

Required Tables

When completing the tables please note that you need only fill-in the **shaded fields**. Fields with diagonal lines indicating **N/A** do not require an entry. The CON Application Form tables, when completed electronically, are set up to calculate totals as well as pre-populate fields in other tables for you. If you have any questions please contact Division staff. Also, please contact Division staff prior to determining if a given table may not be applicable for your project.

Applicants are encouraged to submit an electronic version of a completed application via attachment to email. Please send electronic versions as attachments to email addressed to: **jgarson@bishca.state.vt.us**

<u>Table</u>	<u>Description</u>
1	Project Costs
2	Debt Financing Arrangement: Sources & Uses of Funds
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NOTE: When completing this table make entries in the shaded fields only.

**FACILITY
PROJECT NAME
TABLE 1
PROJECT COSTS**

Construction Costs	
1. New Construction	\$ -
2. Renovation	\$317,305
3. Site Work	19,855
4. Fixed Equipment	1,145,000
5. Design/Bidding Contingency	
6. Construction Contingency	
7. Construction Manager Fee	
8. Other (please specify)	-
Subtotal	\$ 1,482,160
Related Project Costs	
1. Major Moveable Equipment	\$ -
2. Furnishings, Fixtures & Other Equip.	\$12,840
3. Architectural/Engineering Fees	
4. Land Acquisition	
5. Purchase of Buildings	
6. Administrative Expenses & Permits	
7. Debt Financing Expenses (see below)	358,185
8. Debt Service Reserve Fund	-
9. Working Capital	-
10. Other (please specify)	
Subtotal	\$ 371,025
Total Project Costs	\$ 1,853,185

Debt Financing Expenses	
1. Capital Interest	\$ 358,185
2. Bond Discount or Placement Fee	-
3. Misc. Financing Fees & Exp. (issuance costs)	-
4. Other	-
Subtotal	\$ 358,185
Less Interest Earnings on Funds	
1. Debt Service Reserve Funds	\$ -
2. Capitalized Interest Account	-
3. Construction Fund	-
4. Other	-
Subtotal	\$ -
Total Debt Financing Expenses	\$ 358,185
feeds to line 7 above	

NOTE: When completing this table make entries in the shaded fields only.

**FACILITY
PROJECT NAME**

TABLE 2

DEBT FINANCING ARRANGEMENT, SOURCES & USES OF FUNDS

Sources of Funds			
1. Financing Instrument	Lease		
a. Interest Rate	5.8%		
b. Loan Period	Jan 2020	To: Jan 2027	
c. Amount Financed			\$ 1,846,685
2. Equity Contribution			6,500
3. Other Sources			
a. Working Capital			-
b. Fundraising			-
c. Grants			-
d. Other			-
Total Required Funds			\$ 1,853,185

Uses of Funds		
<u>Project Costs (feeds from Table 1)</u>		
1. New Construction		\$ -
2. Renovation		\$317,305
3. Site Work		19,855
4. Fixed Equipment		1,145,000
5. Design/Bidding Contingency		-
6. Construction Contingency		-
7. Construction Manager Fee		-
8. Major Moveable Equipment		-
9. Furnishings, Fixtures & Other Equip.		12,840
10. Architectural/Engineering Fees		-
11. Land Acquisition		-
12. Purchase of Buildings		-
13. Administrative Expenses & Permits		-
14. Debt Financing Expenses		358,185
15. Debt Service Reserve Fund		-
16. Working Capital		-
17. Other (please specify)		-
Total Uses of Funds		\$ 1,853,185

Total sources should equal total uses of funds.

NOTE: When completing this table make entries in the shaded fields only.

FACILITY
PROJECT NAME
 TABLE 3A
 INCOME STATEMENT
 WITHOUT PROJECT

	Latest Actual 2018	Budget 2019	Proposed Year 1 2020	Proposed Year 2 2021	Proposed Year 3 2022
Revenues					
Inpatient Care Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Outpatient Care Revenue	1,809,000	1,700,000	805,000	-	-
Chronic/Rehab Revenue	-	-	-	-	-
SNF/ECF Patient Care Revenue	-	-	-	-	-
Swing Beds Patient Care Revenue	-	-	-	-	-
Gross Patient Care Revenue	\$ 1,809,000	\$ 1,700,000	\$ 805,000	\$ -	\$ -
Disproportionate Share Payments	\$ -	\$ -	\$ -	\$ -	\$ -
Free Care & Bad Debt	(14,892)	(17,024)	(8,682)	-	-
Deductions from Revenue	(742,920)	(725,000)	(346,215)	-	-
Net Patient Care Revenue	\$ 1,051,188	\$ 957,976	\$ 450,103	\$ -	\$ -
Other Operating Revenue					
Total Operating Revenue	\$ 1,051,188	\$ 957,976	\$ 450,103	\$ -	\$ -
Operating Expense					
Salaries (Non-MD)	\$ 238,605	\$ 265,000	\$ 124,122	\$ -	\$ -
Fringes Benefits (Non-MD)	23,578	30,000	30,284	-	-
Physician Fees/Salaries/Contracts/Fringes	142,240	175,000	87,500	-	-
Health Care Provider Tax					
Depreciation/Amortization	36,848	36,848	18,424		
Interest					
Other Operating Expense	378,683	432,871	200,132		
Total Operating Expense	\$ 819,954	\$ 939,719	\$ 460,462	\$ -	\$ -
Net Operating Income (Loss)	\$ 231,234	\$ 18,257	\$ (10,359)	\$ -	\$ -
Non-Operating Revenue					
Excess (Deficit) of Rev Over Exp	\$ 231,234	\$ 18,257	\$ (10,359)	\$ -	\$ -

Latest actual numbers should tie to the hospital budget process.

NOTE: When completing this table make entries in the shaded fields only.

