Vermont Community Hospital Balance Sheet - Unrestricted Funds SPRINGFIELD HOSPITAL

ASSETS  CURRENT ASSETS  CURRENT ASSETS  CASH & INVESTMENTS  \$14,693,512 \$15,053,852 \$14,890,445 \$16,500,000 1.7% AND ASSETS  PATIENT ACCOUNTS RECEIVABLE, GROSS \$17,267,075 \$16,015,925 \$17,397,269 \$16,000,000 0.8% BELESK ALLOWANCE FOR INVOCALECTIBLE ACCTS 47,314,192 \$6,800,000 \$37,055,522 \$6,000,000 0.4% BUESK ALLOWANCE FOR INVOCALECTIBLE ACCTS 47,314,192 \$8,900,000 \$1,055,761 \$0.91,212,6% \$1,000,000 0.8% BUESK ALLOWANCE FOR INVOCALECTIBLE ACCTS \$1,124,640 \$2,983,075 \$1,055,761 \$0.91,212,6% \$1,000,000 0.8% BUESK ALLOWANCE FOR INVOCAL PROPERTY AND ARTHUR PARTIES \$1,124,640 \$2,983,075 \$1,693,670 \$2,500,000 \$0.6% \$1,074,000 0.00 \$1,000,000 \$1,00						PERCENT C	HANGE 2017B -	ANNUALIZED 2013A -	
CURRENT ASSETS  CASH & INVESTMENTS  S14,693,512  S15,053,852  S14,950,445  S16,000,000  1.7%  PATIENT ACCOUNTS RECEIVABLE, GROSS  S17,257,075  S16,015,925  S17,397,269  S16,000,000  3.4%  LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCTS  S7,314,192  S6,950,000  -37,561,532  S6,000,000  -34,600  LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCTS  S7,314,192  S6,950,000  S2,050,000  S2,000  S0,000  S2,000,000  S0,000  S2,000,000  S0,000  S2,000,000  S0,000		2016A	2017B	2017A	2018B	2016A - 2017A	2017A	2018B	
CASH & INVESTMENTS   \$14,693,512   \$15,033,862   \$14,990,445   \$16,000,000   1.7%   PATIENT ACCOUNTS RECEIVABLE, GROSS   \$17,257075   \$16,015,925   \$17,397,289   \$16,000,000   0.8%   LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCTS   \$7,314,192   \$6,695,000   \$47,561,532   \$6,000,000   3.4%   DUE FROM THIRP PARTIES   \$337,713   \$0   \$1,665,761   \$0   212,67%   1.8%   RISK RESERVE FOR FIXED REFORM PAYMENTS   \$1,448,40   \$2,993,075   \$16,983,870   \$2,500,000   \$0.6%   TOTAL CURRENT ASSETS   \$26,098,948   \$27,102,852   \$27,535,613   \$29,000,000   \$5.5%    TOTAL CURRENT ASSETS   \$0   \$0   \$0   \$0   \$0   \$0   \$0   \$	ASSETS								
PATIENT ACCOUNTS RECEIVABLE, GROSS \$17,257,075 \$16,015,925 \$17,397,269 \$16,000,000 0.8% LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCTS \$7,314,192 \$6,8600,000 3.4% DUE FROM THIRD PARTIES \$337,713 \$0 \$1,055,761 \$0 212.6% 1 RISK RESERVE FOR FIXED REFORM PAYMENTS \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	CURRENT ASSETS								
LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCTS  DUE FROM THIRD PARTIES  \$337.713  \$0 \$1055,761  \$0 212.68 1  RISK RESERVE FOR FIXED REFORM PAYMENTS  \$1,00  \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	CASH & INVESTMENTS	\$14,693,512	\$15,053,852	\$14,950,445	\$16,500,000	1.7%	-0.7%	2.6%	
DUE FROM THIRD PARTIES RISK RESERVE FOR PIXED REFORM PAYMENTS S0 \$0 \$10.55,761 \$0 212.6% 1 RISK RESERVE FOR PIXED REFORM PAYMENTS \$1 \$20.80 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	PATIENT ACCOUNTS RECEIVABLE, GROSS	\$17,257,075	\$16,015,925	\$17,397,269	\$16,000,000	0.8%	8.6%	6.3%	
RISK RESERVE FOR FIXED REFORM PAYMENTS 01 S0 S0 S0 S0 0.0% OTHER CURRENT ASSETS 51,124,840 \$2,983.075 \$1,693.870 \$2,500,000 50.6% - TOTAL CURRENT ASSETS 526,098,948 \$27,102,852 \$27,535,813 \$29,000,000 5.5%  BOARD DESIGNATED ASSETS FUNDED DEPRECIATION 50 \$0 \$0 \$0 \$0 0.0% SECROWED BOND FUNDS 50 \$0 \$0 \$0 0.0% OTHER 5543,280 \$1,618,667 \$513,131 \$1,350,000 -5.5%  TOTAL BOARD DESIGNATED ASSETS  FOR DEPRECIATION 50 \$0 \$0 \$0 \$0 0.0% OTHER 5543,280 \$1,618,667 \$513,131 \$1,350,000 -5.5%  TOTAL BOARD DESIGNATED ASSETS 5543,280 \$1,618,667 \$513,131 \$1,350,000 -5.5%  TOTAL BOARD DESIGNATED ASSETS 5543,280 \$1,618,667 \$513,131 \$1,350,000 -5.5%  TOTAL PROPERTY, PLANT AND EQUIPMENT, NET 513,193,522 \$26,366,606 \$13,248,273 \$26,503,291 0.4% OTHER LONG-TERM ASSETS 50 \$0 \$0 \$0 \$0 0.0%  TOTAL ASSETS 55,003,231 \$2,750,000 \$7,998,599 \$3,850,000 56,8% 1 ACCOUNTS PAYABLE 55,100,323 \$2,750,000 \$7,998,599 \$3,850,000 13,2% CURRENT LIABILITIES ACCOUNTS PAYABLE 52,074,321 \$2,450,000 \$2,347,813 \$2,495,000 13,2% SALARIES, WAGES AND PAYROLL TAXES PAYABLE 52,074,321 \$2,450,000 \$2,347,813 \$2,495,000 13,2% STANTALD HIRD-PARTY SETTLEMENTS 5862,309 \$580,000 \$4,5649 \$3,076,592 -10,11% OTHER CURRENT LIABILITIES 54,735,514 \$2,650,000 \$4,256,649 \$3,076,592 -10,11% CURRENT CLABILITIES 54,735,514 \$2,650,000 \$4,256,649 \$3,000 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,256,649 \$4,25	LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCTS	-\$7,314,192	-\$6,950,000	-\$7,561,532	-\$6,000,000	-3.4%	-8.8%	4.8%	
OTHER CURRENT ASSETS				\$1,055,761		212.6%	100.0%		
TOTAL CURRENT ASSETS   \$26,086,948   \$27,102,852   \$27,535,813   \$29,000,000   5.5%			· ·	· ·			0.0%		
BOARD DESIGNATED ASSETS	OTHER CURRENT ASSETS	\$1,124,840	\$2,983,075	\$1,693,870	\$2,500,000	50.6%	-43.2%	8.6%	
FUNDED DEPRECIATION   \$0	TOTAL CURRENT ASSETS	\$26,098,948	\$27,102,852	\$27,535,813	\$29,000,000	5.5%	1.6%	0.0%	
SECOWED BOND FUNDS   \$0	BOARD DESIGNATED ASSETS								
OTHER         \$543,280         \$1,618,667         \$513,131         \$1,350,000         -5.5%         -1           TOTAL BOARD DESIGNATED ASSETS         \$543,280         \$1,618,667         \$513,131         \$1,350,000         -5.5%         -1           TOTAL PROPERTY, PLANT AND EQUIPMENT, NET         \$13,193,522         \$26,366,606         \$13,248,273         \$26,503,291         0.4%         -1           OTHER LONG-TERM ASSETS         \$0         \$0         \$0         \$0         \$0         0.0%           TOTAL ASSETS         \$39,835,750         \$55,086,125         \$41,297,217         \$56,853,291         3.7%         -1           LIABILITIES AND FUND BALANCE         \$39,835,750         \$55,086,125         \$41,297,217         \$56,853,291         3.7%         -1           CURRENT LIABILITIES AND FUND BALANCE         \$5,100,323         \$2,750,000         \$7,998,599         \$3,850,000         \$6,895,3291         3.7%         -1           CURRENT LIABILITIES AND PAYROLL TAXES PAYABLE         \$5,100,323         \$2,750,000         \$7,998,599         \$3,850,000         \$6,896         1         32,478,813         \$2,495,000         \$1,284,813         \$2,495,000         \$1,284,813         \$2,495,000         \$1,284,813         \$2,495,000         \$1,284,813         \$2,495,000         \$1,284,813 <td>FUNDED DEPRECIATION</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>\$0</td> <td>0.0%</td> <td>0.0%</td> <td>0.0%</td>	FUNDED DEPRECIATION	\$0	\$0	\$0	\$0	0.0%	0.0%	0.0%	
TOTAL BOARD DESIGNATED ASSETS \$543,280 \$1,618,667 \$513,131 \$1,350,000 -5.5% -  TOTAL PROPERTY, PLANT AND EQUIPMENT, NET \$13,193,522 \$26,366,606 \$13,248,273 \$26,503,291 0.4% -  OTHER LONG-TERM ASSETS \$0 \$0 \$0 \$0 \$0 0.0%  TOTAL ASSETS \$39,835,750 \$55,088,125 \$41,297,217 \$56,853,291 3.7% -  LIABILITIES AND FUND BALANCE  CURRENT LIABILITIES \$40,000 \$2,47,813 \$2,450,000 \$2,986,599 \$3,850,000 56.8% 1  SALARIES, WAGES AND PAYROLL TAXES PAYABLE \$2,074,321 \$2,450,000 \$2,47,813 \$2,496,000 13.2% ESTIMATED THRIO-PARTY SETTLEMENTS \$862,309 \$800,000 \$0 \$10,00% -1  OTHER CURRENT LIABILITIES \$4,735,514 \$2,650,000 \$4,255,649 \$3,076,592 -10.1% CURRENT PORTION OF LONG-TERM DEBT \$2,120,383 \$510,985 \$667,472 \$437,000 -67,6%  TOTAL CURRENT LIABILITIES \$14,892,850 \$8,940,985 \$15,289,533 \$9,958,592 2.7%  LONG-TERM DEBT SONDS MORTGAGES PAYABLE \$7,108,422 \$8,611,595 \$8,343,916 \$10,172,000 17,4% CAPITAL LEASE OBLIGATIONS \$201,666 \$450,000 \$686,042 \$575,000 240,4% OTHER LONG-TERM DEBT \$7,309,988 \$12,326,595 \$9,029,958 \$10,747,000 23,5% -1  TOTAL LONG-TERM DEBT \$7,309,988 \$12,326,595 \$9,029,958 \$10,747,000 23,5% -1  OTHER CURRENT LIABILITIES \$7,309,988 \$12,326,595 \$9,029,958 \$10,747,000 23,5% -1  OTHER LONG-TERM DEBT \$7,309,988 \$12,326,595 \$9,029,958 \$10,747,000 23,5% -1  OTHER CURRENT LIABILITIES \$9,000	ESCROWED BOND FUNDS			\$0	\$0	0.0%	0.0%	0.0%	
TOTAL PROPERTY, PLANT AND EQUIPMENT, NET \$13,193,522 \$26,366,606 \$13,248,273 \$26,503,291 0.4% - OTHER LONG-TERM ASSETS \$0 \$0 \$0 \$0 \$0 0.0%  TOTAL ASSETS \$39,835,750 \$55,088,125 \$41,297,217 \$56,853,291 3.7% -  LIABILITIES AND FUND BALANCE  CURRENT LIABILITIES  ACCOUNTS PAYABLE \$5,100,323 \$2,750,000 \$7,998,599 \$3,850,000 56.8% 1  SALARIES, WAGES AND PAYROLL TAXES PAYABLE \$2,074,321 \$2,450,000 \$2,347,813 \$2,495,000 13.2% ESTIMATED THIRD-PARTY SETTLEMENTS \$862,309 \$580,000 \$0 \$100,000 -100,00% -1  OTHER CURRENT LIABILITIES \$4,735,514 \$2,650,000 \$4,255,649 \$3,076,592 -10,11% CURRENT LIABILITIES \$4,735,514 \$2,650,000 \$4,255,649 \$3,076,592 -10,11% CURRENT LIABILITIES \$1,432,650 \$8,940,985 \$15,289,533 \$9,958,592 2.7%  TOTAL CURRENT LIABILITIES \$14,892,850 \$8,940,985 \$15,289,533 \$9,958,592 2.7%  LONG-TERM DEBT BONDS & MORTGAGES PAYABLE \$7,108,422 \$8,611,595 \$8,343,916 \$10,172,000 17,4% CAPITAL LEASE OBLIGATIONS \$201,566 \$450,000 \$686,042 \$575,000 240,4% CAPITAL LEASE OBLIGATIONS \$201,566 \$450,000 \$686,042 \$575,000 240,4% CAPITAL LEASE OBLIGATIONS \$0 \$3,265,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	OTHER	\$543,280	\$1,618,667	\$513,131	\$1,350,000	-5.5%	-68.3%	0.0%	
OTHER LONG-TERM ASSETS         \$0         \$0         \$0         \$0         0.0%           TOTAL ASSETS         \$39,835,750         \$55,088,125         \$41,297,217         \$56,853,291         3.7%         -           LIABILITIES AND FUND BALANCE           CURRENT LIABILITIES ACCOUNTS PAYABLE         \$5,100,323         \$2,750,000         \$7,998,599         \$3,850,000         56.8%         1           SALARIES, WAGES AND PAYROLL TAXES PAYABLE         \$2,074,321         \$2,450,000         \$2,347,813         \$2,495,000         13,2%           ESTIMATED THIRD-PARTY SETTLEMENTS         \$862,309         \$880,000         \$0         \$100,000         -100,0%         -1           OTHER CURRENT LIABILITIES         \$4,735,514         \$2,650,000         \$4,255,649         \$3,076,592         -10,1%	TOTAL BOARD DESIGNATED ASSETS	\$543,280	\$1,618,667	\$513,131	\$1,350,000	-5.5%	-68.3%	0.0%	
OTHER LONG-TERM ASSETS         \$0         \$0         \$0         \$0         0.0%           TOTAL ASSETS         \$39,835,750         \$55,088,125         \$41,297,217         \$56,853,291         3.7%         -           LIABILITIES AND FUND BALANCE           CURRENT LIABILITIES ACCOUNTS PAYABLE         \$5,100,323         \$2,750,000         \$7,998,599         \$3,850,000         56.8%         1           SALARIES, WAGES AND PAYROLL TAXES PAYABLE         \$2,074,321         \$2,450,000         \$2,347,813         \$2,495,000         13,2%           ESTIMATED THIRD-PARTY SETTLEMENTS         \$862,309         \$880,000         \$0         \$100,000         -100,0%         -1           OTHER CURRENT LIABILITIES         \$4,735,514         \$2,650,000         \$4,255,649         \$3,076,592         -10,1%									
TOTAL ASSETS \$39,835,750 \$55,088,125 \$41,297,217 \$56,853,291 3.7% -  LIABILITIES AND FUND BALANCE  CURRENT LIABILITIES ACCOUNTS PAYABLE \$5,100,323 \$2,750,000 \$7,998,599 \$3,850,000 56.8% 1  SALARIES, WAGES AND PAYROLL TAXES PAYABLE \$2,074,321 \$2,450,000 \$3,47,813 \$2,495,000 13.2%  CURRENT LIABILITIES \$80,000 \$580,000 \$2,47,813 \$2,495,000 13.2%  OTHER CURRENT LIABILITIES \$4,735,514 \$2,650,000 \$4,255,649 \$3,076,592 -10.1%  CURRENT PORTION OF LONG-TERM DEBT \$2,120,383 \$510,985 \$687,472 \$437,000 -67.6%  TOTAL CURRENT LIABILITIES \$14,892,850 \$8,940,985 \$15,289,533 \$9,958,592 2.7%  LONG-TERM DEBT  BONDS & MORTGAGES PAYABLE \$7,108,422 \$8,611,595 \$8,343,916 \$10,172,000 17,4%  CAPITAL LEASE OBLIGATIONS \$201,566 \$450,000 \$686,042 \$575,000 240.4%  OTHER LONG-TERM DEBT \$7,309,988 \$12,326,595 \$9,029,958 \$10,747,000 23.5%  OTHER NONCURRENT LIABILITIES \$0 \$0 \$0 \$0 \$0 0.0%  TOTAL LONG-TERM DEBT \$7,309,988 \$12,326,595 \$9,029,958 \$10,747,000 23.5%  OTHER NONCURRENT LIABILITIES \$0 \$0 \$0 \$0 \$0 0.0%  TOTAL LIABILITIES \$0 \$22,202,838 \$21,267,580 \$24,319,491 \$20,705,592 9.5%	TOTAL PROPERTY, PLANT AND EQUIPMENT, NET	\$13,193,522	\$26,366,606	\$13,248,273	\$26,503,291	0.4%	-49.8%	13.2%	
