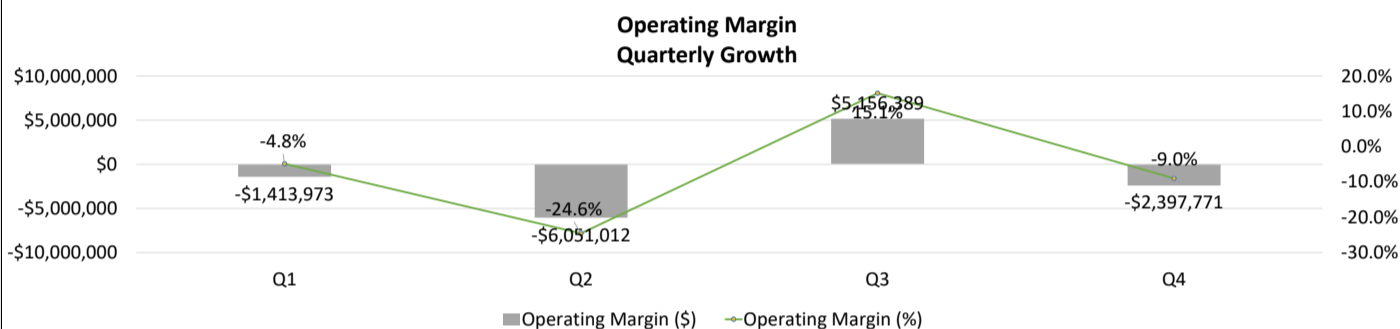
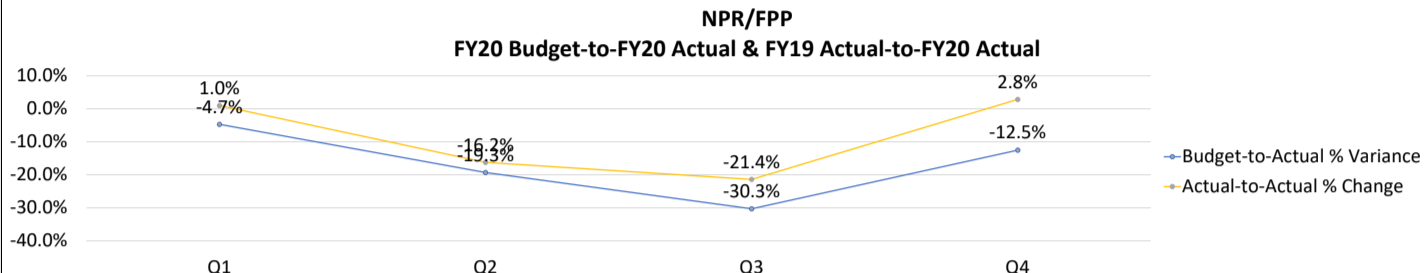
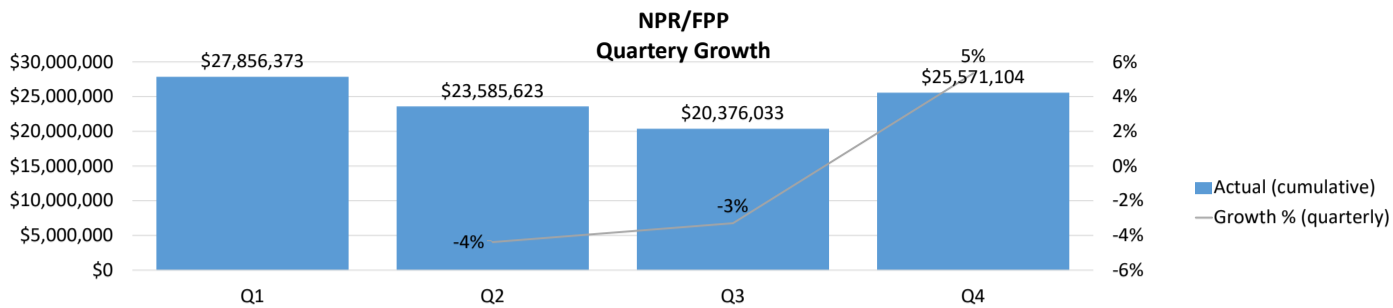
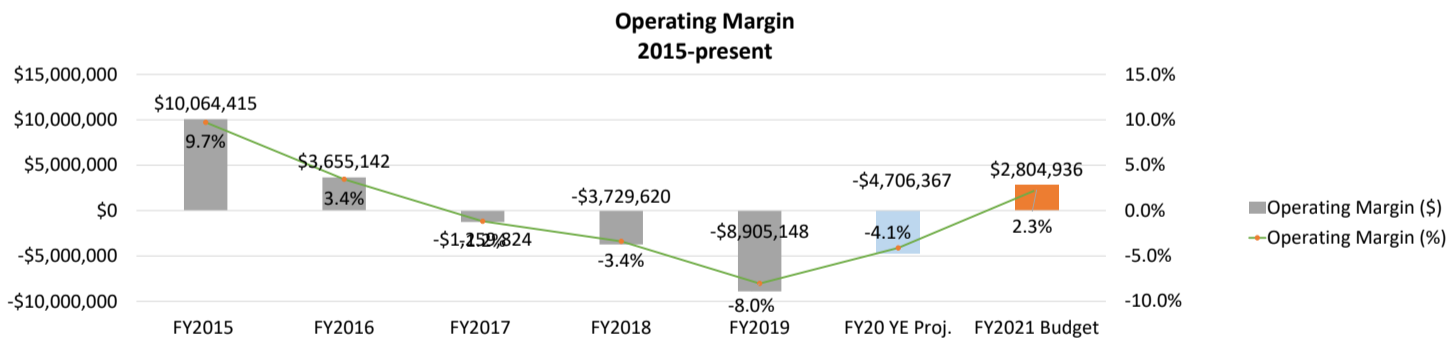
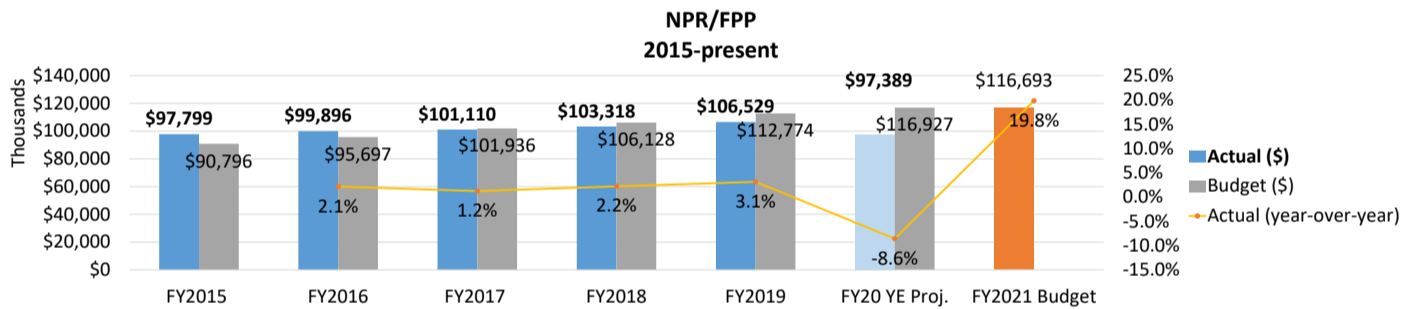