**FACILITY
PROJECT NAME
TABLE 3B
INCOME STATEMENT
PROJECT ONLY**

	Latest Actual 2018	Budget 2019	Proposed Year 1 2020	Proposed Year 2 2021	Proposed Year 3 2022
Revenues					
Inpatient Care Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Outpatient Care Revenue	-	-	1,000,000	2,064,615	2,167,845
Chronic/Rehab Revenue	-	-	-	-	-
SNF/ECF Patient Care Revenue	-	-	-	-	-
Swing Beds Patient Care Revenue	-	-	-	-	-
Gross Patient Care Revenue		\$ -	\$ 1,000,000	\$ 2,064,615	\$ 2,167,845
Disproportionate Share Payments	-	-	-	-	-
Free Care & Bad Debt	-	-	(8,937)	(18,768)	(19,706)
Deductions from Revenue	-	-	(408,198)	(857,216)	(900,076)
Net Patient Care Revenue	\$ -	\$ -	\$ 582,865	\$ 1,188,631	\$ 1,248,063
Other Operating Revenue	-	-	-	-	-
Total Operating Revenue	\$ -	\$ -	\$ 582,865	\$ 1,188,631	\$ 1,248,063
Operating Expense					
Salaries (Non-MD)	-	-	\$ 121,668	\$ 248,203	\$ 260,613
Fringes Benefits (Non-MD)	-	-	28,842	26,931	30,284
Physician Fees/Salaries/Contracts/Fringes	-	-	78,500	165,375	173,643
Health Care Provider Tax	-	-	-	-	-
Depreciation/Amortization	-	-	75,000	150,000	150,000
Interest	-	-	42,534	77,770	70,078
Other Operating Expense	-	-	206,018	432,638	454,269
Total Operating Expense	\$ -	\$ -	\$ 552,562	\$ 1,100,917	\$ 1,138,887
Net Operating Income (Loss)	\$ -	\$ -	\$ 30,303	\$ 87,714	\$ 109,176
Non-Operating Revenue	-	-	-	-	-
Excess (Deficit) of Rev Over Exp	\$ -	\$ -	\$ 30,303	\$ 87,714	\$ 109,176

Latest actual numbers should tie to the hospital budget process.

NOTE: This table requires no 'fill-in' as it is populated automatically from Tables 3A & 3B.

**FACILITY
PROJECT NAME
TABLE 3C
INCOME STATEMENT
WITH PROJECT**

	Latest Actual 2018	Budget 2019	Proposed Year 1 2020	Proposed Year 2 2021	Proposed Year 3 2022
Revenues					
Inpatient Care Revenue	\$ -	\$ -	\$ -	\$ -	\$ -
Outpatient Care Revenue	1,809,000	1,700,000	1,805,000	2,064,615	2,167,845
Chronic/Rehab Revenue	-	-	-	-	-
SNF/ECF Patient Care Revenue	-	-	-	-	-
Swing Beds Patient Care Revenue	-	-	-	-	-
Gross Patient Care Revenue	\$ 1,809,000	\$ 1,700,000	\$ 1,805,000	\$ 2,064,615	\$ 2,167,845
Disproportionate Share Payments	\$ -	\$ -	\$ -	\$ -	\$ -
Free Care & Bad Debt	(14,892)	(17,024)	(17,619)	(18,768)	(19,706)
Deductions from Revenue	(742,920)	(725,000)	(754,413)	(857,216)	(900,076)
Net Patient Care Revenue	\$ 1,051,188	\$ 957,976	\$ 1,032,968	\$ 1,188,631	\$ 1,248,063
Other Operating Revenue	-	-	-	-	-
Total Operating Revenue	\$ 1,051,188	\$ 957,976	\$ 1,032,968	\$ 1,188,631	\$ 1,248,063
Operating Expense					
Salaries (Non-MD)	\$ 238,605	\$ 265,000	\$ 245,790	\$ 248,203	\$ 260,613
Fringes Benefits (Non-MD)	23,578	30,000	26,931	26,931	30,284
Physician Fees/Salaries/Contracts/Fringes	142,240	175,000	166,000	165,375	173,643
Health Care Provider Tax	-	-	-	-	-
Depreciation/Amortization	36,848	36,848	93,424	150,000	150,000
Interest	-	-	42,534	77,770	70,078
Other Operating Expense	378,683	432,871	406,150	432,638	454,269
Total Operating Expense	\$ 819,954	\$ 939,719	\$ 980,829	\$ 1,100,917	\$ 1,138,887
Net Operating Income (Loss)	\$ 231,234	\$ 18,257	\$ 52,139	\$ 87,714	\$ 109,176
Non-Operating Revenue	-	-	-	-	-
Excess (Deficit) of Rev Over Exp	\$ 231,234	\$ 18,257	\$ 52,139	\$ 87,714	\$ 109,176

Latest actual numbers should tie to the hospital budget process.

NOTE: When completing this table make entries in the shaded fields only.

