	\$3,113,975	2.0%	\$5,026,252	3.3%	\$4,512,197	\$4,512,197	\$0	103.2%	6.1%
Central Vermont Medical Center	\$3,883,000	1.1%	\$6,270,000	1.8%	\$13,000,000	\$13,000,000	\$0	131.0%	6.0%
Copley Hospital	\$1,048,087	1.0%	\$2,305,795	2.2%	\$10,802,035	\$3,802,035	\$7,000,000	141.2%	4.4%
Gifford Medical Center	\$1,285,389	1.1%	\$3,533,898	3.1%	\$6,257,288	\$3,050,882	\$3,206,406	93.9%	7.0%
Grace Cottage Hospital	\$261,236	1.0%	\$623,933	2.4%	\$1,271,738	\$1,271,738	\$0	161.7%	4.7%
Mt. Ascutney Hospital & Health Ctr	\$894,968	1.0%	\$2,684,903	3.0%	\$2,680,163	\$2,376,200	\$303,963	105.5%	5.6%
North Country Hospital	\$1,315,045	0.8%	\$3,299,360	1.9%	\$3,792,554	\$3,792,554	\$0	71.3%	7.4%
Northeastern VT Regional Hospital	\$2,900,000	2.1%	\$3,030,000	2.1%	\$3,509,840	\$3,509,840	\$0	132.0%	4.6%
Northwestern Medical Center	\$1,621,948	0.9%	\$5,045,412	2.8%	\$22,097,949	\$6,159,768	\$15,938,181	155.2%	4.6%
Porter Medical Center	\$1,354,675	0.9%	\$3,429,666	2.2%	\$3,492,355	\$3,492,355	\$0	103.0%	4.8%
Rutland Regional Medical Center	\$5,627,667	1.1%	\$8,337,141	1.6%	\$21,628,000	\$9,878,000	\$11,750,000	73.9%	6.4%
Southwestern VT Medical Center	\$2,000,000	0.7%	\$5,200,000	1.7%	\$17,160,500	\$9,720,500	\$7,440,000	155.2%	5.0%
Springfield Hospital	\$3,083,706	2.5%	\$4,559,200	3.6%	\$2,101,200	\$0	\$2,101,200	94.9%	4.8%
University of Vermont Medical Ctr	\$17,449,060	0.7%	\$26,410,099	1.1%	\$99,800,000	\$39,300,000	\$60,500,000	77.2%	5.9%
<b>SYSTEM</b>	<b>\$45,838,756</b>	<b>0.9%</b>	<b>\$79,755,659</b>	<b>1.6%</b>	<b>\$212,105,819</b>	<b>\$105,967,269</b>	<b>\$106,138,550</b>	<b>95.1%</b>	<b>5.8%</b>
<b>MEDIAN</b>	<b>\$1,810,974</b>	<b>1.0%</b>	<b>\$4,046,549</b>	<b>2.2%</b>	<b>\$5,384,743</b>	<b>\$3,797,295</b>	<b>\$151,982</b>	<b>104.4%</b>	<b>5.3%</b>

Hospital	BALANCE SHEET				
	Total Assets	Board Designated Assets	Net, Property, Plant And Equipment	Long Term Liabilities	Fund Balance (Net Assets)
Brattleboro Memorial Hospital	\$74,547,620	\$34,469,731	\$28,377,294	\$8,257,527	\$53,419,726
Central Vermont Medical Center	\$172,352,260	\$45,900,000	\$77,613,696	\$18,167,000	\$99,022,104
Copley Hospital	\$54,974,003	\$2,607,072	\$25,918,097	\$10,428,236	\$35,131,995
Gifford Medical Center	\$91,939,677	\$23,418,856	\$41,276,645	\$20,157,000	\$59,597,906
Grace Cottage Hospital	\$12,377,308	\$3,783,725	\$4,114,032	\$1,785,895	\$6,681,252
Mt. Ascutney Hospital & Health Ctr	\$42,709,971	\$16,837,525	\$13,828,609	\$10,617,357	\$19,582,924
North Country Hospital	\$75,065,000	\$25,496,000	\$25,538,000	\$928,000	\$43,378,000
Northeastern VT Regional Hospital	\$57,856,760	\$16,600,000	\$24,948,760	\$12,645,000	\$34,876,760
Northwestern Medical Center	\$139,822,690	\$26,950,000	\$35,656,522	\$16,340,184	\$111,504,122
Porter Medical Center	\$61,120,202	\$4,703,464	\$21,628,478	\$12,508,143	\$32,644,479
Rutland Regional Medical Center	\$253,876,070	\$116,201,517	\$67,234,042	\$38,263,410	\$149,204,916
Southwestern VT Medical Center	\$79,551,721	\$6,527,639	\$37,515,062	\$17,451,641	\$14,889,866
Springfield Hospital	\$53,837,200	\$4,500,000	\$25,797,200	\$8,356,000	\$30,272,300
University of Vermont Medical Ctr	\$1,471,543,124	\$501,284,036	\$562,587,766	\$483,623,505	\$759,092,912
<b>SYSTEM</b>	<b>\$2,641,573,606</b>	<b>\$829,279,565</b>	<b>\$992,034,203</b>	<b>\$659,528,898</b>	<b>\$1,449,299,262</b>
<b>MEDIAN</b>	<b>\$74,806,310</b>	<b>\$20,128,191</b>	<b>\$27,147,696</b>	<b>\$12,576,572</b>	<b>\$39,254,998</b>