

VERMONT COMMUNITY HOSPITALS

FINANCIAL AND STATISTICAL TRENDS

This report includes Actuals (2015 and 2016), Approved Budget 2017, Projections (2017) and Approved Budget 2018

Run Date: 2/22/18

**ALL VERMONT COMMUNITY HOSPITAL TOTALS
KEY HOSPITAL STATISTICS & RATIOS**

TABLE OF CONTENTS

TYPE	STATISTIC	PAGE #
General	General Information by Hospital	3
Trends	Hospital Summary Information	4
UTIL	Average Daily Census	5
UTIL	Average Length of Stay	6
UTIL	Acute ALOS	7
UTIL	Adjusted Admissions	8
UTIL	Adjusted Days	9
UTIL	Acute Admissions	10
UTIL	Acute Days	11
UTIL	Acute Care Ave Daily Census	12
CAP	Age of Plant	13
CAP	Age of Plant - Building	14
CAP	Age of Plant - Equipment	15
CAP	Long Term Debt to Capitalization	16
CAP	Debt per Staffed Bed	17
CAP	Net Prop, Plant & Equip per Staffed Bed	18
CAP	Long Term Debt to Total Assets	19
CAP	Debt Service Coverage Ratio	20
CAP	Depreciation Rate	21
CAP	Capital Expenditures to Depreciation	22
CAP	Capital Expenditure Growth Rate	23
CAP	Capital Acquisitions As a % of Net Patient Rev	24
REV	Deduction %	25
REV	Bad Debt %	26
REV	Free Care %	27
REV	Operating Margin %	28
REV	Total Margin %	29
REV	Outpatient Gross Revenue %	30
REV	Inpatient Gross Revenue %	31

TYPE	STATISTIC	PAGE #
REV	SNF/Rehab/Swing Gross Revenue %	32
REV	All Net Patient Revenue %	33
REV	Medicare Net Patient Revenue % incl Phys	34
REV	Medicaid Net Patient Revenue % incl Phys	35
REV	Commercial/Self Pay Net Patient Rev % incl Phys	36
PROD	Adjusted Admissions Per FTE	37
PROD	FTEs per 100 Adj Discharges	38
PROD	FTEs Per Adjusted Occupied Bed	39
PROD	Overhead Expense w/ fringe, as a % of Total Operating Exp	40
PROD	Return On Assets	41
COST	Cost per Adjusted Admission	42
COST	Salary per FTE - Non-MD	43
COST	Salary & Benefits per FTE - Non-MD	44
COST	Fringe Benefit % - Non-MD	45
COST	Compensation Ratio	46
COST	Capital Cost % of Total Expense	47
COST	Capital Cost per Adjusted Admission	48
COST	Contractual Allowance %	49
CASH	Current Ratio	50
CASH	Days Payable	51
CASH	Days Receivable	52
CASH	Days Cash on Hand	53
CASH	Cash Flow Margin	54
CASH	Cash to Long Term Debt	55
CASH	Cash Flow to Debt	56
UNIT	Gross Price per Discharge	57
UNIT	Gross Price per Visit	58
UNIT	Gross Revenue per Adjusted Admission	59
UNIT	Net Revenue per Adjusted Admission	60

**Vermont Community Hospitals
General Information**

Provider	Location	Chief Executive Officer	Chief Financial Officer
Brattleboro Memorial Hospital	Brattleboro	Steven Gordon	Mike Rogers
Central Vermont Hospital	Berlin	Anna Noonan	Cheyenne Holland
Copley Hospital	Morrisville	Arthur Mathisen	Rassoul Rangaviz
Gifford Medical Center	Randolph	Dan Bennett	Jeff Hebert
Grace Cottage Hospital	Townshend	Roger Allbee	Stephen Brown
Mount Ascutney Hospital	Windsor	Joseph Perras	David Sanville
North Country Hospital	Newport	Claudio Fort	Andre Bissonnette
Northeastern VT Regional Hospital	St. Johnsbury	Paul Bengtson	Bob Hersey
Northwestern Medical Center	St. Albans	Jill Bowen	Chris Hickey
Porter Medical Center	Middlebury	Fred Kniffin	Jen Bertrand
Rutland Regional Medical Center	Rutland	Tom Huebner	Judi Fox
Southwestern Vermont Medical Center	East Bennington	Thomas Dee	Steven Majetich
Springfield Hospital	Springfield	Tim Ford	Scott Whittemore
The University of Vermont Health Network		John Brumsted	Todd Keating
The University of Vermont Medical Center	Burlington	Eileen Whalen	Rick Vincent

All Vermont Community Hospitals

Hospital Summary

	Actual 2015	Actual 2016	Budget 2017	Projected 2017	Budget 2018	Y to Y A16-B17	Y to Y B17-B18	Ave Ann A15-B18
Income Statement Summary								
Gross Revenue	\$4,823,931,803	\$5,022,142,447	\$5,024,582,354	\$5,077,150,357	\$5,273,136,403	0.0%	4.9%	3.0%
Inpatient	\$1,269,276,281	\$1,317,785,611	\$1,347,919,970	\$1,375,969,490	\$1,451,184,316	2.3%	7.7%	4.6%
Outpatient	\$2,527,106,987	\$2,612,263,272	\$2,622,188,069	\$2,616,551,457	\$2,741,596,400	0.4%	4.6%	2.8%
Physician	\$949,902,175	\$1,017,957,058	\$973,751,525	\$1,005,611,914	\$996,500,048	-4.3%	2.3%	1.6%
Other Rev - Chronic, Swing, SNF	\$77,646,363	\$74,136,506	\$80,722,789	\$79,017,495	\$83,855,640	8.9%	3.9%	2.6%
Bad Debt	(\$63,368,233)	(\$63,720,674)	(\$65,795,440)	(\$63,364,767)	(\$65,542,426)	-3.3%	0.4%	1.1%
Free Care	(\$35,384,897)	(\$34,941,876)	(\$33,158,889)	(\$38,397,903)	(\$41,737,615)	5.1%	-25.9%	5.7%
All Other Deductions	(\$2,446,908,368)	(\$2,545,273,080)	(\$2,503,855,420)	(\$2,546,444,701)	(\$2,919,665,835)	1.6%	-16.6%	6.1%
Net Patient Care Revenue	\$2,278,270,306	\$2,378,206,818	\$2,421,772,605	\$2,428,942,986	\$2,246,190,527	1.8%	-7.3%	-0.5%
Deferred Prospective Pmnts, Reserves & Other	\$0	\$0	\$0	\$0	\$246,144,412			
Total NPR & FPP	\$2,278,270,306	\$2,378,206,818	\$2,421,772,605	\$2,428,942,986	\$2,492,334,939	1.8%	2.9%	3.0%
Total Operating Revenue	\$2,419,651,402	\$2,519,280,695	\$2,576,256,869	\$2,585,005,149	\$2,655,787,462	2.3%	3.1%	3.2%
Total Operating Expenses	\$2,309,283,512	\$2,419,805,495	\$2,495,382,131	\$2,519,434,754	\$2,586,679,885	3.1%	3.7%	3.9%
Operating Surplus	\$110,367,890	\$99,475,201	\$80,874,738	\$65,570,395	\$69,107,576	-18.7%	-14.5%	-14.4%
Non-Operating Revenue	(\$20,910,214)	\$41,449,741	\$38,801,160	\$55,663,897	\$39,936,040	-6.4%	2.9%	-224.1%
Total Surplus	\$89,457,676	\$140,924,941	\$119,675,898	\$121,234,292	\$109,043,617	-15.1%	-8.9%	6.8%
Utilization Statistics								
Acute Staffed Beds	942	953	954	962	961	0.1%	0.7%	0.7%
Acute Admissions	45,414	47,232	46,431	46,707	47,422	-1.7%	2.1%	1.5%
Physician Office Visits	3,621,172	3,767,171	3,880,507	3,962,451	4,166,027	3.0%	7.4%	4.8%
All Outpatient Visits	3,272,889	3,312,260	3,494,721	3,519,525	3,561,598	5.5%	1.9%	2.9%
Adjusted Admissions*	173,569	181,349	174,233	173,664	173,578	-3.9%	-0.4%	0.0%
Staffing Information								
Total Non-MD \$/FTE	\$61,326	\$63,250	\$63,995	\$65,371	\$65,943	1.2%	3.0%	2.4%
Compensation Ratio	56.0%	56.1%	57.0%	57.7%	57.3%	1.6%	0.4%	0.7%
Total Non-MD FTEs	12,491	12,777	13,074	13,014	13,345	2.3%	2.1%	2.2%
Physician FTEs	1,006	1,036	1,087	1,088	1,137	4.9%	4.6%	4.2%
	Actual 2015	Actual 2016	Budget 2017	Projected 2017	Budget 2018	Y to Y A16-B17	Y to Y B17-B18	Ave Ann A15-B18
Uncompensated Care								
Free Care % of Gross Revenue	0.7%	0.7%	0.7%	0.8%	0.8%	-5.1%	19.9%	2.6%
Bad Debt (Gross Revenue)	\$63,368,233	\$63,720,674	\$65,795,440	\$63,364,767	\$65,542,426	3.3%	-0.4%	1.1%
Bad Debt % of Gross Revenue	1.3%	1.3%	1.3%	1.2%	1.2%	3.2%	-5.1%	-1.8%
% share of total Gross Revenue								
Medicare	42.1%	42.6%	42.2%	43.3%	43.5%	-1.0%	3.2%	1.1%
Medicaid	17.6%	17.9%	18.6%	17.5%	17.1%	3.7%	-8.3%	-1.0%
Commercial	40.4%	39.4%	39.2%	39.2%	39.4%	-0.6%	0.5%	-0.8%
% share of total Net Revenue								
Medicare (w/o DSH)	32.5%	32.8%	32.3%	33.2%	30.0%	-1.3%	-7.1%	-2.6%
Medicaid (w/o DSH)	12.3%	12.2%	12.2%	11.8%	10.7%	0.1%	-12.2%	-4.4%
Commercial (w/o DSH)	55.3%	55.0%	55.4%	55.1%	59.2%	0.7%	6.8%	2.3%
Capital & Assets								
Capital Budget - no unapproved CONs	\$137,979,707	\$152,674,108	\$285,390,086	\$286,988,065	\$131,460,158	86.9%	-53.9%	-1.6%
Unapproved CONs					\$161,439,665			
Financial Indicators								
Capital Cost % of Total Expense	5.4%	5.2%	5.3%	5.1%	5.3%	1.1%	0.1%	-0.8%
Days Cash on Hand	179	183	165	186	167	-9.7%	1.1%	-2.1%

Average Daily Census		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	14.3	2	2	2	14.7	2	2	2	14.9	2	2	2	16.5	3	3	3	17.0	3	3	3	1.4%	13.6%
	GIFFORD MEDICAL CENTER	49.1	8	10	11	18.4	6	7	7	22.0	6	7	7	17.6	6	7	7	17.3	6	7	7	19.4%	-21.2%
	GRACE COTTAGE HOSPITAL	10.3	1	1	1	10.6	1	1	1	10.1	1	1	1	10.2	1	1	1	10.2	1	1	1	-4.9%	1.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	26.7	7	9	9	27.4	8	10	10	27.2	8	10	10	28.0	8	10	10	27.6	8	10	10	-0.9%	1.5%
	NORTH COUNTRY HOSPITAL	16.7	4	5	5	16.4	4	4	4	16.0	4	5	5	17.3	5	6	6	17.3	5	6	6	-2.3%	7.8%
	NORTHEASTERN VT REGIONAL HOSPITA	14.7	3	3	3	15.4	3	3	3	15.2	3	3	3	15.4	2	2	2	15.3	2	2	2	-1.6%	0.7%
	PORTER MEDICAL CENTER	17.4	5	6	6	16.7	5	6	6	17.0	5	6	6	17.1	4	5	5	17.1	4	4	4	1.7%	0.6%
	SPRINGFIELD HOSPITAL	24.9	6	8	8	23.4	7	8	8	24.4	7	8	8	22.2	7	8	8	23.7	7	8	8	4.2%	-2.9%
	BRATTLEBORO MEMORIAL HOSPITAL	16.5	⊗	4	4	16.5	⊗	5	5	15.8	⊗	4	4	16.8	⊗	4	4	17.2	⊗	5	5	-4.1%	9.1%
NORTHWESTERN MEDICAL CENTER	24.5	⊗	7	7	24.3	⊗	9	9	25.5	⊗	9	9	23.6	⊗	9	9	24.4	⊗	9	9	4.8%	-4.1%	
100-249 BEDS																							
CENTRAL VERMONT MEDICAL CENTER	173.1	⊗	3	13	170.8	⊗	3	13	189.1	⊗	3	13	183.0	⊗	3	13	192.4	⊗	3	13	10.8%	1.7%	
RUTLAND REGIONAL MEDICAL CENTER	81.5	⊗	2	12	86.3	⊗	2	12	84.3	⊗	2	12	88.3	⊗	2	12	88.5	⊗	2	12	-2.3%	5.0%	
SOUTHWESTERN VT MEDICAL CENTER	38.2	⊗	1	10	33.4	⊗	1	11	33.1	⊗	1	11	36.0	⊗	1	11	34.8	⊗	1	11	-1.0%	5.4%	
OVER 400 BEDS																							
THE UNIVERSITY OF VERMONT MEDICAL	328.5	⊗	⊗	14	329.4	⊗	⊗	14	315.7	⊗	⊗	14	332.4	⊗	⊗	14	344.0	⊗	⊗	14	-4.2%	8.9%	
COMPARATIVE DATA																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPIT	836.4	⊗			803.8	⊗			810.3	⊗			824.1	⊗			846.8	⊗			0.8%	4.5%	
MEDIAN - ALL VERMONT HOSPITALS	24.7				20.9				23.2				19.9				20.5				10.9%	-11.6%	
MEDIAN - CRITICAL ACCESS (CAH) HOSPIT	17.1				16.6				16.5				17.2				17.2				-0.3%	4.1%	
OPTIMUM 2016 ed. (2014 data)																							
(if no data is shown below, data is not available from this source)																							
NORTHEAST CAH																							
OTHER NON-PROFIT	75.0																						
100-199 BEDS	70.0																						
ALL TEACHING	186.0																						
>400 BEDS	359.0																						

Ranking:
 CAH: ranks each hospital in comparison to the other critical access hospitals
 BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
 STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Average Length of Stay

Average Length of Stay		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	2.6	1	1	1	2.7	1	1	1	2.7	1	1	1	2.9	1	2	2	2.9	1	1	1	0.0%	8.7%
	GIFFORD MEDICAL CENTER	10.5	8	10	13	4.1	5	7	8	4.7	6	8	10	3.8	6	8	9	3.8	5	7	8	16.8%	-20.4%
	GRACE COTTAGE HOSPITAL	10.1	7	9	12	10.7	8	10	13	10.0	8	10	13	11.3	8	10	13	11.3	8	10	13	-6.4%	13.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	9.0	6	8	11	10.3	7	9	12	8.8	7	9	12	10.1	7	9	12	10.1	7	9	12	-14.8%	15.6%
	NORTH COUNTRY HOSPITAL	3.3	3	5	5	3.4	4	6	7	3.2	3	5	6	3.4	3	5	5	3.4	3	5	6	-3.4%	3.9%
	NORTHEASTERN VT REGIONAL HOSPITAL	3.5	4	6	6	3.3	3	5	6	3.4	4	6	7	3.5	4	6	7	3.4	4	6	7	1.4%	0.1%
	PORTER MEDICAL CENTER	3.2	2	4	4	3.3	2	4	5	3.2	2	4	4	3.4	2	4	4	3.2	2	4	4	-3.8%	1.1%
	SPRINGFIELD HOSPITAL	4.1	5	7	8	4.1	6	8	9	4.1	5	7	8	3.8	5	7	8	3.9	6	8	9	1.4%	-5.5%
	BRATTLEBORO MEMORIAL HOSPITAL	3.1	X	3	3	3.1	X	3	3	3.0	X	2	2	3.2	X	3	3	3.1	X	3	3	-5.1%	5.0%
	NORTHWESTERN MEDICAL CENTER	3.1	X	2	2	3.0	X	2	2	3.0	X	3	3	2.9	X	1	1	3.0	X	2	2	0.6%	-0.8%
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	13.9	X	3	14	12.9	X	3	14	14.3	X	3	14	13.9	X	3	14	14.5	X	3	14	10.8%	1.7%
	RUTLAND REGIONAL MEDICAL CENTER	4.7	X	2	9	4.7	X	2	10	4.7	X	2	9	4.9	X	2	10	4.9	X	2	10	0.2%	6.0%
	SOUTHWESTERN VT MEDICAL CENTER	3.6	X	1	7	3.2	X	1	4	3.2	X	1	5	3.4	X	1	6	3.3	X	1	5	-0.2%	3.8%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	5.6	X	X	10	5.4	X	X	11	5.4	X	X	11	5.6	X	X	11	5.6	X	X	11	-1.3%	5.0%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	5.7	X			5.3	X			5.4	X			5.5	X			5.6	X			1.5%	3.0%
	MEDIAN - ALL VERMONT HOSPITALS	3.9				3.7				3.8				3.6				3.6				1.5%	-4.9%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	3.8				3.7				3.8				3.6				3.6				1.5%	-4.9%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH	5.2																					
	OTHER NON-PROFIT	4.2																					
	100-199 BEDS	4.1																					
	ALL TEACHING	4.7																					
	>400 BEDS	4.9																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

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All Vermont Community Hospitals
Report 7

Acute ALOS

Acute ALOS	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	2.7	1	1	1	2.6	1	1	1	2.7	1	1	1	2.7	1	1	1	2.8	1	1	1	3.1%	3.4%
	GIFFORD MEDICAL CENTER	3.8	7	9	10	3.8	7	9	10	4.5	8	10	11	3.7	6	8	9	3.7	7	9	10	18.1%	-18.6%
	GRACE COTTAGE HOSPITAL	3.1	2	2	2	2.7	2	2	2	2.9	2	2	2	3.1	2	3	3	3.1	2	3	3	6.6%	6.9%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	3.3	5	6	6	3.7	6	8	9	3.4	6	8	9	3.7	7	9	10	3.6	6	8	9	-6.9%	6.2%
	NORTH COUNTRY HOSPITAL	3.2	4	5	5	3.2	4	5	5	3.2	3	5	5	3.2	3	4	4	3.2	3	4	4	-1.6%	1.2%
	NORTHEASTERN VT REGIONAL HOSPITAL	3.3	6	8	8	3.2	3	4	4	3.2	5	7	7	3.2	4	5	5	3.2	4	5	5	2.0%	0.1%
	PORTER MEDICAL CENTER	3.2	3	4	4	3.4	5	7	8	3.2	4	6	6	3.3	5	7	7	3.3	5	6	6	-4.5%	1.4%
	SPRINGFIELD HOSPITAL	4.3	8	10	11	4.3	8	10	11	4.3	7	9	10	4.0	8	10	11	4.1	8	10	11	1.3%	-5.1%
	BRATTLEBORO MEMORIAL HOSPITAL	3.3	X	7	7	3.3	X	6	6	3.1	X	4	4	3.3	X	6	6	3.3	X	7	7	-4.5%	5.1%
NORTHWESTERN MEDICAL CENTER	3.1	X	3	3	2.9	X	3	3	3.1	X	3	3	2.9	X	2	2	3.1	X	2	2	5.8%	0.0%	

