

SEALED BID REQUEST FOR PROPOSAL FOR All-Payer ACO Model Agreement Support

Expected RFP Schedule Summary:

DATE ISSUED	May 3, 2017
QUESTIONS DUE	May 8, 2017 by
	5:00 pm
WRITTEN RESPONSES TO QUESTIONS	May 12, 2017 by
	5:00 pm
LETTER OF INTENT	May 16, 2017 by
	3:00 pm
PROPOSALS DUE	June 1, 2017 by
	3:00 pm
DATE AND TIME OF BID OPENING	June 1, 2017 at
	3:00 pm
LOCATION OF BID OPENING	GMCB, 89 Main
	Street,
	Montpelier, VT
BIDDER INTERVIEWS (IF NEEDED)	Week of June
	5, 2017
SELECTION NOTIFICATION	By June 15, 2017
PROPOSED WORK START DATE	July 14, 2017

PLEASE BE ADVISED THAT ALL NOTIFICATIONS, RELEASES, AND AMENDMENTS ASSOCIATED WITH THIS RFP WILL BE POSTED AT:

http://www.vermontbidsystem.com/

CONTACT AGENT: Erin Collier

MAILING ADDRESS: Green Mountain Care Board

89 Main Street

Montpelier, VT 05620

TELEPHONE: 802-828-2901 E-MAIL: erin.collier@vermont.gov STATE OF VERMONT

Green Mountain Care Board

RFP: All-Payer ACO Model Agreement Support

SEALED BID INSTRUCTIONS

All bids must be sealed and must be addressed to the Green Mountain Care Board, 89 Main Street, Montpelier, Vermont 05620. BID ENVELOPES MUST BE CLEARLY MARKED 'SEALED BID' AND SHOW THE REQUISITION NUMBER AND/OR BID TITLE, OPENING DATE AND NAME OF BIDDER. ALL BID SUBMISSIONS MUST CONTAIN AN ORIGINAL AND FIVE (5) COMPLETE COPIES

and one electronic copy, which may be submitted on a CD or to the following email address: erin.collier@vermont.gov.

All bidders are hereby notified that sealed bids must be in the office of the Green Mountain Care Board (GMCB) by the bid due date and time. Bidders are cautioned that it is their responsibility to originate the sending of bids in sufficient time to insure receipt by the GMCB on or before the bid due date. Hand-carried bids shall be delivered to a representative of the GMCB on or before the bid due date and stamped in by the GMCB representative to indicate the date and time of receipt. Bids not in possession of the GMCB by the due date and time will not be considered.

The GMCB may change the date and/or time of bid openings. If a change is made, the GMCB will make a reasonable effort to inform all bidders.

All bids will be opened publicly. Any interested party may attend bid openings. Bid results may be requested in writing and are available once an award has been made.

From the issue date of this RFP until a Contractor is selected and the selection is announced, bidders are prohibited from communicating with any GMCB staff regarding this procurement, except with Erin Collier, Administrative Support Coordinator.

The GMCB shall reserve the right to reject the proposal if this provision is violated.

FAXED BIDS: FAXED bids will NOT be accepted.

ELECTRONIC BIDS: ELECTRONIC bids are required in addition to the hard copies.

STATE OF VERMONT

Green Mountain Care Board

RFP: All-Payer ACO Model Agreement Support

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1. Overview and General Information

1.1 Overview

The Green Mountain Care Board (GMCB) is soliciting proposals from qualified vendors to provide support related to Vermont's All-Payer ACO Model Agreement (http://gmcboard.vermont.gov/sites/gmcb/files/files/payment-reform/All%20Payer%20Model%20ACO%20Agreement.pdf).

1.2 RFP Background

The Green Mountain Care Board (GMCB) was created in 2011 through Act 48, setting in motion a deliberate process of health care payment and delivery reform for Vermont. The Act is clear that Vermont's health care reforms should test changes in health care provider payment and health care delivery to achieve efficiencies and maximize the chances of long-term cost containment. This includes moving provider payment away from volume-based incentives and toward value-based payments.

The Green Mountain Care Board's overarching goals include:

- Overseeing a health care payment and delivery system designed to improve thequality of care while reducing costs
- Monitoring and exerting downward pressure on overall health care spending
- Developing programs and creating partnerships to assess and enhance quality and safety in the health care system
- Enhancing system transparency and consumer involvement

In the arena of provider payment and cost control, the GMCB has primary responsibility and broad statutory authority. The GMCB works closely with other state agencies, the Legislature, the Vermont business community, health care professionals and providers, and the citizens of Vermont to carry out its unique mission. During the State's multi-payer reform efforts through Vermont's Statewide Innovation Model grant, leaders in state government concluded that to fully implement a regulatory framework for multi-payer payment reform efforts, an all-payer waiver should be requested from the Centers for Medicare and Medicaid Services(CMS). It was determined that a waiver would reinforce Medicare's role as a full participant in Vermont health care reforms and would establish a framework, across all payers and providers, for advancing and appropriately overseeing payment models that are more rational, fair, and transparent, and that support improved outcomes.

After successful deliberations and negotiations, the Vermont All-Payer Accountable Care Organization Model ("All-Payer Model" or "APM") Agreement (the "Agreement") was signed on October 26, 2016 by Vermont's Governor, Secretary of Human Services, Chair of the Green Mountain Care Board, and the Centers for Medicare and Medicaid Services (CMS). The All-Payer Model has been deemed an "Alternative Payment Model" by CMS, facilitated by an Accountable Care Organization (ACO), that enables the three main payers of health care in

Vermont—Medicaid, Medicare, and commercial insurance—to pay for health care differently than through fee-for-service reimbursement under a common structure. More information on the model can be found at https://innovation.cms.gov/initiatives/vermont-all-payer-aco-model/ and https://innovation.cms.gov/initiatives/vermont-all-payer-aco-model-agreement-vote-justification.

Simultaneous with these negotiations, the legislature worked with stakeholders to write and adopt Act 113 of 2016 ("An act relating to implementing an all-payer model and oversight of accountable care organizations"). This gave the State authority to enter into an All-Payer Model Agreement if it met extensive requirements. These requirements include, but are not limited to: maximizing alignment among payers; investing in and integrating community-based providers into the overall health care system; ensuring individuals' needs preferences, and values are considered through shared decision making processes; and evaluating access to care, patient outcomes, and social determinants of health. It also gave the Board substantial new ACO oversight responsibilities. The full legislation can be found at: http://legislature.vermont.gov/assets/Documents/2016/Docs/ACTS/ACT113/ACT113%20As%20 Enacted.pdf.