FACILITY
PROJECT NAME
 TABLE 4A
 BALANCE SHEET - UNRESTRICTED FUNDS
 WITHOUT PROJECT

ASSETS	Latest Actual 2018	Budget 2019	Proposed Year 1 2020	Proposed Year 2 2021	Proposed Year 3 2022
Current Assets					
Cash & Investments	\$ 22,546	\$ 40,000	\$ 50,000	\$ -	\$ -
Patient Accounts Receivable, Gross	110,384	150,000	146,784		
Less: Allowance for Uncollectable Accts.	(26,492)	(30,000)	(27,342)		
Due from Third Parties	-				
Other Current Assets	121,914	121,914	121,914		
Total Current Assets	\$ 228,352	\$ 281,914	\$ 291,356	\$ -	\$ -
Board Designated Assets					
Funded Depreciation		\$ -	\$ -	\$ -	\$ -
Escrowed Bond Funds					
Other					
Total Board Designated Assets	\$ -	\$ -	\$ -	\$ -	\$ -
Property, Plant & Equipment					
Land, Buildings & Improvements	\$ 116,020	\$ 116,020	\$ 116,020	\$ -	\$ -
Fixed Equipment	253,000	253,000	253,000		
Major Moveable Equipment					
Construction in Progress					
Total Property, Plant & Equipment	\$ 369,020	\$ 369,020	\$ 369,020	\$ -	\$ -
Less: Accumulated Depreciation					
Land, Buildings & Improvements	\$ (21,588)	\$ (58,436)	\$ (76,860)	\$ -	\$ -
Fixed Equipment	(253,000)	(253,000)	(253,000)		
Major Moveable Equipment					
Total Accumulated Depreciation	\$ (274,588)	\$ (311,436)	\$ (329,860)	\$ -	\$ -
Total Net Property, Plant & Equipment	\$ 94,432	\$ 57,584	\$ 39,160	\$ -	\$ -
Other Long-Term Assets	\$ 77,900	\$ 77,900	\$ 77,900	\$ -	\$ -
TOTAL ASSETS	\$ 400,684	\$ 417,398	\$ 408,416	\$ -	\$ -
LIABILITIES AND FUND BALANCE					
Current Liabilities					
Accounts Payable	\$ 41,543	\$ 40,000	\$ 41,377	\$ -	\$ -
Salaries, Wages & Payroll Taxes Payable					
Estimated Third-Party Settlements					
Other Current Liabilities	-				
Current Portion of Long-Term Debt					
Total Current Liabilities	\$ 41,543	\$ 40,000	\$ 41,377	\$ -	\$ -
Long-Term Debt					
Bonds & Mortgages Payable	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Lease Obligations	-	-	-	-	-
Other Long-Term Debt	-	-	-	-	-
Total Long-Term Debt	\$ -	\$ -	\$ -	\$ -	\$ -
Total Other Non-Current Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -
Total Liabilities	\$ 41,543	\$ 40,000	\$ 41,377	\$ -	\$ -
Fund Balance	\$ 359,141	\$ 377,398	\$ 367,039	\$ -	\$ -
TOTAL LIABILITIES & FUND BALANCE	\$ 400,684	\$ 417,398	\$ 408,416	\$ -	\$ -

NOTE: When completing this table make entries in the shaded fields only.

FACILITY
PROJECT NAME
 TABLE 4B
 BALANCE SHEET - UNRESTRICTED FUNDS
 PROJECT ONLY

ASSETS	Latest Actual 2018	Budget 2019	Proposed Year 1 2020	Proposed Year 2 2021	Proposed Year 3 2022
Current Assets					
Cash & Investments			\$ (46,265)	\$ 14,629	\$ 70,748
Patient Accounts Receivable, Gross			131,263	150,000	165,000
Less: Allowance for Uncollectable Accts.			(25,000)	(25,000)	(25,000)
Due from Third Parties			-	-	-
Other Current Assets			-	-	-
Total Current Assets		\$ -	\$ 59,998	\$ 139,629	\$ 210,748
Board Designated Assets					
Funded Depreciation		\$ -	\$ -	\$ -	\$ -
Escrowed Bond Funds		-	-	-	-
Other		-	-	-	-
Total Board Designated Assets		\$ -	\$ -	\$ -	\$ -
Property, Plant & Equipment					
Land, Buildings & Improvements			\$ 350,000	\$ 350,000	\$ 350,000
Fixed Equipment			1,590,990	1,590,990	1,590,990
Major Moveable Equipment			-	-	-
Construction in Progress			-	-	-
Total Property, Plant & Equipment		\$ -	\$ 1,940,990	\$ 1,940,990	\$ 1,940,990
Less: Accumulated Depreciation					
Land, Buildings & Improvements			\$ (17,166)	\$ (34,332)	\$ (51,498)
Fixed Equipment			(57,834)	(190,668)	(323,502)
Major Moveable Equipment			-	-	-
Total Accumulated Depreciation		\$ -	\$ (75,000)	\$ (225,000)	\$ (375,000)
Total Net Property, Plant & Equipment		\$ -	\$ 1,865,990	\$ 1,715,990	\$ 1,565,990
Other Long-Term Assets		\$ -	\$ -	\$ -	\$ -
TOTAL ASSETS		\$ -	\$ 1,925,988	\$ 1,855,619	\$ 1,776,738
LIABILITIES AND FUND BALANCE					
Current Liabilities					
Accounts Payable			\$ 50,000	\$ 55,000	\$ 55,000
Salaries, Wages & Payroll Taxes Payable			-	-	-
Estimated Third-Party Settlements			-	-	-
Other Current Liabilities			-	-	-
Current Portion of Long-Term Debt			-	-	-
Total Current Liabilities		\$ -	\$ 50,000	\$ 55,000	\$ 55,000
Long-Term Debt					
Bonds & Mortgages Payable			-	-	-
Capital Lease Obligations			1,845,685	1,682,602	1,494,545
Other Long-Term Debt			-	-	-
Total Long-Term Debt		\$ -	\$ 1,845,685	\$ 1,682,602	\$ 1,494,545
Total Other Non-Current Liabilities		\$ -	\$ -	\$ -	\$ -
Total Liabilities		\$ -	\$ 1,895,685	\$ 1,737,602	\$ 1,549,545
Fund Balance		\$ -	\$ 30,303	\$ 118,017	\$ 227,193
TOTAL LIABILITIES & FUND BALANCE		\$ -	\$ 1,925,988	\$ 1,855,619	\$ 1,776,738

NOTE: This table requires no 'fill-in' as it is populated automatically from Tables 4A & 4B.

