

GREEN MOUNTAIN CARE BOARD (GMCB)  
GMCB Board Meeting Minutes  
Wednesday, March 14, 2018  
1:00 pm

**Attendance**

Kevin J. Mullin, Chair  
Susan J. Barrett, JD, Executive Director  
Judy Henkin, General Counsel  
Jessica A. Holmes, PhD  
Robin Lunge, JD, MHCDS  
Maureen Usifer  
Tom Pelham

**Executive Director's Report**

Kevin Mullin, Board Chair, called the meeting to order at approximately 1:00 pm. Susan Barrett, Executive Director, announced the appointment of Pat Jones to the position of Interim Director of Health Systems Finance.

**Minutes**

The Board voted (5-0) to approve the minutes from March 12, 2018.

**Hospital Budget Discussion**

Andy Pallito, Director of Health System Finances, GMCB

Andy presented the FY19 Hospital Budget Guidance and discussed the FY17 Hospital Budget Actuals. He then went on to discuss the next steps of the FY19 Hospital Budget Guidance process. There were 7 motions made during the discussion and they are listed below

1. Include the salary chart in the FY19 guidance without a breakout of staff but with all FTEs to tie it back to the budget submission. (Robin made the motion, Tom seconded)
  - a. Vote: Maureen, Tom, Kevin, Robin – Yes. Jessica – No
2. Any rate cut decision made by the Board would be effective October 1, 2018. (Jessica made the motion, Maureen seconded)
  - a. Vote: Maureen, Tom, Jessica, Robin – Yes. Kevin – No
3. To not allow UVMMC to hold their excess revenue in reserves with caveat that GMCB would have a requirement that the insurers and hospitals would show

impact of a rate cut. (Maureen made the motion, Jessica seconded). The Board unanimously approved the motion.

4. Not reducing Porter Hospitals rate (Robin made the motion, Jess seconded). The Board unanimously approved the motion.
5. 3% rate cut for UVMMC effective October 1, 2018. (Maureen) (withdrawn)
6. Up to 3% rate cut for UVMMC with potential investments to ACO (Robin)
7. 1% rate cut to UVMMC with investments of 7-10-million-dollar investment in increased mental health bed capacity. (Jessica made the motion). (Withdrawn).
8. Up to 3% rate cut for UVMMC with possible investments in the ACO, mental health, and/or substance abuse treatment pending further discussion with the hospitals. (Robin made the motion, Jessica seconded). (Withdrawn)
9. Direct GMCB staff to discuss with UVMMC about a potential rate cut up to 3% with investment alternatives and a smaller rate cut for the FY17 and FY18 budget overages. (Robin made the motion, Jess seconded).
10. 1% rate cut for CVMMC pending a written notice be sent to CVMMC with an opportunity for CVMMC to respond within 30 days. (Jessica made the motion, Robin seconded). The Board unanimously approved the motion.
11. Conditional setting of fee-for-service NPR of 2.5% and .4% in health reform investments for FY19 (Maureen made the motion, Jessica seconded). (Withdrawn).

### **Data Governance Council Discussion**

Dian Kahn, Director of Data & Analytics, GMCB  
Sebastian Arduengo, Staff Attorney, GMCB  
Sarah Lindberg, Health Services Researcher, GMCB

The Board and GMCB staff discussed two proposed Data Governance Council Charter proposals. One proposal made it mandatory to have a Board member on the Council while the other proposal made the Board membership optional.

1. Adopt the “may” (permissive) language for the Council membership (Jessica made the motion, Robin seconded). The Board unanimously approved the motion.
2. Include language in the charter to requiring at least 1 external member (with voting rights) to the Council to promote a diversity of viewpoints. (Robin made the motion, Jessica seconded). The Board unanimously approved the motion.
3. Requiring the council to approve the addition of additional voting members after the initial members are seated. (Robin made the motion, Jessica seconded). The Board unanimously approved the motion.
4. Approve all changes to the charter subject to the revisions that had been made by the Board that day (3/14). (Robin made the motion, Jessica seconded). The Board unanimously approved the motion.

### **ACO Certification Discussion**

Ena Backus, GMCB  
Michael Barber, GMCB  
Melissa Miles, GMCB  
Marisa Melamed, GMCB

The GMCB staff discussed the information they had received from OneCare to meet the criteria and the information OneCare Vermont still needed to submit. They reported that they believe they should have all the information by March 28.

### **Public Comment**

Marc Stanislas, University of Vermont Health Network  
Michael Del Trecco, Vermont Association of Hospitals and Health Systems  
Eric Schultheis, Office of the Health Care Advocate  
Hamilton Davis  
Susan Aranoff, VDDC  
Ken Libertoff  
Christopher Hickey, Northwestern Medical Center

### **Old Business**

None

### **New Business**

None

### **Adjourn**

The Board voted (5-0) to adjourn at approximately 2:45 pm.