LIABILITIES AND FUND BALANCE  CURRENT LIABILITIES  ACCOUNTS PAYABLE  \$5,100,323 \$2,750,000 \$7,998,599 \$3,850,000 \$6,8% 1 SALARIES, WAGES AND PAYROLL TAXES PAYABLE \$2,074,321 \$2,450,000 \$2,347,813 \$2,495,000 \$100,000 \$13.2% ESTIMATED THIRD-PARTY SETTLEMENTS \$862,309 \$580,000 \$0 \$100,000 \$100,000 \$100,000 \$100,000 \$10,000 \$100,000 \$10	OTHER LONG-TERM ASSETS	\$0	\$0	\$0	\$0	0.0%	0.0%	0.0%	
CURRENT LIABILITIES  ACCOUNTS PAYABLE  \$5,100,323 \$2,750,000 \$7,998,599 \$3,850,000 \$6.8% 1 SALARIES, WAGES AND PAYROLL TAXES PAYABLE ESTIMATED THIRD-PARTY SETTLEMENTS \$862,309 \$580,000 \$0 \$100,000 -100,000 -1 00 HER CURRENT LIABILITIES \$4,735,514 \$2,650,000 \$4,255,649 \$3,076,592 -10.1% CURRENT PORTION OF LONG-TERM DEBT \$2,120,383 \$510,985 \$687,472 \$437,000 -67.6%  TOTAL CURRENT LIABILITIES \$14,892,850 \$8,940,985 \$15,289,533 \$9,958,592 2.7%  LONG-TERM DEBT BONDS & MORTGAGES PAYABLE CAPITAL LEASE OBLIGATIONS \$201,566 \$450,000 \$3,265,000 \$0 \$100,000 -100.0% -1 17.4% CAPITAL LEASE OBLIGATIONS CTHER LONG-TERM DEBT \$0 \$3,265,000 \$0 \$0 \$110,000 -100.0% -1 17.4% -100,000 -100,0	TOTAL ASSETS	\$39,835,750	\$55,088,125	\$41,297,217	\$56,853,291	3.7%	-25.0%	5.0%	
ACCOUNTS PAYABLE \$5,100,323 \$2,750,000 \$7,998,599 \$3,850,000 56.8% 1 SALARIES, WAGES AND PAYROLL TAXES PAYABLE \$2,074,321 \$2,450,000 \$2,347,813 \$2,455,000 13.2% ESTIMATED THIRD-PARTY SETTLEMENTS \$862,309 \$580,000 \$100,000 -100.0% -1 OTHER CURRENT LIABILITIES \$4,735,514 \$2,650,000 \$4,255,649 \$3,076,592 -10.1% CURRENT PORTION OF LONG-TERM DEBT \$2,120,383 \$510,985 \$687,472 \$437,000 -67.6%  TOTAL CURRENT LIABILITIES \$14,892,850 \$8,940,985 \$15,289,533 \$9,958,592 2.7%  LONG-TERM DEBT BONDS & MORTGAGES PAYABLE \$7,108,422 \$8,611,595 \$8,343,916 \$10,172,000 17.4% CAPITAL LEASE OBLIGATIONS \$201,566 \$450,000 \$686,042 \$575,000 240.4% OTHER LONG-TERM DEBT \$0 \$3,265,000 \$0 \$0 0.0% -1  TOTAL LONG-TERM DEBT \$7,309,988 \$12,326,595 \$9,029,958 \$10,747,000 23.5%  OTHER NONCURRENT LIABILITIES \$0 \$0 \$0 \$0 \$0 0.0%  TOTAL LIABILITIES \$22,202,838 \$21,267,580 \$24,319,491 \$20,705,592 9.5%	LIABILITIES AND FUND BALANCE								
SALARIES, WAGES AND PAYROLL TAXES PAYABLE         \$2,074,321         \$2,450,000         \$2,347,813         \$2,495,000         13.2%           ESTIMATED THIRD-PARTY SETTLEMENTS         \$862,309         \$580,000         \$0         \$100,000         -100.0%         -1           OTHER CURRENT LIABILITIES         \$4,735,514         \$2,650,000         \$4,255,649         \$3,076,592         -10.1%           CURRENT PORTION OF LONG-TERM DEBT         \$2,120,383         \$510,985         \$687,472         \$437,000         -67.6%           TOTAL CURRENT LIABILITIES         \$14,892,850         \$8,940,985         \$15,289,533         \$9,958,592         2.7%           LONG-TERM DEBT         BONDS & MORTGAGES PAYABLE         \$7,108,422         \$8,611,595         \$8,343,916         \$10,172,000         17.4%           CAPITAL LEASE OBLIGATIONS         \$201,566         \$450,000         \$686,042         \$575,000         240.4%           OTHER LONG-TERM DEBT         \$0         \$3,265,000         \$0         \$0         0.0%           TOTAL LONG-TERM DEBT         \$7,309,988         \$12,326,595         \$9,029,958         \$10,747,000         23.5%           OTHER NONCURRENT LIABILITIES         \$22,202,838         \$21,267,580         \$24,319,491         \$20,705,592         9.5%	CURRENT LIABILITIES								
ESTIMATED THIRD-PARTY SETTLEMENTS OTHER CURRENT LIABILITIES \$4,735,514 \$2,650,000 \$4,255,649 \$3,076,592 -10.1% CURRENT PORTION OF LONG-TERM DEBT \$2,120,383 \$510,985 \$687,472 \$437,000 -67.6%  TOTAL CURRENT LIABILITIES \$14,892,850 \$8,940,985 \$15,289,533 \$9,958,592 2.7%  LONG-TERM DEBT BONDS & MORTGAGES PAYABLE CAPITAL LEASE OBLIGATIONS OTHER LONG-TERM DEBT  TOTAL CONG-TERM DEBT S201,566 \$450,000 \$3,265,000 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	ACCOUNTS PAYABLE	\$5,100,323	\$2,750,000	\$7,998,599	\$3,850,000	56.8%	190.9%	1.0%	
OTHER CURRENT LIABILITIES         \$4,735,514         \$2,650,000         \$4,255,649         \$3,076,592         -10.1%           CURRENT PORTION OF LONG-TERM DEBT         \$2,120,383         \$510,985         \$687,472         \$437,000         -67.6%           TOTAL CURRENT LIABILITIES         \$14,892,850         \$8,940,985         \$15,289,533         \$9,958,592         2.7%           LONG-TERM DEBT         BONDS & MORTGAGES PAYABLE         \$7,108,422         \$8,611,595         \$8,343,916         \$10,172,000         17.4%           CAPITAL LEASE OBLIGATIONS         \$201,566         \$450,000         \$686,042         \$575,000         240.4%           OTHER LONG-TERM DEBT         \$0         \$3,265,000         \$0         \$0         0.0%         -1           TOTAL LONG-TERM DEBT         \$7,309,988         \$12,326,595         \$9,029,958         \$10,747,000         23.5%         -           OTHER NONCURRENT LIABILITIES         \$0         \$0         \$0         \$0         0.0%           TOTAL LIABILITIES         \$22,202,838         \$21,267,580         \$24,319,491         \$20,705,592         9.5%	SALARIES, WAGES AND PAYROLL TAXES PAYABLE	\$2,074,321	\$2,450,000	\$2,347,813	\$2,495,000	13.2%	-4.2%	0.6%	
CURRENT PORTION OF LONG-TERM DEBT         \$2,120,383         \$510,985         \$687,472         \$437,000         -67.6%           TOTAL CURRENT LIABILITIES         \$14,892,850         \$8,940,985         \$15,289,533         \$9,958,592         2.7%           LONG-TERM DEBT         BONDS & MORTGAGES PAYABLE         \$7,108,422         \$8,611,595         \$8,343,916         \$10,172,000         17.4%           CAPITAL LEASE OBLIGATIONS         \$201,566         \$450,000         \$686,042         \$575,000         240.4%           OTHER LONG-TERM DEBT         \$0         \$3,265,000         \$0         \$0         0.0%         -1           TOTAL LONG-TERM DEBT         \$7,309,988         \$12,326,595         \$9,029,958         \$10,747,000         23.5%         -           OTHER NONCURRENT LIABILITIES         \$0         \$0         \$0         \$0         0.0%           TOTAL LIABILITIES         \$22,202,838         \$21,267,580         \$24,319,491         \$20,705,592         9.5%			\$580,000	· ·	. ,	-100.0%	-100.0%		
TOTAL CURRENT LIABILITIES         \$14,892,850         \$8,940,985         \$15,289,533         \$9,958,592         2.7%           LONG-TERM DEBT         BONDS & MORTGAGES PAYABLE         \$7,108,422         \$8,611,595         \$8,343,916         \$10,172,000         17.4%           CAPITAL LEASE OBLIGATIONS         \$201,566         \$450,000         \$686,042         \$575,000         240.4%           OTHER LONG-TERM DEBT         \$0         \$3,265,000         \$0         \$0         0.0%         -1           TOTAL LONG-TERM DEBT         \$7,309,988         \$12,326,595         \$9,029,958         \$10,747,000         23.5%         -           OTHER NONCURRENT LIABILITIES         \$0         \$0         \$0         \$0         0.0%           TOTAL LIABILITIES         \$22,202,838         \$21,267,580         \$24,319,491         \$20,705,592         9.5%							60.6%		
LONG-TERM DEBT  BONDS & MORTGAGES PAYABLE \$7,108,422 \$8,611,595 \$8,343,916 \$10,172,000 17.4%  CAPITAL LEASE OBLIGATIONS \$201,566 \$450,000 \$686,042 \$575,000 240.4%  OTHER LONG-TERM DEBT \$0 \$3,265,000 \$0 \$0 0.0% -1  TOTAL LONG-TERM DEBT \$7,309,988 \$12,326,595 \$9,029,958 \$10,747,000 23.5% -  OTHER NONCURRENT LIABILITIES \$0 \$0 \$0 \$0 \$0 0.0%  TOTAL LIABILITIES \$22,202,838 \$21,267,580 \$24,319,491 \$20,705,592 9.5%	CURRENT PORTION OF LONG-TERM DEBT	\$2,120,383	\$510,985	\$687,472	\$437,000	-67.6%	34.5%	-10.8%	
BONDS & MORTGAGES PAYABLE         \$7,108,422         \$8,611,595         \$8,343,916         \$10,172,000         17.4%           CAPITAL LEASE OBLIGATIONS         \$201,566         \$450,000         \$686,042         \$575,000         240.4%           OTHER LONG-TERM DEBT         \$0         \$3,265,000         \$0         \$0         0.0%         -1           TOTAL LONG-TERM DEBT         \$7,309,988         \$12,326,595         \$9,029,958         \$10,747,000         23.5%         -           OTHER NONCURRENT LIABILITIES         \$0         \$0         \$0         \$0         0.0%           TOTAL LIABILITIES         \$22,202,838         \$21,267,580         \$24,319,491         \$20,705,592         9.5%	TOTAL CURRENT LIABILITIES	\$14,892,850	\$8,940,985	\$15,289,533	\$9,958,592	2.7%	71.0%	-3.0%	
CAPITAL LEASE OBLIGATIONS OTHER LONG-TERM DEBT         \$201,566 \$0         \$450,000 \$0         \$686,042 \$0         \$575,000 \$0         240.4% \$0         0.0% \$0         -1           TOTAL LONG-TERM DEBT         \$7,309,988 \$12,326,595         \$9,029,958 \$10,747,000         \$10,747,000 \$0         23.5% \$0         -           OTHER NONCURRENT LIABILITIES         \$0         \$0         \$0         \$0         0.0%           TOTAL LIABILITIES         \$22,202,838         \$21,267,580         \$24,319,491         \$20,705,592         9.5%	LONG-TERM DEBT								
OTHER LONG-TERM DEBT         \$0         \$3,265,000         \$0         \$0         0.0%         -1           TOTAL LONG-TERM DEBT         \$7,309,988         \$12,326,595         \$9,029,958         \$10,747,000         23.5%         -           OTHER NONCURRENT LIABILITIES         \$0         \$0         \$0         \$0         0.0%           TOTAL LIABILITIES         \$22,202,838         \$21,267,580         \$24,319,491         \$20,705,592         9.5%	BONDS & MORTGAGES PAYABLE	\$7,108,422	\$8,611,595	\$8,343,916	\$10,172,000	17.4%	-3.1%	8.8%	
TOTAL LONG-TERM DEBT         \$7,309,988         \$12,326,595         \$9,029,958         \$10,747,000         23.5%         -           OTHER NONCURRENT LIABILITIES         \$0         \$0         \$0         \$0         \$0         0.0%           TOTAL LIABILITIES         \$22,202,838         \$21,267,580         \$24,319,491         \$20,705,592         9.5%	CAPITAL LEASE OBLIGATIONS	\$201,566	\$450,000	\$686,042	\$575,000	240.4%	52.5%	5.5%	
OTHER NONCURRENT LIABILITIES         \$0         \$0         \$0         \$0         0.0%           TOTAL LIABILITIES         \$22,202,838         \$21,267,580         \$24,319,491         \$20,705,592         9.5%	OTHER LONG-TERM DEBT	\$0	\$3,265,000	\$0	\$0	0.0%	-100.0%	-100.0%	
TOTAL LIABILITIES \$22,202,838 \$21,267,580 \$24,319,491 \$20,705,592 9.5%	TOTAL LONG-TERM DEBT	\$7,309,988	\$12,326,595	\$9,029,958	\$10,747,000	23.5%	-26.7%	3.1%	
	OTHER NONCURRENT LIABILITIES	\$0	\$0	\$0	\$0	0.0%	0.0%	0.0%	
FUND BALANCE \$17.632.912 \$33.820.545 \$16.977.726 \$36.147.699 -3.7% -	TOTAL LIABILITIES	\$22,202,838	\$21,267,580	\$24,319,491	\$20,705,592	9.5%	14.4%	-0.1%	
\$ 1. (a. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2. 2.	FUND BALANCE	\$17,632,912	\$33,820,545	\$16,977,726	\$36,147,699	-3.7%	-49.8%	8.8%	
TOTAL LIABILITIES AND FUND BALANCE 39,835,750 55,088,125 41,297,217 56,853,291 3.7% -	TOTAL LIABILITIES AND FUND BALANCE	39,835,750	55,088,125	41,297,217	56,853,291	3.7%	-25.0%	5.0%	