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	4.7	X	3	13	4.5	X	2	12	4.6	X	2	12	4.6	X	2	12	4.7	X	2	12	2.6%	2.1%
RUTLAND REGIONAL MEDICAL CENTER	4.6	X	2	12	4.7	X	3	13	4.8	X	3	13	5.0	X	3	13	5.0	X	3	13	0.7%	5.7%
SOUTHWESTERN VT MEDICAL CENTER	3.8	X	1	9	3.3	X	1	7	3.3	X	1	8	3.6	X	1	8	3.4	X	1	8	0.3%	3.2%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	5.7	X	X	14	5.5	X	X	14	5.4	X	X	14	5.6	X	X	14	5.7	X	X	14	-1.4%	5.7%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	4.6	X			4.5	X			4.5	X			4.6	X			4.7	X			-0.2%	3.7%
MEDIAN - ALL VERMONT HOSPITALS	3.3				3.3				3.3				3.4				3.3				-2.1%	2.4%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	3.2				3.3				3.2				3.3				3.2				-2.0%	0.8%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																						
NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
>400 BEDS																						

Ranking:
 CAH: ranks each hospital in comparison to the other critical access hospitals
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Report 7

Adjusted Admissions

Adjusted Admissions	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A -	2017B -						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2017B	2018B						
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	5,505	4	4	4	5,356	3	3	3	5,463	3	3	3	5,117	3	3	3	5,099	2	2	2	2.0%	-6.7%
	GIFFORD MEDICAL CENTER	5,331	2	2	2	5,166	2	2	2	5,283	2	2	2	5,089	2	2	2	5,186	3	3	3	2.3%	-1.8%
	GRACE COTTAGE HOSPITAL	2,477	1	1	1	2,655	1	1	1	2,727	1	1	1	2,438	1	1	1	2,495	1	1	1	2.7%	-8.5%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	7,827	6	6	6	6,830	6	6	6	7,397	6	6	6	6,634	6	6	6	6,905	6	6	6	8.3%	-6.7%
	NORTH COUNTRY HOSPITAL	8,970	7	8	8	9,352	7	8	8	9,280	8	9	9	8,810	7	8	8	8,698	7	8	8	-0.8%	-6.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	5,331	3	3	3	6,374	5	5	5	6,473	5	5	5	6,442	5	5	5	6,477	5	5	5	1.6%	0.1%
	PORTER MEDICAL CENTER	6,362	5	5	5	6,209	4	4	4	6,226	4	4	4	6,199	4	4	4	6,311	4	4	4	0.3%	1.4%
	SPRINGFIELD HOSPITAL	9,034	8	9	9	9,792	8	9	9	8,198	7	7	7	9,206	8	9	9	8,716	8	9	9	-16.3%	6.3%
	BRATTLEBORO MEMORIAL HOSPITAL	8,477	X	7	7	8,189	X	7	7	8,324	X	8	8	8,268	X	7	7	7,905	X	7	7	1.6%	-5.0%
NORTHWESTERN MEDICAL CENTER	10,599	X	10	10	11,121	X	10	10	11,139	X	10	10	11,497	X	10	10	11,815	X	10	10	0.2%	6.1%	

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	16,125	X	2	12	17,709	X	2	12	17,568	X	3	13	17,439	X	3	13	17,528	X	3	13	-0.8%	-0.2%
RUTLAND REGIONAL MEDICAL CENTER	17,208	X	3	13	17,901	X	3	13	17,390	X	2	12	16,920	X	2	12	16,884	X	2	12	-2.9%	-2.9%
SOUTHWESTERN VT MEDICAL CENTER	15,024	X	1	11	17,157	X	1	11	16,201	X	1	11	16,205	X	1	11	16,678	X	1	11	-5.6%	2.9%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	66,174	X	X	14	69,349	X	X	14	64,127	X	X	14	65,248	X	X	14	64,805	X	X	14	-7.5%	1.1%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	173,569	X			181,349	X			174,233	X			173,664	X			173,578	X			-3.9%	-0.4%
MEDIAN - ALL VERMONT HOSPITALS	8,723				8,771				8,261				8,539				8,301				-5.8%	0.5%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	5,934				6,291				6,350				6,320				6,394				0.9%	0.7%

* The system total may differ slightly from the sum of individual hospitals because of weighted calculations.

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																						
NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
>400 BEDS																						

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Adjusted Days

Adjusted Days	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	14,612	2	2	2	13,972	2	2	2	14,689	2	2	2	13,959	2	2	2	14,184	2	2	2	5.1%	-3.4%
	GIFFORD MEDICAL CENTER	20,398	5	5	5	19,651	3	3	3	23,740	5	5	5	18,764	3	3	3	18,980	3	3	3	20.8%	-20.1%
	GRACE COTTAGE HOSPITAL	7,585	1	1	1	7,276	1	1	1	7,968	1	1	1	7,619	1	1	1	7,796	1	1	1	9.5%	-2.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	25,526	6	6	6	25,088	6	6	6	25,294	6	6	6	24,743	6	6	6	25,066	6	6	6	0.8%	-0.9%
	NORTH COUNTRY HOSPITAL	28,760	7	8	8	30,016	7	8	8	29,320	7	8	8	28,171	7	8	8	27,812	7	8	8	-2.3%	-5.1%
	NORTHEASTERN VT REGIONAL HOSPITAL	17,822	3	3	3	20,764	4	4	4	20,891	4	4	4	20,794	5	5	5	20,929	5	5	5	0.6%	0.2%
	PORTER MEDICAL CENTER	20,255	4	4	4	20,954	5	5	5	20,066	3	3	3	20,543	4	4	4	20,623	4	4	4	-4.2%	2.8%
	SPRINGFIELD HOSPITAL	38,859	8	10	10	42,001	8	10	10	35,636	8	9	9	36,965	8	10	10	35,940	8	9	9	-15.2%	0.9%
	BRATTLEBORO MEMORIAL HOSPITAL	28,008	X	7	7	26,748	X	7	7	25,971	X	7	7	27,274	X	7	7	25,923	X	7	7	-2.9%	-0.2%
NORTHWESTERN MEDICAL CENTER	32,965	X	9	9	34,285	X	9	9	36,338	X	10	10	34,944	X	9	9	38,436	X	10	10	6.0%	5.8%	
100-249 BEDS																							
CENTRAL VERMONT MEDICAL CENTER	76,348	X	2	12	79,079	X	2	12	82,849	X	2	12	82,341	X	2	12	84,346	X	2	12	4.8%	1.8%	
RUTLAND REGIONAL MEDICAL CENTER	78,784	X	3	13	84,928	X	3	13	83,051	X	3	13	85,281	X	3	13	85,240	X	3	13	-2.2%	2.6%	
SOUTHWESTERN VT MEDICAL CENTER	56,496	X	1	11	56,436	X	1	11	53,458	X	1	11	57,646	X	1	11	56,786	X	1	11	-5.3%	6.2%	
OVER 400 BEDS																							
THE UNIVERSITY OF VERMONT MEDICAL CENTER	376,349	X	X	14	380,928	X	X	14	347,314	X	X	14	367,978	X	X	14	371,142	X	X	14	-8.8%	6.9%	
COMPARATIVE DATA																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	800,000	X			818,275	X			785,378	X			803,393	X			811,450	X			-4.0%	3.3%	
MEDIAN - ALL VERMONT HOSPITALS	28,384				28,382				27,645				27,722				26,867				-2.6%	-2.8%	
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	20,326				20,859				22,316				20,669				20,776				7.0%	-6.9%	

* The system total may differ slightly from the sum of individual hospitals because of weighted calculations.

OPTIMUM 2016 ed. (2014 data)	(if no data is shown below, data is not available from this source)																						
NORTHEAST CAH																							
OTHER NON-PROFIT																							
100-199 BEDS																							
ALL TEACHING																							
>400 BEDS																							

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Acute Admissions

Acute Admissions	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	1,724	7	8	8	1,738	7	8	8	1,755	7	8	8	1,818	7	8	8	1,841	7	8	8	1.0%	4.9%
	GIFFORD MEDICAL CENTER	1,318	4	4	4	1,303	3	3	3	1,362	4	4	4	1,322	4	4	4	1,328	3	3	3	4.5%	-2.5%
	GRACE COTTAGE HOSPITAL	130	1	1	1	131	1	1	1	142	1	1	1	120	1	1	1	120	1	1	1	8.4%	-15.5%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	398	2	2	2	358	2	2	2	360	2	2	2	370	2	2	2	365	2	2	2	0.6%	1.4%
	NORTH COUNTRY HOSPITAL	1,420	5	5	5	1,394	5	5	5	1,417	5	5	5	1,432	5	5	5	1,432	5	5	5	1.6%	1.1%
	NORTHEASTERN VT REGIONAL HOSPITAL	1,233	3	3	3	1,367	4	4	4	1,329	3	3	3	1,315	3	3	3	1,340	4	4	4	-2.8%	0.8%
	PORTER MEDICAL CENTER	1,536	6	6	6	1,454	6	6	6	1,543	6	6	6	1,446	6	6	6	1,529	6	6	6	6.1%	-0.9%
	SPRINGFIELD HOSPITAL	1,994	8	9	9	1,894	8	9	9	1,930	8	9	9	1,902	8	9	9	1,968	8	9	9	1.9%	2.0%
	BRATTLEBORO MEMORIAL HOSPITAL	1,569	X	7	7	1,611	X	7	7	1,575	X	7	7	1,634	X	7	7	1,687	X	7	7	-2.2%	7.1%
NORTHWESTERN MEDICAL CENTER	2,468	X	10	10	2,581	X	10	10	2,630	X	10	10	2,578	X	10	10	2,603	X	10	10	1.9%	-1.0%	
100-249 BEDS																							
CENTRAL VERMONT MEDICAL CENTER	3,877	X	2	12	4,220	X	2	12	4,131	X	2	12	4,140	X	2	12	4,154	X	2	12	-2.1%	0.6%	
RUTLAND REGIONAL MEDICAL CENTER	5,941	X	3	13	6,495	X	3	13	6,272	X	3	13	6,275	X	3	13	6,279	X	3	13	-3.4%	0.1%	
SOUTHWESTERN VT MEDICAL CENTER	3,411	X	1	11	3,387	X	1	11	3,341	X	1	11	3,371	X	1	11	3,398	X	1	11	-1.4%	1.7%	
OVER 400 BEDS																							
THE UNIVERSITY OF VERMONT MEDICAL CENTER	18,395	X	X	14	19,299	X	X	14	18,644	X	X	14	18,984	X	X	14	19,378	X	X	14	-3.4%	3.9%	
COMPARATIVE DATA																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	45,414	X			47,232	X			46,431	X			46,707	X			47,422	X			-1.7%	2.1%	
MEDIAN - ALL VERMONT HOSPITALS	1,647				1,675				1,665				1,726				1,764				-0.6%	5.9%	
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	1,369				1,381				1,390				1,377				1,386				0.7%	-0.3%	
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
NORTHEAST CAH																							
OTHER NON-PROFIT																							
100-199 BEDS																							
ALL TEACHING																							
>400 BEDS																							

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Acute Patient Days

Acute Patient Days		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	4,576	5	5	5	4,534	5	5	5	4,719	5	5	5	4,959	7	7	7	5,121	7	7	7	4.1%	8.5%
	GIFFORD MEDICAL CENTER	5,043	7	7	7	4,957	7	7	7	6,120	7	8	8	4,874	6	6	6	4,860	5	5	5	23.5%	-20.6%
	GRACE COTTAGE HOSPITAL	398	1	1	1	359	1	1	1	415	1	1	1	375	1	1	1	375	1	1	1	15.6%	-9.6%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	1,298	2	2	2	1,315	2	2	2	1,231	2	2	2	1,380	2	2	2	1,325	2	2	2	-6.4%	7.6%
	NORTH COUNTRY HOSPITAL	4,553	4	4	4	4,474	4	4	4	4,477	4	4	4	4,579	4	4	4	4,579	4	4	4	0.1%	2.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	4,122	3	3	3	4,326	3	3	3	4,289	3	3	3	4,245	3	3	3	4,330	3	3	3	-0.9%	1.0%
	PORTER MEDICAL CENTER	4,890	6	6	6	4,907	6	6	6	4,973	6	7	7	4,792	5	5	5	4,996	6	6	6	1.3%	0.5%
	SPRINGFIELD HOSPITAL	8,577	8	10	10	8,124	8	10	10	8,390	8	10	10	7,637	8	10	10	8,115	8	10	10	3.3%	-3.3%
	BRATTLEBORO MEMORIAL HOSPITAL	5,184	X	8	8	5,262	X	8	8	4,914	X	6	6	5,390	X	8	8	5,532	X	8	8	-6.6%	12.6%
NORTHWESTERN MEDICAL CENTER	7,676	X	9	9	7,558	X	9	9	8,152	X	9	9	7,440	X	9	9	8,068	X	9	9	7.9%	-1.0%	
100-249 BEDS																							
CENTRAL VERMONT MEDICAL CENTER	18,357	X	2	12	18,844	X	2	12	18,923	X	2	12	18,984	X	2	12	19,434	X	2	12	0.4%	2.7%	
RUTLAND REGIONAL MEDICAL CENTER	27,200	X	3	13	30,815	X	3	13	29,954	X	3	13	31,627	X	3	13	31,700	X	3	13	-2.8%	5.8%	
SOUTHWESTERN VT MEDICAL CENTER	12,827	X	1	11	11,141	X	1	11	11,024	X	1	11	11,992	X	1	11	11,570	X	1	11	-1.1%	5.0%	
OVER 400 BEDS																							
THE UNIVERSITY OF VERMONT MEDICAL CENTER	104,617	X	X	14	106,007	X	X	14	100,976	X	X	14	107,064	X	X	14	110,979	X	X	14	-4.7%	9.9%	
COMPARATIVE DATA																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	209,318	X			212,623	X			208,557	X			215,338	X			220,984	X			-1.9%	6.0%	
MEDIAN - ALL VERMONT HOSPITALS	5,114				5,110				5,547				5,175				5,327				8.6%	-4.0%	
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	4,565				4,504				4,598				4,686				4,720				2.1%	2.6%	
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
NORTHEAST CAH																							
OTHER NON-PROFIT																							
100-199 BEDS																							
ALL TEACHING																							
>400 BEDS																							

Ranking:
 CAH: ranks each hospital in comparison to the other critical access hospitals
 BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
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Acute Care Ave Daily Census		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	12.5	5	5	5	12.4	5	5	5	12.9	5	5	5	13.6	7	7	7	14.0	7	7	7	4.4%	8.5%
	GIFFORD MEDICAL CENTER	13.8	7	7	7	13.5	7	7	7	16.8	7	8	8	13.4	6	6	6	13.3	5	5	5	23.8%	-20.6%
	GRACE COTTAGE HOSPITAL	1.1	1	1	1	1.0	1	1	1	1.1	1	1	1	1.0	1	1	1	1.0	1	1	1	15.9%	-9.6%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	3.6	2	2	2	3.6	2	2	2	3.4	2	2	2	3.8	2	2	2	3.6	2	2	2	-6.1%	7.6%
	NORTH COUNTRY HOSPITAL	12.5	4	4	4	12.2	4	4	4	12.3	4	4	4	12.5	4	4	4	12.5	4	4	4	0.3%	2.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	11.3	3	3	3	11.8	3	3	3	11.8	3	3	3	11.6	3	3	3	11.9	3	3	3	-0.6%	1.0%
	PORTER MEDICAL CENTER	13.4	6	6	6	13.4	6	6	6	13.6	6	7	7	13.1	5	5	5	13.7	6	6	6	1.6%	0.5%
	SPRINGFIELD HOSPITAL	23.5	8	10	10	22.2	8	10	10	23.0	8	10	10	20.9	8	10	10	22.2	8	10	10	3.6%	-3.3%
	BRATTLEBORO MEMORIAL HOSPITAL	14.2	X	8	8	14.4	X	8	8	13.5	X	6	6	14.8	X	8	8	15.2	X	8	8	-6.4%	12.6%
	NORTHWESTERN MEDICAL CENTER	21.0	X	9	9	20.7	X	9	9	22.3	X	9	9	20.4	X	9	9	22.1	X	9	9	8.2%	-1.0%

100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	50.3	X	2	12	51.5	X	2	12	51.8	X	2	12	52.0	X	2	12	53.2	X	2	12	0.7%	2.7%
	RUTLAND REGIONAL MEDICAL CENTER	74.5	X	3	13	84.2	X	3	13	82.1	X	3	13	86.6	X	3	13	86.8	X	3	13	-2.5%	5.8%
	SOUTHWESTERN VT MEDICAL CENTER	35.1	X	1	11	30.4	X	1	11	30.2	X	1	11	32.9	X	1	11	31.7	X	1	11	-0.8%	5.0%

OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	286.6	X	X	14	289.6	X	X	14	276.6	X	X	14	293.3	X	X	14	304.1	X	X	14	-4.5%	9.9%

COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	573.5	X			580.9	X			571.4	X			590.0	X			605.4	X			-1.6%	6.0%
	MEDIAN - ALL VERMONT HOSPITALS	14.0				14.0				15.2				14.2				14.6				8.9%	-4.0%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	12.5				12.3				12.6				12.8				12.9				2.4%	2.6%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
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All Vermont Community Hospitals
Report 7

Age of Plant

Age of Plant	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	10.4	4	6	7	10.9	2	4	5	12.3	4	6	8	13.6	5	7	10	11.4	1	2	2	12.7%	-7.4%
	GIFFORD MEDICAL CENTER	11.4	6	8	9	13.1	6	8	11	12.6	5	7	9	13.6	4	6	9	14.1	6	8	10	-3.6%	11.9%
	GRACE COTTAGE HOSPITAL	10.4	3	5	6	17.8	8	10	14	20.1	7	9	13	21.6	8	10	14	21.4	8	10	14	13.2%	6.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	8.6	1	2	2	12.6	4	6	9	11.2	2	4	5	13.0	3	5	7	13.1	4	6	8	-11.2%	16.4%
	NORTH COUNTRY HOSPITAL	9.1	2	3	4	9.3	1	1	1	11.0	1	2	3	11.0	1	3	4	12.6	3	5	6	18.3%	14.4%
	NORTHEASTERN VT REGIONAL HOSPITAL	13.2	8	10	13	13.1	5	7	10	13.7	6	8	11	14.6	6	8	11	13.6	5	7	9	5.0%	-1.0%
	PORTER MEDICAL CENTER	10.8	5	7	8	11.1	3	5	6	12.0	3	5	7	12.0	2	4	6	12.0	2	3	4	8.6%	-0.5%
	SPRINGFIELD HOSPITAL	12.5	7	9	12	14.5	7	9	12	21.6	8	10	14	17.6	7	9	13	18.6	7	9	13	49.3%	-13.7%
	BRATTLEBORO MEMORIAL HOSPITAL	8.6	X	1	1	9.4	X	2	2	10.4	X	1	1	10.9	X	2	3	12.5	X	4	5	10.2%	20.7%
NORTHWESTERN MEDICAL CENTER	9.9	X	4	5	10.6	X	3	4	11.1	X	3	4	10.7	X	1	2	9.7	X	1	1	5.0%	-12.8%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	9.0	X	1	3	9.7	X	1	3	10.6	X	1	2	10.4	X	1	1	11.4	X	1	3	9.9%	7.7%
	RUTLAND REGIONAL MEDICAL CENTER	11.5	X	2	10	11.8	X	2	7	12.9	X	2	10	13.4	X	2	8	14.7	X	2	11	9.2%	13.5%
	SOUTHWESTERN VT MEDICAL CENTER	17.3	X	3	14	17.1	X	3	13	17.3	X	3	12	17.1	X	3	12	16.5	X	3	12	0.6%	-4.5%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	12.0	X	X	11	11.9	X	X	8	11.8	X	X	6	11.9	X	X	5	12.7	X	X	7	-0.5%	7.3%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	11.4	X			11.8	X			12.3	X			12.4	X			13.0	X			4.1%	6.0%
	MEDIAN - ALL VERMONT HOSPITALS	10.6				11.9				12.2				13.2				12.9				2.5%	5.9%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	10.6				12.9				12.5				13.6				13.3				-3.1%	7.0%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH	12.4																					
	OTHER NON-PROFIT	10.6																					
	100-199 BEDS	12.4																					
	ALL TEACHING	11.2																					
	>400 BEDS	10.1																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