GMCB, in conjunction with the Agency of Human Services, the Governor, and CMS has primary responsibility for ensuring success of the APM and ACO certification. This is a six-year agreement that will require technical assistance and expertise for implementation, evaluation, and actuarial forecasting for the APM.

2. Schedule of Events

Any Vendor requiring clarification of any section of this RFP or wishing to comment or take exception to any requirements or other portion of this RFP must submit specific questions in writing no later than May 8, 2017. Questions may be e-mailed to or sent through the mail to: Erin Collier, Green Mountain Care Board, 89 Main Street, Montpelier, VT 05620. At the close of the question period a copy of all questions or comments and the State's responses will be posted on the State's web site

http://gmcboard.vermont.gov/publications/rfps-contracts-grants. Every effort will be made to have these available as soon after the question period ends, contingent on the number and complexity of the questions.

3. Scope of Work

3.1 General Overview

The GMCB is seeking to align its new regulatory and oversight responsibilities as previously described in the RFP background, including implementation of the All-Payer ACO Model Agreement and ACO regulatory oversight. Primary staff support for the effort will come from the GMCB. GMCB has external vendors who manage the State's All-Payer Claims Database

which will be used for data aggregation and analysis.

The Green Mountain Care Board's duties relating to the Agreement and ACO regulation include, but are not limited to:

- Continuously refining and implementing the program's detailed workplan
- Developing, in collaboration with CMS, the Vermont Medicare ACO Initiative benchmarks and beneficiary growth targets
- Reporting to CMS over the course of the agreement on quality and financial performance, scale of attributed lives to the ACO(s), and alignment of payer programs
- Encouraging opportunities for Vermont Commercial Plans and Vermont Self-insured Plans to offer Scale Target Initiatives to ACOs
- Examining differentials among payers and reporting to the legislature and CMS
- Developing an ACO regulatory structure for certification; guidance for annual ACO reporting and annual ACO budget submissions; and review and evaluation of ACO applications for certification, annual reports, and annual budget submissions
- Developing needed reporting infrastructure
- Ongoing collaboration with CMS and AHS

3.2 Scope of work

The GMCB seeks bid proposals from qualified contractors to provide policy, actuarial, and implementation expertise for the new regulatory responsibilities gained in the APM and Act 113. The scope includes, but is not limited to:

- Providing actuarial APM and general health care environment forecasting, including APM rate factor setting
- Providing policy and technical assistance on implementing the Agreement
- Assisting with refining specifications for quality, cost and scale target measures, to
 include testing specifications and modeling calculations, for required quantitative
 reporting to CMS, in collaboration with other GMCB contractors
- Assisting with other required and requested reporting and presentations to CMS and other audiences
- Assisting with GMCB's Accountable Care Organization regulatory oversight program that is in alignment with the APM, including potential review of ACO data submissions
- Developing knowledge of [and expertise in] Vermont's All Payer Claims Database and other potential data sources (Hospital Budget Submissions, VUHDDS, etc.)

Contractor(s) will work with a team of state staff led by managers. The Contractor should provide a description of how it will engage Vermont's stakeholders including state agencies, health care providers, advocates and payers.

3.3 Contract Management

A. Contract Management Approach

The GMCB will designate an individual as the manager of the contract resulting from this RFP. That individual will serve as the point-of-contact for the Contractor. Performance instructions shall be communicated by the contract manager and all deliverables shall be sent to the contract manager.

The Contractor will be expected to participate in weekly team meetings, prepare analyses and meeting materials, produce project work plans and timelines and guide state staff to adhere to those work plans and timelines.

The Contractor also will participate in meetings (by phone, onsite in Vermont or DC/Maryland area) with federal and state officials as needed and will assist in identifying issues arising from those meetings in need of resolution. The Contractor will assist with analyzing alternative approaches to issue resolution and adjusting project work plans, timelines and resource allocation to reflect and address those needs as they arise.

The Contractor will be responsible for assigning a project lead to this project. The Contractor should describe the manner in which this project will be managed within the Contractor's organization and identify any contract management expectations for the State.

B. Failure to Comply with Contractual Requirements

While the GMCB seeks a Contractor with which it can work in close collaboration and partnership, it shall take action should the Contractor fail to adhere to the terms of any agreement resulting from this RFP. Such measures may include requiring immediate corrective action by the Contractor and/or the imposition of liquidated damages in an amount determined by the GMCB based on the circumstances.

4. Method of Award

Awards will be made in the best interest of the State of Vermont. The GMCB may award one or more contracts and reserves the right to make additional awards to other compliant Vendors at any time during the first year of the contract if such award is deemed to be in the best interest of the State.

Evaluation Criteria

Proposals that meet the specifications of this RFP, and that are received in this office by the appointed deadline, will be evaluated by a review committee composed of state staff.

Evaluation Factors

- Understanding of Work (experience with negotiating and actuarial forecasting of All Payer Models and experience with Accountable Care Organizations will be given preference)
- Approach and Methodology
- Proposed Staff Education, Experience and References
- Wage Requirements fixed price and hourly labor cost
- Availability and Flexibility Work schedule restrictions (e.g., part-time, full-time, maximum days per week, maximum hours per week months per year)

• Communication, organizational skills and other pertinent topics.

Procedural Instructions:

If the procedural instructions are not followed, the proposal shall be considered non-responsive. Non-responsive proposals will be eliminated from further evaluation.

5. Instructions for Bid Preparation General Instructions

The bid is the GMCB's primary vehicle for obtaining essential information upon which contract award decisions are based. Instructions contained in the RFP must be met in order to qualify for consideration for award. Bids that do not meet or comply with all instructions may be considered non-responsive and may be discarded. Mere reiterations of RFP-stated services are discouraged as they do not provide insight into the bidder's understanding of the required tasks and responsibilities, nor the uniqueness of the bidder's performance capabilities.

Bid Submission Delivery Methods

- U.S. MAIL: Vendors are cautioned that it is their responsibility to originate the mailing of bids in sufficient time to ensure bids are received and time stamped by the Office of the Green Mountain Care Board prior to the time of the bid opening.
- EXPRESS DELIVERY: If bids are being sent via an express delivery service, be certain that the RFP designation is clearly shown on the outside of the delivery envelope or box. Express delivery packages will not be considered received by the State until the express delivery package has been received and time stamped by the Office of the Green Mountain Care Board.
- HAND DELIVERY: Hand-carried bids shall be delivered to a representative of the Green Mountain Care Board prior to the bid opening.
- FAX BIDS: FAXED bids will not be accepted.