Vermont Community Hospitals Capital Budget Springfield Hospital

	2013B	2013A	2014B	2014A	2015B	2015A	2016A	2017B	2017A	2018B	2019 Plan	2020 Plan	2021 Plan
CONSTRUCTION IN PROGRESS	\$0	\$553,722	\$0	\$1,194,197	\$0	\$145,859	\$101,052	\$0	\$94,854	\$0	\$0	\$0	\$0
LAND & LAND IMPROVEMENTS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
BUILDINGS & BUILDING IMPROVEMENTS	\$658,000	\$151,887	\$457,000	\$482,281	\$983,645	\$1,556,452	\$356,582	\$650,000	\$43,788	\$300,000	\$0	\$0	\$0
FIXED EQUIPMENT	\$464,119	\$313,026	\$322,500	\$241,772	\$500,000	\$96,865	\$14,275	\$239,000	\$50,538	\$290,000	\$0	\$0	\$0
MAJOR MOVABLE EQUIPMENT	\$1,671,405	\$741,843	\$897,100	\$888,445	\$615,250	\$1,122,226	\$459,147	\$1,211,000	\$1,697,391	\$1,097,169	\$0	\$0	\$0
OTHER	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL CAPITAL EXPENDITURES	\$2,793,524	\$1,760,478	\$1,676,600	\$2,806,695	\$2,098,895	\$2,921,402	\$931,056	\$2,100,000	\$1,886,571	\$1,687,169	\$0	\$0	\$0
TOTAL CON ITEMS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL CAP BUDGET AND PROJ CON	\$2 793 524	\$1,760,478	\$1,676,600	\$2,806,695	\$2,098,895	\$2,921,402	\$931.056	\$2,100,000	\$1,886,571	\$1,687,169	\$0	\$0	\$0

