

**Northwestern Medical Center  
Covid-19 Budget  
Budget FY 2021**

	(A) Covid-19 Free	(B) Expected Covid-19 Effect	(A) + (B) Expected FY2021	(C)* Possible Covid-19 Effect	(A) + (B) + (C) Total Covid-19 Budget
Operating Revenue					
Net Patient Revenue	116,693,229	1,601,584	118,294,813	(26,988,257)	91,306,556
Other Operating Revenue	5,473,872	-	5,473,872	-	5,473,872
Total Operating Revenue	122,167,101	1,601,584	123,768,685	(26,988,257)	96,780,428
Operating Expenses					
Salaries, Benefits, Physician Contracts	71,616,728	837,367	72,454,095	242,489	72,696,584
Other Operating Expenses	47,745,437	1,444,285	49,189,722	255,000	49,444,722
Total Operating Expenses	119,362,165	2,281,652	121,643,817	497,489	122,141,306
Total Operating Income (Loss)	2,804,936	(680,068)	2,124,868	(27,485,746)	(25,360,878)
Non-Operating Revenue	1,673,675	-	1,673,675	-	1,673,675
Total Income (Loss)	4,478,611	(680,068)	3,798,543	(27,485,746)	(23,687,203)
FTEs	652.94	17.71	670.65	2.58	673.23
Calculated Rate Increase Request	19.9%	1.2%	21.1%	62.9%	90.8%

\*In the case of a significant utilization impact, the value of a 1% rate increase changes from \$579,900 (column A) to \$437,069 effecting the Calculated Rate Increase Request in (C) and the final column (A) + (B) + (C)