Specific RFP Response

Vendors must describe their experience for completing similar work as outlined in Section 3- Scope of Work. Additionally, Vendors must provide information specific to the personnel (including any subcontractors) assigned to accomplish the work called for in this RFP. Vendors must provide a narrative description of the personnel who will actually work on the contract and provide their title and resume.

References: Provide the names, addresses, and phone numbers of at least three companies or State Agencies for which your firm has performed similar work within the last 3 years. You must include contact names who can talk knowledgeably about performance and deliverables. The State reserves the right to contact any references provided by the Vendor. The State invites Vendors to provide letters of reference from previous clients.

Technical Bid: This section must describe the bidder's approach and plans for accomplishing the work outlined in the Scope of Work and Contractor Responsibilities section of this RFP. These plans and approaches must be described in sufficient detail to permit the GMCB to fully evaluate them. Further, the bidder must describe the effort and skills necessary to complete the project. The section must contain at least the following information:

A brief introduction outlining the bidder's overall technical approach to complete the requirements. The

narrative must demonstrate to the GMCB an understanding of the process that is to be implemented, and persuade the GMCB that the bidder understands the nature of the required work, and the level of effort required.

A description of how the work will be accomplished. Simple statements that a task will be completed, or a reiteration of the RFP are not helpful. **Section 3** of this RFP (**Scope of Work**) shows the interface between the GMCB's responsibilities and the Contractor's responsibilities. Using Section 3 as a guide, the bidder must describe how it will fulfill these responsibilities.

A summary of the problems that the bidder might reasonably expect and its solution to those anticipated problems must be provided.

Enough information must be provided so that the GMCB is assured that the Contractor will be prepared to establish fully effective and efficient operations on the contract's effective start date.

The bidder must supply detailed information concerning any subcontractors proposed to be used during the performance of the responsibilities under the contract, including rates, qualifications, detailed description of work to be performed. Any and all subcontracts used to complete the work outlined in this RFP must be made available to the State upon request, including financial details.

Organizational Experience: This section of the bid must contain pertinent information relating to the bidder's organization, personnel, and experience, including references together with a contact name and telephone number that will substantiate the bidder's qualifications and performance record. The bid must contain at least the following:

- the location of the bidder's headquarters and office(s);
- if applicable, the following information about the bidder and any parent corporation and all subsidiaries and affiliates: (1) an organizational chart by ownership of all affiliated entities; (2) the names and addresses of owners/partners/shareholders of each entity; and (3) the names and addresses of members of the governing board of each entity;
- a description of the bidder's background and experience in providing technical assistance on All-Payer Models and ACO program development. Documentation that clearly shows the bidder's experience in performing similar projects must be included. Bidders must include a list of references that reflect this experience;
- documentation as the bidder believes sufficient to show proof of the bidder's financial capacity to undertake the responsibilities required under this contract;
- confirmation that the bidder is free of actual or apparent conflict of interest, and
- evidence of professional liability insurance coverage for any and all services performed under the contract, with minimum coverage of \$1,000,000 per occurrence.

Cost Bid: The bidder should offer a cost proposal, distinct from the technical proposal. The cost proposal may be structured as fixed price or as time and materials.

The aforementioned cost proposal shall be exclusive of travel-related costs. The bidder should submit a separate travel cost proposal assuming eight two-day trips to Burlington or Montpelier per calendar year. The travel shall be broken out by airfare, ground transportation, and hotel. Any contract written as a result of this RFP will require receipts for all expenses other than vehicle mileage or will use per diem rates specified in the "General Service Administration (GSA) Per Diem 2000 study" for lodging, meals and incidentals. Vehicle mileage will be reimbursed at a rate determined at the time the contract is executed. The Contractor must bill the GMCB for work performed at least once a month.

6. Bid Submission

DUE DATE: The closing date for the receipt of bids is June 1, 2017 by 3:00 pm.

The bid opening will be held at 89 Main Street, Montpelier, VT (3rd Floor) at the date and time listed on page one and is open to the public.

All bids shall be submitted in a sealed package and must be clearly marked as follows:

Technical Assistance for All-Payer ACO Model Agreement

Bid Confidentiality:

All submittals will be subject to the State's Access to Public Records Law, 1 VSA§ 315 et seq. Subsequent to award of this RFP, all or part of any submittal will be released to any person or firm who requests it. Vendors shall specify in their cover letter if they desire that any portion of their submittal be treated as proprietary and not releasable as public information. A redacted copy should be included for portions of submittal that is not proprietary.

Submission Checklist

- Hard Copies (5)
- Original Unbound Master (1)
- 1 CD or Flash Drive
- Cover Letter
- Experience & Qualifications
- References
- Cost Proposal
- Standard State Provisions for Contracts and Grants
- Offshore/outsource form
- Certificate of Compliance
- Workers' Compensation; State Contracts Compliance Requirement; Self Reporting
- Workers' Compensation; State Contracts Compliance Requirement; Subcontractor Reporting

7. General Terms and Conditions Statement of Rights

Statement of Rights

The State of Vermont reserves the right to obtain clarification or additional information necessary to properly evaluate a proposal. Vendors may be asked to give a verbal presentation of their proposal after submission. Failure of Vendor to respond to a request for additional information or clarification could result in rejection of that Vendor's proposal. To secure a project that is deemed to be in the best interest of the State, the State reserves the right to accept or reject any and all bids, in whole or in part, with or without cause, and to waive technicalities in submissions. The State also reserves the right to make purchases outside of the awarded Contracts where it is deemed in the best interest of the State.

Non-Disclosure Agreement

Contractors will be required to sign a non-disclosure agreement in a form acceptable to the State if there is not already one on file.

Contract Terms

The selected bidder(s) will sign a contract with the GMCB to provide the services named in the bid, at the price listed. A copy of the standard State contract is attached. PLEASE NOTE THAT THE STATE WILL NOT ACCEPT THE VENDOR'S TERMS AND CONDITIONS IN LIEU OF THE STANDARD STATE CONTRACT PROVISIONS.

Acknowledgment of Terms

A statement from the Vendor and its legal counsel acknowledging all Customary State Contract Provisions and Purchasing and Contract Administration Terms and Conditions with any exceptions or additional provisions noted. (These will be considered when making an award).

The GMCB may cancel upon discovery that a bidder is in violation of any portion of the agreement, including an inability by the bidder to provide the services, and/or support offered in their bid. Contracts may be amended by mutual agreement of the parties. The contract may be cancelled by the GMCB by giving written notice at least 30 days in advance. The Contractor may cancel the contract by giving 120 days written notice in advance. If, during the term of the contract, the Contractor cannot provide the required services using the personnel identified in the bid, the Contractor will notify the GMCB and provide assurances that the substitute personnel will in no way diminish the capacity of the Contractor to perform.