Age of Plant Building		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	17.9	6	8	11	17.8	6	8	11	17.4	6	8	11	17.8	6	8	11	11.0	1	2	2	-2.1%	-36.6%
	GIFFORD MEDICAL CENTER	12.6	3	4	5	14.5	3	4	7	14.1	3	4	6	14.5	3	4	6	15.1	4	5	7	-2.9%	7.3%
	GRACE COTTAGE HOSPITAL	17.1	5	6	9	17.1	5	7	10	17.3	5	7	10	17.8	5	7	10	17.6	5	7	10	0.9%	1.9%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	11.5	1	2	2	11.3	1	1	1	12.4	1	1	2	11.4	1	1	1	14.2	2	3	4	10.1%	13.8%
	NORTH COUNTRY HOSPITAL	14.5	4	5	7	15.4	4	5	8	15.7	4	5	8	16.5	4	6	9	17.8	6	8	11	1.6%	13.6%
	NORTHEASTERN VT REGIONAL HOSPITAL	18.0	7	9	12	19.6	8	10	13	19.4	7	9	13	22.9	8	10	13	22.0	8	10	13	-0.9%	13.2%
	PORTER MEDICAL CENTER	11.8	2	3	3	12.6	2	2	3	13.7	2	2	4	13.3	2	3	3	14.8	3	4	5	8.3%	8.3%
	SPRINGFIELD HOSPITAL	19.3	8	10	13	18.8	7	9	12	32.6	8	10	14	22.5	7	9	12	21.1	7	9	12	73.9%	-35.2%
	BRATTLEBORO MEMORIAL HOSPITAL	11.1	X	1	1	12.7	X	3	4	13.8	X	3	5	12.8	X	2	2	15.5	X	6	8	9.1%	11.8%
	NORTHWESTERN MEDICAL CENTER	17.1	X	7	10	15.8	X	6	9	17.1	X	6	9	15.9	X	5	8	10.8	X	1	1	8.2%	-36.6%
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	12.0	X	1	4	12.1	X	1	2	13.4	X	2	3	15.8	X	2	7	17.0	X	2	9	10.2%	27.4%
	RUTLAND REGIONAL MEDICAL CENTER	14.6	X	2	8	14.4	X	2	6	12.3	X	1	1	13.5	X	1	4	11.9	X	1	3	-14.5%	-3.8%
	SOUTHWESTERN VT MEDICAL CENTER	23.9	X	3	14	23.0	X	3	14	18.5	X	3	12	25.8	X	3	14	23.5	X	3	14	-19.7%	27.1%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	13.9	X	X	6	14.0	X	X	5	15.3	X	X	7	14.4	X	X	5	14.9	X	X	6	9.2%	-3.0%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	14.3	X			14.5	X			15.1	X			15.2	X			15.1	X			4.0%	0.1%
	MEDIAN - ALL VERMONT HOSPITALS	14.5				15.0				15.5				15.9				15.3				3.5%	-1.1%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	15.8				16.3				16.5				17.1				16.4				1.3%	-0.6%
OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																					
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

Age of Plant Equipment		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE											
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B										
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE												
25-99 BEDS																												
Critical Access Hospitals	COPLEY HOSPITAL	7.8	3	5	6	8.3	2	4	5	10.0	3	5	7	11.6	4	6	8	11.7	4	6	8	19.9%	16.5%					
	GIFFORD MEDICAL CENTER	10.1	8	10	12	11.6	5	7	10	11.1	6	8	10	12.4	5	7	10	12.9	6	8	11	-4.4%	16.4%					
	GRACE COTTAGE HOSPITAL	7.9	4	6	7	18.3	8	10	14	23.3	8	10	14	26.5	8	10	14	26.2	8	10	14	26.9%	12.8%					
	MT. ASCUTNEY HOSPITAL & HEALTH CT	6.7	2	4	5	14.7	7	9	13	9.7	2	4	6	15.7	7	9	13	11.8	5	7	9	-33.7%	21.1%					
	NORTH COUNTRY HOSPITAL	5.6	1	1	1	5.8	1	1	1	7.8	1	2	3	7.6	1	1	2	9.2	1	2	3	35.3%	17.2%					
	NORTHEASTERN VT REGIONAL HOSPITAL	10.1	7	9	11	9.4	3	5	6	10.2	4	6	8	10.4	2	4	6	9.7	2	3	4	8.2%	-4.8%					
	PORTER MEDICAL CENTER	10.0	6	8	10	9.7	4	6	7	10.7	5	7	9	10.6	3	5	7	9.8	3	4	5	11.1%	-8.3%					
	SPRINGFIELD HOSPITAL	9.7	5	7	9	12.1	6	8	11	16.8	7	9	13	14.9	6	8	12	17.0	7	9	12	38.8%	0.9%					
	BRATTLEBORO MEMORIAL HOSPITAL	6.3	X	X	2	2	6.8	X	X	2	2	7.7	X	X	1	2	9.0	X	X	3	4	9.9	X	X	5	6	12.8%	29.4%
NORTHWESTERN MEDICAL CENTER	6.6	X	X	3	4	7.7	X	X	3	4	8.2	X	X	3	4	8.0	X	X	2	3	8.7	X	X	1	2	6.0%	6.8%	
100-249 BEDS																												
	CENTRAL VERMONT MEDICAL CENTER	6.5	X	X	1	3	7.4	X	X	1	3	7.3	X	X	1	1	6.9	X	X	1	1	7.7	X	X	1	1	-1.4%	5.4%
	RUTLAND REGIONAL MEDICAL CENTER	9.7	X	X	2	8	10.1	X	X	2	9	13.4	X	X	2	11	13.3	X	X	3	11	17.7	X	X	3	13	31.7%	32.1%
	SOUTHWESTERN VT MEDICAL CENTER	13.7	X	X	3	14	13.7	X	X	3	12	16.3	X	X	3	12	12.4	X	X	2	9	12.4	X	X	2	10	19.0%	-24.3%
OVER 400 BEDS																												
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	10.2	X	X	X	13	10.0	X	X	X	8	9.0	X	X	X	5	9.9	X	X	X	5	10.8	X	X	X	7	-10.3%	20.1%
COMPARATIVE DATA																												
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	9.2	X	X	X	9.7	X	X	X	10.0	X	X	X	10.3	X	X	X	11.3	X	X	X	3.6%	12.3%					
	MEDIAN - ALL VERMONT HOSPITALS	8.8				9.8				10.1				11.1				11.2				2.6%	11.2%					
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	8.8				10.6				10.5				12.0				11.7				-1.7%	12.3%					
OPTIMUM 2016 ed. (2014 data)																												
(if no data is shown below, data is not available from this source)																												
	NORTHEAST CAH																											
	OTHER NON-PROFIT																											
	100-199 BEDS																											
	ALL TEACHING																											
	>400 BEDS																											

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

Long Term Debt to Capitalization		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	10.2%	2	2	2	10.3%	1	1	1	22.6%	3	5	6	22.5%	1	3	5	20.5%	1	2	5	120.1%	-9.3%
	GIFFORD MEDICAL CENTER	28.3%	4	6	8	25.6%	3	5	7	32.3%	7	9	12	23.6%	3	5	7	23.9%	3	5	8	26.3%	-26.1%
	GRACE COTTAGE HOSPITAL	29.0%	5	7	9	25.8%	4	6	8	27.0%	4	6	8	34.1%	8	10	13	29.9%	7	9	12	4.7%	10.9%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	32.2%	6	8	10	36.1%	8	10	13	32.4%	8	10	13	33.0%	7	9	12	35.6%	8	10	13	-10.2%	9.7%
	NORTH COUNTRY HOSPITAL	7.0%	1	1	1	29.6%	5	7	9	1.9%	1	1	1	29.2%	5	7	10	27.4%	4	6	9	-93.6%	1340.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	27.0%	3	5	7	23.8%	2	4	6	22.0%	2	3	4	23.1%	2	4	6	29.0%	6	8	11	-7.5%	31.6%
	PORTER MEDICAL CENTER	33.9%	8	10	13	30.5%	7	9	11	30.2%	6	8	10	28.0%	4	6	9	27.7%	5	7	10	-1.1%	-8.2%
	SPRINGFIELD HOSPITAL	32.9%	7	9	12	29.9%	6	8	10	27.4%	5	7	9	29.4%	6	8	11	23.9%	2	4	7	-8.2%	-13.0%
	BRATTLEBORO MEMORIAL HOSPITAL	13.5%	X	3	3	15.4%	X	2	2	13.1%	X	2	2	12.4%	X	1	1	11.3%	X	1	1	-15.3%	-13.7%
NORTHWESTERN MEDICAL CENTER	13.6%	X	4	4	22.3%	X	3	5	22.1%	X	4	5	21.8%	X	2	4	20.9%	X	3	6	-0.9%	-5.3%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	18.1%	X	1	5	17.9%	X	1	3	16.2%	X	1	3	19.0%	X	2	3	18.1%	X	2	3	-9.5%	12.0%
	RUTLAND REGIONAL MEDICAL CENTER	23.7%	X	2	6	20.0%	X	2	4	26.8%	X	2	7	17.7%	X	1	2	15.7%	X	1	2	34.2%	-41.3%
	SOUTHWESTERN VT MEDICAL CENTER	37.4%	X	3	14	36.3%	X	3	14	31.1%	X	3	11	23.7%	X	3	8	19.6%	X	3	4	-14.2%	-37.2%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	32.5%	X	X	11	35.8%	X	X	12	34.5%	X	X	14	37.9%	X	X	14	36.1%	X	X	14	-3.6%	4.5%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	27.6%	X			30.5%	X			29.6%	X			31.1%	X			29.6%	X			-3.0%	0.0%
	MEDIAN - ALL VERMONT HOSPITALS	27.6%				25.7%				26.9%				23.6%				23.9%				4.8%	-11.3%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	28.6%				27.7%				27.2%				28.6%				27.5%				-1.7%	1.3%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH	22.8%																					
	OTHER NON-PROFIT	30.3%																					
	100-199 BEDS																						
	ALL TEACHING	35.3%																					
	>400 BEDS	34.0%																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

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All Vermont Community Hospitals
Report 7

Debt per Staffed Bed

Debt per Staffed Bed		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2016A - 2017B	2017B - 2018B					
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 340,821	2	2	3	\$ 350,718	2	2	2	\$ 578,706	3	5	6	\$ 609,222	3	5	7	\$ 578,866	3	5	7	65.0%	0.0%
	GIFFORD MEDICAL CENTER	\$ 453,693	3	4	5	\$ 735,404	4	6	8	\$ 1,060,915	7	9	12	\$ 666,517	4	6	8	\$ 888,997	5	7	10	44.3%	-16.2%
	GRACE COTTAGE HOSPITAL	\$ 296,562	1	1	1	\$ 321,974	1	1	1	\$ 285,520	1	1	1	\$ 306,564	1	1	1	\$ 310,192	1	1	1	-11.3%	8.6%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 760,724	5	7	9	\$ 815,792	5	7	10	\$ 758,500	4	6	8	\$ 710,583	5	7	9	\$ 762,190	4	6	9	-7.0%	0.5%
	NORTH COUNTRY HOSPITAL	\$ 1,313,963	8	10	14	\$ 1,129,629	8	10	13	\$ 1,193,852	8	10	13	\$ 1,247,275	8	10	13	\$ 1,197,743	8	10	13	5.7%	0.3%
	NORTHEASTERN VT REGIONAL HOSPIT	\$ 860,601	6	8	11	\$ 924,864	6	8	11	\$ 814,459	5	7	9	\$ 852,843	6	8	11	\$ 1,021,807	6	8	11	-11.9%	25.5%
	PORTER MEDICAL CENTER	\$ 973,996	7	9	12	\$ 966,348	7	9	12	\$ 977,795	6	8	11	\$ 984,934	7	9	12	\$ 1,107,664	7	9	12	1.2%	13.3%
	SPRINGFIELD HOSPITAL	\$ 509,273	4	6	7	\$ 516,345	3	3	4	\$ 494,595	2	3	4	\$ 520,657	2	3	4	\$ 481,525	2	3	4	-4.2%	-2.6%
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 499,440	X	5	6	\$ 562,284	X	4	5	\$ 417,415	X	2	3	\$ 417,150	X	2	3	\$ 400,901	X	2	2	-25.8%	-4.0%
NORTHWESTERN MEDICAL CENTER	\$ 394,700	X	3	4	\$ 581,002	X	5	6	\$ 549,963	X	4	5	\$ 561,848	X	4	5	\$ 554,740	X	4	6	-5.3%	0.9%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	\$ 311,399	X	1	2	\$ 365,693	X	1	3	\$ 301,195	X	1	2	\$ 410,787	X	1	2	\$ 407,857	X	1	3	-17.6%	35.4%
	RUTLAND REGIONAL MEDICAL CENTER	\$ 805,582	X	3	10	\$ 791,096	X	3	9	\$ 965,354	X	3	10	\$ 784,319	X	3	10	\$ 749,427	X	3	8	22.0%	-22.4%
	SOUTHWESTERN VT MEDICAL CENTER	\$ 691,892	X	2	8	\$ 732,984	X	2	7	\$ 629,886	X	2	7	\$ 577,165	X	2	6	\$ 528,372	X	2	5	-14.1%	-16.1%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICA	\$ 1,238,579	X	X	13	\$ 1,490,503	X	X	14	\$ 1,462,192	X	X	14	\$ 1,544,388	X	X	14	\$ 1,576,376	X	X	14	-1.9%	7.8%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPI	\$ 787,911	X			\$ 912,185	X			\$ 901,109	X			\$ 922,625	X			\$ 934,907	X			-1.2%	3.8%
	MEDIAN - ALL VERMONT HOSPITALS	\$ 600,582				\$ 734,194				\$ 694,193				\$ 637,870				\$ 664,147				-5.4%	-4.3%
	MEDIAN - CRITICAL ACCESS (CAH) HOSP	\$ 634,999				\$ 775,598				\$ 786,479				\$ 688,550				\$ 825,594				1.4%	5.0%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)

NORTHEAST CAH																							
OTHER NON-PROFIT																							
100-199 BEDS																							
ALL TEACHING																							
>400 BEDS																							

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Net Prop, Plant & Equip per Staffed Bed

Net Prop, Plant & Equip per Staffed Bed	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
		RANKING			RANKING			RANKING			RANKING			RANKING		2016A - 2017B	2017B - 2018B						
		CAH	BEDS		STATE	CAH		BEDS	STATE		CAH	BEDS		STATE	CAH			BEDS	STATE				
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 530,469	4	5	7	\$ 616,952	4	6	8	\$ 872,376	6	8	11	\$ 904,201	6	8	11	\$ 928,949	6	8	11	41.4%	6.5%
	GIFFORD MEDICAL CENTER	\$ 585,774	5	6	9	\$ 1,156,101	8	10	14	\$ 1,188,944	8	10	13	\$ 1,114,580	8	10	14	\$ 1,243,996	8	10	13	2.8%	4.6%
	GRACE COTTAGE HOSPITAL	\$ 192,554	1	1	1	\$ 181,786	1	1	1	\$ 197,718	1	1	1	\$ 165,275	1	1	1	\$ 187,873	1	1	1	8.8%	-5.0%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 437,750	3	4	6	\$ 537,351	3	4	6	\$ 588,559	2	3	5	\$ 563,432	2	3	5	\$ 516,829	2	3	5	9.5%	-12.2%
	NORTH COUNTRY HOSPITAL	\$ 1,038,449	8	10	14	\$ 993,162	7	9	12	\$ 993,852	7	9	12	\$ 929,529	7	9	12	\$ 895,393	5	7	10	0.1%	-9.9%
	NORTHEASTERN VT REGIONAL HOSPIT	\$ 741,823	7	9	12	\$ 781,149	6	8	11	\$ 805,135	5	6	9	\$ 738,391	5	7	10	\$ 948,276	7	9	12	3.1%	17.8%
	PORTER MEDICAL CENTER	\$ 698,254	6	8	11	\$ 661,638	5	7	10	\$ 703,237	4	5	8	\$ 639,731	4	5	7	\$ 679,060	4	5	7	6.3%	-3.4%
	SPRINGFIELD HOSPITAL	\$ 331,177	2	2	4	\$ 306,826	2	2	3	\$ 613,177	3	4	7	\$ 613,177	3	4	6	\$ 616,356	3	4	6	99.8%	0.5%
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 595,419	⊗	7	10	\$ 588,452	⊗	5	7	\$ 503,920	⊗	2	4	\$ 439,460	⊗	2	3	\$ 426,913	⊗	2	3	-14.4%	-15.3%
NORTHWESTERN MEDICAL CENTER	\$ 415,170	⊗	3	5	\$ 468,603	⊗	3	5	\$ 845,123	⊗	7	10	\$ 721,785	⊗	6	9	\$ 891,501	⊗	6	9	80.3%	5.5%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	\$ 282,632	⊗	1	2	\$ 296,126	⊗	1	2	\$ 298,850	⊗	1	2	\$ 274,798	⊗	1	2	\$ 274,976	⊗	1	2	0.9%	-8.0%
	RUTLAND REGIONAL MEDICAL CENTER	\$ 571,456	⊗	3	8	\$ 633,536	⊗	3	9	\$ 600,155	⊗	3	6	\$ 661,382	⊗	3	8	\$ 681,518	⊗	3	8	-5.3%	13.6%
	SOUTHWESTERN VT MEDICAL CENTER	\$ 321,449	⊗	2	3	\$ 407,599	⊗	2	4	\$ 419,648	⊗	2	3	\$ 484,042	⊗	2	4	\$ 492,399	⊗	2	4	3.0%	17.3%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICA	\$ 964,931	⊗	⊗	13	\$ 1,014,089	⊗	⊗	13	\$ 1,397,011	⊗	⊗	14	\$ 994,284	⊗	⊗	13	\$ 1,295,704	⊗	⊗	14	37.8%	-7.3%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPI	\$ 626,927	⊗			\$ 677,808	⊗			\$ 849,137	⊗			\$ 697,515	⊗			\$ 821,210	⊗			25.3%	-3.3%
	MEDIAN - ALL VERMONT HOSPITALS	\$ 550,963				\$ 602,702				\$ 658,207				\$ 650,556				\$ 680,289				9.2%	3.4%
	MEDIAN - CRITICAL ACCESS (CAH) HOSP	\$ 558,121				\$ 639,295				\$ 754,186				\$ 689,061				\$ 787,227				18.0%	4.4%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
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All Vermont Community Hospitals
Report 7

