

inpatient admissions, ambulatory surgeries and emergency room visits. NVRH is available to work with GMCB staff to develop a similar schedule that hospitals can complete with meaningful information.

Table 1A:

NPR Bridges - FY 2018 Approved Budget to FY 2019 Proposed Budget

NPR	Total	% over/under	Medicare	Medicaid-VT	Medicaid-OOS	Commercial-Maj	Comm - Self/Sml	Workers Comp
FY 18 Approved Budget	\$77,077,400		\$28,808,600	\$11,401,300	\$ 79,900	\$ 32,148,900	\$ 2,149,500	\$ 2,489,200
Commercial Rate	1,537,600	2.0%				1,324,700	113,500	99,400
Rate - Non Commercial	-							
Utilization	1,491,768	1.9%	576,200	228,000	1,600	642,978	42,990	
Reimbursement/Payer Mix	424,329	0.6%	2,001,357	1,082,860	(7,200)	(1,371,498)	(200,990)	(1,080,200)
Bad Debt/Free Care	100,200	0.1%				100,200		
Physician Acq/Trans (Full Year)	129,700	0.2%	90,800	13,000		25,900		
Changes in Accounting	-							
Changes in DSH	(122,300)	-0.2%		(122,300)				
Medicare CAH NPR Change	-	0.0%						
Barrier Day NPR	300,000	0.4%	125,000	125,000	0	0	50,000	0
FY 19 Budget	\$80,938,697		\$31,601,957	\$12,727,860	\$ 74,300	\$ 32,871,180	\$ 2,155,000	\$ 1,508,400

B. Expenses:

- i. Provide the budgeted FY 2019 net expenditure increase over the approved FY 2018 net expenditure increase.
- ii. Describe any significant changes made to the FY 2018 budget (including, but not limited to, changes in costs of labor, supplies, utilization, capital projects) and how they affect the FY 2019 proposed budget. Provide assumptions about inflation and major program increases.
- iii. Describe any cost saving initiatives proposed in FY 2019 and their effect on the budget.
- iv. Complete Appendix VI, Table 2. If the hospital categorizes expenses differently than as indicated in the tables, provide such categories, including labels and amounts, in the “Other” rows.

Response: Appendix VI, Table 2 provides an excellent summary of budget to budget expense changes from fiscal 2018 to fiscal 2019. Table 2 is reproduced below.

Table 2:

FY 2018 Approved Expenses to Budget FY 2019

Expenses	Amount	% over/under
FY 18 Approved Budget	\$ 78,579,100	
New Positions	350,000	0.45%
Inflation Increases	1,653,084	2.10%
Salaries (non Inflationary)	535,555	0.68%
Fringe	412,378	0.52%
Physician Contracts	908,080	1.16%
Contract Staffing	(400,000)	-0.51%
Supplies	63,000	0.08%
Drugs	377,000	0.48%
Facilities		0.00%
IT Related	169,000	0.22%
Health Reform Programs	300,000	0.38%
Depreciation	431,000	0.55%
Interest	(36,000)	-0.05%
Health Care Provider Tax	18,000	-0.05%
New Costs for CMS Compliance - Mental Health Patients	110,000	-0.05%
Cardiology Transfer Full Year	128,000	-0.05%
Cost Savings	(406,000)	-0.05%
FY19 Budget	\$ 83,192,197	

11. *Bad Debt.*

- A. Provide the amount of bad debt carried by the hospital at the close of FY 2017 that was incurred prior to FY 2016.
Response: The amount of bad debt carried by the hospital at the close of FY 2017 incurred prior is FY 2016 is \$790,200.
- B. If the hospital contracts with a collection agency, provide the name of the agency
Response: NVRH contracts with Stevens Business Service, Inc.
- C. In your opinion, explain whether the agency adheres to “patient friendly billing” guidelines. *See <http://www.hfma.org/Content.aspx?id=1033>*
Response: Yes, in my opinion the agency adheres to the HFMA patient friendly guidelines.