**FACILITY
PROJECT NAME**
TABLE 4C
BALANCE SHEET - UNRESTRICTED FUNDS
WITH PROJECT

ASSETS	Latest Actual 2018	Budget 2019	Proposed Year 1 2020	Proposed Year 2 2021	Proposed Year 3 2022
Current Assets					
Cash & Investments	\$ 22,546	\$ 40,000	\$ 3,735	\$ 14,629	\$ 70,748
Patient Accounts Receivable, Gross	110,384	150,000	278,047	150,000	165,000
Less: Allowance for Uncollectable Accts.	(26,492)	(30,000)	(52,342)	(25,000)	(25,000)
Due from Third Parties	-	-	-	-	-
Other Current Assets	121,914	121,914	121,914	-	-
Total Current Assets	\$ 228,352	\$ 281,914	\$ 351,354	\$ 139,629	\$ 210,748
Board Designated Assets					
Funded Depreciation	\$ -	\$ -	\$ -	\$ -	\$ -
Escrowed Bond Funds	-	-	-	-	-
Other	-	-	-	-	-
Total Board Designated Assets	\$ -	\$ -	\$ -	\$ -	\$ -
Property, Plant & Equipment					
Land, Buildings & Improvements	\$ 116,020	\$ 116,020	\$ 466,020	\$ 350,000	\$ 350,000
Fixed Equipment	253,000	253,000	1,843,990	1,590,990	1,590,990
Major Moveable Equipment	-	-	-	-	-
Construction in Progress	-	-	-	-	-
Total Property, Plant & Equipment	\$ 369,020	\$ 369,020	\$ 2,310,010	\$ 1,940,990	\$ 1,940,990
Less: Accumulated Depreciation					
Land, Buildings & Improvements	\$ (21,588)	\$ (58,436)	\$ (94,026)	\$ (34,332)	\$ (51,498)
Fixed Equipment	(253,000)	(253,000)	(310,834)	(190,668)	(323,502)
Major Moveable Equipment	-	-	-	-	-
Total Accumulated Depreciation	\$ (274,588)	\$ (311,436)	\$ (404,860)	\$ (225,000)	\$ (375,000)
Total Net Property, Plant & Equipment	\$ 94,432	\$ 57,584	\$ 1,905,150	\$ 1,715,990	\$ 1,565,990
Other Long-Term Assets	\$ 77,900	\$ 77,900	\$ 77,900	\$ -	\$ -
TOTAL ASSETS	\$ 400,684	\$ 417,398	\$ 2,334,404	\$ 1,855,619	\$ 1,776,738
LIABILITIES AND FUND BALANCE					
Current Liabilities					
Accounts Payable	\$ 41,543	\$ 40,000	\$ 91,377	\$ 55,000	\$ 55,000
Salaries, Wages & Payroll Taxes Payable	-	-	-	-	-
Estimated Third-Party Settlements	-	-	-	-	-
Other Current Liabilities	-	-	-	-	-
Current Portion of Long-Term Debt	-	-	-	-	-
Total Current Liabilities	\$ 41,543	\$ 40,000	\$ 91,377	\$ 55,000	\$ 55,000
Long-Term Debt					
Bonds & Mortgages Payable	\$ -	\$ -	\$ -	\$ -	\$ -
Capital Lease Obligations	-	-	1,845,685	1,682,602	1,494,545
Other Long-Term Debt	-	-	-	-	-
Total Long-Term Debt	\$ -	\$ -	\$ 1,845,685	\$ 1,682,602	\$ 1,494,545
Total Other Non-Current Liabilities	\$ -	\$ -	\$ -	\$ -	\$ -
Total Liabilities	\$ 41,543	\$ 40,000	\$ 1,937,062	\$ 1,737,602	\$ 1,549,545
Fund Balance	\$ 359,141	\$ 377,398	\$ 397,342	\$ 118,017	\$ 227,193
TOTAL LIABILITIES & FUND BALANCE	\$ 400,684	\$ 417,398	\$ 2,334,404	\$ 1,855,619	\$ 1,776,738

2/19/20

Health Care Administration

CON Tables 02-14-2020.xlsx, Table 4C

NOTE: When completing this table make entries in the shaded fields only.

**FACILITY
PROJECT NAME**
TABLE 5A
STATEMENT OF CASH FLOWS
WITHOUT PROJECT

	Latest Actual 2018	Budget 2019	Proposed Year 1 2020	Proposed Year 2 2021	Proposed Year 3 2022
Beginning Cash	\$ (151,530)	\$ 22,546	\$ 40,000		
Operations					
Excess revenues over expenses	231,234	18,257	(10,359)	-	-
Depreciation / Amortization	36,848	36,848	18,424	-	-
(Increase)/Decrease Patient A/R	43,734	(36,108)	558		
(Increase)/Decrease Other Changes	(87,255)	(1,543)	1,377		
Subtotal Cash from Operations	\$ 224,561	\$ 17,454	\$ 10,000	\$ -	\$ -
Investing Activity					
Capital Spending					
Capital					
Capitalized Interest					
Change in accum depr less depreciation		-	-		-
(Increase) Decrease in capital assets	(8,508)	-	-		-
Subtotal Capital Spending	\$ (8,508)	\$ -	\$ -	\$ -	\$ -
(Increase) / Decrease					
Funded Depreciation		-	-	-	-
Other LT assets & escrowed bonds & other		-	-		-
Subtotal (Increase) / Decrease	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal Cash from Investing Activity	\$ (8,508)	\$ -	\$ -	\$ -	\$ -
Financing Activity					
Debt (increase) decrease					
Bonds & mortgages		-	-	-	-
Repayment		-	-	-	-
Capital lease & other long term debt	(28,200)	-	-	-	-
Subtotal Cash from Financing Activity	\$ (28,200)	\$ -	\$ -	\$ -	\$ -
Other Changes (please describe)					
Manual adjustment		-			
Other		-	-		-
Change in fund balance less net income	(13,777)	-	-		-
Other		-			
Subtotal Other Changes	\$ (13,777)	\$ -	\$ -	\$ -	\$ -
Net Increase (Decrease) in Cash	\$ 174,076	\$ 17,454	\$ 10,000	\$ -	\$ -
Ending Cash	\$ 22,546	\$ 40,000	\$ 50,000	\$ -	\$ -

NOTE: This table requires no 'fill-in' as it automatically populates from Tables 4B, 5A and 5B.

