

# Healthy Vermont. Together.

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### Community Members, Partners and Builders

- We provide care to everyone
  - \$115 million in uncompensated care
- Vital services from birth through death
  - 5,600 of births; 234,500 ED visits; 106,00 surgeries
- Employers of 14,422 FTEs; 1,080 FTEs (physicians)
- Beyond the hospital, providing care when and where our patients need it most





### We COLLABORATE to Improve Health

- With Providers Along Care Continuum
- Patient Centered Care
- To Address Population Health
- Investing in Primary Prevention
- To Solve Complex Social Problems





## Challenges Facing Vermont Hospitals



- Financial Risk for Populations of Patients
- Workforce Development, Recruitment and Retention
- Demographics: Aging Population
- Mental Health Crisis & Opiate Epidemic
- Medical Inflation
- Technology
- Payment Cuts (DSH, Primary Care)
- Continued Federal Uncertainty



### Federal Pressures

- Affordable Care Act Dismantlement
- Loss of Navigators
- 340B Changes
- Medicaid/Medicare
- And The Great Unknown!





### Progress We Can All Be Proud Of

- 2.9% projected growth in 2019
  - NPR increasing more slowly
  - \$600 million saved over 7 years
- Movement toward value-based care

Top-rated health care system







### Our Patients, Families and Communities

- Shared vision for:
  - Access to the highest quality care





- Significant investments that focus on patient outcomes and population health
- Slow the growth of health care costs

#### **TOGETHER**

Balance affordability, sustainability, safety, quality