## SPRINGFIELD HOSPITAL Profit and Loss Statement

					2017 Budget to 2017 Actual			
	2016 Actual	2017 Budget	2017 Actuals	2018 Budget Approved	\$ Change	% Change		
Gross Patient Care Revenue	\$119,749,195	\$123,894,113	\$115,399,145	\$129,887,486	-\$8,494,968	-6.9%		
Disproportionate Share Payments	\$1,590,219	\$1,831,126	\$1,552,618	\$881,186	-\$278,508	-15.2%		
Graduate Medical Education Payments	\$0	\$0	\$0	\$0	\$0	0.0%		
Bad Debt	-\$4,702,358	-\$5,201,151	-\$4,915,458	-\$4,472,028	\$285,693	5.5%		
Free Care	-\$2,111,595	-\$2,604,562	-\$1,805,615	-\$2,737,480	\$798,947	30.7%		
Deductions From Revenue	-\$60,887,341	-\$58,772,285	-\$58,231,341	-\$64,183,966	\$540,944	0.9%		
Net Revenue Deductions	-\$66,111,075	-\$64,746,872	-\$63,399,796	-\$70,512,288	\$1,347,076	2.1%		
Net Patient Care Revenue	\$53,638,120	\$59,147,241	\$51,999,349	\$59,375,198	-\$7,147,892	-12.1%		
Fixed Prospective Payments (incl Reserves&Other)	\$0	\$0	\$0	\$0	\$0	0.0%		
Total NPR & FPP (incl Reserves)	\$53,638,120	\$59,147,241	\$51,999,349	\$59,375,198	-\$7,147,892	-12.1%		
Other Operating Revenue	\$1,730,776	\$1,762,700	\$1,656,489	\$1,458,000	-\$106,211	-6.0%		
Total Operating Revenue	\$55,368,896	\$60,909,941	\$53,655,838	\$60,833,198	-\$7,254,103	-11.9%		
Operating Expense						0.0%		
Salaries Non Md	\$16,531,241	\$17,831,656	\$16,837,179	\$17,953,143	-\$994,477	-5.6%		
Fringe Benefits Non Md	\$5,009,369	\$5,383,700	\$5,656,209	\$5,360,128	\$272,509	5.1%		
Fringe Benefits Md	\$400,000	\$500,000	\$500,000	\$600,000	\$0	0.0%		
Physician Fees Salaries Contracts & Fringes	\$5,587,163	\$5,651,707	\$6,332,582	\$5,822,000	\$680,875	12.0%		
Health Care Provider Tax	\$3,172,987	\$3,548,834	\$3,195,888	\$3,562,512	-\$352,946	-9.9%		
Depreciation Amortization	\$1,890,039	\$1,530,594	\$1,697,212	\$1,863,315	\$166,618	10.9%		
Interest - Short Term	\$0	\$0	\$0	\$0	\$0	0.0%		
Interest - Long Term	\$381,924	\$510,000	\$477,005	\$529,100	-\$32,995	-6.5%		
Other Operating Expense	\$22,215,051	\$24,201,789	\$22,795,620	\$24,105,846	-\$1,406,169	-5.8%		
Total Operating Expense	\$55,187,774	\$59,158,280	\$57,491,695	\$59,796,044	-\$1,666,585	-2.8%		
Net Operating Income (Loss)	\$181,122	\$1,751,661	-\$3,835,857	\$1,037,154	-\$5,587,518	-319.0%		
Non-Operating Revenue	\$199,062	\$750,000	\$2,057,619	\$1,290,000	\$1,307,619	174.3%		
Excess (Deficit) Of Revenue Over Expense	\$380,184	\$2,501,661	-\$1,778,238	\$2,327,154	-\$4,279,899	-171.1%		
Operating Margin %	0.3%	2.9%	-7.1%	1.7%				
Total Margin %	0.7%	4.1%	-3.3%	3.8%				

### Net Payer Revenue-Budget to Budget

		Springfield Hospital			
PAYER REVENUE DETAIL		2017 Approved	2017 Actuals	B17-A18	B17-B18
All Payers	Gross Revenue	\$123,894,113.00	\$115,399,145.00	-\$8,494,968.00	-6.9
.,	Contractual Allowances	-\$58,772,285.00	-\$58,231,341.00	\$540,944.00	-0.9
	Bad debt	-\$5,201,151.00	-\$4,915,458.00	\$285,693.00	-5.5
	Free Care	-\$2,604,562.00	-\$1,805,615.00	\$798,947.00	-30.79
	Disproportionate Share Payments	\$1,831,126.00	\$1,552,618.00	-\$278,508.00	-15.29
	Graduate Medical Education Payments	\$0.00	\$0.00	\$0.00	0.09
	Net Payer Revenue	\$59,147,241.00	\$51,999,349.00	-\$7,147,892.00	-12.19
	Fixed Prospective Payments	\$0.00	\$0.00	\$0.00	0.09
	Other Reform Payments	\$0.00	\$0.00	\$0.00	0.09
	Reserves (Risk)	\$0.00	\$0.00	\$0.00	0.09
	Total NPR & FPP	\$59,147,241.00	\$51,999,349.00	-\$7,147,892.00	-12.19
	10001111110111	\$0.00	\$0.00	\$0.00	12.17
COMMERCIAL	Gross Revenue	\$43,378,068.00	\$42,692,756.00	-\$685,312.00	-1.69
COMMENCIAL	Contractual Allowances	-\$11,938,983.00	-\$9,061,203.00	\$2,877,780.00	-24.19
	Bad debt	\$0.00	\$0.00		0.09
	Free Care	\$0.00	\$0.00	\$0.00 \$0.00	0.09
		\$0.00	\$0.00	\$0.00	0.09
	Disproportionate Share Payments	\$0.00			
	Graduate Medical Education Payments		\$0.00	\$0.00	0.09
	Net Payer Revenue	\$31,439,085.00	\$33,631,553.00	\$2,192,468.00	7.09
	Fixed Prospective Payments	\$0.00	\$0.00	\$0.00	0.09
	Other Reform Payments	\$0.00	\$0.00	\$0.00	0.09
	Reserves (Risk)	\$0.00	\$0.00	\$0.00	0.09
	Total NPR & FPP	\$31,439,085.00	\$33,631,553.00	\$2,192,468.00	7.09
MEDICAID	Gross Revenue	\$25,991,700.00	\$25,089,812.00	-\$901,888.00	-3.5%
	Contractual Allowances	-\$16,489,017.00	-\$18,210,223.00	-\$1,721,206.00	10.49
	Bad debt	\$0.00	\$0.00	\$0.00	0.09
	Free Care	\$0.00	\$0.00	\$0.00	0.09
	Disproportionate Share Payments	\$1,831,126.00	\$1,552,618.00	-\$278,508.00	-15.29
	Graduate Medical Education Payments	\$0.00	\$0.00	\$0.00	0.09
	Net Payer Revenue	\$11,333,809.00	\$8,432,207.00	-\$2,901,602.00	-25.6%
	Fixed Prospective Payments	\$11,333,803.00	\$0.00	\$0.00	0.09
	· · · · · · · · · · · · · · · · · · ·	\$0.00	\$0.00	\$0.00	0.09
	Other Reform Payments		· ·		
	Reserves (Risk)	\$0.00	\$0.00	\$0.00	0.09
	Total NPR & FPP	\$11,333,809.00 \$0.00	\$8,432,207.00	-\$2,901,602.00 \$0.00	-25.6%
MEDICARE	Gross Revenue	\$54,524,345.00	\$47,616,577.00	-\$6,907,768.00	-12.79
	Contractual Allowances	-\$30,344,285.00	-\$30,959,915.00	-\$615,630.00	2.0%
	Bad debt	\$0.00	\$0.00	\$0.00	0.0%
	Free Care	\$0.00	\$0.00	\$0.00	0.09
	Disproportionate Share Payments	\$0.00	\$0.00	\$0.00	0.09
	Graduate Medical Education Payments	\$0.00	\$0.00	\$0.00	0.09
	Net Payer Revenue	\$24,180,060.00	\$16,656,662.00	-\$7,523,398.00	-31.19
	Fixed Prospective Payments	\$0.00	\$0.00	\$0.00	0.09
	Other Reform Payments	\$0.00	\$0.00	72.50	0.09
	Reserves (Risk)	\$0.00	\$0.00	\$0.00	0.09
	Total NPR & FPP	\$24,180,060.00	\$16,656,662.00	-\$7,523,398.00	-31.19
		\$0.00	\$0.00	\$0.00	01.17
Bad Debt/ Free Care	Gross Revenue	\$0.00	\$0.00	\$0.00	0.09
•	Contractual Allowances	\$0.00	\$0.00	\$0.00	0.09
	Bad debt	-\$5,201,151.00	-\$4,915,458.00	\$285,693.00	-5.59
	Free Care	-\$2,604,562.00	-\$1,805,615.00	\$798,947.00	-30.79
	Disproportionate Share Payments	\$0.00	\$0.00	\$0.00	0.09
	Graduate Medical Education Payments	\$0.00	\$0.00	\$0.00	0.09
	Net Payer Revenue	-\$7,805,713.00	-\$6,721,073.00	\$1,084,640.00	-13.99