**FACILITY
PROJECT NAME**
TABLE 5B
STATEMENT OF CASH FLOWS
PROJECT ONLY

	Latest Actual 2018	Budget 2019	Proposed Year 1 2020	Proposed Year 2 2021	Proposed Year 3 2022
Beginning Cash	N/A		\$ -	\$ (46,265)	\$ 14,629
Operations					
Excess revenues over expenses	N/A	-	30,303	87,714	109,176
Depreciation / Amortization	N/A	-	75,000	150,000	150,000
(Increase)/Decrease Patient A/R	N/A	-	(106,263)	(18,737)	(15,000)
(Increase)/Decrease Other Changes	N/A	-	50,000	5,000	-
Subtotal Cash from Operations	N/A	\$ -	\$ 49,040	\$ 223,977	\$ 244,176
Investing Activity					
Capital Spending					
Capital	N/A				
Capitalized Interest	N/A				
Change in accum depr less depreciation	N/A	-	-	-	-
(Increase) Decrease in capital assets	N/A	-	(1,940,990)	-	-
Subtotal Capital Spending	N/A	\$ -	\$ (1,940,990)	\$ -	\$ -
(Increase) / Decrease					
Funded Depreciation	N/A	-	-	-	-
Other LT assets & escrowed bonds & other	N/A	-	-	-	-
Subtotal (Increase) / Decrease	N/A	\$ -	\$ -	\$ -	\$ -
Subtotal Cash from Investing Activity	N/A	\$ -	\$ (1,940,990)	\$ -	\$ -
Financing Activity					
Debt (increase) decrease					
Bonds & mortgages	N/A	-	-	-	-
Repayment	N/A				
Capital lease & other long term debt	N/A	-	1,845,685	(163,083)	(188,057)
Subtotal Cash from Financing Activity	N/A	\$ -	\$ 1,845,685	\$ (163,083)	\$ (188,057)
Other Changes (please describe)					
Manual adjustment	N/A				
Other	N/A				
Change in fund balance less net income	N/A		-	-	-
Other	N/A				
Subtotal Other Changes	N/A	\$ -	\$ -	\$ -	\$ -
Net Increase (Decrease) in Cash	N/A	\$ -	\$ (46,265)	\$ 60,894	\$ 56,119
Ending Cash	N/A	\$ -	\$ (46,265)	\$ 14,629	\$ 70,748

NOTE: This table requires no 'fill-in' as it is populated automatically from Tables 5A & 5B.

**FACILITY
PROJECT NAME**
TABLE 5C
STATEMENT OF CASH FLOWS
WITH PROJECT

	Latest Actual 2018	Budget 2019	Proposed Year 1 2020	Proposed Year 2 2021	Proposed Year 3 2022
Beginning Cash	\$ (151,530)	\$ 22,546	\$ 40,000	\$ (46,265)	\$ 14,629
Operations					
Excess revenues over expenses	231,234	18,257	19,944	87,714	109,176
Depreciation / Amortization	36,848	36,848	93,424	150,000	150,000
(Increase)/Decrease Patient A/R	43,734	(36,108)	(105,705)	(18,737)	(15,000)
(Increase)/Decrease Other Changes	(87,255)	(1,543)	51,377	5,000	-
Subtotal Cash from Operations	\$ 224,561	\$ 17,454	\$ 59,040	\$ 223,977	\$ 244,176
Investing Activity					
Capital Spending					
Capital	-	-	-	-	-
Capitalized Interest	-	-	-	-	-
Change in accum depr less depreciation	-	-	-	-	-
(Increase) Decrease in capital assets	(8,508)	-	(1,940,990)	-	-
Subtotal Capital Spending	\$ (8,508)	\$ -	\$ (1,940,990)	\$ -	\$ -
(Increase) / Decrease					
Funded Depreciation	-	-	-	-	-
Other LT assets & escrowed bonds & other	-	-	-	-	-
Subtotal (Increase) / Decrease	\$ -	\$ -	\$ -	\$ -	\$ -
Subtotal Cash from Investing Activity	\$ (8,508)	\$ -	\$ (1,940,990)	\$ -	\$ -
Financing Activity					
Debt (increase) decrease					
Bonds & mortgages	-	-	-	-	-
Repayment	-	-	-	-	-
Capital lease & other long term debt	(28,200)	-	1,845,685	(163,083)	(188,057)
Subtotal Cash from Financing Activity	\$ (28,200)	\$ -	\$ 1,845,685	\$ (163,083)	\$ (188,057)
Other Changes (please describe)					
Manual adjustment	-	-	-	-	-
Other	-	-	-	-	-
Change in fund balance less net income	(13,777)	-	-	-	-
Other	-	-	-	-	-
Subtotal Other Changes	\$ (13,777)	\$ -	\$ -	\$ -	\$ -
Net Increase (Decrease) in Cash	\$ 174,076	\$ 17,454	\$ (36,265)	\$ 60,894	\$ 56,119
Ending Cash	\$ 22,546	\$ 40,000	\$ 3,735	\$ 14,629	\$ 70,748

NOTE: When completing this table make entries in the shaded fields only.