Long Term Debt to Total Assets

Long Term Debt to Total Assets		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	8.6%	2	2	2	8.7%	1	1	1	19.7%	3	4	6	19.3%	2	3	6	17.6%	1	2	5	126.7%	-10.6%
	GIFFORD MEDICAL CENTER	25.2%	8	10	13	23.8%	6	8	11	27.4%	8	10	13	22.5%	4	6	9	20.1%	4	6	9	15.3%	-26.7%
	GRACE COTTAGE HOSPITAL	20.9%	4	6	9	16.5%	2	3	6	20.2%	4	5	7	24.6%	7	9	12	20.4%	5	7	10	22.9%	1.0%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	19.2%	3	5	8	23.9%	7	9	12	21.9%	6	8	11	23.5%	5	7	10	24.0%	8	10	13	-8.3%	9.2%
	NORTH COUNTRY HOSPITAL	4.2%	1	1	1	25.9%	8	10	13	1.2%	1	1	1	24.7%	8	10	13	23.3%	6	8	11	-95.5%	1911.0%
	NORTHEASTERN VT REGIONAL HOSPITAL	21.8%	6	8	11	19.0%	4	5	8	17.8%	2	3	5	18.6%	1	2	5	23.7%	7	9	12	-6.3%	33.7%
	PORTER MEDICAL CENTER	24.4%	7	9	12	21.6%	5	7	10	20.6%	5	7	9	19.7%	3	4	7	17.7%	2	3	6	-4.7%	-14.3%
	SPRINGFIELD HOSPITAL	21.7%	5	7	10	18.9%	3	4	7	23.2%	7	9	12	24.1%	6	8	11	19.9%	3	5	8	23.0%	-14.1%
	BRATTLEBORO MEMORIAL HOSPITAL	11.1%	X	3	3	12.6%	X	2	3	10.7%	X	2	2	10.3%	X	1	2	9.3%	X	1	1	-15.0%	-13.1%
NORTHWESTERN MEDICAL CENTER	12.2%	X	4	5	20.5%	X	6	9	20.6%	X	6	8	20.2%	X	5	8	19.2%	X	4	7	0.1%	-6.5%	

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	11.2%	X	1	4	9.8%	X	1	2	11.1%	X	1	3	10.2%	X	1	1	9.7%	X	1	2	13.1%	-11.9%
RUTLAND REGIONAL MEDICAL CENTER	17.2%	X	3	7	15.0%	X	3	5	20.6%	X	3	10	13.5%	X	3	4	12.3%	X	3	4	37.7%	-40.5%
SOUTHWESTERN VT MEDICAL CENTER	12.2%	X	2	6	12.7%	X	2	4	13.0%	X	2	4	12.2%	X	2	3	11.2%	X	2	3	2.2%	-13.5%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	27.0%	X	X	14	30.4%	X	X	14	29.2%	X	X	14	32.4%	X	X	14	30.4%	X	X	14	-3.9%	3.9%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	21.5%	X			24.4%	X			23.8%	X			25.3%	X			23.7%	X			-2.3%	-0.3%
MEDIAN - ALL VERMONT HOSPITALS	18.2%				18.9%				20.4%				20.0%				19.6%				7.9%	-4.0%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	21.3%				20.3%				20.4%				23.0%				20.3%				0.6%	-0.7%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																						
NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
>400 BEDS																						

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
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All Vermont Community Hospitals
Report 7

Debt Service Coverage Ratio

Debt Service Coverage Ratio	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	28.0	8	10	14	10.9	8	10	13	10.6	8	10	13	13.6	8	10	14	4.5	7	9	11	-3.0%	-57.9%
	GIFFORD MEDICAL CENTER	3.8	5	5	5	4.6	6	7	8	2.9	4	4	4	4.2	4	6	8	2.1	2	2	2	-37.5%	-25.4%
	GRACE COTTAGE HOSPITAL	-1.3	1	1	1	-1.2	1	1	1	0.8	2	2	2	-0.6	1	1	1	0.2	1	1	1	162.0%	-69.8%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	2.5	4	4	4	5.2	7	8	9	2.0	3	3	3	10.1	7	9	12	4.7	8	10	12	-61.6%	135.4%
	NORTH COUNTRY HOSPITAL	0.4	2	2	2	3.3	3	4	4	0.3	1	1	1	2.5	3	3	3	3.3	4	6	6	-91.3%	1044.4%
	NORTHEASTERN VT REGIONAL HOSPITAL	4.9	7	7	9	4.3	5	6	7	4.2	7	7	7	4.5	6	8	10	3.6	6	8	9	-3.1%	-13.5%
	PORTER MEDICAL CENTER	1.8	3	3	3	4.1	4	5	6	4.0	6	6	6	4.4	5	7	9	2.9	3	4	4	-1.1%	-28.2%
	SPRINGFIELD HOSPITAL	4.1	6	6	6	1.0	2	2	2	3.7	5	5	5	0.7	2	2	2	3.5	5	7	8	278.9%	-4.4%
	BRATTLEBORO MEMORIAL HOSPITAL	9.5	X	8	11	2.9	X	3	3	4.3	X	8	8	3.5	X	5	6	2.7	X	3	3	51.7%	-37.2%
NORTHWESTERN MEDICAL CENTER	11.7	X	9	12	6.5	X	9	11	7.1	X	9	12	3.0	X	4	4	3.1	X	5	5	9.9%	-56.7%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	4.4	X	1	7	3.4	X	1	5	4.5	X	1	10	3.1	X	1	5	4.0	X	1	10	30.8%	-10.7%
	RUTLAND REGIONAL MEDICAL CENTER	4.5	X	2	8	7.1	X	2	12	5.4	X	2	11	6.5	X	2	11	5.7	X	2	13	-23.9%	4.6%
	SOUTHWESTERN VT MEDICAL CENTER	12.3	X	3	13	11.6	X	3	14	10.8	X	3	14	11.5	X	3	13	14.5	X	3	14	-6.6%	33.3%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	5.2	X	X	10	5.4	X	X	10	4.4	X	X	9	3.8	X	X	7	3.5	X	X	7	-19.0%	-19.7%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	3.7				5.0				3.1				4.0				3.7				-37.9%	19.7%
	MEDIAN - ALL VERMONT HOSPITALS	4.4				4.4				4.2				4.0				3.5				-4.1%	-16.6%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	3.1				4.2				3.3				4.3				3.4				-21.6%	4.9%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH	1.6																					
	OTHER NON-PROFIT	3.9																					
	100-199 BEDS	4.8																					
	ALL TEACHING	5.3																					
	>400 BEDS	5.7																					

Ranking:

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All Vermont Community Hospitals
Report 7

Depreciation Rate

Depreciation Rate	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE												
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B											
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE													
25-99 BEDS																												
Critical Access Hospitals	COPLEY HOSPITAL	5.8	4	5	8	5.4	6	6	8	4.3	4	5	6	3.9	4	4	4	4.7	5	6	9	-20.9%	11.6%					
	GIFFORD MEDICAL CENTER	4.4	1	1	1	3.8	1	1	1	4.0	3	4	4	3.9	3	3	3	3.5	2	2	2	4.7%	-11.9%					
	GRACE COTTAGE HOSPITAL	7.3	7	9	13	4.4	2	2	3	3.9	2	2	2	3.7	2	2	2	3.7	3	3	3	-12.3%	-4.1%					
	MT. ASCUTNEY HOSPITAL & HEALTH CT	7.3	8	10	14	4.8	5	5	7	5.3	6	7	9	4.5	6	7	8	4.8	6	7	10	11.3%	-10.2%					
	NORTH COUNTRY HOSPITAL	6.7	6	7	11	6.8	8	10	14	5.9	8	9	13	6.1	8	10	14	5.6	8	10	14	-13.3%	-6.4%					
	NORTHEASTERN VT REGIONAL HOSPITAL	4.6	2	2	3	4.8	4	4	6	4.5	5	6	8	4.4	5	5	6	4.4	4	4	6	-5.0%	-2.8%					
	PORTER MEDICAL CENTER	5.9	5	6	9	5.6	7	8	10	5.4	7	8	11	5.3	7	8	11	5.4	7	8	12	-2.5%	0.3%					
	SPRINGFIELD HOSPITAL	5.2	3	3	5	4.7	3	3	5	2.6	1	1	1	3.2	1	1	1	3.0	1	1	1	-44.7%	17.8%					
	BRATTLEBORO MEMORIAL HOSPITAL	6.7	X	X	8	12	6.4	X	X	9	13	6.1	X	X	10	14	6.0	X	X	9	13	5.4	X	X	-5.4%	-10.0%		
NORTHWESTERN MEDICAL CENTER	5.7	X	X	4	6	5.4	X	X	7	9	3.9	X	X	3	3	4.4	X	X	6	7	4.7	X	X	-27.6%	18.7%			
100-249 BEDS																												
	CENTRAL VERMONT MEDICAL CENTER	6.3	X	X	3	10	5.8	X	X	3	12	5.5	X	X	3	12	5.7	X	X	3	12	5.4	X	X	-3.9%	-2.1%		
	RUTLAND REGIONAL MEDICAL CENTER	5.7	X	X	2	7	5.6	X	X	2	11	5.4	X	X	2	10	5.0	X	X	2	10	4.6	X	X	-3.7%	-14.1%		
	SOUTHWESTERN VT MEDICAL CENTER	4.5	X	X	1	2	4.3	X	X	1	2	4.3	X	X	1	7	4.2	X	X	1	5	4.4	X	X	1.3%	0.9%		
OVER 400 BEDS																												
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	4.7	X	X	X	4	4.7	X	X	X	4	4.1	X	X	X	5	4.8	X	X	X	9	4.1	X	X	X	4	-10.9%	-0.2%
COMPARATIVE DATA																												
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	5.2				5.0				4.5				4.8				4.4								-9.9%	-1.9%	
	MEDIAN - ALL VERMONT HOSPITALS	5.8				5.1				4.4				4.5				4.6								-12.9%	4.9%	
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	5.8				4.8				4.4				4.1				4.6								-8.1%	4.1%	
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																												
	NORTHEAST CAH	5.0																										
	OTHER NON-PROFIT	5.4																										
	100-199 BEDS	4.5																										
	ALL TEACHING	4.7																										
	>400 BEDS	4.8																										

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

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Capital Expenditures to Depreciation		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	106.7%	6	7	10	99.3%	7	7	9	421.5%	8	10	14	823.0%	8	10	14	125.8%	3	4	8	324.7%	-70.2%
	GIFFORD MEDICAL CENTER	59.9%	2	2	2	64.7%	3	3	3	122.4%	4	5	6	99.7%	2	3	4	177.1%	7	9	13	89.2%	44.7%
	GRACE COTTAGE HOSPITAL	83.5%	4	5	5	75.7%	4	4	5	135.3%	5	6	8	126.0%	5	6	7	166.6%	6	7	11	78.6%	23.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	32.2%	1	1	1	28.9%	1	1	1	151.3%	7	8	12	180.5%	7	9	13	140.0%	5	6	10	423.8%	-7.4%
	NORTH COUNTRY HOSPITAL	115.9%	7	8	11	79.9%	5	5	6	75.8%	1	2	3	54.7%	1	1	1	73.3%	1	1	1	-5.2%	-3.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	62.7%	3	3	3	119.6%	8	9	12	97.1%	2	3	4	105.5%	3	4	5	205.4%	8	10	14	-18.8%	111.4%
	PORTER MEDICAL CENTER	95.1%	5	6	7	83.2%	6	6	7	111.6%	3	4	5	134.0%	6	7	9	140.0%	4	5	9	34.2%	25.5%
	SPRINGFIELD HOSPITAL	140.0%	8	9	12	49.3%	2	2	2	137.2%	6	7	9	111.9%	4	5	6	90.5%	2	3	3	178.5%	-34.0%
	BRATTLEBORO MEMORIAL HOSPITAL	83.3%	X	4	4	101.6%	X	8	10	61.3%	X	1	1	94.5%	X	2	3	79.6%	X	2	2	-39.7%	29.8%
	NORTHWESTERN MEDICAL CENTER	147.0%	X	10	14	203.0%	X	10	14	154.7%	X	9	13	147.8%	X	8	12	169.9%	X	8	12	-23.8%	9.8%
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	95.2%	X	1	8	133.1%	X	3	13	139.8%	X	2	10	142.0%	X	2	10	103.5%	X	1	4	5.1%	-26.0%
	RUTLAND REGIONAL MEDICAL CENTER	102.2%	X	2	9	113.3%	X	2	11	74.9%	X	1	2	75.8%	X	1	2	119.3%	X	3	7	-33.9%	59.4%
	SOUTHWESTERN VT MEDICAL CENTER	142.6%	X	3	13	72.4%	X	1	4	143.3%	X	3	11	147.7%	X	3	11	111.0%	X	2	6	97.9%	-22.6%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	91.8%	X	X	6	96.3%	X	X	8	127.2%	X	X	7	130.3%	X	X	8	108.2%	X	X	5	32.1%	-15.0%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	97.1%				101.7%				125.2%				135.7%				116.6%				23.2%	-6.8%
	MEDIAN - ALL VERMONT HOSPITALS	95.2%				89.7%				131.2%				128.1%				122.6%				46.3%	-6.6%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	89.3%				77.8%				128.8%				119.0%				140.0%				65.5%	8.7%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

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Capital Expenditure Growth Rate		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	6.2	6	7	10	5.3	6	6	8	17.9	8	10	14	31.8	8	10	14	6.0	3	4	8	235.9%	-66.7%
	GIFFORD MEDICAL CENTER	2.6	2	2	2	2.5	3	3	3	4.9	4	5	6	3.8	3	3	4	6.3	5	6	10	98.1%	27.5%
	GRACE COTTAGE HOSPITAL	6.1	5	6	9	3.3	4	4	5	5.2	5	6	7	4.7	5	5	6	6.2	4	5	9	56.7%	18.1%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	2.4	1	1	1	1.4	1	1	1	8.1	7	9	13	8.1	7	9	12	6.7	6	7	11	482.9%	-16.9%
	NORTH COUNTRY HOSPITAL	7.7	8	9	13	5.5	7	7	9	4.5	3	4	5	3.3	1	1	1	4.1	2	2	2	-17.8%	-9.5%
	NORTHEASTERN VT REGIONAL HOSPITAL	2.9	3	3	3	5.7	8	8	10	4.4	2	3	4	4.6	4	4	5	9.0	8	10	14	-22.9%	105.4%
	PORTER MEDICAL CENTER	5.6	4	5	6	4.6	5	5	7	6.1	6	7	9	7.1	6	8	11	7.6	7	8	12	30.8%	25.8%
	SPRINGFIELD HOSPITAL	7.2	7	8	12	2.3	2	2	2	3.5	1	1	1	3.5	2	2	2	2.8	1	1	1	54.1%	-22.3%
	BRATTLEBORO MEMORIAL HOSPITAL	5.6	X	4	5	6.5	X	9	12	3.7	X	2	2	5.7	X	6	7	4.3	X	3	3	-42.9%	16.9%
NORTHWESTERN MEDICAL CENTER	8.4	X	10	14	11.0	X	10	14	6.1	X	8	10	6.6	X	7	10	7.9	X	9	13	-44.8%	30.4%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	6.0	X	2	8	7.7	X	3	13	7.7	X	3	12	8.2	X	3	13	5.6	X	3	7	1.0%	-27.6%
	RUTLAND REGIONAL MEDICAL CENTER	5.9	X	1	7	6.3	X	2	11	4.0	X	1	3	3.8	X	1	3	5.5	X	2	6	-36.3%	37.0%
	SOUTHWESTERN VT MEDICAL CENTER	6.4	X	3	11	3.1	X	1	4	6.2	X	2	11	6.1	X	2	8	4.8	X	1	5	100.4%	-21.9%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	4.3	X	X	4	4.5	X	X	6	5.3	X	X	8	6.2	X	X	9	4.5	X	X	4	17.7%	-15.1%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	5.0				5.1				5.6				6.5				5.2				11.0%	-8.6%
	MEDIAN - ALL VERMONT HOSPITALS	5.9				5.0				5.3				5.9				5.8				5.5%	10.2%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	5.9				4.0				5.1				4.7				6.2				27.5%	22.7%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH	3.2																					
	OTHER NON-PROFIT	4.3																					
	100-199 BEDS	6.5																					
	ALL TEACHING	5.2																					
	>400 BEDS	4.8																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

Capital Acquisitions as a % of Net Patient Rev		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	4.1%	4	4	5	3.9%	6	6	7	15.7%	8	10	14	28.0%	8	10	14	5.5%	3	4	6	298.6%	-64.9%
	GIFFORD MEDICAL CENTER	3.7%	3	3	3	3.7%	5	5	6	7.2%	6	8	11	5.6%	6	7	9	9.2%	8	9	13	95.0%	27.5%
	GRACE COTTAGE HOSPITAL	5.9%	7	8	12	3.1%	3	3	4	4.6%	4	5	6	4.4%	4	4	5	5.8%	4	5	7	49.0%	24.6%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	2.0%	1	1	1	1.3%	1	1	1	8.0%	7	9	13	8.2%	7	9	13	6.6%	5	6	9	507.3%	-17.7%
	NORTH COUNTRY HOSPITAL	7.4%	8	10	14	5.2%	8	8	10	4.3%	3	4	5	3.3%	1	1	1	4.1%	2	3	3	-17.2%	-4.0%
	NORTHEASTERN VT REGIONAL HOSPITAL	2.4%	2	2	2	4.5%	7	7	9	3.5%	1	1	1	3.6%	2	2	2	7.9%	7	8	12	-21.1%	122.4%
	PORTER MEDICAL CENTER	4.3%	5	5	6	3.2%	4	4	5	4.8%	5	6	7	4.8%	5	5	6	7.2%	6	7	11	51.6%	49.0%
	SPRINGFIELD HOSPITAL	5.2%	6	7	8	1.7%	2	2	2	3.6%	2	3	3	4.0%	3	3	3	2.8%	1	1	1	104.5%	-20.0%
	BRATTLEBORO MEMORIAL HOSPITAL	4.7%	X	6	7	6.0%	X	9	11	3.5%	X	2	2	5.2%	X	6	7	4.0%	X	2	2	-41.4%	12.1%
NORTHWESTERN MEDICAL CENTER	6.6%	X	9	13	9.4%	X	10	14	7.1%	X	7	10	7.2%	X	8	11	12.6%	X	10	14	-24.1%	76.6%	

100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	5.3%	X	1	9	6.8%	X	3	13	7.4%	X	3	12	7.3%	X	3	12	6.7%	X	3	10	9.1%	-9.6%
	RUTLAND REGIONAL MEDICAL CENTER	5.6%	X	3	11	6.3%	X	2	12	4.0%	X	1	4	4.0%	X	1	4	6.1%	X	2	8	-35.4%	49.5%
	SOUTHWESTERN VT MEDICAL CENTER	5.4%	X	2	10	2.6%	X	1	3	5.7%	X	2	9	5.8%	X	2	10	4.5%	X	1	4	117.0%	-20.8%

OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENT	3.7%	X	X	4	4.0%	X	X	8	5.7%	X	X	8	5.6%	X	X	8	5.4%	X	X	5	42.0%	-5.0%

COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	4.4%				4.6%				5.8%				6.1%				5.9%				26.9%	1.2%
	MEDIAN - ALL VERMONT HOSPITALS	5.0%				4.0%				5.2%				5.4%				5.9%				32.4%	12.7%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	4.2%				3.4%				4.7%				4.6%				6.2%				37.2%	31.0%

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																					
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Deduction %

Deduction %	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	41.9%	2	2	2	42.8%	2	2	2	39.2%	2	2	2	41.3%	2	2	2	40.2%	2	2	2	-8.5%	2.6%
	GIFFORD MEDICAL CENTER	51.1%	6	8	9	52.7%	6	8	10	52.6%	6	8	10	51.6%	4	6	7	52.5%	4	4	4	-0.3%	-0.2%
	GRACE COTTAGE HOSPITAL	29.2%	1	1	1	33.3%	1	1	1	32.4%	1	1	1	32.4%	1	1	1	32.4%	1	1	1	-2.6%	0.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	45.4%	3	3	3	47.2%	3	4	4	47.8%	3	4	4	46.2%	3	4	4	47.5%	3	3	3	1.3%	-0.6%
	NORTH COUNTRY HOSPITAL	55.9%	8	10	14	56.4%	8	10	14	56.0%	8	10	14	56.5%	8	10	14	57.5%	7	8	10	-0.7%	2.7%
	NORTHEASTERN VT REGIONAL HOSPITAL	50.3%	5	6	7	51.0%	4	6	7	52.0%	4	6	8	52.3%	5	7	9	53.1%	5	5	6	1.9%	2.1%
	PORTER MEDICAL CENTER	50.2%	4	5	6	51.7%	5	7	8	52.6%	7	9	11	53.7%	6	8	11	63.1%	8	10	14	1.7%	20.0%
	SPRINGFIELD HOSPITAL	53.2%	7	9	11	55.2%	7	9	13	52.3%	5	7	9	54.1%	7	9	13	54.3%	6	7	8	-5.3%	3.9%
	BRATTLEBORO MEMORIAL HOSPITAL	50.5%	X	7	8	50.9%	X	5	6	51.5%	X	5	7	50.1%	X	5	6	53.5%	X	6	7	1.1%	3.9%
	NORTHWESTERN MEDICAL CENTER	48.5%	X	4	5	45.7%	X	3	3	46.1%	X	3	3	45.5%	X	3	3	59.2%	X	9	11	1.0%	28.3%
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	47.7%	X	1	4	49.1%	X	1	5	48.1%	X	1	5	48.4%	X	1	5	59.5%	X	3	12	-2.1%	23.7%
	RUTLAND REGIONAL MEDICAL CENTER	53.7%	X	3	12	53.5%	X	3	11	51.4%	X	2	6	52.0%	X	2	8	52.7%	X	1	5	-3.9%	2.6%
	SOUTHWESTERN VT MEDICAL CENTER	51.6%	X	2	10	51.8%	X	2	9	53.0%	X	3	12	54.1%	X	3	12	54.4%	X	2	9	2.2%	2.7%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENT	54.9%	X	X	13	54.3%	X	X	12	53.2%	X	X	13	53.5%	X	X	10	60.2%	X	X	13	-2.0%	13.2%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	52.8%				52.6%				51.8%				52.2%				57.4%				-1.6%	10.8%
	MEDIAN - ALL VERMONT HOSPITALS	50.4%				51.4%				51.7%				51.8%				53.9%				0.7%	4.2%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	50.2%				51.4%				52.1%				52.0%				52.8%				1.4%	1.3%
OPTIMUM 2016 ed. (2014 data)																							
(if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH	47.9%																					
	OTHER NON-PROFIT	63.6%																					
	100-199 BEDS	68.4%																					
	ALL TEACHING	67.5%																					
	>400 BEDS	70.3%																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

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All Vermont Community Hospitals
Report 7

Bad Debt %

Bad Debt %	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE											
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B										
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE												
25-99 BEDS																											
Critical Access Hospitals	COPLEY HOSPITAL	1.7%	1	1	4	1.3%	1	1	3	1.6%	3	4	8	1.4%	3	3	6	1.4%	3	3	7	26.7%	-12.5%				
	GIFFORD MEDICAL CENTER	2.0%	3	3	7	2.6%	7	9	13	2.6%	7	8	12	2.4%	6	7	11	2.6%	6	7	11	0.3%	2.3%				
	GRACE COTTAGE HOSPITAL	2.3%	6	7	11	1.6%	3	3	7	1.7%	4	5	9	2.7%	7	8	12	2.7%	7	9	13	6.5%	61.7%				
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	1.8%	2	2	6	1.5%	2	2	6	1.0%	1	1	2	1.1%	2	2	4	1.0%	2	2	3	-32.5%	0.0%				
	NORTH COUNTRY HOSPITAL	2.2%	4	5	9	1.9%	5	6	10	2.1%	6	7	11	0.6%	1	1	1	0.6%	1	1	1	7.7%	-71.6%				
	NORTHEASTERN VT REGIONAL HOSPITAL	2.4%	7	8	12	2.4%	6	7	11	1.9%	5	6	10	2.1%	4	5	9	2.1%	5	6	10	-21.3%	13.4%				
	PORTER MEDICAL CENTER	2.3%	5	6	10	1.7%	4	5	9	1.5%	2	2	5	2.3%	5	6	10	1.9%	4	4	8	-9.3%	22.4%				
	SPRINGFIELD HOSPITAL	3.5%	8	10	14	3.9%	8	10	14	4.2%	8	10	14	3.7%	8	10	14	3.4%	8	10	14	6.9%	-18.0%				
	BRATTLEBORO MEMORIAL HOSPITAL	2.9%	X	X	9	13	2.5%	X	X	8	12	3.1%	X	X	9	13	1.9%	X	X	4	8	1.9%	X	X	5	9	21.3%
NORTHWESTERN MEDICAL CENTER	2.2%	X	X	4	8	1.6%	X	X	4	8	1.6%	X	X	3	7	2.9%	X	X	9	13	2.7%	X	X	8	12	-3.1%	69.3%

100-249 BEDS																											
CENTRAL VERMONT MEDICAL CENTER	1.3%	X	X	2	3	1.4%	X	X	2	4	1.3%	X	X	1	3	1.1%	X	X	2	5	1.2%	X	X	2	5	-5.0%	-10.6%
RUTLAND REGIONAL MEDICAL CENTER	1.1%	X	X	1	2	0.8%	X	X	1	1	1.3%	X	X	2	4	1.0%	X	X	1	3	1.0%	X	X	1	4	67.2%	-24.4%
SOUTHWESTERN VT MEDICAL CENTER	1.7%	X	X	3	5	1.5%	X	X	3	5	1.5%	X	X	3	6	1.4%	X	X	3	7	1.4%	X	X	3	6	5.7%	-11.1%

OVER 400 BEDS																											
THE UNIVERSITY OF VERMONT MEDICAL CENT	0.8%	X	X	X	1	0.9%	X	X	X	2	0.8%	X	X	X	1	0.9%	X	X	X	2	0.9%	X	X	X	2	-7.5%	8.2%

COMPARATIVE DATA																											
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	1.3%					1.3%					1.3%					1.2%										3.2%	-5.1%
MEDIAN - ALL VERMONT HOSPITALS	2.1%					1.6%					1.6%					1.7%										-0.8%	2.5%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	2.2%					1.8%					1.8%					2.2%										-2.7%	12.7%

OPTIMUM 2016 ed. (2014 data)																												
(if no data is shown below, data is not available from this source)																												
NORTHEAST CAH	5.0%																											
OTHER NON-PROFIT	3.9%																											
100-199 BEDS	6.2%																											
ALL TEACHING	3.7%																											
>400 BEDS	4.9%																											

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

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All Vermont Community Hospitals
Report 7

Free Care %

Free Care %	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	0.7%	2	3	5	0.7%	5	7	10	0.8%	5	6	10	0.7%	4	5	7	0.7%	4	5	7	5.7%	-11.5%
	GIFFORD MEDICAL CENTER	0.3%	1	1	1	0.4%	1	1	1	0.5%	1	1	3	0.3%	1	1	1	0.4%	2	2	2	37.3%	-10.4%
	GRACE COTTAGE HOSPITAL	0.9%	5	6	9	0.5%	2	2	2	0.7%	4	4	7	0.4%	2	2	2	0.4%	1	1	1	39.8%	-46.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	0.9%	6	7	10	0.7%	4	5	8	0.9%	6	7	11	0.9%	5	7	10	0.8%	5	6	8	21.4%	0.0%
	NORTH COUNTRY HOSPITAL	0.8%	3	4	6	0.6%	3	4	6	0.7%	2	2	4	0.7%	3	4	6	0.7%	3	4	6	4.1%	4.2%
	NORTHEASTERN VT REGIONAL HOSPITAL	1.7%	7	8	12	1.8%	8	10	14	1.9%	7	8	12	1.7%	8	10	14	1.7%	7	9	13	3.7%	-12.2%
	PORTER MEDICAL CENTER	0.8%	4	5	7	0.9%	6	8	11	0.7%	3	3	5	1.1%	6	8	11	1.1%	6	8	10	-28.5%	65.5%
	SPRINGFIELD HOSPITAL	2.2%	8	9	13	1.8%	7	9	13	2.1%	8	10	14	1.6%	7	9	13	2.1%	8	10	14	19.2%	0.3%
	BRATTLEBORO MEMORIAL HOSPITAL	2.3%	X	10	14	0.6%	X	3	5	2.0%	X	9	13	0.9%	X	6	8	0.9%	X	7	9	239.3%	-55.6%
	NORTHWESTERN MEDICAL CENTER	0.7%	X	2	4	0.7%	X	6	9	0.7%	X	5	9	0.5%	X	3	3	0.7%	X	3	5	1.9%	-8.0%
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	1.3%	X	3	11	0.7%	X	2	7	0.7%	X	2	6	0.9%	X	2	9	1.1%	X	2	11	-1.7%	64.9%
	RUTLAND REGIONAL MEDICAL CENTER	0.8%	X	2	8	1.1%	X	3	12	0.7%	X	3	8	1.2%	X	3	12	1.2%	X	3	12	-35.4%	61.8%
	SOUTHWESTERN VT MEDICAL CENTER	0.4%	X	1	2	0.5%	X	1	3	0.5%	X	1	2	0.6%	X	1	5	0.6%	X	1	4	-4.0%	21.4%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENT	0.5%	X	X	3	0.5%	X	X	4	0.4%	X	X	1	0.6%	X	X	4	0.6%	X	X	3	-19.7%	39.4%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	0.7%				0.7%				0.7%				0.8%				0.8%				-5.1%	19.9%
	MEDIAN - ALL VERMONT HOSPITALS	0.8%				0.7%				0.7%				0.8%				0.8%				1.4%	10.9%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	0.8%				0.7%				0.7%				0.8%				0.8%				1.9%	5.0%
OPTIMUM 2016 ed. (2014 data)																							
(if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

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All Vermont Community Hospitals
Report 7

Operating Margin %

Operating Margin %	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	6.2%	8	9	12	-0.1%	2	3	3	0.5%	3	4	4	1.7%	5	7	8	0.1%	4	5	5	478.2%	-77.9%
	GIFFORD MEDICAL CENTER	2.7%	5	5	6	3.9%	8	10	12	1.9%	6	7	8	3.6%	8	10	13	2.3%	8	10	12	-49.7%	16.3%
	GRACE COTTAGE HOSPITAL	-9.8%	1	1	1	-8.0%	1	1	1	-1.0%	2	2	2	-6.6%	1	1	1	-3.0%	1	1	1	87.8%	-203.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	-2.4%	2	2	2	0.3%	4	5	5	-2.5%	1	1	1	0.6%	4	6	7	-1.7%	2	2	2	-965.2%	28.9%
	NORTH COUNTRY HOSPITAL	3.5%	6	7	9	0.2%	3	4	4	1.3%	5	6	6	-1.1%	3	3	3	0.8%	5	6	6	641.0%	-34.7%
	NORTHEASTERN VT REGIONAL HOSPITAL	2.2%	4	4	5	2.0%	7	8	9	2.0%	7	8	9	2.0%	6	8	9	1.8%	7	9	10	-0.7%	-10.5%
	PORTER MEDICAL CENTER	-2.4%	3	3	3	1.9%	6	7	8	1.0%	4	5	5	2.3%	7	9	10	-0.3%	3	4	4	-48.7%	-126.0%
	SPRINGFIELD HOSPITAL	3.9%	7	8	11	0.3%	5	6	6	2.9%	8	9	11	-3.1%	2	2	2	1.7%	6	8	8	779.1%	-40.7%
	BRATTLEBORO MEMORIAL HOSPITAL	2.8%	X	6	7	-0.6%	X	2	2	0.2%	X	3	3	-0.6%	X	4	4	-1.2%	X	3	3	134.0%	-694.1%
NORTHWESTERN MEDICAL CENTER	9.7%	X	10	14	3.4%	X	9	11	3.1%	X	10	13	-0.5%	X	5	5	0.9%	X	7	7	-10.2%	-72.4%	

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	2.9%	X	2	8	1.0%	X	1	7	1.8%	X	1	7	0.3%	X	1	6	1.8%	X	1	9	79.9%	-1.6%
RUTLAND REGIONAL MEDICAL CENTER	1.9%	X	1	4	4.2%	X	3	13	2.4%	X	2	10	2.7%	X	2	11	2.2%	X	2	11	-43.4%	-9.7%
SOUTHWESTERN VT MEDICAL CENTER	3.6%	X	3	10	3.4%	X	2	10	3.0%	X	3	12	2.9%	X	3	12	3.9%	X	3	14	-12.9%	29.8%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL CENT	6.3%	X	X	13	5.9%	X	X	14	3.8%	X	X	14	4.0%	X	X	14	3.8%	X	X	13	-36.3%	1.1%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	4.6%				3.9%				2.8%				2.5%				2.6%				-29.9%	-6.0%
MEDIAN - ALL VERMONT HOSPITALS	2.8%				1.4%				1.9%				1.1%				1.3%				30.1%	-31.8%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	2.5%				0.3%				1.1%				1.1%				0.5%				262.7%	-58.2%

OPTIMUM 2016 ed. (2014 data)																						
(if no data is shown below, data is not available from this source)																						
NORTHEAST CAH	0.0%																					
OTHER NON-PROFIT	3.2%																					
100-199 BEDS	3.9%																					
ALL TEACHING	3.3%																					
>400 BEDS	5.4%																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Total Margin %

Total Margin %	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE												
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B											
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE													
25-99 BEDS																												
Critical Access Hospitals	COPLEY HOSPITAL	7.1%	7	8	12	0.3%	2	2	2	4.3%	7	9	11	5.6%	6	8	11	0.6%	1	2	2	1445.5%	-84.9%					
	GIFFORD MEDICAL CENTER	7.9%	8	9	13	7.8%	8	10	13	3.3%	5	6	7	4.4%	5	6	8	3.6%	7	9	10	-57.3%	8.6%					
	GRACE COTTAGE HOSPITAL	-4.0%	1	1	1	-2.1%	1	1	1	2.6%	4	5	5	-1.3%	1	1	1	0.7%	2	3	3	224.9%	-72.3%					
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	-3.1%	2	2	2	2.6%	5	6	7	1.1%	1	2	2	6.5%	8	10	14	2.1%	4	6	6	-55.3%	82.9%					
	NORTH COUNTRY HOSPITAL	1.8%	5	5	6	2.5%	4	5	6	1.8%	2	3	3	0.4%	3	3	3	2.3%	5	7	7	-30.0%	27.9%					
	NORTHEASTERN VT REGIONAL HOSPITAL	0.6%	4	4	4	3.2%	6	7	8	2.0%	3	4	4	2.0%	4	4	4	1.8%	3	5	5	-37.5%	-10.5%					
	PORTER MEDICAL CENTER	2.4%	6	6	7	5.9%	7	8	10	4.7%	8	10	12	6.3%	7	9	13	3.3%	6	8	9	-20.3%	-30.4%					
	SPRINGFIELD HOSPITAL	-0.8%	3	3	3	0.7%	3	3	3	4.1%	6	8	10	-1.1%	2	2	2	3.7%	8	10	11	493.0%	-7.7%					
	BRATTLEBORO MEMORIAL HOSPITAL	4.0%	X	X	7	10	2.3%	X	X	4	5	0.9%	X	X	1	1	2.5%	X	X	5	6	-0.3%	X	X	-60.3%	-129.3%		
NORTHWESTERN MEDICAL CENTER	8.1%	X	X	10	14	6.2%	X	X	9	11	3.5%	X	X	7	9	4.7%	X	X	7	9	1.2%	X	X	-44.0%	-65.5%			
100-249 BEDS																												
	CENTRAL VERMONT MEDICAL CENTER	3.5%	X	X	2	8	1.9%	X	X	1	4	2.7%	X	X	1	6	2.1%	X	X	1	5	2.6%	X	X	46.0%	-2.4%		
	RUTLAND REGIONAL MEDICAL CENTER	1.7%	X	X	1	5	8.3%	X	X	3	14	5.1%	X	X	3	14	6.2%	X	X	3	12	5.3%	X	X	-39.3%	5.3%		
	SOUTHWESTERN VT MEDICAL CENTER	3.6%	X	X	3	9	3.8%	X	X	2	9	3.4%	X	X	2	8	3.9%	X	X	2	7	4.3%	X	X	-11.8%	27.2%		
OVER 400 BEDS																												
	THE UNIVERSITY OF VERMONT MEDICAL CENT	4.4%	X	X	X	11	6.8%	X	X	X	12	4.9%	X	X	X	13	5.4%	X	X	X	10	5.1%	X	X	X	13	-27.1%	3.9%
COMPARATIVE DATA																												
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	3.7%				5.5%				4.1%				4.6%				4.0%								-25.2%	-1.8%	
	MEDIAN - ALL VERMONT HOSPITALS	3.0%				2.9%				3.3%				4.1%				2.4%								15.7%	-26.9%	
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	1.2%				2.5%				3.0%				3.2%				2.2%								16.3%	-26.4%	
OPTIMUM 2016 ed. (2014 data)																												
(if no data is shown below, data is not available from this source)																												
	NORTHEAST CAH	-0.6%																										
	OTHER NON-PROFIT	3.9%																										
	100-199 BEDS	6.2%																										
	ALL TEACHING	4.2%																										
	>400 BEDS	6.8%																										

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Outpatient Gross Revenue %
(includes Physician Gross Revenue)