### SPRINGFIELD HOSPITAL REPORT 3 STAFFING REPORT

				PERCENT		ANNUALIZED
CENERAL SERVICES	2017B	2017A	2018B	2016A - 2017A	2017B - 2017A	2012A - 2018B
INPATEINT ROUTINE SERVICES						
ADMINISTRATE   SERVICES   9.9   12.5   6.3   9.4	-	-	-	0.0%	0.0%	0.0%
ANCILLARY SERVICES OTHER SERVICES PHYSICIAN OFFICE PRACTICE SERVICES UNCATEGORIZED TOTAL PHYSICIAN OFFICE PRACTICE SERVICES UNCATEGORIZED TOTAL PHYSICIAN FTES 16.0 12.7% 17.2	-	5.9	-	100.0%	100.0%	0.0%
DITAIL REVINCES	6.0	8.2	4.0	-12.8%	36.7%	100.0%
PHYSICIAN OFFICE PRACTICE SERVICES	4.3	4.1	6.0	-28.6%	-3.5%	30.8%
TOTAL PHYSICIAN FTES	-	-	-	0.0%	0.0%	0.0%
TOTAL PHYSICIAN FTES	-	-	-	0.0%	0.0%	0.0%
12.7%	10.5	-	8.5	0.0%	-100.0%	0.0%
TRAVELER NON ND FTES	20.7	18.2	18.5	20.2%	-12.1%	46.5%
GENERAL SERVICES INPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES ANCILLARY SERVICES OTHER SERVICES OTHER SERVICES OTHER SERVICES OTHER SERVICES PHYSICIAN OFFICE PRACTICE SERVICES UNCATEGORIZED  TOTAL TRAVELER TES  TRAVELER MD FTES GENERAL SERVICES INPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES	-15.7%	20.2%	-10.6%			
INPATIENT ROUTINE SERVICES						
OUTPATIENT ROUTINE SERVICES	-	-	-	0.0%	0.0%	0.0%
ANCILLARY SERVICES OTHER SERVICES  INPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES OTHER SERVICES OUTPATIENT ROUTINE SERVICES OTHER SERVICES OUTPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES OTHER SERVICES OTHER SERVICES OUTPATIENT ROUTINE SERVICES OUTPATIENT ROUTPATIENT ROUTPATIENT ROUTPATIENT ROUTPATIENT ROUTPATIENT ROUTPATIENT ROUTPATIENT R	•	-	-	0.0%	0.0%	0.0%
OTHER SERVICES	•	-	-	0.0%	0.0%	0.0%
PHYSICIAN OFFICE PRACTICE SERVICES	-	-	-	0.0%	0.0%	0.0%
UNCATEGORIZED	-	-	-	0.0%	0.0%	0.0%
TOTAL TRAVELER MD FTES	-	-	-	0.0%	0.0%	0.0%
Mary			-	0.0%	0.0%	-100.0% -100.0%
TRAVELER MD FTES	#DIV/0!	#DIV/0!	#DIV/0!	0.0%	0.0%	-100.076
GENERAL SERVICES	#DIV/0!	#DIV/0!	#DIV/0!			
INPATIENT ROUTINE SERVICES	-	-	-	0.0%	0.0%	0.0%
OUTPATIENT ROUTINE SERVICES         -<	-	-	-	0.0%	0.0%	0.0%
ANCILLARY SERVICES OTHER SERVICES OTHER SERVICES PHYSICIAN OFFICE PRACTICE SERVICES UNCATEGORIZED  TOTAL TRAVELER MD FTES  O.0% O.0% O.0% O.0% O.0% O.0% O.0% O.0	-	-	-	0.0%	0.0%	0.0%
OTHER SERVICES         .	-	-	-	0.0%	0.0%	0.0%
PHYSICIAN OFFICE PRACTICE SERVICES	_	_	_	0.0%	0.0%	0.0%
UNCATEGORIZED	-	-	-	0.0%	0.0%	0.0%
TOTAL TRAVELER MD FTES	_	_	_	0.0%	0.0%	0.0%
TOTAL TRAVELER FTES	-			0.0%	0.0%	0.0%
GENERAL SERVICES INPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES ANCILLARY SERVICES OTHER SERVICES	0.0%	0.0%	0.0%			
INPATIENT ROUTINE SERVICES						
OUTPATIENT ROUTINE SERVICES ANCILLARY SERVICES OTHER SERVICES	-	-	-	0.0%	0.0%	0.0%
ANCILLARY SERVICES OTHER SERVICES	-	-	-	0.0%	0.0%	0.0%
OTHER SERVICES PHYSICIAN OFFICE PRACTICE SERVICES UNCATEGORIZED  TOTAL TRAVELER FTES  #DIV/O! #DIV/O! #DIV/O! #DIV/O!  TOTAL RESIDENTS & FELLOWS FTES GENERAL SERVICES INPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES OTHER SERVICES	-	-	-	0.0%	0.0%	0.0%
PHYSICIAN OFFICE PRACTICE SERVICES	-	-	-	0.0%	0.0%	0.0%
UNCATEGORIZED	-	-	-	0.0%	0.0%	0.0%
#DIV/0! #DIV/0! #DIV/0! #DIV/0! #DIV/0!  TOTAL RESIDENTS & FELLOWS FTES  GENERAL SERVICES  INPATIENT ROUTINE SERVICES  OUTPATIENT ROUTINE SERVICES  OTHER SERVICES  #DIV/0! #DIV/0! #DIV/0! #DIV/0!  #DIV/	-	-	-	0.0%	0.0%	0.0%
#DIV/0! #DIV/0! #DIV/0! #DIV/0! #DIV/0! #DIV/0!  TOTAL RESIDENTS & FELLOWS FTES  GENERAL SERVICES INPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES ANCILLARY SERVICES OTHER SERVICES	-	-	-	0.0%	0.0%	-100.0%
TOTAL RESIDENTS & FELLOWS FTES  GENERAL SERVICES  INPATIENT ROUTINE SERVICES  OUTPATIENT ROUTINE SERVICES  ANCILLARY SERVICES  OTHER SERVICES  PHYSICIAN OFFICE PRACTICE SERVICES  UNCATEGORIZED  #DIV/0  #DIV/0  #DIV/0  #DIV/0  #DIV/0   MLP FTES  GENERAL SERVICES  INPATIENT ROUTINE SERVICES  OUTPATIENT ROUTINE SERVICES  OUTPATIENT ROUTINE SERVICES  OUTPATIENT ROUTINE SERVICES  OTHER SERVICES	-	-	-	0.0%	0.0%	-100.0%
GENERAL SERVICES INPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES ANCILLARY SERVICES OTHER SERVICES OTHER SERVICES UNCATEGORIZED  #DIV/0  #DIV/0  #DIV/0  #DIV/0  #DIV/0   #DIV/0  #DIV/0  #DIV/0  #DIV/0  #DIV/0   #DIV/0  #DIV/0  #DIV/0  #DIV/0  #DIV/0  #DIV/0   ##DIV/0  #DIV/0  #DIV/0	#DIV/0!	#DIV/0!	#DIV/0!			
INPATIENT ROUTINE SERVICES						
OUTPATIENT ROUTINE SERVICES ANCILLARY SERVICES OTHER SERVICES	-	-	-	0.0%	0.0%	0.0%
ANCILLARY SERVICES OTHER SERVICES	-	-	-	0.0%	0.0%	0.0%
OTHER SERVICES PHYSICIAN OFFICE PRACTICE SERVICES UNCATEGORIZED	-	-	-	0.0%	0.0%	0.0%
PHYSICIAN OFFICE PRACTICE SERVICES           UNCATEGORIZED         -	-	-	-	0.0%	0.0%	0.0%
UNCATEGORIZED	-	-	-	0.0%	0.0%	0.0%
TOTAL RESIDENTS & FELLOWS FTES	-	-	-	0.0%	0.0%	0.0%
#DIV/0! #DIV/0! #DIV/0! #DIV/0! #DIV/0!  MLP FTES  GENERAL SERVICES INPATIENT ROUTINE SERVICES OUTPATIENT ROUTINE SERVICES ANCILLARY SERVICES OTHER SERVICES OTHER SERVICES		-	-	0.0%	0.0%	0.0%
MLP FTES           GENERAL SERVICES         -	"DIV/OI	"DI) ((0)	"D" (O	0.0%	0.0%	0.0%
GENERAL SERVICES         -	#DIV/0!	#DIV/0!	#DIV/0!			
INPATIENT ROUTINE SERVICES         - </td <td></td> <td></td> <td></td> <td>0.00/</td> <td>0.00/</td> <td>0.00/</td>				0.00/	0.00/	0.00/
OUTPATIENT ROUTINE SERVICES	-	-	-	0.0%	0.0%	0.0%
ANCILLARY SERVICES OTHER SERVICES	-	-	-	0.0%	0.0%	0.0%
OTHER SERVICES	-	-	-	0.0%	0.0%	0.0%
	-	-	-	0.0%	0.0%	0.0%
PRITOIGIAN OFFICE PRACTICE SERVICES	-	-	-	0.0%	0.0%	0.0%
	-	-	-	0.0%	0.0%	0.0%
UNCATEGORIZED				0.0%	0.0%	0.0%
#DIV/0! #DIV/0! #DIV/0! #DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	0.0%	0.0%	0.0%