Cancelation

The GMCB may cancel upon discovery that a bidder is in violation of any portion of the agreement, including an inability by the bidder to provide the services, and/or support offered in their bid. Contracts may be amended by mutual agreement of the parties. The contract may be cancelled by the either party by giving the other party written notice at least 30 days in advance.

Work Product

All Work Product shall belong exclusively to the State, with the State having the sole and exclusive right to apply for, obtain, register, hold and renew, in its own name and/or for its own benefit, all patents and copyrights, and all applications and registrations, renewals and continuations thereof and/or any and all other appropriate protection. To the extent exclusive title and/or complete and exclusive ownership rights in and to any Work Product may not originally vest in the State by operation of Laws or otherwise as contemplated hereunder, Contractor shall immediately upon request, unconditionally and irrevocably assign, transfer and convey to the State all right, title and interest therein.

"Work Product" means any tangible or intangible work product, creation, material, item or deliverable, documentation, information and/or other items created by Contractor, either solely or jointly with others, including by Contractor staffing that are specifically commissioned by the State under a Contract or other written agreement, and which are developed, conceived of, prepared, procured, generated or produced by Contractor. Work Product specifically excludes any tangible or intangible work product, creation, material, item or deliverable, documentation, information, deliverables and/or other items which were proprietary to the Contractor prior to the date of contracting with the State. Work Product may include ideas, inventions,

improvements, discoveries, methodologies or processes, or writings, designs, models, drawings, photographs, reports, formulas, algorithms, patterns, devices, compilations, databases, computer programs, specifications, operating instructions, procedures manuals, or other documentation, whether or not protectable under Title 17 of the U.S. Code and whether or not patentable or otherwise protectable under Title 35 of the U.S. Code, that are developed, conceived of, prepared, arise, procured, generated or produced in connection with a Contract with the State, whether as individual items or a combination of components and whether or not the Services or the intended Work Product itself are or is completed or the same are or is reduced to practice during the Term.

Confidentiality of State Information

Contractor agrees to keep confidential all information received and collected by Contractor, or to which the Contractor may have access to or come in contact with in connection with a project. The Contractor agrees not to publish, reproduce, or otherwise divulge any such State information in whole or in part, in any manner or form or authorize or permit others to do so. Contractor will take reasonable measures as are necessary to restrict access to State Information in the Contractor's possession to those employees on his/her staff who must have the information on a "need to know" basis. The Contractor shall promptly notify the State of any request or demand by any court, governmental agency or other person asserting a demand or request for State information to which the Contractor or any third party hosting service of the Contractor may have access, so that the State may seek an appropriate protective order. In the Contract, the Contractor shall represent and warrant that it has implemented and it shall maintain during the term of any agreement the highest industry standard administrative, technical, and physical safeguards and controls consistent with NIST Special Publication 800-53 and Federal Information Processing Standards Publication 200 and designed to (i) ensure the security and confidentiality of State Information; (ii) protect against any anticipated security threats or hazards to the security or integrity of the State Information; and (iii) protect against unauthorized access to or use of State Information. Such measures include at a minimum, as applicable: (1) access controls on information systems, including controls to authenticate and permit access to State Information only to authorized individuals and controls to prevent the Contractor employees from providing State Information to unauthorized individuals who may seek to obtain this information (whether through fraudulent means or otherwise); (2) industry-standard firewall protection; (3) encryption of electronic State Information while in transit from the Contractor networks to external networks; (4) measures to store in a secure fashion all State Information which shall include multiple levels of authentication; (5) dual control procedures, segregation of duties, and pre-employment criminal background checks for employees with responsibilities for or access to State Information; (6) measures to ensure that the State Information shall not be altered or corrupted without the prior written consent of the State; (7) measures to protect against destruction, loss or damage of State Information due to potential environmental hazards, such as fire and water damage; (8) staff training to implement the information security measures; and (9) monitoring of the security of any portions of the Contractor systems that are used in the provision of the services against intrusion on a twenty-four (24) hour a day basis.

Performance Measures

In accordance with current State of Vermont policy and procedures, the Contract may include Contractor performance measures. The specific performance measures will be determined during the Contract negotiation process.

Taxes

Most State purchases are not subject to federal or state sales or excise taxes and must be invoiced tax free. An exemption certificate will be furnished upon request covering taxable items. The Contractor agrees to

pay all Vermont taxes which may be due as a result of this order. If taxes are to be applied to the purchase it will be so noted in the response.

Amendments

No changes, modifications, or amendments in the terms and conditions of a Contract shall be effective unless reduced to writing, numbered, and signed by the duly authorized representative of the State and Contractor.

Non-Collusion

The State of Vermont is conscious of and concerned about collusion. It should therefore be understood by all that in signing bid and contract documents they agree that the prices quoted have been arrived at without collusion and that no prior information concerning these prices has been received from or given to a competitive company. If there is sufficient evidence to warrant investigation of the bid/contract process by the Office of the Attorney General, all Vendors should understand that this paragraph might be used as a basis for litigation.

Insurance

In addition to the insurance coverage's required in Attachment C, **Standard State Provisions for Contracts and Grants**, the Contractor shall carry Professional Liability insurance and data breach insurance in minimum coverage amounts of \$1,000,000 per occurrence.

Business Registration

To be awarded a contract by the State of Vermont a Vendor must be (except an individual doing business in his/her own name) registered with the Vermont Secretary of State's office https://www.sec.state.vt.us/professional-regulation.aspx and must obtain a Contractor's Business Account Number issued by the Vermont Department of Taxes Business and Corporate | Department of Taxes

Contract Negotiation

Upon completion of the evaluation process, the State may select one or more Vendors with which to negotiate a contract, based on the evaluation findings and other criteria deemed relevant for ensuring that the decision made is in the best interest of the State of Vermont. In the event the State is successful in negotiating with the Vendor, the State will issue a notice of award. In the event State is not successful in negotiating a contract with a selected Vendor, the State reserves the option of negotiating with another Vendor.

Price Guarantee

Contractor is required to maintain its price for a fixed period of time. Provide an hourly rate for future work should an extension of the Contractor's services be requested.

Attachment A: Certificate of Compliance

RFP/PROJECT NAME: All-Payer ACO Model Agreement Support

Date: May 3, 2017

This form must be completed in its entirety and submitted as part of the response for the proposal to be considered valid.