FACILITY
PROJECT NAME
TABLE 6A
REVENUE SOURCE PROJECTIONS
WITHOUT PROJECT

	Latest Actual 2018	% of Total	Budget 2019	% of Total	Proposed Year 1 2020	% of Total	Proposed Year 2 2021	% of Total	Proposed Year 3 2022	% of Total
Gross Inpatient Revenue										
Medicare	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Commercial		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Self Pay		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Free Care / Bad Debt		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Other		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Gross Outpatient Revenue										
Medicare	\$ 584,451	32.3%	\$ 546,370	32.1%	\$ 255,519	31.7%	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	207,713	11.5%	191,059	11.2%	92,639	11.5%		#DIV/0!		#DIV/0!
Commercial	809,173	44.7%	770,201	45.3%	361,921	45.0%		#DIV/0!		#DIV/0!
Self Pay	25,969	1.4%	26,209	1.5%	12,872	1.6%		#DIV/0!		#DIV/0!
Free Care / Bad Debt	14,892	0.8%	17,024	1.0%	8,682	1.1%		#DIV/0!		#DIV/0!
Other	166,802	9.2%	149,137	8.8%	73,367	9.1%		#DIV/0!		#DIV/0!
	\$ 1,809,000	100.0%	\$ 1,700,000	100.0%	\$ 805,000	100.0%	\$ -	#DIV/0!	\$ -	#DIV/0!
Gross Other Revenue										
Medicare	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Commercial		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Self Pay		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Free Care / Bad Debt		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Other		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Gross Patient Revenue										
Medicare	\$ 584,451	32.6%	\$ 546,370	32.5%	\$ 255,519	32.1%	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	207,713	11.6%	191,059	11.4%	92,639	11.6%	-	#DIV/0!	-	#DIV/0!
Commercial	809,173	45.1%	770,201	45.8%	361,921	45.4%	-	#DIV/0!	-	#DIV/0!
Self Pay	25,969	1.4%	26,209	1.6%	12,872	1.6%	-	#DIV/0!	-	#DIV/0!
Free Care / Bad Debt		0.0%		0.0%		0.0%	-	#DIV/0!	-	#DIV/0!
Other	166,802	9.3%	149,137	8.9%	73,367	9.2%	-	#DIV/0!	-	#DIV/0!
	\$ 1,794,108	100.0%	\$ 1,682,976	100.0%	\$ 796,318	100.0%	\$ -	#DIV/0!	\$ -	#DIV/0!
Deductions from Revenue										
Medicare	\$ 414,419	55.8%	\$ 403,474	55.7%	\$ 212,265	61.3%	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	122,225	16.5%	121,354	16.7%	51,146	14.8%	-	#DIV/0!	-	#DIV/0!
Commercial	141,344	19.0%	135,108	18.6%	53,482	15.4%	-	#DIV/0!	-	#DIV/0!
Self Pay	-	0.0%	-	0.0%	-	0.0%	-	#DIV/0!	-	#DIV/0!
Free Care / Bad Debt	14,892	2.0%	17,024	2.3%	8,682	2.5%	-	#DIV/0!	-	#DIV/0!
Other	50,040	6.7%	48,040	6.6%	20,640	6.0%	-	#DIV/0!	-	#DIV/0!
	\$ 742,920	100.0%	\$ 725,000	100.0%	\$ 346,215	100.0%	\$ -	#DIV/0!	\$ -	#DIV/0!
Net Patient Revenue										
Medicare	\$ 170,032	16.2%	\$ 142,896	14.9%	\$ 43,254	9.6%	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	85,488	8.1%	69,705	7.3%	41,493	9.2%	-	#DIV/0!	-	#DIV/0!
Commercial	667,829	63.5%	635,093	66.3%	308,439	68.5%	-	#DIV/0!	-	#DIV/0!
Self Pay	25,969	2.5%	26,209	2.7%	12,872	2.9%	-	#DIV/0!	-	#DIV/0!
Free Care / Bad Debt	(14,892)	-1.4%	(17,024)	-1.8%	(8,682)	-1.9%	-	#DIV/0!	-	#DIV/0!
Other	116,762	11.1%	101,097	10.6%	52,727	11.7%	-	#DIV/0!	-	#DIV/0!
DSP*	-	0.0%	-	0.0%	-	0.0%	-	#DIV/0!	-	#DIV/0!
	\$ 1,051,188	100.0%	\$ 957,976	100.0%	\$ 450,103	100.0%	\$ -	#DIV/0!	\$ -	#DIV/0!

Latest actual numbers should tie to the hospital budget process.

* Disproportionate share payments

NOTE: When completing this table make entries in the shaded fields only.

