



May 13, 2020

Donna Jerry
Senior Health Policy Analyst
Green Mountain Care Board
144 State St.
Montpelier, VT 05602

RE: Docket No. GMCB-003-19con, Emergency Department Modernization Project

Dear Donna:

Thank you for your May 8, 2020 questions regarding the above-referenced project.

Attached you will find our responses to your questions and the verification under oath form.

I hope you will find these clarifications complete and satisfactory. I will separately mail to you a three-hole punched version of our responses. If you have any additional questions, please contact me at billings@nmcinc.org or (802) 524-1044.

Sincerely,

A handwritten signature in blue ink that reads "Jonathan Billings".

Jonathan Billings
VP of Community Relations & Planning

cc: Jerry Barbini, Interim Chief Executive Officer, NMC
Michael Barber, General Counsel, Green Mountain Care Board
AJ Ruben, Supervising Attorney, Disability Rights Vermont
Ed Paquin, Executive Director, Disability Rights Vermont
Kaili Kuiper, Staff Attorney, Office of the Health Care Advocate, Vermont Legal Aid
Julia Shaw, Health Care Policy Analyst, Vermont Legal Aid
Eric Schultheis, Staff Attorney, Vermont Legal Aid
Anne Cramer, Esq.

Verification Under Oath

**STATE OF VERMONT
GREEN MOUNTAIN CARE BOARD**

In re: Northwestern Medical Center's)
Emergency Department) Docket No. GMCB-003-19con
Modernization Project)
Response to 05/08/20 Request)

Verification Under Oath to file with Certificate of Need Application, correspondence and additional information subsequent to filing an Application.

Jerry Barbini, being duly sworn, states on oath as follows:

1. My name is Jerry Barbini. I am the Interim Chief Executive Officer of Northwestern Medical Center. I have reviewed Northwestern Medical Center's response to the Green Mountain Care Board's questions dated 05/08/20 regarding NMC's Certificate of Need Application for our Emergency Department Modernization project (Docket No. GMCB-003-19con).
2. Based on my personal knowledge and after diligent inquiry, I attest that the information contained in Northwestern Medical Center's response to the Green Mountain Care Board's questions dated 05/08/20 regarding NMC's Certificate of Need Application for our Emergency Department Modernization project (Docket No. GMCB-003-19con) is true, accurate and complete, does not contain any untrue statement of a material fact, and does not omit to state a material fact.
3. My personal knowledge of the truth, accuracy and completeness of the information contained in the Northwestern Medical Center's response to the Green Mountain Care Board's questions dated 05/08/20 regarding NMC's Certificate of Need Application for our Emergency Department Modernization project (Docket No. GMCB-003-19con) is based upon either my actual knowledge of the subject information or upon information reasonably believed by me to be true and reliable and provided to me by the individuals identified below in paragraph 4. Each of these individuals has also certified that the information they have provided is true, accurate and complete, does not contain any untrue statement of a material fact and does not omit to state a material fact.
4. The following individuals have provided information or documents to me in connection with Northwestern Medical Center's response to the Green Mountain Care Board's questions dated 05/08/20 regarding NMC's Certificate of Need Application for our Emergency Department Modernization project (Docket No. GMCB-003-19con) and each individual has certified, based either upon his or her actual knowledge of the subject information or, where specifically identified in such certification, based on information reasonably believed by the individual to be reliable, that the information or documents provided are true, accurate and complete, do not contain any untrue statement of a material fact, and do not omit to state a material fact:

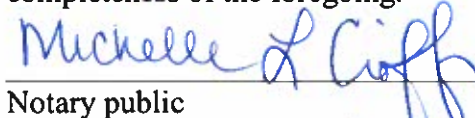
- JoAnn Manahan, RN, NMC Emergency Department Nurse Manager
- Tyson Moulton, Director of Facilities
- Jonathan Billings, Vice President of Community Relations & Planning

5. In the event that the information contained in the Northwestern Medical Center's response to the Green Mountain Care Board's questions dated 05/08/20 regarding NMC's Certificate of Need Application for our Emergency Department Modernization project (Docket No. GMCB-003-19con) becomes untrue, inaccurate or incomplete in any material respect, I acknowledge my obligation to notify the Green Mountain Care Board and to supplement the Northwestern Medical Center's response to the Green Mountain Care Board's questions dated 05/08/20 regarding NMC's Certificate of Need Application for our Emergency Department Modernization project (Docket No. GMCB-003-19con) as soon as I know, or reasonably should know, that the information or document has become untrue, inaccurate or incomplete in any material respect.



[signature]

On May 13, 2020, Jerry Barbini appeared before me and swore to the truth, accuracy and completeness of the foregoing.



Notary public

My commission expires 1/31/21
[seal]



**Northwestern Medical Center Certificate of Need Response to 010320 Questions
Emergency Department Modernization: GMCB-003-19con**

The following are Northwestern Medical Center's (NMC's) responses to the Green Mountain Care Board's (GMCB's) questions dated 05/08/20 regarding NMC's Certificate of Need application and request for expedited review relating to NMC's Emergency Department (ED) Modernization project – GMCB-003-19con.

- 1. If NMC has a low enough census in the Emergency Department, is it possible to “flex” one of the planned dedicated safe holding rooms, convertible safe holding rooms, or some other room in the Emergency Department to serve as a “mental health common space” in which mental health patients can meet with advocates, family members, support and legal services, etc.?**

Yes, a space could be temporarily flexed for this purpose if conditions allowed. The convertible safe holding rooms are an option as the stretcher in those rooms is removeable, which would create room for seating to be brought in.

- 2. Is there currently a space outside of the Emergency Department that can serve as a “mental health common space” where mental health patients can meet with advocates, family members, support and legal services, etc.?**

Yes, that could be possible. For example, it could be possible to use the hospital Chapel for a meeting of this nature if conditions allowed. The Chapel is a relatively short walk of approximately 150 feet from the Emergency Department.