TAXES: Pursuant to 32 V.S.A. § 3113, bidder hereby certifies, under the pains and penalties of perjury, that the company/individual is in good standing with respect to, or in full compliance with a plan to pay, any and all taxes due to the State of Vermont as of the date this statement is made. A person is in good standing if no taxes are due, if the liability for any tax that may be due is on appeal, or if the person is in compliance with a payment plan approved by the Commissioner of Taxes.

INSURANCE: Bidder certifies that the company/individual is in compliance with, or is prepared to comply with, the insurance requirements as detailed in Section 7 of Attachment C: Standard State Contract Provisions. Certificates of insurance must be provided prior to issuance of a contract and/or purchase order. If the certificate(s) of insurance is/are not received by the Office of Purchasing & Contracting within five (5) days of notification of award, the State of Vermont reserves the right to select another vendor. Please reference the RFP and/or RFQ # when submitting the certificate of insurance.

CONTRACT TERMS: The undersigned hereby acknowledges and agrees to Attachment C: Standard State Contract Provisions.

TERMS OF SALE: The undersigned agrees to furnish the products or services listed at the prices quoted. The Terms of Sales are Net 30 days from receipt of service or invoice, whichever is later. Percentage discounts may be offered for prompt payments of invoices, however such discounts must be in effect for a period of 30 days or more in order to be considered in making awards.

Form of Payment: Would you accept the visa Purc	nasing Card as a form of payment? Yes No
Insurance Certificate(s): Attached	_will provide upon notification ofaward
Delivery Offered:days after notice of awa	rd Terms of Sale:(If Discount)
Quotation Valid for:days	Date:
Name of Company:	_Contact Name:
Address:	_Fax Number:
	_E-mail:
Ву:	_Name:
Signature (Bid Not Valid Unless Signed)	(Type or Print)

Attachment B: Offshore Outsourcing Questionnaire

Vendors must indicate whether or not any services are or will be outsourced under the terms of any agreement with the State of Vermont. Indicate N/A if not applicable. This is required by the State of Vermont but cannot be used as an evaluation criterion under Federal Law.

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Proposed Service to	Bid Total or	Represents what % of		Outsourced Work	
be Outsourced	Contract Estimate	total Contract Dollars	Outsourced Dollars	Location (Country)	Subcontractor

If any or all of the services are or will be outsourced offshore, Vendors are required to provide a cost estimate of what the cost would be to provide the same services onshore and/or in Vermont.

	Bid Total or Contract	Bid Total or Contract			
Proposed Service to	Estimate if provided	Estimate if provided		Onshore Work	
be Outsourced	Onshore	in Vermont	Cost Impact	Location	Subcontractor
Name of Bidder:		Signature of Bidder:		Date:	

RFP/PROJECT: All-Payer ACO Model Agreement Support DATE: May 3, 2017

Outcome

WORKER CLASSIFICATION COMPLIANCE REQUIREMENT

Self Reporting Form 1 of 1

This form must be completed in its entirety and submitted as part of the response for the proposal to be considered valid.

The Department of Buildings and General Services in accordance with Act 54, Section 32 of the Acts of 2009 and for total projects costs exceeding \$250,000.00, requires bidders comply with the following provisions and requirements.

Bidder is required to self report the following information relating to past violations, convictions, suspensions, and any other information related to past performance relative to coding and classification for worker's compensation. The state is requiring information on any violations that occurred in the previous 12 months.

Date of Notification

WORKER CLASSIFICATION COMPLIANCE REQUISE in compliance with the requirements as detailed in Date:		
Name of Company:	Contact Name:	
Address:		
Address:	Title:	
	Title:Phone Number: _	

Summary of Detailed Information

^{*}Form must be signed by individual authorized to sign on the bidder's behalf.

ATTACHMENT C: STANDARD STATE PROVISIONS FOR CONTRACTS AND GRANTS REVISED JULY 1, 2016

- **1. Definitions:** For purposes of this Attachment, "Party" shall mean the Contractor, Grantee or Subrecipient, with whom the State of Vermont is executing this Agreement and consistent with the form of the Agreement. "Agreement" shall mean the specific contract or grant to which this form is attached.
- **2. Entire Agreement:** This Agreement, whether in the form of a Contract, State Funded Grant, or Federally Funded Grant, represents the entire agreement between the parties on the subject matter. All prior agreements, representations, statements, negotiations, and understandings shall have no effect.
- 3. Governing Law, Jurisdiction and Venue; No Waiver of Jury Trial: This Agreement will be governed by the laws of the State of Vermont. Any action or proceeding brought by either the State or the Party in connection with this Agreement shall be brought and enforced in the Superior Court of the State of Vermont, Civil Division, Washington Unit. The Party irrevocably submits to the jurisdiction of this court for any action or proceeding regarding this Agreement. The Party agrees that it must first exhaust any applicable administrative remedies with respect to any cause of action that it may have against the State with regard to its performance under the Agreement.

Party agrees that the State shall not be required to submit to binding arbitration or waive its right to a jury trial.

- **4. Sovereign Immunity:** The State reserves all immunities, defenses, rights or actions arising out of the State's sovereign status or under the Eleventh Amendment to the United States Constitution. No waiver of the State's immunities, defenses, rights or actions shall be implied or otherwise deemed to exist by reason of the State's entry into this Agreement.
- **5. No Employee Benefits For Party:** The Party understands that the State will not provide any individual retirement benefits, group life insurance, group health and dental insurance, vacation or sick leave, workers compensation or other benefits or services available to State employees, nor will the state withhold any state or federal taxes except as required under applicable tax laws, which shall be determined in advance of execution of the Agreement. The Party understands that all tax returns required by the Internal Revenue Code and the State of Vermont, including but not limited to income, withholding, sales and use, and rooms and meals, must be filed by the Party, and information as to Agreement income will be provided by the State of Vermont to the Internal Revenue Service and the Vermont Department of Taxes.
- **6. Independence:** The Party will act in an independent capacity and not as officers or employees of the State.
- 7. Defense and Indemnity: The Party shall defend the State and its officers and employees against all third party claims or suits arising in whole or in part from any act or omission of the Party or of any agent of the Party in connection with the performance of this Agreement. The State shall notify the Party in the event of any such claim or suit, and the Party shall immediately retain counsel and otherwise provide a complete defense against the entire claim or suit. The State retains the right to participate at its own expense in the defense of any claim. The State shall have the right to approve all proposed settlements of such claims or suits. In the event the State withholds approval to settle any such claim, then the Party shall proceed with the defense of the claim but under those circumstances, the Party's indemnification obligations shall be limited to the amount of the proposed settlement initially rejected by the State.