Northwestern Medical Center
 FY20 Operating Performance and FY21 Budget Request
 Budget Hearing - August 28, 2020

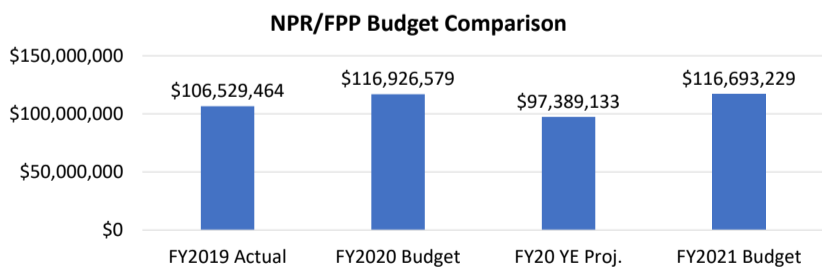
FY20 Projection



Performance 2015 - present



FY2021 Budget



Budget Guidance Maximum	
FY20 Budget-to-Projection Variance	-16.7%
FY20 Budget	\$116,926,579
FY20 Projection	\$97,389,133
FY21 Request (\$)	\$116,693,229
FY21 Request (% change FY20B)	-0.2%
FY21 Request (% change FY20P)	19.8%
NMC's -0.2% request is below the 3.5% growth rate ceiling.	

Change in Charge

History of Change in Charge

2019	2020		2021		2021 COVID-19	
Approved	Submitted	Commercial Effective Rate	Approved	Commercial Effective Rate	Submitted	Commercial Effective Rate
2.0%	5.9%		5.9%		19.9%	1.2%