### SPRINGFIELD HOSPITAL REPORT 3 STAFFING REPORT

	2014A	2015A	2016B	2016A	2017B	2017A	2018B	2016A - 2017A	2017B - 2017A	2012A - 2018B
ALL OTHER FTEs										
GENERAL SERVICES	78.8	75.8	74.1	83.5	70.5	69.9	87.8	-16.3%	-0.9%	3.1%
INPATIENT ROUTINE SERVICES	82.5	80.0	78.9	79.1	82.0	75.6	78.4	-4.4%	-7.8%	-0.2%
OUTPATIENT ROUTINE SERVICES	36.3	43.7	40.4	43.0	41.1	50.4	23.3	17.2%	22.6%	-1.7%
ANCILLARY SERVICES	105.7	98.7	91.0	95.2	95.8	101.9	112.3	7.1%	6.3%	-0.4%
OTHER SERVICES	-	-	-	-	-	-	-	0.0%	0.0%	0.0%
PHYSICIAN OFFICE PRACTICE SERVICES	_	_	_	_	_	_	_	0.0%	0.0%	0.0%
UNCATEGORIZED	_	_	14.0	_	14.2	_	11.4	0.0%	-100.0%	100.0%
TOTAL ALL OTHER FTEs	303.3	298.2	298.4	300.8	303.6	297.8	313.2	-1.0%	-1.9%	1.1%
	-1.2%	-1.7%	-0.4%	0.8%	1.7%	-1.0%	3.2%			
NON-MD FTEs										
GENERAL SERVICES	78.8	75.8	74.1	83.5	70.5	69.9	87.8	-16.3%	-0.9%	3.1%
INPATIENT ROUTINE SERVICES	82.5	80.0	78.9	79.1	82.0	75.6	78.4	-4.4%	-7.8%	-0.2%
OUTPATIENT ROUTINE SERVICES	36.3	43.7	40.4	43.0	41.1	50.4	23.3	17.2%	22.6%	-1.7%
ANCILLARY SERVICES	105.7	98.7	91.0	95.2	95.8	101.9	112.3	7.1%	6.3%	-0.4%
OTHER SERVICES	-	-		_	_	_	-	0.0%	0.0%	0.0%
PHYSICIAN OFFICE PRACTICE SERVICES	-	_	_	_	_	_	-	0.0%	0.0%	0.0%
UNCATEGORIZED	-	-	14.0	-	14.2	_	11.4	0.0%	-100.0%	100.0%
TOTAL NON-MD FTEs	303.3	298.2	298.4	300.8	303.6	297.8	313.2	-1.0%	-1.9%	1.1%
	-1.2%	-1.7%	-0.4%	0.8%	1.7%	-1.0%	3.2%			
ALL FTEs										
GENERAL SERVICES	78.8	75.8	74.1	83.5	70.5	69.9	87.8	-16.3%	-0.9%	3.1%
INPATIENT ROUTINE SERVICES	82.5	80.0	78.9	79.1	82.0	81.5	78.4	3.0%	-0.6%	-0.2%
OUTPATIENT ROUTINE SERVICES	46.2	56.2	46.7	52.4	47.1	58.6	27.3	11.8%	24.4%	-4.4%
ANCILLARY SERVICES	111.8	105.0	99.0	100.9	100.1	106.0	118.3	5.0%	5.9%	-0.9%
OTHER SERVICES	-	-	-	-	-	-	-	0.0%	0.0%	0.0%
PHYSICIAN OFFICE PRACTICE SERVICES	-	-	-	-	-	-	-	0.0%	0.0%	0.0%
UNCATEGORIZED	-	-	24.3	-	24.7	-	19.9	0.0%	-100.0%	84.8%
TOTAL ALL FTEs	-0.6%	317.0 -0.7%	<b>323.0</b> 0.1%	-0.3%	324.3 0.4%	316.0 0.0%	<b>331.7</b> 2.3%	0.0%	-2.6%	0.9%
	0.070	0.170	0.170	0.070	0.170	0.070	2.070			
NON-MD WAGES										Į.
GENERAL SERVICES	\$3,776,378	\$3,574,520	\$3,762,047	\$3,733,659	\$3,996,449	\$3,918,913	\$4,222,184	5.0%	-1.9%	2.0%
INPATIENT ROUTINE SERVICES	\$4,834,907	\$4,799,792	\$4,790,428	\$4,769,706	\$5,000,433	\$4,713,073	\$4,846,506	-1.2%	-5.7%	0.3%
OUTPATIENT ROUTINE SERVICES	\$1,004,189	\$1,020,848	\$1,748,702	\$1,052,022	\$1,140,135	\$1,064,323	\$1,177,043	1.2%	-6.6%	-6.9%
ANCILLARY SERVICES	\$6,235,209	\$6,080,551	\$6,368,075	\$6,302,174	\$6,902,433	\$6,464,458	\$7,018,098	2.6%	-6.3%	3.9%
OTHER SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	0.0%	0.0%
PHYSICIAN OFFICE PRACTICE SERVICES	\$772,266	\$717,427	\$0	\$673,680	\$792,206	\$676,412	\$689,312	0.4%	-14.6%	100.0%
UNCATEGORIZED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	0.0%	0.0%
TOTAL NON-MD WAGES	\$16,622,949	\$16,193,138	\$16,669,252	\$16,531,241	\$17,831,656	\$16,837,179	\$17,953,143	1.9%	-5.6%	2.1%
	2.9%	-2.6%	0.7%	2.1%	7.0%	1.9%	0.7%		-	1
NON-MD WAGES PER FTE										
GENERAL SERVICES	\$47,924	\$47,157	\$50,749	\$44,714	\$56,687	\$56,065	\$48,089	25.4%	-1.1%	-1.1%
INPATIENT ROUTINE SERVICES	\$58,605	\$59,997	\$60,715	\$60,300	\$60,981	\$62,342	\$61,818	3.4%	2.2%	0.5%
OUTPATIENT ROUTINE SERVICES	\$27,664	\$23,339	\$43,285	\$24,466	\$27,741	\$21,118	\$50,517	-13.7%	-23.9%	-5.2%
ANCILLARY SERVICES	\$58,990	\$61,606	\$69,979	\$66,220	\$72,028	\$63,439	\$62,494	-4.2%	-11.9%	4.4%
OTHER SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	0.0%	0.0%
PHYSICIAN OFFICE PRACTICE SERVICES	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	0.0%	0.0%
UNCATEGORIZED	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.0%	0.0%	0.0%
	•									
TOTAL NON-MD WAGES PER FTE	\$54,807	\$54,296	\$55,856	\$54,963	\$58,728	\$56,539	\$57,322	2.9%	-3.7%	1.0%

Note: Mid-Level Providers and Residents are now included in Non-MD Employees, prior to 2013 Actual they were included in Physician FTEs