After a final judgment or settlement the Party may request recoupment of specific defense costs and may file suit in Washington Superior Court requesting recoupment. The Party shall be entitled to recoup costs only upon a showing that such costs were entirely unrelated to the defense of any claim arising from an act or omission of the Party in connection with the performance of this Agreement.

The Party shall indemnify the State and its officers and employees in the event that the State, its officers or employees become legally obligated to pay any damages or losses arising from any act or omission of the Party or an agent of the Party in connection with the performance of this Agreement.

The Party agrees that in no event shall the terms of this Agreement nor any document required by the Party in connection with its performance under this Agreement obligate the State to defend or indemnify the Party or otherwise be liable for the expenses or reimbursement, including attorneys' fees, collection costs or other costs of the Party except to the extent awarded by a court of competent jurisdiction.

8. Insurance: Before commencing work on this Agreement the Party must provide certificates of insurance to show that the following minimum coverages are in effect. It is the responsibility of the Party to maintain current certificates of insurance on file with the State through the term of the Agreement. No warranty is made that the coverages and limits listed herein are adequate to cover and protect the interests of the Party for the Party's operations. These are solely minimums that have been established to protect the interests of the State.

Workers Compensation: With respect to all operations performed, the Party shall carry workers' compensation insurance in accordance with the laws of the State of Vermont. Vermont will accept an out-of-state employer's workers' compensation coverage while operating in Vermont provided that the insurance carrier is licensed to write insurance in Vermont and an amendatory endorsement is added to the policy adding Vermont for coverage purposes. Otherwise, the party shall secure a Vermont workers' compensation policy, if necessary to comply with Vermont law.

General Liability and Property Damage: With respect to all operations performed under this Agreement, the Party shall carry general liability insurance having all major divisions of coverage including, but not limited to:

Premises - Operations

Products and Completed Operations

Personal Injury Liability

Contractual Liability

The policy shall be on an occurrence form and limits shall not be less than:

\$1,000,000 Each Occurrence

\$2,000,000 General Aggregate

\$1,000,000 Products/Completed Operations Aggregate

\$1,000,000 Personal & Advertising Injury

Automotive Liability: The Party shall carry automotive liability insurance covering all motor vehicles, including hired and non-owned coverage, used in connection with the Agreement. Limits of coverage shall not be less than \$500,000 combined single limit. If performance of this Agreement involves construction, or the transport of persons or hazardous materials, limits of coverage shall not be less than \$1,000,000 combined single limit.

Additional Insured. The General Liability and Property Damage coverages required for performance of this Agreement shall include the State of Vermont and its agencies, departments, officers and employees as Additional Insureds. If performance of this Agreement involves construction, or the transport of persons or hazardous materials, then the required Automotive Liability coverage shall include the State of Vermont and its agencies, departments, officers and employees as Additional Insureds. Coverage shall be primary and non-contributory with any other insurance and self-insurance.

Notice of Cancellation or Change. There shall be no cancellation, change, potential exhaustion of aggregate limits or non-renewal of insurance coverage(s) without thirty (30) days written prior written notice to the State.

- **9. Reliance by the State on Representations:** All payments by the State under this Agreement will be made in reliance upon the accuracy of all representations made by the Party in accordance with the Contract, including but not limited to bills, invoices, progress reports and other proofs of work.
- **10. False Claims Act:** The Party acknowledges that it is subject to the Vermont False Claims Act as set forth in 32 V.S.A. § 630 *et seq.* If the Party violates the Vermont False Claims Act it shall be liable to the State for civil penalties, treble damages and the costs of the investigation and prosecution of such violation, including attorney's fees, except as the same may be reduced by a court of competent jurisdiction. The Party's liability to the State under the False Claims Act shall not be limited notwithstanding any agreement of the State to otherwise limit Party's liability.
- 11. Whistleblower Protections: The Party shall not discriminate or retaliate against one of its employees or agents for disclosing information concerning a violation of law, fraud, waste, abuse of authority or acts threatening health or safety, including but not limited to allegations concerning the False Claims Act. Further, the Party shall not require such employees or agents to forego monetary awards as a result of such disclosures, nor should they be required to report misconduct to the Party or its agents prior to reporting to any governmental entity and/or the public.

12. Federal Requirements Pertaining to Grants and Subrecipient Agreements:

A. Requirement to Have a Single Audit: In the case that this Agreement is a Grant that is funded in whole or in part by federal funds, the Subrecipient will complete the Subrecipient Annual Report annually within 45 days after its fiscal year end, informing the State of Vermont whether or not a Single Audit is required for the prior fiscal year. If a Single Audit is required, the Subrecipient will submit a copy of the audit report to the granting Party within 9 months. If a single audit is not required, only the Subrecipient Annual Report is required.

For fiscal years ending before December 25, 2015, a Single Audit is required if the subrecipient expends \$500,000 or more in federal assistance during its fiscal year and must be conducted in accordance with OMB Circular A-133. For fiscal years ending on or after December 25, 2015, a Single Audit is required if the subrecipient expends \$750,000 or more in federal assistance during its fiscal year and must be conducted in accordance with 2 CFR Chapter I, Chapter II, Part 200, Subpart F. The Subrecipient Annual Report is required to be submitted within 45 days, whether or not a Single Audit is required.

- **B. Internal Controls:** In the case that this Agreement is a Grant that is funded in whole or in part by Federal funds, in accordance with 2 CFR Part II, §200.303, the Party must establish and maintain effective internal control over the Federal award to provide reasonable assurance that the Party is managing the Federal award in compliance with Federal statutes, regulations, and the terms and conditions of the award. These internal controls should be in compliance with guidance in "Standards for Internal Control in the Federal Government" issued by the Comptroller General of the United States and the "Internal Control Integrated Framework", issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).
- C. Mandatory Disclosures: In the case that this Agreement is a Grant funded in whole or in part by Federal funds, in accordance with 2CFR Part II, §200.113, Party must disclose, in a timely manner, in writing to the State, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award. Failure to make required disclosures may result in the imposition of sanctions which may include disallowance of costs incurred, withholding of payments, termination of the Agreement, suspension/debarment, etc.
- 13. Records Available for Audit: The Party shall maintain all records pertaining to performance under this agreement. "Records" means any written or recorded information, regardless of physical form or characteristics, which is produced or acquired by the Party in the performance of this agreement. Records produced or acquired

in a machine readable electronic format shall be maintained in that format. The records described shall be made available at reasonable times during the period of the Agreement and for three years thereafter or for any period required by law for inspection by any authorized representatives of the State or Federal Government. If any litigation, claim, or audit is started before the expiration of the three-year period, the records shall be retained until all litigation, claims or audit findings involving the records have been resolved.