Outpatient Gross Revenue %	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	68.5%	3	3	5	67.2%	3	3	5	67.6%	3	3	5	63.9%	3	3	5	63.3%	3	3	6	0.6%	-6.3%
	GIFFORD MEDICAL CENTER	69.8%	4	4	6	73.0%	4	4	7	72.4%	4	4	7	72.4%	4	4	7	73.0%	4	4	7	-0.9%	0.8%
	GRACE COTTAGE HOSPITAL	52.4%	2	2	3	53.4%	2	2	3	54.8%	2	2	3	52.4%	2	2	3	53.7%	2	2	3	2.5%	-1.9%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	52.0%	1	1	2	51.3%	1	1	2	51.9%	1	1	2	51.4%	1	1	2	52.2%	1	1	2	1.1%	0.7%
	NORTH COUNTRY HOSPITAL	83.9%	8	10	14	84.8%	8	10	14	84.4%	8	10	14	83.3%	8	10	14	83.1%	8	10	14	-0.5%	-1.5%
	NORTHEASTERN VT REGIONAL HOSPITAL	75.8%	6	6	9	77.6%	6	7	10	78.3%	7	8	11	78.4%	6	7	10	78.3%	7	8	11	0.9%	0.0%
	PORTER MEDICAL CENTER	75.0%	5	5	8	76.0%	5	5	8	74.7%	5	5	8	75.9%	5	5	8	75.3%	5	5	8	-1.7%	0.8%
	SPRINGFIELD HOSPITAL	77.8%	7	8	12	80.6%	7	9	13	76.3%	6	6	9	79.2%	7	8	12	77.3%	6	6	9	-5.3%	1.2%
	BRATTLEBORO MEMORIAL HOSPITAL	81.5%	X	9	13	80.3%	X	8	12	81.1%	X	9	13	80.2%	X	9	13	78.7%	X	9	12	0.9%	-3.0%
NORTHWESTERN MEDICAL CENTER	76.7%	X	7	10	76.7%	X	6	9	76.3%	X	7	10	77.5%	X	6	9	78.0%	X	7	10	-0.5%	2.1%	

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	70.9%	X	2	7	71.5%	X	2	6	71.1%	X	2	6	71.0%	X	2	6	56.2%	X	1	4	-0.7%	-20.9%
RUTLAND REGIONAL MEDICAL CENTER	65.3%	X	1	4	63.7%	X	1	4	63.9%	X	1	4	62.9%	X	1	4	62.8%	X	2	5	0.3%	-1.8%
SOUTHWESTERN VT MEDICAL CENTER	77.3%	X	3	11	80.3%	X	3	11	79.4%	X	3	12	79.2%	X	3	11	79.6%	X	3	13	-1.1%	0.3%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL CENT	44.0%	X	X	1	43.7%	X	X	1	44.4%	X	X	1	43.5%	X	X	1	44.7%	X	X	1	1.5%	0.6%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	57.9%				58.2%				58.6%				57.8%				57.5%				0.7%	-1.9%
MEDIAN - ALL VERMONT HOSPITALS	73.0%				74.5%				73.6%				74.2%				74.1%				-1.3%	0.8%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	72.4%				74.5%				73.6%				74.2%				74.1%				-1.3%	0.8%

OPTIMUM 2016 ed. (2014 data)																						
(if no data is shown below, data is not available from this source)																						
NORTHEAST CAH	75.6%																					
OTHER NON-PROFIT	59.7%																					
100-199 BEDS	52.9%																					
ALL TEACHING	46.4%																					
>400 BEDS	42.7%																					

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Inpatient Gross Revenue %

Inpatient Gross Revenue %	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	31.3%	8	10	13	32.5%	8	10	13	32.1%	8	10	13	35.5%	8	10	13	36.1%	8	10	13	-1.0%	12.4%
	GIFFORD MEDICAL CENTER	24.7%	7	9	11	25.2%	7	9	11	25.8%	7	9	11	26.0%	7	9	11	25.6%	7	9	11	2.2%	-0.7%
	GRACE COTTAGE HOSPITAL	5.2%	2	2	2	4.9%	1	1	1	5.2%	2	2	2	4.9%	1	1	1	4.8%	1	1	1	5.6%	-7.6%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	5.1%	1	1	1	5.2%	2	2	2	4.9%	1	1	1	5.6%	2	2	2	5.3%	2	2	2	-7.1%	8.6%
	NORTH COUNTRY HOSPITAL	15.8%	3	3	3	14.9%	3	3	3	15.3%	3	3	3	16.3%	3	3	3	16.5%	3	3	3	2.4%	7.8%
	NORTHEASTERN VT REGIONAL HOSPITAL	23.1%	5	6	7	21.4%	5	6	7	20.5%	4	5	5	20.4%	4	5	5	20.7%	4	4	5	-4.3%	0.8%
	PORTER MEDICAL CENTER	24.1%	6	8	10	23.4%	6	8	9	24.8%	6	8	10	23.3%	6	8	9	24.2%	6	8	10	5.8%	-2.2%
	SPRINGFIELD HOSPITAL	22.1%	4	5	5	19.3%	4	4	4	23.5%	5	6	8	20.7%	5	6	6	22.6%	5	7	8	21.7%	-4.1%
	BRATTLEBORO MEMORIAL HOSPITAL	18.5%	X	4	4	19.7%	X	5	5	18.9%	X	4	4	19.8%	X	4	4	21.3%	X	5	6	-3.8%	12.8%
	NORTHWESTERN MEDICAL CENTER	23.3%	X	7	8	23.2%	X	7	8	23.6%	X	7	9	22.4%	X	7	8	22.0%	X	6	7	1.7%	-6.7%

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	24.0%	X	2	9	23.8%	X	2	10	23.5%	X	2	7	23.7%	X	2	10	23.7%	X	2	9	-1.3%	0.8%
RUTLAND REGIONAL MEDICAL CENTER	34.5%	X	3	14	36.3%	X	3	14	36.1%	X	3	14	37.1%	X	3	14	37.2%	X	3	14	-0.6%	3.1%
SOUTHWESTERN VT MEDICAL CENTER	22.7%	X	1	6	19.7%	X	1	6	20.6%	X	1	6	20.8%	X	1	7	20.4%	X	1	4	4.5%	-1.2%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL CENT	28.1%	X	X	12	28.2%	X	X	12	29.4%	X	X	12	29.5%	X	X	12	30.3%	X	X	12	4.3%	3.0%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	26.3%				26.2%				26.8%				27.1%				27.5%				2.2%	2.6%
MEDIAN - ALL VERMONT HOSPITALS	23.2%				22.3%				23.5%				21.6%				22.3%				5.4%	-5.2%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	22.6%				20.4%				22.0%				20.5%				21.6%				8.1%	-1.8%

OPTIMUM 2016 ed. (2014 data)																						
(if no data is shown below, data is not available from this source)																						
NORTHEAST CAH	24.5%																					
OTHER NON-PROFIT	41.5%																					
100-199 BEDS	48.7%																					
ALL TEACHING	54.5%																					
>400 BEDS	57.8%																					

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

SNF/Rehab/Swing Gross Revenue %

SNF/Rehab/Swing Gross Revenue %	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	0.2%	2	4	5	0.3%	3	5	7	0.3%	2	4	6	0.6%	3	5	7	0.6%	4	6	8	-19.3%	119.8%
	GIFFORD MEDICAL CENTER	5.5%	6	8	12	1.8%	6	8	11	1.8%	6	8	11	1.6%	6	8	11	1.4%	6	8	11	3.8%	-20.9%
	GRACE COTTAGE HOSPITAL	25.8%	8	10	14	25.5%	8	10	14	22.6%	8	10	14	25.3%	8	10	14	24.7%	8	10	14	-11.4%	9.7%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	20.4%	7	9	13	22.1%	7	9	13	21.8%	7	9	13	22.2%	7	9	13	21.6%	7	9	13	-1.3%	-0.8%
	NORTH COUNTRY HOSPITAL	0.3%	3	5	7	0.3%	2	4	6	0.3%	3	5	7	0.4%	2	4	6	0.4%	2	4	6	7.5%	23.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	1.1%	5	7	9	0.9%	5	7	9	1.2%	5	7	10	1.2%	5	7	10	1.0%	5	7	9	27.1%	-14.1%
	PORTER MEDICAL CENTER	0.9%	4	6	8	0.5%	4	6	8	0.5%	4	6	8	0.7%	4	6	8	0.5%	3	5	7	-8.5%	-5.7%
	SPRINGFIELD HOSPITAL	0.1%	1	3	4	0.1%	1	3	5	0.1%	1	3	5	0.1%	1	3	5	0.2%	1	3	5	45.2%	15.1%
	BRATTLEBORO MEMORIAL HOSPITAL	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	0.0%
NORTHWESTERN MEDICAL CENTER	0.0%	X	2	3	0.1%	X	2	4	0.0%	X	2	4	0.1%	X	2	4	0.0%	X	1	1	-49.5%	-100.0%	

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	5.0%	X	3	11	4.6%	X	3	12	5.4%	X	3	12	5.3%	X	3	12	5.7%	X	3	12	17.3%	5.3%
RUTLAND REGIONAL MEDICAL CENTER	0.2%	X	2	6	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	0.0%
SOUTHWESTERN VT MEDICAL CENTER	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	X	1	1	0.0%	0.0%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL CENT	1.1%	X	X	10	1.0%	X	X	10	1.1%	X	X	9	1.1%	X	X	9	1.1%	X	X	10	12.7%	-1.4%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	1.6%				1.5%				1.6%				1.6%				1.6%				8.8%	-1.0%
MEDIAN - ALL VERMONT HOSPITALS	0.6%				0.4%				0.4%				0.7%				0.5%				-3.7%	24.7%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	1.0%				0.7%				0.8%				0.9%				0.8%				13.8%	-5.5%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																						
NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
>400 BEDS																						

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Net Patient Revenue % with DSH & GME		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	58.1%	7	9	13	57.2%	7	9	13	60.8%	7	9	13	58.7%	7	9	13	59.8%	7	9	13	6.4%	-1.7%
	GIFFORD MEDICAL CENTER	48.9%	3	3	6	47.3%	3	3	5	47.4%	3	3	5	48.4%	5	5	8	47.5%	5	7	11	0.4%	0.2%
	GRACE COTTAGE HOSPITAL	70.8%	8	10	14	66.7%	8	10	14	67.6%	8	10	14	67.6%	8	10	14	67.6%	8	10	14	1.3%	-0.1%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	54.6%	6	8	12	52.8%	6	7	11	52.2%	6	7	11	53.8%	6	7	11	52.5%	6	8	12	-1.1%	0.5%
	NORTH COUNTRY HOSPITAL	44.1%	1	1	1	43.6%	1	1	1	44.0%	1	1	1	43.5%	1	1	1	42.5%	2	3	5	0.8%	-3.4%
	NORTHEASTERN VT REGIONAL HOSPITAL	49.7%	4	5	8	49.0%	5	5	8	48.0%	5	5	7	47.7%	4	4	6	46.9%	4	6	9	-2.0%	-2.3%
	PORTER MEDICAL CENTER	49.8%	5	6	9	48.3%	4	4	7	47.4%	2	2	4	46.3%	3	3	4	36.9%	1	1	1	-1.9%	-22.2%
	SPRINGFIELD HOSPITAL	46.8%	2	2	4	44.8%	2	2	2	47.7%	4	4	6	45.9%	2	2	2	45.7%	3	4	7	6.6%	-4.2%
	BRATTLEBORO MEMORIAL HOSPITAL	49.5%	X	4	7	49.1%	X	6	9	48.5%	X	6	8	49.9%	X	6	9	46.5%	X	5	8	-1.2%	-4.1%
NORTHWESTERN MEDICAL CENTER	51.5%	X	7	10	54.3%	X	8	12	53.9%	X	8	12	54.5%	X	8	12	40.8%	X	2	4	-0.8%	-24.2%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	52.3%	X	3	11	50.9%	X	3	10	51.9%	X	3	10	51.6%	X	3	10	40.5%	X	1	3	2.0%	-21.9%
	RUTLAND REGIONAL MEDICAL CENTER	46.3%	X	1	3	46.5%	X	1	4	48.6%	X	2	9	48.0%	X	2	7	47.3%	X	3	10	4.5%	-2.7%
	SOUTHWESTERN VT MEDICAL CENTER	48.4%	X	2	5	48.2%	X	2	6	47.0%	X	1	3	45.9%	X	1	3	45.6%	X	2	6	-2.4%	-3.1%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENT	45.1%	X	X	2	45.7%	X	X	3	46.8%	X	X	2	46.5%	X	X	5	39.8%	X	X	2	2.4%	-15.0%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	47.2%				47.4%				48.2%				47.8%				42.6%				1.8%	-11.6%
	MEDIAN - ALL VERMONT HOSPITALS	49.6%				48.6%				48.3%				48.2%				46.1%				-0.7%	-4.5%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	49.8%				48.6%				47.9%				48.0%				47.2%				-1.5%	-1.4%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

Medicare Net Patient Revenue % including Phys		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	47.1%	6	8	12	45.6%	6	7	11	53.2%	7	9	13	47.4%	6	7	11	50.5%	7	9	13	16.7%	-5.1%
	GIFFORD MEDICAL CENTER	41.7%	3	4	7	37.3%	2	2	5	38.4%	2	2	5	38.3%	3	3	6	39.2%	4	6	10	3.0%	2.1%
	GRACE COTTAGE HOSPITAL	86.8%	8	10	14	78.6%	8	10	14	79.6%	8	10	14	80.6%	8	10	14	80.4%	8	10	14	1.3%	1.0%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	52.1%	7	9	13	53.1%	7	9	13	51.5%	6	8	12	52.2%	7	8	12	49.4%	6	8	12	-3.0%	-4.1%
	NORTH COUNTRY HOSPITAL	37.8%	1	1	4	37.4%	3	3	6	36.6%	1	1	4	32.5%	1	1	2	32.1%	2	3	5	-2.2%	-12.4%
	NORTHEASTERN VT REGIONAL HOSPITAL	40.9%	2	2	5	40.3%	4	5	8	39.7%	3	3	6	41.9%	4	5	8	41.3%	5	7	11	-1.4%	3.9%
	PORTER MEDICAL CENTER	46.5%	5	7	11	44.3%	5	6	10	41.5%	4	5	8	42.8%	5	6	9	27.8%	1	1	3	-6.3%	-32.9%
	SPRINGFIELD HOSPITAL	42.7%	4	5	8	32.4%	1	1	2	44.3%	5	6	9	37.5%	2	2	5	38.6%	3	5	9	37.0%	-12.9%
	BRATTLEBORO MEMORIAL HOSPITAL	41.4%	X	3	6	38.5%	X	4	7	39.9%	X	4	7	40.1%	X	4	7	35.7%	X	4	8	3.5%	-10.5%
NORTHWESTERN MEDICAL CENTER	43.4%	X	6	10	49.6%	X	8	12	48.5%	X	7	11	53.8%	X	9	13	29.7%	X	2	4	-2.2%	-38.7%	

100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	43.2%	X	3	9	41.8%	X	3	9	45.2%	X	3	10	44.7%	X	3	10	26.5%	X	1	2	8.2%	-41.3%
	RUTLAND REGIONAL MEDICAL CENTER	31.7%	X	1	2	33.6%	X	1	3	34.3%	X	1	2	33.6%	X	1	3	33.2%	X	2	6	2.1%	-3.3%
	SOUTHWESTERN VT MEDICAL CENTER	35.7%	X	2	3	37.1%	X	2	4	35.5%	X	2	3	34.5%	X	2	4	33.8%	X	3	7	-4.3%	-4.6%

OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	31.6%	X	X	1	31.8%	X	X	1	31.7%	X	X	1	31.9%	X	X	1	22.8%	X	X	1	-0.2%	-28.1%

COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	35.9%				35.8%				36.4%				36.1%				29.0%				1.5%	-20.2%
	MEDIAN - ALL VERMONT HOSPITALS	42.2%				39.4%				40.7%				41.0%				34.8%				3.2%	-14.6%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	44.6%				42.3%				42.9%				42.3%				40.2%				1.5%	-6.2%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

Medicaid Net Patient Revenue % including Phys		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	31.2%	4	5	6	34.4%	7	8	11	34.3%	6	6	9	34.2%	6	7	10	35.4%	6	8	12	-0.2%	3.0%
	GIFFORD MEDICAL CENTER	33.7%	7	8	10	23.4%	1	1	1	23.3%	1	1	1	26.7%	3	3	3	21.9%	2	2	2	-0.5%	-6.2%
	GRACE COTTAGE HOSPITAL	36.9%	8	9	12	36.7%	8	9	12	41.3%	8	10	13	38.5%	8	9	12	38.7%	7	9	13	12.4%	-6.3%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	29.5%	3	4	5	25.5%	2	2	2	31.2%	5	5	8	27.2%	4	4	4	27.3%	4	5	6	22.4%	-12.4%
	NORTH COUNTRY HOSPITAL	23.9%	1	1	1	26.5%	3	3	3	26.0%	2	2	2	24.4%	1	1	1	23.6%	3	3	3	-1.9%	-9.4%
	NORTHEASTERN VT REGIONAL HOSPITAL	31.9%	5	6	7	31.2%	5	5	7	27.8%	3	3	3	30.9%	5	6	8	30.2%	5	7	11	-10.8%	8.6%
	PORTER MEDICAL CENTER	32.5%	6	7	9	31.6%	6	6	8	28.3%	4	4	4	26.3%	2	2	2	13.6%	1	1	1	-10.3%	-52.2%
	SPRINGFIELD HOSPITAL	27.9%	2	3	3	26.6%	4	4	4	36.6%	7	8	11	34.3%	7	8	11	42.0%	8	10	14	37.4%	14.9%
	BRATTLEBORO MEMORIAL HOSPITAL	27.4%	X	2	2	32.4%	X	7	9	34.3%	X	7	10	29.4%	X	5	6	29.1%	X	6	10	5.9%	-15.2%
	NORTHWESTERN MEDICAL CENTER	37.8%	X	10	13	39.1%	X	10	13	38.7%	X	9	12	40.1%	X	10	13	24.8%	X	4	4	-0.9%	-35.8%

100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	44.0%	X	3	14	41.6%	X	3	14	41.7%	X	3	14	41.1%	X	3	14	28.3%	X	3	9	0.3%	-32.3%
	RUTLAND REGIONAL MEDICAL CENTER	29.3%	X	1	4	27.5%	X	1	5	29.2%	X	1	5	29.1%	X	1	5	27.9%	X	1	7	6.3%	-4.6%
	SOUTHWESTERN VT MEDICAL CENTER	34.1%	X	2	11	34.1%	X	2	10	29.7%	X	2	6	29.6%	X	2	7	27.9%	X	2	8	-12.9%	-6.0%

OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	32.1%	X	X	8	31.1%	X	X	6	29.8%	X	X	7	31.5%	X	X	9	25.1%	X	X	5	-4.4%	-15.8%

COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	32.4%				31.7%				31.2%				31.8%				26.5%				-1.7%	-15.1%
	MEDIAN - ALL VERMONT HOSPITALS	32.0%				31.4%				30.5%				30.2%				27.9%				-2.9%	-8.4%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	31.6%				28.9%				29.8%				29.1%				28.8%				3.0%	-3.4%

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																					
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
 CAH: ranks each hospital in comparison to the other critical access hospitals
 BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
 STATE: ranks each hospital in comparison to the other Vermont hospitals

Commercial/Self Pay Net Patient Rev % including Phys		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	75.0%	8	10	13	75.1%	8	10	13	74.4%	8	10	13	74.7%	8	10	13	74.5%	8	10	13	-0.9%	0.2%
	GIFFORD MEDICAL CENTER	62.6%	4	4	5	66.6%	6	7	9	66.6%	6	8	9	67.2%	6	7	9	66.7%	6	7	9	0.0%	0.1%
	GRACE COTTAGE HOSPITAL	60.6%	3	3	4	62.6%	3	3	3	62.1%	4	4	4	58.3%	2	2	2	58.6%	3	4	4	-0.9%	-5.6%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	66.6%	6	7	9	62.8%	4	4	5	61.6%	3	3	3	62.8%	5	6	6	63.3%	5	6	8	-2.0%	2.8%
	NORTH COUNTRY HOSPITAL	63.6%	5	5	6	62.3%	2	2	2	64.6%	5	5	6	69.7%	7	8	10	69.5%	7	9	11	3.8%	7.5%
	NORTHEASTERN VT REGIONAL HOSPITAL	68.9%	7	9	11	67.4%	7	8	10	67.4%	7	9	11	61.1%	4	5	5	61.3%	4	5	7	0.1%	-9.1%
	PORTER MEDICAL CENTER	58.2%	1	1	1	58.1%	1	1	1	59.7%	2	2	2	56.1%	1	1	1	52.8%	1	1	1	2.7%	-11.6%
	SPRINGFIELD HOSPITAL	59.6%	2	2	2	65.9%	5	6	8	54.5%	1	1	1	59.0%	3	3	3	54.4%	2	2	2	-17.3%	-0.2%
	BRATTLEBORO MEMORIAL HOSPITAL	67.7%	X	8	10	68.7%	X	9	11	65.1%	X	6	7	70.0%	X	9	11	68.4%	X	8	10	-5.4%	5.1%
NORTHWESTERN MEDICAL CENTER	65.2%	X	6	8	65.5%	X	5	7	65.1%	X	7	8	61.0%	X	4	4	57.7%	X	3	3	-0.6%	-11.4%	

100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	64.3%	X	1	7	64.1%	X	1	6	63.3%	X	1	5	63.3%	X	1	7	60.7%	X	1	6	-1.3%	-4.0%
	RUTLAND REGIONAL MEDICAL CENTER	76.6%	X	3	14	76.2%	X	3	14	78.1%	X	3	14	78.9%	X	3	14	78.9%	X	3	14	2.5%	1.0%
	SOUTHWESTERN VT MEDICAL CENTER	73.3%	X	2	12	71.7%	X	2	12	72.6%	X	2	12	72.2%	X	2	12	72.4%	X	2	12	1.3%	-0.3%

OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	60.2%	X	X	3	62.6%	X	X	4	66.6%	X	X	10	64.9%	X	X	8	60.6%	X	X	5	6.3%	-9.0%

COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	63.6%				65.0%				67.1%				66.1%				63.2%				3.1%	-5.7%
	MEDIAN - ALL VERMONT HOSPITALS	64.7%				65.7%				65.1%				64.1%				62.3%				-0.9%	-4.3%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	63.1%				64.3%				63.4%				62.0%				62.3%				-1.5%	-1.7%

OPTIMUM 2016 ed. (2014 data)																							
(if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Adjusted Admissions Per FTE

Adjusted Admissions Per FTE	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	16.2	4	4	7	15.7	1	1	4	15.4	2	2	5	14.7	1	1	4	14.2	1	1	3	-1.6%	-8.1%
	GIFFORD MEDICAL CENTER	14.7	2	2	4	16.1	4	4	7	17.3	4	4	7	17.0	4	4	7	17.4	4	5	8	7.1%	0.7%
	GRACE COTTAGE HOSPITAL	18.8	5	5	8	19.5	5	7	10	19.4	5	7	10	17.9	5	5	8	17.6	5	6	9	-0.5%	-9.5%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	25.5	7	9	13	22.2	7	9	12	24.0	7	9	13	21.5	7	9	12	21.9	7	9	12	8.2%	-8.5%
	NORTH COUNTRY HOSPITAL	21.0	6	8	12	21.1	6	8	11	19.9	6	8	11	19.3	6	7	10	18.9	6	7	10	-5.7%	-4.6%
	NORTHEASTERN VT REGIONAL HOSPITAL	13.5	1	1	2	15.8	3	3	6	15.6	3	3	6	15.3	3	3	6	15.0	3	3	6	-1.2%	-3.9%
	PORTER MEDICAL CENTER	15.0	3	3	6	15.8	2	2	5	14.9	1	1	4	15.2	2	2	5	14.2	2	2	4	-5.5%	-4.8%
	SPRINGFIELD HOSPITAL	30.3	8	10	14	32.6	8	10	14	27.0	8	10	14	30.3	8	10	14	27.8	8	10	14	-17.1%	3.1%
BRATTLEBORO MEMORIAL HOSPITAL	20.6	X	7	11	19.5	X	6	9	19.0	X	6	9	19.5	X	8	11	16.8	X	4	7	-2.5%	-11.7%	
NORTHWESTERN MEDICAL CENTER	19.5	X	6	9	18.8	X	5	8	17.6	X	5	8	18.4	X	6	9	19.3	X	8	11	-6.2%	9.4%	

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	14.2	X	1	3	14.6	X	2	3	14.0	X	2	3	13.9	X	2	3	14.3	X	2	5	-4.0%	2.0%
RUTLAND REGIONAL MEDICAL CENTER	14.8	X	2	5	14.4	X	1	2	13.5	X	1	2	13.3	X	1	2	13.0	X	1	2	-6.0%	-4.2%
SOUTHWESTERN VT MEDICAL CENTER	20.1	X	3	10	22.9	X	3	13	21.4	X	3	12	21.5	X	3	13	22.2	X	3	13	-6.6%	3.5%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	11.4	X	X	1	11.7	X	X	1	10.7	X	X	1	10.9	X	X	1	10.4	X	X	1	-8.8%	-2.5%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	13.9				14.2				13.3				13.3				13.0				-6.1%	-2.4%
MEDIAN - ALL VERMONT HOSPITALS	17.5				17.4				17.4				17.5				17.1				-0.1%	-2.0%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	17.5				17.8				18.3				17.5				17.5				2.9%	-4.7%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																						
NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
>400 BEDS																						

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

FTEs per 100 Adj Discharges

FTEs per 100 Adj Discharges	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	6.2	5	7	8	6.4	8	10	11	6.5	7	9	10	6.8	8	10	11	7.1	8	10	12	1.6%	8.8%
	GIFFORD MEDICAL CENTER	6.8	7	9	11	6.2	5	7	8	5.8	5	7	8	5.9	5	7	8	5.8	5	6	7	-6.6%	-0.7%
	GRACE COTTAGE HOSPITAL	5.3	4	6	7	5.1	4	4	5	5.2	4	4	5	5.6	4	6	7	5.7	4	5	6	0.5%	10.6%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	3.9	2	2	2	4.5	2	2	3	4.2	2	2	2	4.7	2	2	3	4.6	2	2	3	-7.6%	9.3%
	NORTH COUNTRY HOSPITAL	4.8	3	3	3	4.7	3	3	4	5.0	3	3	4	5.2	3	4	5	5.3	3	4	5	6.1%	4.9%
	NORTHEASTERN VT REGIONAL HOSPITAL	7.4	8	10	13	6.3	6	8	9	6.4	6	8	9	6.5	6	8	9	6.7	6	8	9	1.2%	4.1%
	PORTER MEDICAL CENTER	6.7	6	8	9	6.3	7	9	10	6.7	8	10	11	6.6	7	9	10	7.0	7	9	11	5.9%	5.0%
	SPRINGFIELD HOSPITAL	3.3	1	1	1	3.1	1	1	1	3.7	1	1	1	3.3	1	1	1	3.6	1	1	1	20.6%	-3.0%
BRATTLEBORO MEMORIAL HOSPITAL	4.9	X	4	4	5.1	X	5	6	5.3	X	5	6	5.1	X	3	4	6.0	X	7	8	2.5%	13.2%	
NORTHWESTERN MEDICAL CENTER	5.1	X	5	6	5.3	X	6	7	5.7	X	6	7	5.4	X	5	6	5.2	X	3	4	6.7%	-8.6%	

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	7.0	X	3	12	6.9	X	2	12	7.2	X	2	12	7.2	X	2	12	7.0	X	2	10	4.2%	-2.0%
RUTLAND REGIONAL MEDICAL CENTER	6.8	X	2	10	6.9	X	3	13	7.4	X	3	13	7.5	X	3	13	7.7	X	3	13	6.3%	4.4%
SOUTHWESTERN VT MEDICAL CENTER	5.0	X	1	5	4.4	X	1	2	4.7	X	1	3	4.6	X	1	2	4.5	X	1	2	7.0%	-3.4%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	8.8	X	X	14	8.5	X	X	14	9.3	X	X	14	9.2	X	X	14	9.6	X	X	14	9.7%	2.6%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	7.2				7.0				7.5				7.5				7.7				6.5%	2.5%
MEDIAN - ALL VERMONT HOSPITALS	5.7				5.8				5.7				5.7				5.9				-0.5%	2.1%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	5.7				5.7				5.5				5.7				5.7				-3.4%	4.6%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																						
NORTHEAST CAH																						
OTHER NON-PROFIT																						
100-199 BEDS																						
ALL TEACHING																						
>400 BEDS																						

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

FTEs Per Adjusted Occupied Bed

FTEs Per Adjusted Occupied Bed		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING		2016A - 2017B	2017B - 2018B						
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS			STATE					
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	8.5	8	10	14	8.9	8	10	14	8.8	8	10	14	9.1	8	10	14	9.3	8	10	14	-1.4%	5.2%
	GIFFORD MEDICAL CENTER	6.5	5	7	11	6.0	4	5	9	4.7	3	3	3	5.8	3	4	7	5.7	3	3	6	-21.0%	21.9%
	GRACE COTTAGE HOSPITAL	6.3	4	6	10	6.8	5	7	11	6.4	5	7	11	6.5	5	6	10	6.7	5	7	11	-5.7%	3.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	4.4	2	2	2	4.5	2	2	2	4.5	2	2	2	4.6	2	2	2	4.6	2	2	2	-0.7%	2.9%
	NORTH COUNTRY HOSPITAL	5.4	3	4	6	5.4	3	3	5	5.8	4	4	7	5.9	4	5	8	6.0	4	5	8	7.8%	3.6%
	NORTHEASTERN VT REGIONAL HOSPITAL	8.1	7	9	13	7.1	7	9	13	7.2	6	8	12	7.4	7	9	13	7.5	6	8	12	2.2%	3.9%
	PORTER MEDICAL CENTER	7.6	6	8	12	6.8	6	8	12	7.6	7	9	13	7.3	6	8	12	7.9	7	9	13	10.9%	3.6%
	SPRINGFIELD HOSPITAL	2.8	1	1	1	2.6	1	1	1	3.1	1	1	1	3.0	1	1	1	3.2	1	1	1	19.0%	2.3%
	BRATTLEBORO MEMORIAL HOSPITAL	5.4	X	3	4	5.7	X	4	8	6.2	X	5	8	5.7	X	3	6	6.6	X	6	10	7.3%	7.7%
	NORTHWESTERN MEDICAL CENTER	6.0	X	5	9	6.3	X	6	10	6.4	X	6	10	6.5	X	7	11	5.8	X	4	7	0.8%	-8.3%
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	5.4	X	3	7	5.6	X	3	6	5.5	X	2	5	5.5	X	3	5	5.3	X	2	4	-1.3%	-4.0%
	RUTLAND REGIONAL MEDICAL CENTER	5.4	X	2	5	5.3	X	2	4	5.6	X	3	6	5.4	X	2	4	5.6	X	3	5	5.6%	-1.2%
	SOUTHWESTERN VT MEDICAL CENTER	4.8	X	1	3	4.8	X	1	3	5.2	X	1	4	4.8	X	1	3	4.8	X	1	3	6.7%	-6.4%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	5.6	X	X	8	5.7	X	X	7	6.3	X	X	9	6.0	X	X	9	6.1	X	X	9	11.2%	-3.0%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	5.7				5.7				6.1				5.9				6.0				6.6%	-1.2%
	MEDIAN - ALL VERMONT HOSPITALS	5.5				5.7				6.0				5.9				5.9				5.0%	-1.0%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	6.4				6.4				6.1				6.2				6.3				-4.1%	3.5%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT	3.4																					
	100-199 BEDS	3.2																					
	ALL TEACHING	3.2																					
	>400 BEDS	3.0																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Overhead Expense w/ fringe, as a % of Total Operating Exp

Overhead Expense w/ fringe, as a % of Total Operating Exp		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	22.2%	2	3	4	22.2%	3	4	5	22.6%	4	4	5	21.8%	3	4	4	22.2%	3	4	4	1.7%	-1.8%
	GIFFORD MEDICAL CENTER	25.3%	5	6	7	24.7%	5	6	7	27.7%	5	7	9	26.9%	5	7	8	29.9%	6	8	11	11.8%	8.2%
	GRACE COTTAGE HOSPITAL	34.3%	8	10	14	32.2%	7	9	13	33.2%	7	9	12	32.0%	7	9	11	32.8%	7	9	12	2.9%	-1.3%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	31.3%	7	9	12	32.6%	8	10	14	36.5%	8	10	14	37.6%	8	10	14	40.3%	8	10	14	11.8%	10.4%
	NORTH COUNTRY HOSPITAL	22.7%	4	5	6	22.3%	4	5	6	22.1%	3	3	4	21.8%	2	3	3	22.2%	4	5	5	-0.7%	0.6%
	NORTHEASTERN VT REGIONAL HOSPITAL	22.3%	3	4	5	21.0%	1	1	2	21.5%	1	1	2	21.2%	1	1	1	21.5%	1	1	1	2.5%	-0.3%
	PORTER MEDICAL CENTER	28.2%	6	8	11	29.8%	6	8	11	30.5%	6	8	11	28.6%	6	8	10	29.8%	5	7	10	2.3%	-2.3%
	SPRINGFIELD HOSPITAL	21.2%	1	2	3	21.7%	2	3	4	21.7%	2	2	3	21.9%	4	5	5	21.6%	2	2	2	0.2%	-0.5%
	BRATTLEBORO MEMORIAL HOSPITAL	20.8%	✕	1	2	21.5%	✕	2	3	22.8%	✕	5	6	21.7%	✕	2	2	22.1%	✕	3	3	6.0%	-3.0%
NORTHWESTERN MEDICAL CENTER	26.3%	✕	7	8	25.9%	✕	7	8	25.3%	✕	6	7	25.3%	✕	6	6	24.0%	✕	6	7	-2.2%	-5.1%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	20.3%	✕	1	1	20.0%	✕	1	1	18.8%	✕	1	1	33.2%	✕	3	12	23.9%	✕	1	6	-6.2%	27.1%
	RUTLAND REGIONAL MEDICAL CENTER	27.9%	✕	3	10	26.6%	✕	2	9	28.1%	✕	3	10	27.6%	✕	2	9	28.3%	✕	3	9	5.6%	0.6%
	SOUTHWESTERN VT MEDICAL CENTER	27.8%	✕	2	9	28.3%	✕	3	10	26.7%	✕	2	8	26.7%	✕	1	7	25.4%	✕	2	8	-5.8%	-5.0%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	31.8%	✕	✕	13	31.4%	✕	✕	12	33.7%	✕	✕	13	34.2%	✕	✕	13	36.2%	✕	✕	13	7.6%	7.3%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	26.9%				26.6%				28.0%				29.5%				29.7%				5.0%	6.4%
	MEDIAN - ALL VERMONT HOSPITALS	25.8%				25.3%				26.0%				26.8%				24.7%				2.7%	-5.0%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	24.0%				23.5%				25.1%				24.4%				26.0%				6.9%	3.6%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
 CAH: ranks each hospital in comparison to the other critical access hospitals
 BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
 STATE: ranks each hospital in comparison to the other Vermont hospitals

Return On Assets		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	10.5%	8	10	14	0.4%	2	2	2	5.4%	7	9	12	7.0%	6	8	11	0.8%	1	2	2	1248.0%	-85.1%
	GIFFORD MEDICAL CENTER	5.8%	7	8	11	5.5%	7	9	10	2.3%	3	4	4	2.9%	5	6	7	2.6%	6	8	8	-58.6%	11.7%
	GRACE COTTAGE HOSPITAL	-6.2%	1	1	1	-3.4%	1	1	1	4.5%	5	7	9	-2.3%	1	1	1	1.3%	2	4	4	233.7%	-71.3%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	-3.5%	2	2	2	2.8%	5	6	7	1.3%	1	2	2	7.3%	7	9	12	2.4%	5	7	7	-53.4%	84.6%
	NORTH COUNTRY HOSPITAL	1.8%	5	5	6	2.7%	4	5	6	1.9%	2	3	3	0.4%	3	3	3	2.3%	4	6	6	-29.7%	20.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	0.6%	4	4	4	3.8%	6	7	8	2.5%	4	6	6	2.4%	4	4	5	2.0%	3	5	5	-34.0%	-17.9%
	PORTER MEDICAL CENTER	3.3%	6	6	7	8.3%	8	10	13	6.8%	8	10	13	8.9%	8	10	14	4.4%	8	10	11	-17.9%	-34.6%
	SPRINGFIELD HOSPITAL	-1.1%	3	3	3	1.0%	3	3	3	4.5%	6	8	10	-1.2%	2	2	2	4.1%	7	9	10	375.8%	-9.9%
	BRATTLEBORO MEMORIAL HOSPITAL	4.1%	✕	7	8	2.1%	✕	4	4	0.9%	✕	1	1	2.5%	✕	5	6	-0.3%	✕	1	1	-55.9%	-129.2%
NORTHWESTERN MEDICAL CENTER	5.8%	✕	9	12	4.1%	✕	8	9	2.3%	✕	5	5	3.3%	✕	7	8	0.8%	✕	3	3	-43.4%	-65.2%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	4.3%	✕	2	10	2.3%	✕	1	5	3.1%	✕	1	7	2.4%	✕	1	4	3.1%	✕	1	9	37.6%	-2.4%
	RUTLAND REGIONAL MEDICAL CENTER	1.7%	✕	1	5	8.7%	✕	3	14	4.9%	✕	2	11	6.1%	✕	2	10	5.1%	✕	2	13	-43.9%	5.6%
	SOUTHWESTERN VT MEDICAL CENTER	6.9%	✕	3	13	7.3%	✕	2	12	6.9%	✕	3	14	7.5%	✕	3	13	8.3%	✕	3	14	-5.6%	20.5%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	4.1%	✕	✕	9	5.8%	✕	✕	11	4.3%	✕	✕	8	4.8%	✕	✕	9	4.5%	✕	✕	12	-25.9%	4.1%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	3.8%				5.3%				4.0%				4.5%				3.9%				-25.2%	-2.2%
	MEDIAN - ALL VERMONT HOSPITALS	3.7%				3.3%				3.7%				3.1%				2.5%				13.7%	-33.4%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	1.2%				2.8%				3.5%				2.7%				2.4%				27.4%	-33.0%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH	-0.6%																					
	OTHER NON-PROFIT	4.3%																					
	100-199 BEDS	5.9%																					
	ALL TEACHING	3.9%																					
	>400 BEDS	6.5%																					

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
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All Vermont Community Hospitals
Report 7