PERCENT CHANGE ANNUALIZED

SPRINGFIELD HOSPITAL REPORT 4 KEY HOSPITAL STATISTICS & RATIOS

T	F					PERCENT		ANNUALIZED	# CH/	NGE
	Statistic	2016A	2017B	2017A	2018B	2016A - 2017A	2017B - 2017A	2014A - 2018B	2016A - 2017A	2017B - 2017A
Type UTI	AVERAGE DAILY CENSUS	23.4	24.4	22.0	23.7	-6.0%	-9.8%		(1.4)	(2.4)
UTI	AVERAGE LENGTH OF STAY	4.1	4.1	3.9	3.9	-5.7%	-6.9%	-0.8%	(0.2)	(0.3)
UTI	ACUTE ALOS	4.3	4.3	4.0	4.1	-6.5%	-7.8%	-0.0%	(0.2)	(0.3)
UTI			8.198	9.773	8.716	-0.2%	19.2%	2.4%	(19.4)	1.574.9
UTI	ADJUSTED DAYS	9,792 42.001	35.636	39.188	35,940	-6.7%	10.0%	2.2%	(2.813.4)	3.551.2
UTI	ACUTE CARE AVE DAILY CENSUS	22.2	23.0	20.9	22.2	-5.7%	-8.9%	0.3%	(1.3)	(2.0)
UTI	ACUTE ADMISSIONS	1.894.0	1.930.0	1.906.0	1,968.0	0.6%	-1.2%	0.4%	12.0	(24.0)
011	ACCIE ADMICCIONO	1,004.0	1,000.0	1,000.0	1,000.0	PERCENT		ANNUALIZED	# CH/	
						2016A -	2017B -	2014A -	•	
		2016A	2017B	2017A	2018B	2017A	2017A	2018B	2016A - 2017A	2017B - 2017A
CAP	AGE OF PLANT	14.5	21.6	15.6	18.6	7.9%	-27.7%		1.1	(6.0)
CAP	AGE OF PLANT BUILDING	18.8	32.6	19.8	21.1	5.6%	-39.3%	4.7%	1.1	(12.8)
CAP	AGE OF PLANT EQUIPMENT	12.1	16.8	12.9	17.0	6.1%	-23.6%	18.2%	0.7	(4.0)
CAP	LONG TERM DEBT TO CAPITALIZATION	29.9%	27.4%	36.4%	23.9%	21.8%	32.7%	-9.2%	0.1	0.1
CAP	DEBT PER STAFFED BED	516,345	494,595	565,570	481,525	9.5%	14.4%	-1.5%	49,224.5	70,974.7
CAP	NET PROP, PLANT & EQUIP PER STAFFED BED	306,826	613,177	308,099	616,356	0.4%	-49.8%	16.2%	1,273.3	(305,077.5)
CAP	LONG TERM DEBT TO TOTAL ASSETS	18.9%	23.2%	23.5%	19.9%	24.8%	1.4%	-4.7%	0.0	0.0
CAP	DEBT SERVICE COVERAGE RATIO	1.0	3.7	(1.4)	3.5	-245.6%	-138.4%	#NUM!	(2.4)	(5.1)
CAP	DEPRECIATION RATE	4.7	2.6	4.3	3.0	-7.7%	66.9%	-13.8%	(0.4)	1.7
CAP	CAPITAL EXPENDITURES TO DEPRECIATION	49.3%	137.2%	111.2%	90.5%	125.6%	-19.0%	-8.3%	0.6	(0.3)
CAP	CAPITAL EXPENDITURE GROWTH RATE	2.3	3.5	4.8	2.8	108.3%	35.2%	-20.9%	2.5	1.2
CAP	CAPITAL ACQUISITIONS AS A % OF NET PATIENT REV	1.7%	3.6%	3.6%	2.8%	109.0%	2.2%	-15.8%	0.0	0.0
						PERCENT		ANNUALIZED	# CHA	NGE
		2016A	2017B	2017A	2018B	2016A - 2017A	2017B - 2017A	2014A - 2018B	2016A - 2017A	2017B - 2017A
REV	DEDUCTION %	55.2%	52.3%	54.9%	54.3%	-0.5%	5.1%		(0.0)	0.0
REV	BAD DEBT %		02.070	JT.J /0						
		3 9%	4 2%	4 3%	3 4%	8 5%	1 5%		\/	0.0
	=: == === : 74	3.9%	4.2%	4.3%	3.4%	8.5% -11.3%	1.5% -25.6%	-2.1%	0.0	(0.0)
REV	FREE CARE %	1.8%	2.1%	1.6%	2.1%	-11.3%	-25.6%	-2.1% -10.3%	0.0 (0.0)	(0.0)
REV REV	FREE CARE % OPERATING MARGIN %	1.8% 0.3%	2.1% 2.9%	1.6% -7.1%	2.1% 1.7%	-11.3% -2285.4%	-25.6% -348.6%	-2.1% -10.3% #NUM!	0.0 (0.0) (0.1)	(0.0) (0.1)
REV REV REV	FREE CARE % OPERATING MARGIN % TOTAL MARGIN %	1.8% 0.3% 0.7%	2.1% 2.9% 4.1%	1.6% -7.1% -3.2%	2.1% 1.7% 3.7%	-11.3% -2285.4% -566.5%	-25.6% -348.6% -178.7%	-2.1% -10.3% #NUM! #NUM!	0.0 (0.0) (0.1) (0.0)	(0.0) (0.1) (0.1)
REV REV REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %	1.8% 0.3% 0.7% 80.6%	2.1% 2.9% 4.1% 76.3%	1.6% -7.1% -3.2% 80.4%	2.1% 1.7% 3.7% 77.3%	-11.3% -2285.4% -566.5% -0.2%	-25.6% -348.6% -178.7% 5.4%	-2.1% -10.3% #NUM! #NUM! 0.6%	0.0 (0.0) (0.1) (0.0) (0.0)	(0.0) (0.1) (0.1) 0.0
REV REV REV REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %	1.8% 0.3% 0.7% 80.6% 19.3%	2.1% 2.9% 4.1% 76.3% 23.5%	1.6% -7.1% -3.2% 80.4% 19.5%	2.1% 1.7% 3.7% 77.3% 22.6%	-11.3% -2285.4% -566.5% -0.2% 0.8%	-25.6% -348.6% -178.7% 5.4% -17.2%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9%	0.0 (0.0) (0.1) (0.0)	(0.0) (0.1) (0.1)
REV REV REV REV REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %	1.8% 0.3% 0.7% 80.6% 19.3% 0.0%	2.1% 2.9% 4.1% 76.3% 23.5% 0.0%	1.6% -7.1% -3.2% 80.4% 19.5% 0.0%	2.1% 1.7% 3.7% 77.3% 22.6% 0.0%	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0%	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0%	0.0 (0.0) (0.1) (0.0) (0.0) (0.0)	(0.0) (0.1) (0.1) 0.0 (0.0)
REV REV REV REV REV REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %	1.8% 0.3% 0.7% 80.6% 19.3% 0.0%	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1%	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1%	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2%	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5%	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3%	0.0 (0.0) (0.1) (0.0) (0.0) (0.0) - (0.0)	(0.0) (0.1) (0.1) (0.1) 0.0 (0.0)
REV REV REV REV REV REV REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %  ALL NET PATIENT REVENUE % WITH DSH & GME	1.8% 0.3% 0.7% 80.6% 19.3% 0.0% 0.1%	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1% 47.7%	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1% 45.1%	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2% 45.7%	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5% 0.6%	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7% -5.6%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3% -0.8%	0.0 (0.0) (0.1) (0.0) (0.0) 0.0 - (0.0)	(0.0) (0.1) (0.1) 0.0 (0.0) - (0.0) (0.0)
REV REV REV REV REV REV REV REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %  ALL NET PATIENT REVENUE % WITH DSH & GME  MEDICARE NET PATIENT REVENUE % INCLUDING PHYS	1.8% 0.3% 0.7% 80.6% 19.3% 0.0% 0.1% 44.8% 32.4%	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1% 47.7% 44.3%	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1% 45.1% 35.0%	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2% 45.7% 38.6%	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5% 0.6% 8.0%	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7% -5.6% -21.1%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3% -0.8% -1.6%	0.0 (0.0) (0.1) (0.0) (0.0) 0.0 - (0.0) 0.0	(0.0) (0.1) (0.1) 0.0 (0.0) - (0.0) (0.0) (0.0)
REV REV REV REV REV REV REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %  ALL NET PATIENT REVENUE % WITH DSH & GME	1.8% 0.3% 0.7% 80.6% 19.3% 0.0% 0.1% 44.8% 32.4% 26.6%	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1% 47.7%	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1% 45.1%	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2% 45.7%	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5% 0.6%	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7% -5.6%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3% -0.8% -1.6% 8.0%	0.0 (0.0) (0.1) (0.0) (0.0) 0.0 - (0.0)	(0.0) (0.1) (0.1) 0.0 (0.0) - (0.0) (0.0)
REV REV REV REV REV REV REV REV REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %  ALL NET PATIENT REVENUE % WITH DSH & GME  MEDICARE NET PATIENT REVENUE % INCLUDING PHYS  MEDICAID NET PATIENT REVENUE % INCLUDING PHYS	1.8% 0.3% 0.7% 80.6% 19.3% 0.0% 0.1% 44.8% 32.4% 26.6%	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1% 47.7% 44.3% 36.6%	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1% 45.1% 35.0% 27.4%	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2% 45.7% 38.6% 42.0%	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5% 0.6% 8.0% 3.0%	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7% -5.6% -21.1% -25.0% 15.7%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3% -0.8% -1.6% 8.0%	0.0 (0.0) (0.1) (0.0) (0.0) 0.0 - (0.0) 0.0 0.0	(0.0) (0.1) (0.1) 0.0 (0.0) - (0.0) (0.0) (0.1) (0.1)
REV REV REV REV REV REV REV REV REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %  ALL NET PATIENT REVENUE % WITH DSH & GME  MEDICARE NET PATIENT REVENUE % INCLUDING PHYS  MEDICAID NET PATIENT REVENUE % INCLUDING PHYS	1.8% 0.3% 0.7% 80.6% 19.3% 0.0% 0.1% 44.8% 32.4% 26.6% 65.9%	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1% 47.7% 44.3% 36.6% 54.5%	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1% 45.1% 35.0% 27.4% 63.0%	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2% 45.7% 38.6% 42.0% 54.4%	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5% 0.6% 8.0% 3.0% -4.3% PERCENT	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7% -5.6% -21.1% -25.0% 15.7% CHANGE 2017B -	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3% -0.8% -1.6% 8.0% -2.2% ANNUALIZED 2014A -	0.0 (0.0) (0.1) (0.0) (0.0) (0.0) - (0.0) 0.0 0.0 (0.0) # CHA	(0.0) (0.1) (0.1) (0.0) (0.0) (0.0) (0.0) (0.0) (0.1) (0.1)
REV REV REV REV REV REV REV REV REV REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %  ALL NET PATIENT REVENUE % WITH DSH & GME  MEDICARE NET PATIENT REVENUE % INCLUDING PHYS  MEDICAID NET PATIENT REVENUE % INCLUDING PHYS  COMMERCIAL/SELF PAY NET PATIENT REV % INCLUDING PHYS	1.8% 0.3% 0.7% 80.6% 19.3% 0.0% 0.1% 44.8% 32.4% 26.6% 65.9%	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1% 47.7% 44.3% 36.6% 54.5%	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1% 45.1% 35.0% 27.4% 63.0%	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2% 45.7% 38.6% 42.0% 54.4%	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5% 0.6% 8.0% 3.0% -4.3% PERCENT 2016A - 2017A	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7% -5.6% -21.1% -25.0% CHANGE 2017B - 2017A	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3% -0.8% -1.6% 8.0% -2.2% ANNUALIZED 2014A - 2018B	0.0 (0.0) (0.1) (0.0) (0.0) 0.0 - (0.0) 0.0 0.0 (0.0) # CHA	(0.0) (0.1) (0.1) (0.0) (0.0) (0.0) (0.0) (0.1) (0.1) (0.1)
REV REV REV REV REV REV REV REV REV REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %  ALL NET PATIENT REVENUE % WITH DSH & GME  MEDICARE NET PATIENT REVENUE % INCLUDING PHYS  MEDICAID NET PATIENT REVENUE % INCLUDING PHYS  COMMERCIAL/SELF PAY NET PATIENT REV % INCLUDING PHYS	1.8% 0.3% 0.7% 80.6% 19.3% 0.0% 0.1% 44.8% 32.4% 26.6% 65.9%	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1% 47.7% 44.3% 36.6% 54.5%	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1% 45.1% 35.0% 27.4% 63.0%	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2% 45.7% 38.6% 42.0% 54.4%	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5% 0.6% 8.0% 3.0% -4.3% PERCENT 2016A - 2017A 0.8%	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7% -5.6% -21.1% -25.0% 15.7% CHANGE 2017B - 2017A 21.5%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3% -0.8% -1.6% 8.0% -2.2% ANNUALIZED 2014A - 2018B 1.5%	0.0 (0.0) (0.1) (0.0) (0.0) 0.0 - (0.0) 0.0 0.0 (0.0) # CHA 2016A - 2017A	(0.0) (0.1) (0.1) (0.0) (0.0) (0.0) (0.0) (0.1) (0.1) (0.1) 0.1
REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %  ALL NET PATIENT REVENUE % WITH DSH & GME  MEDICARE NET PATIENT REVENUE % INCLUDING PHYS  MEDICAID NET PATIENT REVENUE % INCLUDING PHYS  COMMERCIAL/SELF PAY NET PATIENT REV % INCLUDING PHYS  ADJUSTED ADMISSIONS PER FTE  FTES PER 100 ADJ DISCHARGES	1.8% 0.3% 0.7% 80.6% 19.3% 0.0% 0.1% 44.8% 32.4% 26.6% 65.9%  2016A 32.6 3.1	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1% 47.7% 44.3% 36.6% 54.5%  2017B 27.0 3.7	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1% 45.1% 35.0% 27.4% 63.0%  2017A 32.8 3.0	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2% 45.7% 38.6% 42.0% 54.4%	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5% 0.6% 8.0% 3.0% -4.3% PERCENT 2016A - 2017A 0.8% -0.8%	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7% -5.6% -21.1% -25.0% 15.7% CHANGE 2017B - 2017A 21.5% -17.7%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3% -0.8% -1.6% 8.0% -2.2% ANNUALIZED 2014A - 2018B 1.5% -1.5%	0.0 (0.0) (0.1) (0.0) (0.0) (0.0) - (0.0) 0.0 0.0 (0.0) # CHA 2016A - 2017A 0.3 (0.0)	(0.0) (0.1) (0.1) (0.0) (0.0) (0.0) (0.0) (0.1) (0.1) (0.1) 0.1 NGE 2017B - 2017A 5.8 (0.7)
REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %  ALL NET PATIENT REVENUE % WITH DSH & GME  MEDICARE NET PATIENT REVENUE % INCLUDING PHYS  MEDICAID NET PATIENT REVENUE % INCLUDING PHYS  COMMERCIAL/SELF PAY NET PATIENT REV % INCLUDING PHYS  ADJUSTED ADMISSIONS PER FTE  FTES PER 100 ADJ DISCHARGES  FTES PER ADJUSTED OCCUPIED BED	1.8% 0.3% 0.7% 80.6% 19.3% 0.0% 0.1% 44.8% 32.4% 26.6% 65.9%  2016A 32.6 3.1 2.6	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1% 47.7% 44.3% 36.6% 54.5%  2017B 27.0 3.7 3.1	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1% 45.1% 35.0% 27.4% 63.0%  2017A 32.8 3.0 2.8	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2% 45.7% 38.6% 42.0% 54.4%  2018B 27.8 3.6 3.2	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5% 0.6% 8.0% 3.0% -4.3% PERCENT 2016A - 2017A 0.8% -0.8% 6.1%	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7% -5.6% -21.1% -25.0% 15.7% CHANGE 2017B - 2017A 21.5% -17.7% -10.8%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3% -0.8% -1.6% 8.0% -2.2% ANNUALIZED 2014A - 2018B 1.5% -1.5% -1.5% -1.3%	0.0 (0.0) (0.1) (0.0) (0.0) (0.0) - (0.0) 0.0 (0.0) # CHA 2016A - 2017A 0.3 (0.0)	(0.0) (0.1) (0.1) (0.0) (0.0) (0.0) (0.0) (0.1) (0.1) (0.1) 0.1 NGE 2017B - 2017A 5.8 (0.7) (0.3)
REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %  ALL NET PATIENT REVENUE % WITH DSH & GME  MEDICARE NET PATIENT REVENUE % INCLUDING PHYS  MEDICAID NET PATIENT REVENUE % INCLUDING PHYS  COMMERCIAL/SELF PAY NET PATIENT REV % INCLUDING PHYS  ADJUSTED ADMISSIONS PER FTE  FTES PER 100 ADJ DISCHARGES  FTES PER ADJUSTED OCCUPIED BED  RETURN ON ASSETS	1.8% 0.3% 0.7% 80.6% 19.3% 0.0% 0.1% 44.8% 32.4% 26.6% 65.9%  2016A 32.6 3.1 2.6 1.0%	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1% 47.7% 44.3% 36.6% 54.5%  2017B 27.0 3.7 3.1 4.5%	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1% 45.1% 35.0% 27.4% 63.0%  2017A 32.8 3.0 2.8 -4.3%	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2% 45.7% 38.6% 42.0% 54.4%  2018B 27.8 3.6 3.2 4.1%	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5% 0.6% 8.0% 3.0% -4.3% PERCENT 2016A - 2017A 0.8% -0.8% 6.1% -551.2%	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7% -5.6% -21.1% -25.0% 15.7% CHANGE 2017B - 2017A 21.5% -17.7% -10.8% -194.8%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3% -0.8% -1.6% 8.0% -2.2% ANNUALIZED 2014A - 2018B 1.5% -1.5% -1.5% -1.3% #NUM!	0.0 (0.0) (0.1) (0.0) (0.0) (0.0) - (0.0) 0.0 (0.0) # CHA 2016A - 2017A 0.3 (0.0) 0.2	(0.0) (0.1) (0.1) (0.0) (0.0) (0.0) (0.0) (0.1) (0.1) (0.1) 0.1 NIGE 2017B - 2017A 5.8 (0.7) (0.3)
REV	FREE CARE %  OPERATING MARGIN %  TOTAL MARGIN %  OUTPATIENT GROSS REVENUE %  INPATIENT GROSS REVENUE %  PHYSICIAN GROSS REVENUE %  SNF/REHAB/SWING GROSS REVENUE %  ALL NET PATIENT REVENUE % WITH DSH & GME  MEDICARE NET PATIENT REVENUE % INCLUDING PHYS  MEDICAID NET PATIENT REVENUE % INCLUDING PHYS  COMMERCIAL/SELF PAY NET PATIENT REV % INCLUDING PHYS  ADJUSTED ADMISSIONS PER FTE  FTES PER 100 ADJ DISCHARGES  FTES PER ADJUSTED OCCUPIED BED	1.8% 0.3% 0.7% 80.6% 19.3% 0.0% 0.1% 44.8% 32.4% 26.6% 65.9%  2016A 32.6 3.1 2.6 1.0%	2.1% 2.9% 4.1% 76.3% 23.5% 0.0% 0.1% 47.7% 44.3% 36.6% 54.5%  2017B 27.0 3.7 3.1	1.6% -7.1% -3.2% 80.4% 19.5% 0.0% 0.1% 45.1% 35.0% 27.4% 63.0%  2017A 32.8 3.0 2.8	2.1% 1.7% 3.7% 77.3% 22.6% 0.0% 0.2% 45.7% 38.6% 42.0% 54.4%  2018B 27.8 3.6 3.2	-11.3% -2285.4% -566.5% -0.2% 0.8% 0.0% -9.5% 0.6% 8.0% 3.0% -4.3% PERCENT 2016A - 2017A 0.8% -0.8% 6.1% -551.2% -0.3%	-25.6% -348.6% -178.7% 5.4% -17.2% 0.0% -37.7% -5.6% -21.1% -25.0% 15.7% CHANGE 2017B - 2017A 21.5% -17.7% -10.8% -94.8% -0.4%	-2.1% -10.3% #NUM! #NUM! 0.6% -1.9% 0.0% 13.3% -0.8% -1.6% 8.0% -2.2% ANNUALIZED 2014A - 2018B 1.5% -1.5% -1.5% -1.3%	0.0 (0.0) (0.1) (0.0) (0.0) (0.0) - (0.0) 0.0 (0.0) # CHA 2016A - 2017A 0.3 (0.0)	(0.0) (0.1) (0.1) (0.0) (0.0) (0.0) (0.0) (0.1) (0.1) (0.1) NGE 2017B - 2017A 5.8 (0.7) (0.3) (0.1)