- **14. Fair Employment Practices and Americans with Disabilities Act:** Party agrees to comply with the requirement of 21 V.S.A. Chapter 5, Subchapter 6, relating to fair employment practices, to the full extent applicable. Party shall also ensure, to the full extent required by the Americans with Disabilities Act of 1990, as amended, that qualified individuals with disabilities receive equitable access to the services, programs, and activities provided by the Party under this Agreement.
- **15. Set Off:** The State may set off any sums which the Party owes the State against any sums due the Party under this Agreement; provided, however, that any set off of amounts due the State of Vermont as taxes shall be in accordance with the procedures more specifically provided hereinafter.

16. Taxes Due to the State:

- **A.** Party understands and acknowledges responsibility, if applicable, for compliance with State tax laws, including income tax withholding for employees performing services within the State, payment of use tax on property used within the State, corporate and/or personal income tax on income earned within the State.
- **B.** Party certifies under the pains and penalties of perjury that, as of the date the Agreement is signed, the Party is in good standing with respect to, or in full compliance with, a plan to pay any and all taxes due the State of Vermont.
- C. Party understands that final payment under this Agreement may be withheld if the Commissioner of Taxes determines that the Party is not in good standing with respect to or in full compliance with a plan to pay any and all taxes due to the State of Vermont.
- **D.** Party also understands the State may set off taxes (and related penalties, interest and fees) due to the State of Vermont, but only if the Party has failed to make an appeal within the time allowed by law, or an appeal has been taken and finally determined and the Party has no further legal recourse to contest the amounts due.
- **17. Taxation of Purchases:** All State purchases must be invoiced tax free. An exemption certificate will be furnished upon request with respect to otherwise taxable items.
- **18. Child Support:** (Only applicable if the Party is a natural person, not a corporation or partnership.) Party states that, as of the date the Agreement is signed, he/she:
 - **A.** is not under any obligation to pay child support; or
 - **B.** is under such an obligation and is in good standing with respect to that obligation; or
 - C. has agreed to a payment plan with the Vermont Office of Child Support Services and is in full compliance with that plan.

Party makes this statement with regard to support owed to any and all children residing in Vermont. In addition, if the Party is a resident of Vermont, Party makes this statement with regard to support owed to any and all children residing in any other state or territory of the United States.

19. Sub-Agreements: Party shall not assign, subcontract or subgrant the performance of this Agreement or any portion thereof to any other Party without the prior written approval of the State. Party shall be responsible and

liable to the State for all acts or omissions of subcontractors and any other person performing work under this Agreement pursuant to an agreement with Party or any subcontractor.

In the case this Agreement is a contract with a total cost in excess of \$250,000, the Party shall provide to the State a list of all proposed subcontractors and subcontractors' subcontractors, together with the identity of those subcontractors' workers compensation insurance providers, and additional required or requested information, as applicable, in accordance with Section 32 of The Vermont Recovery and Reinvestment Act of 2009 (Act No. 54).

Party shall include the following provisions of this Attachment C in all subcontracts for work performed solely for the State of Vermont and subcontracts for work performed in the State of Vermont: Section 10 ("False Claims Act"); Section 11 ("Whistleblower Protections"); Section 14 ("Fair Employment Practices and Americans with Disabilities Act"); Section 16 ("Taxes Due the State"); Section 18 ("Child Support"); Section 20 ("No Gifts or Gratuities"); Section 22 ("Certification Regarding Debarment"); Section 23 ("Certification Regarding Use of State Funds"); Section 31 ("State Facilities"); and Section 32 ("Location of State Data").

- **20.** No Gifts or Gratuities: Party shall not give title or possession of anything of substantial value (including property, currency, travel and/or education programs) to any officer or employee of the State during the term of this Agreement.
- **21.** Copies: Party shall use reasonable best efforts to ensure that all written reports prepared under this Agreement are printed using both sides of the paper.
- **22. Certification Regarding Debarment:** Party certifies under pains and penalties of perjury that, as of the date that this Agreement is signed, neither Party nor Party's principals (officers, directors, owners, or partners) are presently debarred, suspended, proposed for debarment, declared ineligible or excluded from participation in federal programs, or programs supported in whole or in part by federal funds.

Party further certifies under pains and penalties of perjury that, as of the date that this Agreement is signed, Party is not presently debarred, suspended, nor named on the State's debarment list at: http://bgs.vermont.gov/purchasing/debarment

- **23.** Certification Regarding Use of State Funds: In the case that Party is an employer and this Agreement is a State Funded Grant in excess of \$1,001, Party certifies that none of these State funds will be used to interfere with or restrain the exercise of Party's employee's rights with respect to unionization.
- **24.** Conflict of Interest: Party shall fully disclose, in writing, any conflicts of interest or potential conflicts of interest.
- **25. Confidentiality:** Party acknowledges and agrees that this Agreement and any and all information obtained by the State from the Party in connection with this Agreement are subject to the State of Vermont Access to Public Records Act, 1 V.S.A. § 315 et seq.
- **26. Force Majeure:** Neither the State nor the Party shall be liable to the other for any failure or delay of performance of any obligations under this Agreement to the extent such failure or delay shall have been wholly or principally caused by acts or events beyond its reasonable control rendering performance illegal or impossible (excluding strikes or lock-outs) ("Force Majeure"). Where Force Majeure is asserted, the nonperforming party must prove that it made all reasonable efforts to remove, eliminate or minimize such cause of delay or damages, diligently pursued performance of its obligations under this Agreement, substantially fulfilled all non-excused obligations, and timely notified the other party of the likelihood or actual occurrence of an event described in this paragraph.

