

Porter Medical Center Rebase Discussion

	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018
NPR Budget	61,806,287	68,848,517	69,809,477	72,696,910	75,581,081	76,094,921	78,348,499
NPR Actuals	61,257,971	65,336,605	66,716,573	70,596,270	75,061,496	78,203,218	80,346,401
Percent over/under Budget	-0.9%	-5.1%	-4.4%	-2.9%	-0.7%	2.8%	2.6%
% Δ from previous year Actuals		6.7%	2.1%	5.8%	6.3%	4.2%	2.7%
Operating Margin \$ (Budget)	524,145	3,742,419	703,687	831,461	286,284	(398,584)	(1,937,197)
Operating Margin % (Budget)	0.8%	5.2%	1.0%	1.1%	0.4%	-0.5%	-2.4%
Operating Margin \$ (Actuals)	(6,116,430)	(116,204)	(2,155,096)	(1,748,578)	1,450,905	2,196,330	1,492,207
Operating Margin % (Actuals)	-9.8%	-0.2%	-3.1%	-2.4%	1.9%	2.7%	1.8%
Total Margin \$ (Budget)	2,574,145	7,542,419	4,314,204	4,290,319	3,641,623	2,648,690	997,985
Total Margin % (Budget)	4.0%	9.9%	5.7%	5.5%	4.5%	3.3%	1.2%
Total Margin \$ (Actuals)	(3,108,162)	3,265,847	1,786,429	1,861,533	4,721,040	6,034,568	5,261,453
Total Margin % (Actuals)	-4.8%	4.5%	2.4%	2.4%	5.9%	7.1%	6.1%
Days Cash on Hand (Budget)	62.8	102.6	99.6	97.0	99.4	84.8	109.8
Days Cash on Hand (Actuals)	38.2	66.0	83.7	85.8	101.5	119.5	127.5

*Budget numbers do not reflect the rebased budget