						2016A -	2017B -	2014A -		
		2016A	2017B	2017A	2018B	2017A	2017A	2018B	2016A - 2017A	2017B - 2017A
COST	COST PER ADJUSTED ADMISSION	5,636	7,216	5,883	6,861	4.4%	-18.5%	-0.4%	246.9	(1,333.5)
COST	SALARY PER FTE - NON-MD	54,963	58,728	56,539	57,322	2.9%	-3.7%	1.1%	1,575.5	(2,189.7)
COST	SALARY & BENEFITS PER FTE - NON-MD	71,618	76,459	75,532	74,436	5.5%	-1.2%	1.0%	3,913.6	(927.5)
COST	FRINGE BENEFIT % - NON-MD	30.3%	30.2%	33.6%	29.9%	10.9%	11.3%	-0.5%	0.0	0.0
COST	COMPENSATION RATIO	49.7%	48.2%	54.7%	48.9%	9.9%	13.4%	-1.9%	0.0	0.1
COST	CAPITAL COST % OF TOTAL EXPENSE	4.1%	3.4%	3.8%	4.0%	-8.1%	9.6%	-3.1%	(0.0)	0.0
COST	CAPITAL COST PER ADJUSTED ADMISSION	232	249	222	274	-4.1%	-10.6%	-3.5%	(9.5)	(26.4)
COST	CONTRACTUAL ALLOWANCE %	56.5%	53.7%	56.3%	55.0%	-0.4%	4.7%	0.3%	(0.0)	0.0
						PERCENT		ANNUALIZED	# CH	ANGE
						2016A -	2017B -	2014A -		
		2016A	2017B	2017A	2018B	2017A	2017A	2018B	2016A - 2017A	2017B - 2017A
CASH	CURRENT RATIO	1.8	3.0	1.8	2.9	2.8%	-40.6%		0.0	(1.2)
CASH	DAYS PAYABLE		56.6	100.0	62.7	-1.9%	76.6%	-8.5%		43.4
CASH	DAYS RECEIVABLE	67.7	55.9	69.0	61.5	2.0%	23.4%	-0.3%	1.4	13.1
CASH	DAYS CASH ON HAND	104.3	105.6	101.2	112.5	-3.1%	-4.2%	2.7%	(3.2)	(4.4)
CASH	CASH FLOW MARGIN	4.4%	6.2%	-3.1%	5.6%	-169.9%	-149.7%	#NUM!	(0.1)	(0.1)
CASH	CASH TO LONG TERM DEBT	2.1	1.4	1.7	1.7	-17.8%	26.6%	0.1%	(0.4)	0.4
CASH	CASH FLOW TO TOTAL DEBT	0.3	0.4	0.2	0.4	-36.7%	-54.2%	193.9%	(0.1)	(0.2)
						PERCENT		ANNUALIZED	# CH/	ANGE
						2016A -	2017B -	2014A -		
		2016A	2017B	2017A	2018B	2017A	2017A	2018B	2016A - 2017A	2017B - 2017A
UNIT	GROSS PRICE PER DISCHARGE	11,045	13,567	10,800	13,276	-2.2%	-20.4%		(245.6)	(2,767.0)
UNIT	GROSS PRICE PER VISIT	1,196	1,112	1,212	1,195	1.4%	9.0%	3.4%	16.4	100.0
UNIT	GROSS REVENUE PER ADJ ADMISSION	,	15,113	11,808	14,902	-3.4%	-21.9%	3.0%	(420.8)	(3,304.9)
UNIT	NET REVENUE PER ADJUSTED ADMISSION	5,478	7,215	5,321	6,812	-2.9%	-26.3%	2.1%	(156.8)	(1,894.2)

# Springfield Hospital Utilization

	2016	2017	2017	2018	\$ Ch	ange	% Ch	ange
	Actual	Budget	Actual	Budget	Actual - Actual	Budget - Actual	Actual - Actual	Budget - Actual
Inpatient					_			
Acute								
Beds (Staffed)	35	35	35	35		_	0.0%	0.0%
Occupancy % (Staffed Beds)	64%	66%	60%	64%			-5.9%	-8.9%
Admissions	1,894	1,930	1,906	1,968	12	(24)	0.6%	-1.2%
Patient Days	8,124	8,390	7,643	8,115	(481)	(747)	-5.9%	-8.9%
Average Length Of Stay	4.29	4.35	4.01	4.12	(101)	()	-6.5%	-7.8%
Chronic/Rehab	4.20	4.00	4.01	4.12		, , , , , , , , , , , , , , , , , , ,	0.070	7.070
Beds (Staffed)	_	_	_			_ 1		l
Admissions	_	_	_			_		
Patient Days								
Average Length Of Stay	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	_	-	#DIV/0!	#DIV/0!
SNF/ECF	#DIV/0:	#DIV/0:	#DIV/0:	#DIV/0:			#DIV/0:	#510/0:
Beds (Staffed)	_	_	_					
Admissions	-	-	-			-		
	-	-				-		
Patient Days	- ""		- "DD //OI	- ·	_	-	"DIV //OI	"D" //O!
Average Length Of Stay	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!			#DIV/0!	#DIV/0!
Nursery			_					
Beds (Staffed)	8	8	8	8	·	-	0.0%	0.0%
Admissions	172	168	163	181	(9)	(5)	-5.2%	-3.0%
Patient Days	337	346	296	340	(41)	(50)	-12.2%	-14.5%
Average Length Of Stay	1.96	2.06	1.82	1.88			-7.3%	-11.8%
Swing Beds								
Beds (Staffed)	-	-	-			-		
Admissions	31	52	15	60	(16)	(37)	-51.6%	-71.2%
Patient Days	117	178	102	200	(15)	(76)	-12.8%	-42.7%
Average Length Of Stay	3.77	3.42	6.80	3.33			80.2%	98.7%
Total								
Beds (Staffed)	43	43	43	43		-	0.0%	0.0%
Admissions	2,097	2,150	2,084	2,209	(13)	(66)	-0.6%	-3.1%
Patient Days	8,578	8,914	8,041	8,655	(537)	(873)	-6.3%	-9.8%
Average Length Of Stay	4.09	4.15	3.86	3.92	(0.23)	(0.29)	-5.7%	-6.9%
Outpatient								
All Outpatient Visits	80,661	85,000	76,537	84,000	(4,124)	(8,463)	-5.1%	-10.0%
Operating Room Procedure	1,197	1,154	1,200	1,250	3	46	0.3%	4.0%
Observation Units	-	-	-			-		
Physician Office Visits	-	22,020	-	24,750	-	(22,020)		
Ancillary								
All Operating Room Procedure	1,393	1,368	1,394	1,486	1	26	0.1%	1.9%
Emergency Room Visits	15,224	15,110	14,448	14,400	(776)	(662)	-5.1%	-4.4%
Adjusted Statistics						. /		
Adjusted Admissions	9,792	8,198	9,773	8,716	(19)	1,575	-0.2%	19.2%
Adjusted Days	42,001	35,636	39,188	35,940	(2,813)	3,551	-6.7%	10.0%