- **27. Marketing:** Party shall not refer to the State in any publicity materials, information pamphlets, press releases, research reports, advertising, sales promotions, trade shows, or marketing materials or similar communications to third parties except with the prior written consent of the State.
- **28. Termination:** In addition to any right of the State to terminate for convenience, the State may terminate this Agreement as follows:
 - **A. Non-Appropriation:** If this Agreement extends into more than one fiscal year of the State (July 1 to June 30), and if appropriations are insufficient to support this Agreement, the State may cancel at the end of the fiscal year, or otherwise upon the expiration of existing appropriation authority. In the case that this Agreement is a Grant that is funded in whole or in part by federal funds, and in the event federal funds become unavailable or reduced, the State may suspend or cancel this Grant immediately, and the State shall have no obligation to pay Subrecipient from State revenues.
 - **B.** Termination for Cause: Either party may terminate this Agreement if a party materially breaches its obligations under this Agreement, and such breach is not cured within thirty (30) days after delivery of the non-breaching party's notice or such longer time as the non-breaching party may specify in the notice.
 - **C. No Implied Waiver of Remedies:** A party's delay or failure to exercise any right, power or remedy under this Agreement shall not impair any such right, power or remedy, or be construed as a waiver of any such right, power or remedy. All waivers must be in writing.
- **29. Continuity of Performance:** In the event of a dispute between the Party and the State, each party will continue to perform its obligations under this Agreement during the resolution of the dispute until this Agreement is terminated in accordance with its terms.
- **30. Termination Assistance:** Upon nearing the end of the final term or termination of this Agreement, without respect to cause, the Party shall take all reasonable and prudent measures to facilitate any transition required by the State. All State property, tangible and intangible, shall be returned to the State upon demand at no additional cost to the State in a format acceptable to the State.
- **31. State Facilities:** If the State makes space available to the Party in any State facility during the term of this Agreement for purposes of the Party's performance under this Agreement, the Party shall only use the space in accordance with all policies and procedures governing access to and use of State facilities which shall be made available upon request. State facilities will be made available to Party on an "AS IS, WHERE IS" basis, with no warranties whatsoever.
- **32.** Location of State Data: No State data received, obtained, or generated by the Party in connection with performance under this Agreement shall be processed, transmitted, stored, or transferred by any means outside continental United States, except with the express written permission of the State.

(End of Standard Provisions)

RFP/PROJECT: All-Payer ACO Model Agreement Support **DATE: May 3, 2017**

WORKER CLASSIFICATION COMPLIANCE REQUIREMENT

Subcontractor Reporting Form

This form must be completed in its entirety and submitted prior to contract execution and updated as necessary and provided to the State as additional subcontractors are hired.

The Department of Buildings and General Services in accordance with Act 54, Section 32 of the Acts of 2009 and for total project costs exceeding \$250,000.00 requires bidders to comply with the following provisions and requirements.

Contractor is required to provide a list of subcontractors on the job along with lists of subcontractor's subcontractors and by whom those subcontractors are insured of workers. Include additional pages if necessary. This is not a requirement for subcontractor's providing supplies only and no labor to the overall contract or project.

Subcontractor	Insured By		Subcontractor's Sub	Insured By
		ı		
Date:				
Name of Company:		Con	tact Name:	
Address:		Title	:	
			ne Number:	
E-mail:		Fax	Number:	
Ву:		Name:		
			d submit Subcontractor Reportin may result in cancellation of con	

future bidding privileges until resolved.

Send Completed Form to: Office of Purchasing & Contracting

109 State Street

Montpelier, VT 05609-3001

Attention: Contract Administration

ATTACHMENT D SAMPLE CONTRACT

STATE OF VERMONT STAN	IDARD CONTRACT F	FOR SERVICES	Contract #
1. <i>Parties</i> . This is a contract fo	or services, between the	State of Vermont	(hereinafter
called "State"), and			·
called "Contractor"). Contrac			
responsibility to contact the Ve		-	
to have a Vermont Department	-	·	•
2. Subject Matter. The subj		_	
3. <i>Maximum Amount</i> . In cons	ideration of the service	s to be performed by Cont	tractor, the State agrees to
pay Contractor, in accordance exceed \$00.	with the payment pro	ovisions specified in Atta	achment B, a sum not to
4. <i>Contract Term.</i> The period on, 20 .	of contractor's performa	ance shall begin on	, 20 and end
5. <i>Prior Approvals</i> . This Cont been obtained in accordance w		•	
6. <i>Amendment</i> . No changes, 1 shall be effective unless reduce the State and Contractor.			
7. <i>Cancellation</i> . This contract days in advance.	may be canceled by eith	her party by giving writter	n notice at least thirty (30)
8. <i>Attachments</i> . This contractincorporated herein:	et consists of pages	including the following	attachments which are
Attachment A - Statem	ent of Work		
Attachment B - Payme	nt Provisions		
	lard State Provisions for 07/01/2016)	r Contracts and Grants" a	preprinted form (revision
Attachment D - Other	Provisions (if any)		
Additional attachments	s may be lettered as nece	essary	
9. Order of Precedence. Any	ambiguity, conflict or	inconsistency between the	ne documents comprising

- this contract shall be resolved according to the following order of precedence:
 - (1) Standard Contract
 - (2) Attachment D (if applicable)
 - (3) Attachment C (Standard Contract Provisions for Contracts and Grants)
 - (4) Attachment A

ATTACHMENT D SAMPLE CONTRACT

STATE OF VERMONT STANDARD CONTRACT FOR SERVICES

(5) Attachment B

List other attachments, if any, in order of precedence

WE THE UNDERSIGNED PARTIES AGREE TO BE BOUND BY THIS CONTRACT

By the State of Vermont:	By the Contractor:
Date:	Date:
Signature:	Signature:
Name:	Name:
Title:	Title:

ATTACHMENT D SAMPLE CONTRACT

ST	TATE O	F VERMONT STANDARD CONTRACT FOR SERVICES	Contract #
		ATTACHMENT A – STATEMENT OF WORK	
The Co	ontracto	r shall:	
		ATTACHMENT B – PAYMENT PROVISIONS	
Contra	ctor wil	dollar amount payable under this contract is not intended as any for labely paid for products or services actually delivered or performed, mallowable amount specified on page 1 of this contract.	•
1.	Prior t	o commencement of work and release of any payments, Contractor	shall submit to the State:
	a.	a certificate of insurance consistent with the requirements set f (Insurance), and with any additional requirements for insurance this contract; and	
	b.	a current IRS Form W-9 (signed within the last six months).	
2.	•	ent terms are Net 30 days from the date the State receives an erromplete supporting documentation.	or-free invoice with all necessary
3.	includ docum	actor shall submit detailed invoices itemizing all work performing the dates of service, rates of pay, hours of work performed, a tentation appropriate and sufficient to substantiate the amount invoices must include the Contract # for this contract.	and any other information and/or
4.	B. Un	actor shall submit invoices to the State in accordance with the scheless a more particular schedule is provided herein, invoices shall be onthly.	
5.	Invoic	es shall be submitted to the State at the following address:	

6. The payment schedule for delivered products, or rates for services performed, and any additional

reimbursements, are as follows: