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April 20, 2020

VIA E-MAIL (Michael.Barber@vermont.gov)

Mr. Michael Barber General Counsel and Hearing Officer Green Mountain Care Board 144 State Street Montpelier, VT 05602

Re: Response of Northwestern Medical Center to April 13, 2020 Submissions of Office of Health Care Advocate and Disability Rights Vermont Regarding Certificate of Need Application for Emergency Department Modernization Project, Docket No. GMCB-003-

19con

Dear Attorney Barber:

On behalf of Northwestern Medical Center, please find attached the response to the April 13, 2020 submissions of the Office of Health Care Advocate and Disability Rights Vermont regarding the Certificate of Need application for the Emergency Department Modernization project.

Very truly yours,

Anne E. Cramer

AEC/alb Attachment

cc: Donna Jerry (via e-mail Donna.Jerry@vermont.gov)

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