GREEN MOUNTAIN CARE BOARD (GMCB)  
GMCB Board Meeting Minutes  
Wednesday, March 21, 2018  
9:00 am

**Attendance**

Kevin J. Mullin, Chair  
Susan J. Barrett, JD, Executive Director  
Judy Henkin, General Counsel  
Jessica A. Holmes, PhD  
Robin Lunge, JD, MHCDS  
Maureen Usifer (by phone)  
Tom Pelham

Kevin Mullin, Board Chair, called the meeting to order at approximately 9:00 am. Susan Barrett, Executive Director, had nothing to report to the Board and the minutes from March 14, 2018 were not approved.

**FY19 Hospital Budget Rebalance Discussion**

Pat Jones, Interim Director of Health System Finances, GMCB  
Jeff Tieman, President & CEO, VAHHS  
Mike Del Trecco, Senior VP, Finance & Operations, VAHHS

Pat Jones started the discussion by reviewing the previous Board meeting on March 14, 2018. She discussed the first four slides from her presentation. For more information, please click [here](#). Pat explained that six Vermont hospitals budgets included a variance of at least 2% between FY17 budget and their FY17 actuals and they are candidates for potential rebasing. Mike Del Trecco and Jeff Tieman from the Vermont Association of Hospital and Health Systems provided an overview of the critical access hospitals. For more information, please click [here](#). Five of the six hospitals presented to the Board; Porter Medical Center, North Country Hospital, Grace Cottage Hospital, Springfield Hospital and Gifford Medical Center (UVM Medical Center did not present at this meeting). For more information on these presentations, please click [here](#). Pat Jones finished her presentation for the Board discussing the rebasing, types of revenue, the rate for FY2019 NPR target and allowance for the health care reform investments.

**Discussion of Proposed Commercial Rate Changes & Timing**

Sara Teachout, Director, Government, Public, & Media Relations, BCBS of Vermont  
Susan Gretkowski, Senior Government Affairs Strategist, MVP Health Care  
Kathleen Fish, Chief Actuary, MVP Health Care  
George Thomson, VP Network Management

The Board asked to hear from the insurers on the impact of hospital price cuts on the commercial insurance numbers. Sara provided examples to the Board and said Vermonters would benefit from a hospital rate cut. The benefits would include lowering costs to the entire health care system, help employers and individuals who purchase health insurance. Susan Gretkowski introduced her colleagues on the phone, Kathleen Fish and George Thomson. Kathleen spoke about the process of filing their exchange rates. Kevin asked for MVP's number of lives, which is 29,000 members of large group exchange products.

### **GMCB All-Payer ACO Model Implementation Update**

Ena Backus, Chief of Health Policy, GMCB

Ena reviewed information on attribution to the Accountable Care Organization. In the Medicare group, the number of attributed lives is 39,702. This differs from OneCare's projection in their last budget submission back in December, which was 33,474 equating to a 19% change. For Medicaid, the final number is 42,342 differing by a -4% change from projection. BCBS of Vermont's number of lives is 20,838 differing by -40% and the self-funded population is 9,962 lives, which is the same as projected. The total attributed lives are 112,844.

### **OneCare Vermont Certification Update – Potential Vote**

Ena Backus, Chief of Health Policy, GMCB  
Melissa Miles, Health Policy Project Director, GMCB  
Mike Barber, Associate General Counsel, GMCB

Melissa reviewed pending items from last week's Board meeting; the GMCB staff asked OneCare to describe its process/timeline and criteria for accepting providers. OneCare's Board of Managers endorsed the timeline and 2019 Network Development Expansion Strategy, which includes provider types. The staff also asked OneCare to create a process that would allow providers who are denied participation to be allowed to file an appeal. OneCare submitted an amended OneCare Participant Appeals Policy to include 'Eligible Network Participants'. The staff recommended OneCare Vermont for ACO Certification with these changes. Robin Lunge made a motion to approve OneCare certification and Tom Pelham seconded the motion. The Board voted 4-0-1 to approve certification. Maureen Usifer was not available to vote.

### **Defining Primary Care Spend**

Rachel Block, Program Officer, Milbank Memorial Fund

Rachel Block presented to the Board the way of measuring primary care spending and why. She reviewed the purpose of measuring spending, the methods, and limitations. For more information, please click [here](#).

## **GMCB Data & Analytics Update: Comparing Sources of Expenditure Data for Healthcare**

Sarah Lindberg, Health Services Researcher, GMCB

Sarah compared three sources of data; CMS State Health Care Expenditure Accounts, GMCB Vermont Healthcare Expenditure Analysis, and the Dartmouth Atlas of Health. She discussed comparisons and methodology of each source. For more information, please click [here](#).

### **Public Comment**

Marc Stanislas, VP of Finance, UVMHN

Carmone Austin, Network Director Contracting/Revenue Strategy, UVMHN

Michael Del Trecco, VP of Finance, Vermont Association of Hospitals and Health Systems

Dale Hackett

### **Old Business**

None

### **New Business**

None

### **Adjourn**

The Board voted (4-0) to adjourn at approximately 3:15 pm.