FACILITY
PROJECT NAME
 TABLE 6B
 REVENUE SOURCE PROJECTIONS
 PROJECT ONLY

	Latest Actual 2018	% of Total	Budget 2019	% of Total	Proposed Year 1 2020	% of Total	Proposed Year 2 2021	% of Total	Proposed Year 3 2022	% of Total
Gross Inpatient Revenue										
Medicare	N/A		\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Commercial	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Self Pay	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care / Bad Debt	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Other	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
	N/A		\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Gross Outpatient Revenue										
Medicare				#DIV/0!	\$ 324,441	32.4%	\$ 653,995	31.7%	\$ 676,303	31.2%
Medicaid				#DIV/0!	111,267	11.1%	234,615	11.4%	247,238	11.4%
Commercial				#DIV/0!	453,325	45.3%	944,082	45.7%	984,286	45.4%
Self Pay				#DIV/0!	14,315	1.4%	30,061	1.5%	31,565	1.5%
Free Care / Bad Debt				#DIV/0!	8,937	0.9%	18,768	0.9%	19,706	0.9%
Other				#DIV/0!	87,715	8.8%	183,094	8.9%	208,747	9.6%
			\$ -	#DIV/0!	\$ 1,000,000	100.0%	\$ 2,064,615	100.0%	\$ 2,167,845	100.0%
Gross Other Revenue										
Medicare	N/A		\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Commercial	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Self Pay	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care / Bad Debt	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Other	N/A		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
	N/A		\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Gross Patient Revenue										
Medicare			\$ -	#DIV/0!	\$ 324,441	32.4%	\$ 653,995	31.7%	\$ 676,303	31.2%
Medicaid			-	#DIV/0!	111,267	11.1%	234,615	11.4%	247,238	11.4%
Commercial			-	#DIV/0!	453,325	45.3%	944,082	45.7%	984,286	45.4%
Self Pay			-	#DIV/0!	14,315	1.4%	30,061	1.5%	31,565	1.5%
Free Care / Bad Debt			-	#DIV/0!	8,937	0.9%	18,768	0.9%	19,706	0.9%
Other			-	#DIV/0!	87,715	8.8%	183,094	8.9%	208,747	9.6%
			\$ -	#DIV/0!	\$ 1,000,000	100.0%	\$ 2,064,615	100.0%	\$ 2,167,845	100.0%
Deductions from Revenue										
Medicare				#DIV/0!	\$ 229,746	56.3%	\$ 472,917	55.2%	\$ 497,611	55.3%
Medicaid				#DIV/0!	67,969	16.7%	141,816	16.5%	151,413	16.8%
Commercial				#DIV/0!	76,962	18.9%	165,827	19.3%	171,323	19.0%
Self Pay				#DIV/0!	-	0.0%	-	0.0%	-	0.0%
Free Care / Bad Debt				#DIV/0!	8,937	2.2%	18,768	2.2%	19,706	2.2%
Other				#DIV/0!	24,584	6.0%	57,888	6.8%	60,023	6.7%
			\$ -	#DIV/0!	\$ 408,198	100.0%	\$ 857,216	100.0%	\$ 900,076	100.0%
Net Patient Revenue										
Medicare			\$ -	#DIV/0!	\$ 94,695	16.2%	\$ 181,078	15.2%	\$ 178,692	14.3%
Medicaid			-	#DIV/0!	43,298	7.4%	92,799	7.8%	95,825	7.7%
Commercial			-	#DIV/0!	376,363	64.6%	778,255	65.5%	812,963	65.1%
Self Pay			-	#DIV/0!	14,315	2.5%	30,061	2.5%	31,565	2.5%
Free Care / Bad Debt			-	#DIV/0!	(8,937)	-1.5%	(18,768)	-1.6%	(19,706)	-1.6%
Other			-	#DIV/0!	63,131	10.8%	125,206	10.5%	148,724	11.9%
DSP*	N/A		N/A		N/A		N/A		N/A	
			\$ -	#DIV/0!	\$ 582,865	100.0%	\$ 1,188,631	100.0%	\$ 1,248,063	100.0%

Latest actual numbers should tie to the hospital budget process.

* Disproportionate share payments
 2/19/20
 Health Care Administration

NOTE: This table requires no 'fill-in' as it will automatically populate from Tables 6A & 6B.

**FACILITY
PROJECT NAME
TABLE 6C
REVENUE SOURCE PROJECTIONS
WITH PROJECT**

	Latest Actual 2018	% of Total	Budget 2019	% of Total	Proposed Year 1 2020	% of Total	Proposed Year 2 2021	% of Total	Proposed Year 3 2022	% of Total
Gross Inpatient Revenue										
Medicare	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Commercial	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Self Pay	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care / Bad Debt	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Other	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Gross Outpatient Revenue										
Medicare	\$ 584,451	32.3%	\$ 546,370	32.1%	\$ 579,960	32.1%	\$ 653,995	31.7%	\$ 676,303	31.2%
Medicaid	207,713	11.5%	191,059	11.2%	203,906	11.3%	234,615	11.4%	247,238	11.4%
Commercial	809,173	44.7%	770,201	45.3%	815,246	45.2%	944,082	45.7%	984,286	45.4%
Self Pay	25,969	1.4%	26,209	1.5%	27,187	1.5%	30,061	1.5%	31,565	1.5%
Free Care / Bad Debt	14,892	0.8%	17,024	1.0%	17,619	1.0%	18,768	0.9%	19,706	0.9%
Other	166,802	9.2%	149,137	8.8%	161,082	8.9%	183,094	8.9%	208,747	9.6%
	\$ 1,809,000	100.0%	\$ 1,700,000	100.0%	\$ 1,805,000	100.0%	\$ 2,064,615	100.0%	\$ 2,167,845	100.0%
Gross Other Revenue										
Medicare	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Medicaid	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Commercial	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Self Pay	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care / Bad Debt	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Other	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!	\$ -	#DIV/0!
Gross Patient Revenue										
Medicare	\$ 584,451	32.6%	\$ 546,370	32.5%	\$ 579,960	32.4%	\$ 653,995	32.0%	\$ 676,303	31.5%
Medicaid	207,713	11.6%	191,059	11.4%	203,906	11.4%	234,615	11.5%	247,238	11.5%
Commercial	809,173	45.1%	770,201	45.8%	815,246	45.6%	944,082	46.1%	984,286	45.8%
Self Pay	25,969	1.4%	26,209	1.6%	27,187	1.5%	30,061	1.5%	31,565	1.5%
Free Care / Bad Debt		0.0%		0.0%		0.0%		0.0%		0.0%
Other	166,802	9.3%	149,137	8.9%	161,082	9.0%	183,094	8.9%	208,747	9.7%
	\$ 1,794,108	100.0%	\$ 1,682,976	100.0%	\$ 1,787,381	100.0%	\$ 2,045,847	100.0%	\$ 2,148,139	100.0%
Deductions from Revenue										
Medicare	\$ 414,419	55.8%	\$ 403,474	55.7%	\$ 442,011	58.6%	\$ 472,917	55.2%	\$ 497,611	55.3%
Medicaid	122,225	16.5%	121,354	16.7%	119,115	15.8%	141,816	16.5%	151,413	16.8%
Commercial	141,344	19.0%	135,108	18.6%	130,444	17.3%	165,827	19.3%	171,323	19.0%
Self Pay	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
Free Care / Bad Debt	14,892	2.0%	17,024	2.3%	17,619	2.3%	18,768	2.2%	19,706	2.2%
Other	50,040	6.7%	48,040	6.6%	45,225	6.0%	57,888	6.8%	60,023	6.7%
	\$ 742,920	100.0%	\$ 725,000	100.0%	\$ 754,414	100.0%	\$ 857,216	100.0%	\$ 900,076	100.0%
Net Patient Revenue										
Medicare	\$ 170,032	16.2%	\$ 142,896	14.9%	\$ 137,949	13.4%	\$ 181,078	15.2%	\$ 178,692	14.3%
Medicaid	85,488	8.1%	69,705	7.3%	84,791	8.2%	92,799	7.8%	95,825	7.7%
Commercial	667,829	63.5%	635,093	66.3%	684,802	66.3%	778,255	65.5%	812,963	65.1%
Self Pay	25,969	2.5%	26,209	2.7%	27,187	2.6%	30,061	2.5%	31,565	2.5%
Free Care / Bad Debt	(14,892)	-1.4%	(17,024)	-1.8%	(17,619)	-1.7%	(18,768)	-1.6%	(19,706)	-1.6%
Other	116,762	11.1%	101,097	10.6%	115,857	11.2%	125,206	10.5%	148,724	11.9%
DSP*	-	0.0%	-	0.0%	-	0.0%	-	0.0%	-	0.0%
	\$ 1,051,188	100.0%	\$ 957,976	100.0%	\$ 1,032,967	100.0%	\$ 1,188,631	100.0%	\$ 1,248,063	100.0%

Latest actual numbers should tie to the hospital budget process.

* Disproportionate share payments

NOTE: When completing this table make entries in the shaded fields only.

**FACILITY
PROJECT NAME**
TABLE 8
UTILIZATION PROJECTIONS
PROJECT SPECIFIC

A: WITHOUT PROJECT		Latest Actual	Budget	Proposed	Proposed	Proposed
You may wish to enter your own categories below:			1	Year 1	Year 2	Year 3
				2	3	4
Acute						
Acute Care Admissions						
Acute Patient Days						
Acute Staffed Beds						
Imaging						
Radiology - Diagnostic Procedures					-	
Nuclear Medicine Procedures						
Cat Scan Procedures						
Magnetic Resonance Imaging		2,100	1,050	-		
Other						
Laboratory Tests						
Division staff can assist in determining the amount of detail required to support your proposal.						

B: PROJECT ONLY		Latest Actual	Budget	Proposed	Proposed	Proposed
		0	1	Year 1	Year 2	Year 3
				2	3	4
Acute						
Acute Care Admissions		N/A	-	-	-	-
Acute Patient Days		N/A	-	-	-	-
Acute Staffed Beds		N/A	-	-	-	-
Imaging						
Radiology - Diagnostic Procedures		N/A	-	-	-	-
Nuclear Medicine Procedures		N/A	-	-	-	-
Cat Scan Procedures		N/A	-	-	-	-
Magnetic Resonance Imaging		2,100	1,050	2,100	2,205	2,315
Other						
Laboratory Tests		N/A	-	-	-	-
		N/A				
		N/A				
		N/A				
		N/A				

C: WITH PROJECT		Latest Actual	Budget	Proposed	Proposed	Proposed
		0	1	Year 1	Year 2	Year 3
				2	3	4
Acute						
Acute Care Admissions		-	-	-	-	-
Acute Patient Days		-	-	-	-	-
Acute Staffed Beds		-	-	-	-	-
Imaging						
Radiology - Diagnostic Procedures		-	-	-	-	-
Nuclear Medicine Procedures		-	-	-	-	-
Cat Scan Procedures		-	-	-	-	-
Magnetic Resonance Imaging		2,100	2,100	2,100	2,205	2,315
Other						
Laboratory Tests		-	-	-	-	-
		-	-	-	-	-
		-	-	-	-	-
		-	-	-	-	-
		-	-	-	-	-

NOTE: When completing this table make entries in the shaded fields only.

**FACILITY
PROJECT NAME
TABLE 9
STAFFING PROJECTIONS
TOTALS**

A: WITHOUT PROJECT		Latest Actual	Budget	Proposed Year 1	Proposed Year 2	Proposed Year 3
			1	2	3	4
Non-MD FTEs						
Total General Services						
Total Inpatient Routine Services						
Total Outpatient Routine Services		3.0	3.0	3.0	3.0	3.0
Total Ancillary Services						
Total Other Services						
Total Non-MD FTEs		3.0	3.0	3.0	3.0	3.0
Physician FTEs		0.5	0.5	0.5	0.5	0.5
Direct Service Nurse FTEs						

B: PROJECT ONLY		Latest Actual	Budget	Proposed Year 1	Proposed Year 2	Proposed Year 3
		0	1	2	3	4
Non-MD FTEs						
Total General Services		N/A				
Total Inpatient Routine Services		N/A				
Total Outpatient Routine Services		N/A	0.0	0.0	0.0	0.0
Total Ancillary Services		N/A				
Total Other Services		N/A				
Total Non-MD FTEs		N/A	0.0	0.0	0.0	0.0
Physician Services		N/A				
Direct Service Nurse FTEs		N/A				

C: WITH PROJECT		Latest Actual	Budget	Proposed Year 1	Proposed Year 2	Proposed Year 3
		0	1	2	3	4
Non-MD FTEs						
Total General Services		#VALUE!	0.0	0.0	0.0	0.0
Total Inpatient Routine Services		#VALUE!	0.0	0.0	0.0	0.0
Total Outpatient Routine Services		3.0	3.0	3.0	3.0	3.0
Total Ancillary Services		#VALUE!	0.0	0.0	0.0	0.0
Total Other Services		#VALUE!	0.0	0.0	0.0	0.0
Total Non-MD FTEs		#VALUE!	3.0	3.0	3.0	3.0
Physician Services		#VALUE!	0.5	0.5	0.5	0.5
Direct Service Nurse FTEs		#VALUE!	0.0	0.0	0.0	0.0