Cost per Adjusted Admission

Cost per Adjusted Admission	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE									
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A -	2017B -								
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2017B	2018B								
25-99 BEDS																									
Critical Access Hospitals	COPLEY HOSPITAL	\$ 11,057	6	8	9	\$ 12,008	7	9	11	\$ 12,075	7	9	11	\$ 13,153	8	10	12	\$ 13,590	8	10	12	0.6%	12.5%		
	GIFFORD MEDICAL CENTER	\$ 10,386	5	7	8	\$ 10,611	5	7	8	\$ 10,994	5	7	8	\$ 10,893	5	7	8	\$ 11,387	5	7	8	3.6%	3.6%		
	GRACE COTTAGE HOSPITAL	\$ 7,514	3	3	3	\$ 7,367	3	3	3	\$ 7,552	3	3	3	\$ 8,084	3	3	3	\$ 8,212	3	3	3	2.5%	8.7%		
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 6,273	2	2	2	\$ 7,259	2	2	2	\$ 7,010	1	1	1	\$ 7,502	2	2	2	\$ 7,667	2	2	2	-3.4%	9.4%		
	NORTH COUNTRY HOSPITAL	\$ 8,655	4	4	4	\$ 8,963	4	4	5	\$ 9,195	4	4	4	\$ 9,527	4	5	6	\$ 9,688	4	5	6	2.6%	5.4%		
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 12,263	8	10	12	\$ 11,269	6	8	9	\$ 11,906	6	8	10	\$ 11,794	6	8	10	\$ 12,184	6	8	10	5.6%	2.3%		
	PORTER MEDICAL CENTER	\$ 11,791	7	9	11	\$ 12,172	8	10	12	\$ 12,420	8	10	12	\$ 12,755	7	9	11	\$ 12,844	7	9	11	2.0%	3.4%		
	SPRINGFIELD HOSPITAL	\$ 6,158	1	1	1	\$ 5,636	1	1	1	\$ 7,216	2	2	2	\$ 6,069	1	1	1	\$ 6,861	1	1	1	28.0%	-4.9%		
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 9,021	X	X	6	6	\$ 9,285	X	X	6	7	\$ 9,626	X	X	6	7	\$ 9,591	X	X	6	7	\$ 10,550	X	X	3.7%
NORTHWESTERN MEDICAL CENTER	\$ 8,822	X	X	5	5	\$ 9,201	X	X	5	6	\$ 9,378	X	X	5	6	\$ 9,265	X	X	4	4	\$ 9,251	X	X	1.9%	-1.4%

100-249 BEDS																									
CENTRAL VERMONT MEDICAL CENTER	\$ 11,217	X	X	2	10	\$ 11,405	X	X	2	10	\$ 11,357	X	X	2	9	\$ 11,732	X	X	2	9	\$ 11,884	X	X	-0.4%	4.6%
RUTLAND REGIONAL MEDICAL CENTER	\$ 13,552	X	X	3	13	\$ 13,611	X	X	3	13	\$ 14,280	X	X	3	13	\$ 14,793	X	X	3	13	\$ 15,254	X	X	4.9%	6.8%
SOUTHWESTERN VT MEDICAL CENTER	\$ 9,339	X	X	1	7	\$ 8,705	X	X	1	4	\$ 9,292	X	X	1	5	\$ 9,294	X	X	1	5	\$ 9,422	X	X	6.7%	1.4%

OVER 400 BEDS																									
THE UNIVERSITY OF VERMONT MEDICAL CENTER	\$ 17,036	X	X	X	14	\$ 16,897	X	X	X	14	\$ 18,978	X	X	X	14	\$ 19,021	X	X	X	14	\$ 19,523	X	X	12.3%	2.9%

COMPARATIVE DATA																									
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	\$ 13,305					\$ 13,343					\$ 14,322					\$ 14,508					\$ 14,902			7.3%	4.0%
MEDIAN - ALL VERMONT HOSPITALS	\$ 9,863					\$ 9,948					\$ 10,310					\$ 10,242					\$ 10,968			3.6%	6.4%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	\$ 9,521					\$ 9,787					\$ 10,095					\$ 10,210					\$ 10,537			3.1%	4.4%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																									
NORTHEAST CAH																									
OTHER NON-PROFIT	\$ 7,500																								
100-199 BEDS	\$ 7,604																								
ALL TEACHING	\$ 7,822																								
>400 BEDS	\$ 7,916																								

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Salary per FTE - Non-MD

Salary per FTE - Non-MD		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE											
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A -	2017B -										
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2017B	2018B										
25-99 BEDS																												
Critical Access Hospitals	COPLEY HOSPITAL	\$ 61,854	8	10	13	\$ 65,115	8	10	13	\$ 64,194	8	10	12	\$ 65,081	8	10	11	\$ 65,599	7	9	10	-1.4%	2.2%					
	GIFFORD MEDICAL CENTER	\$ 52,845	1	1	1	\$ 56,812	2	2	2	\$ 60,594	4	5	5	\$ 60,128	3	4	4	\$ 62,864	4	6	6	6.7%	3.7%					
	GRACE COTTAGE HOSPITAL	\$ 60,148	7	9	10	\$ 62,147	7	8	9	\$ 63,589	7	9	11	\$ 63,181	7	9	10	\$ 65,997	8	10	11	2.3%	3.8%					
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 57,454	4	5	5	\$ 58,972	3	4	4	\$ 60,541	3	4	4	\$ 61,681	5	6	7	\$ 63,393	5	7	7	2.7%	4.7%					
	NORTH COUNTRY HOSPITAL	\$ 57,460	5	6	6	\$ 59,587	4	5	6	\$ 57,527	1	2	2	\$ 57,802	2	3	3	\$ 59,854	2	3	3	-3.5%	4.0%					
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 56,595	3	3	3	\$ 60,103	5	6	7	\$ 62,093	6	8	10	\$ 62,775	6	7	8	\$ 64,111	6	8	9	3.3%	3.2%					
	PORTER MEDICAL CENTER	\$ 57,620	6	7	7	\$ 60,314	6	7	8	\$ 61,525	5	7	9	\$ 60,507	4	5	5	\$ 62,190	3	4	4	2.0%	1.1%					
	SPRINGFIELD HOSPITAL	\$ 54,296	2	2	2	\$ 54,963	1	1	1	\$ 58,728	2	3	3	\$ 55,115	1	1	1	\$ 57,322	1	2	2	6.9%	-2.4%					
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 57,355	X	X	4	4	\$ 57,360	X	X	3	3	\$ 57,261	X	X	1	1	\$ 57,779	X	X	2	2	\$ 56,914	X	X	1	1	-0.2%	-0.6%
NORTHWESTERN MEDICAL CENTER	\$ 58,984	X	X	8	9	\$ 64,534	X	X	9	12	\$ 60,639	X	X	6	6	\$ 63,039	X	X	8	9	\$ 62,488	X	X	5	5	-6.0%	3.0%	
100-249 BEDS																												
	CENTRAL VERMONT MEDICAL CENTER	\$ 61,408	X	X	3	12	\$ 64,066	X	X	3	11	\$ 61,378	X	X	2	8	\$ 65,983	X	X	3	13	\$ 66,436	X	X	3	13	-4.2%	8.2%
	RUTLAND REGIONAL MEDICAL CENTER	\$ 60,554	X	X	2	11	\$ 63,124	X	X	2	10	\$ 64,365	X	X	3	13	\$ 65,145	X	X	2	12	\$ 66,110	X	X	2	12	2.0%	2.7%
	SOUTHWESTERN VT MEDICAL CENTER	\$ 58,282	X	X	1	8	\$ 59,508	X	X	1	5	\$ 61,243	X	X	1	7	\$ 61,677	X	X	1	6	\$ 63,527	X	X	1	8	2.9%	3.7%
OVER 400 BEDS																												
	THE UNIVERSITY OF VERMONT MEDICAL	\$ 64,327	X	X	X	14	\$ 65,471	X	X	X	14	\$ 67,082	X	X	X	14	\$ 68,651	X	X	X	14	\$ 68,705	X	X	X	14	2.5%	2.4%
COMPARATIVE DATA																												
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITAL	\$ 61,326				\$ 63,250				\$ 63,995				\$ 65,371				\$ 65,943									1.2%	3.0%
	MEDIAN - ALL VERMONT HOSPITALS	\$ 57,951				\$ 60,209				\$ 61,311				\$ 62,228				\$ 63,460									1.8%	3.5%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	\$ 57,457				\$ 59,845				\$ 61,059				\$ 61,094				\$ 63,129									2.0%	3.4%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																												
	NORTHEAST CAH	\$ 65,317																										
	OTHER NON-PROFIT	\$ 60,061																										
	100-199 BEDS	\$ 61,039																										
	ALL TEACHING	\$ 64,338																										
	>400 BEDS	\$ 65,131																										

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Salary & Benefits per FTE - Non-MD

Salary & Benefits per FTE - Non-MD		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE											
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B										
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE												
25-99 BEDS																												
Critical Access Hospitals	COPLEY HOSPITAL	\$ 77,163	6	8	9	\$ 80,052	5	6	7	\$ 80,055	4	6	7	\$ 81,598	6	8	9	\$ 81,077	4	6	6	0.0%	1.3%					
	GIFFORD MEDICAL CENTER	\$ 69,779	1	1	1	\$ 74,775	2	3	3	\$ 80,186	5	7	8	\$ 74,070	2	3	3	\$ 80,192	3	5	5	7.2%	0.0%					
	GRACE COTTAGE HOSPITAL	\$ 77,843	8	10	11	\$ 81,583	8	10	11	\$ 85,261	8	10	12	\$ 82,981	8	10	11	\$ 87,704	8	10	14	4.5%	2.9%					
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 73,192	3	3	3	\$ 75,376	3	4	5	\$ 80,679	6	8	9	\$ 81,143	5	7	8	\$ 85,930	7	9	10	7.0%	6.5%					
	NORTH COUNTRY HOSPITAL	\$ 76,410	5	7	8	\$ 80,718	6	7	8	\$ 78,012	2	4	4	\$ 78,896	4	5	5	\$ 82,680	5	7	8	-3.4%	6.0%					
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 77,811	7	9	10	\$ 80,758	7	8	9	\$ 83,104	7	9	11	\$ 82,067	7	9	10	\$ 83,934	6	8	9	2.9%	1.0%					
	PORTER MEDICAL CENTER	\$ 75,653	4	6	7	\$ 75,833	4	5	6	\$ 78,037	3	5	5	\$ 76,432	3	4	4	\$ 77,821	2	3	3	2.9%	-0.3%					
	SPRINGFIELD HOSPITAL	\$ 72,677	2	2	2	\$ 71,618	1	1	1	\$ 76,459	1	3	3	\$ 71,582	1	1	1	\$ 74,436	1	2	2	6.8%	-2.6%					
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 75,002	X	X	4	5	\$ 73,279	X	X	2	2	\$ 73,197	X	X	1	1	\$ 73,475	X	X	2	2	\$ 72,503	X	X	1	1	-0.1%	-0.9%
NORTHWESTERN MEDICAL CENTER	\$ 75,510	X	X	5	6	\$ 80,900	X	X	9	10	\$ 76,096	X	X	2	2	\$ 79,300	X	X	6	7	\$ 79,762	X	X	4	4	-5.9%	4.8%	
100-249 BEDS																												
	CENTRAL VERMONT MEDICAL CENTER	\$ 80,366	X	X	2	12	\$ 84,471	X	X	3	13	\$ 80,688	X	X	2	10	\$ 84,736	X	X	2	12	\$ 85,971	X	X	2	11	-4.5%	6.5%
	RUTLAND REGIONAL MEDICAL CENTER	\$ 84,339	X	X	3	14	\$ 83,379	X	X	2	12	\$ 85,921	X	X	3	13	\$ 85,011	X	X	3	13	\$ 86,835	X	X	3	12	3.0%	1.1%
	SOUTHWESTERN VT MEDICAL CENTER	\$ 74,889	X	X	1	4	\$ 75,319	X	X	1	4	\$ 79,209	X	X	1	6	\$ 78,923	X	X	1	6	\$ 82,331	X	X	1	7	5.2%	3.9%
OVER 400 BEDS																												
	THE UNIVERSITY OF VERMONT MEDICAL	\$ 84,327	X	X	X	13	\$ 84,588	X	X	X	14	\$ 88,080	X	X	X	14	\$ 91,028	X	X	X	14	\$ 87,635	X	X	X	13	4.1%	-0.5%
COMPARATIVE DATA																												
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITAL	\$ 80,704				\$ 81,921				\$ 83,850				\$ 85,414				\$ 84,899									2.4%	1.3%
	MEDIAN - ALL VERMONT HOSPITALS	\$ 76,031				\$ 80,385				\$ 80,120				\$ 80,221				\$ 82,506									-0.3%	3.0%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	\$ 76,031				\$ 77,942				\$ 80,120				\$ 80,020				\$ 81,878									2.8%	2.2%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																												
	NORTHEAST CAH																											
	OTHER NON-PROFIT																											
	100-199 BEDS																											
	ALL TEACHING																											
	>400 BEDS																											

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

Fringe Benefit % - Non-MD		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	24.8%	1	1	1	22.9%	1	1	1	24.7%	1	1	1	25.4%	2	2	2	23.6%	1	1	1	7.7%	-4.5%
	GIFFORD MEDICAL CENTER	32.0%	5	7	10	31.6%	6	8	10	32.3%	4	6	9	23.2%	1	1	1	27.6%	3	4	5	2.3%	-14.7%
	GRACE COTTAGE HOSPITAL	29.4%	4	5	6	31.3%	5	7	9	34.1%	7	9	13	31.3%	6	8	11	32.9%	6	8	12	9.0%	-3.5%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	27.4%	3	3	3	27.8%	3	5	6	33.3%	5	7	10	31.6%	7	9	12	35.5%	7	9	13	19.6%	6.9%
	NORTH COUNTRY HOSPITAL	33.0%	6	8	11	35.5%	8	10	14	35.6%	8	10	14	36.5%	8	10	14	38.1%	8	10	14	0.4%	7.1%
	NORTHEASTERN VT REGIONAL HOSPITAL	37.5%	8	10	13	34.4%	7	9	13	33.8%	6	8	12	30.7%	5	7	10	30.9%	5	7	10	-1.5%	-8.6%
	PORTER MEDICAL CENTER	26.9%	2	2	2	25.7%	2	3	3	26.8%	2	3	3	26.3%	3	4	4	25.1%	2	2	2	4.3%	-6.4%
	SPRINGFIELD HOSPITAL	33.9%	7	9	12	30.3%	4	6	8	30.2%	3	5	6	29.9%	4	6	8	29.9%	4	6	9	-0.4%	-1.1%
	BRATTLEBORO MEMORIAL HOSPITAL	30.8%	✕	6	7	27.8%	✕	4	5	27.8%	✕	4	4	27.2%	✕	5	5	27.4%	✕	3	3	0.3%	-1.6%
NORTHWESTERN MEDICAL CENTER	28.0%	✕	4	4	25.4%	✕	2	2	25.5%	✕	2	2	25.8%	✕	3	3	27.6%	✕	5	6	0.5%	8.5%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	30.9%	✕	2	8	31.8%	✕	2	11	31.5%	✕	2	8	28.4%	✕	2	7	29.4%	✕	1	7	-1.2%	-6.5%
	RUTLAND REGIONAL MEDICAL CENTER	39.3%	✕	3	14	32.1%	✕	3	12	33.5%	✕	3	11	30.5%	✕	3	9	31.3%	✕	3	11	4.4%	-6.4%
	SOUTHWESTERN VT MEDICAL CENTER	28.5%	✕	1	5	26.6%	✕	1	4	29.3%	✕	1	5	28.0%	✕	1	6	29.6%	✕	2	8	10.4%	0.9%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	31.1%	✕	✕	9	29.2%	✕	✕	7	31.3%	✕	✕	7	32.6%	✕	✕	13	27.6%	✕	✕	4	7.2%	-12.0%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	31.5%				29.5%				31.0%				30.7%				28.7%				5.1%	-7.3%
	MEDIAN - ALL VERMONT HOSPITALS	30.8%				29.8%				31.4%				29.1%				29.5%				5.5%	-6.0%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	30.7%				30.8%				32.8%				30.3%				30.4%				6.5%	-7.3%

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																					
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
 CAH: ranks each hospital in comparison to the other critical access hospitals
 BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
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All Vermont Community Hospitals
Report 7

Compensation Ratio

Compensation Ratio		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	53.7%	2	3	3	56.8%	3	3	6	57.6%	3	3	6	56.6%	3	3	5	56.8%	3	3	6	1.3%	-1.3%
	GIFFORD MEDICAL CENTER	59.6%	6	8	11	59.1%	5	6	9	57.6%	4	4	7	54.1%	2	2	2	55.5%	2	2	3	-2.6%	-3.6%
	GRACE COTTAGE HOSPITAL	74.4%	8	10	14	76.2%	8	10	14	72.0%	8	10	14	75.4%	8	10	14	75.8%	8	10	14	-5.6%	5.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	63.3%	7	9	13	61.6%	7	9	12	62.9%	7	9	12	60.0%	6	7	10	60.8%	6	7	10	2.2%	-3.4%
	NORTH COUNTRY HOSPITAL	58.6%	5	7	10	61.2%	6	8	11	59.0%	6	6	9	62.2%	7	8	11	62.8%	7	9	12	-3.6%	6.3%
	NORTHEASTERN VT REGIONAL HOSPITAL	57.3%	3	4	7	58.7%	4	5	8	58.7%	5	5	8	58.7%	5	5	8	60.0%	5	6	9	0.0%	2.3%
	PORTER MEDICAL CENTER	58.6%	4	6	9	55.9%	2	2	5	57.4%	2	2	5	57.4%	4	4	7	59.3%	4	4	7	2.7%	3.2%
	SPRINGFIELD HOSPITAL	48.1%	1	1	1	49.7%	1	1	1	48.2%	1	1	1	51.4%	1	1	1	48.9%	1	1	1	-3.0%	1.4%
	BRATTLEBORO MEMORIAL HOSPITAL	57.4%	×	5	8	60.2%	×	7	10	60.0%	×	8	11	59.6%	×	6	9	62.6%	×	8	11	-0.4%	4.4%
NORTHWESTERN MEDICAL CENTER	52.6%	×	2	2	57.7%	×	4	7	59.5%	×	7	10	63.1%	×	9	12	60.0%	×	5	8	3.2%	0.8%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	62.7%	×	3	12	65.0%	×	3	13	65.1%	×	3	13	66.9%	×	3	13	64.2%	×	3	13	0.2%	-1.2%
	RUTLAND REGIONAL MEDICAL CENTER	54.9%	×	1	5	53.1%	×	1	2	55.7%	×	1	3	54.4%	×	1	3	55.5%	×	1	2	5.0%	-0.5%
	SOUTHWESTERN VT MEDICAL CENTER	56.7%	×	2	6	54.6%	×	2	4	56.8%	×	2	4	56.7%	×	2	6	56.4%	×	2	5	3.9%	-0.7%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	54.8%	×	×	4	54.3%	×	×	3	55.7%	×	×	2	56.2%	×	×	4	55.5%	×	×	4	2.7%	-0.4%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	56.0%				56.1%				57.3%				57.7%				57.3%				2.0%	0.1%
	MEDIAN - ALL VERMONT HOSPITALS	57.4%				58.2%				58.1%				58.0%				59.6%				-0.1%	2.6%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	58.6%				58.9%				58.1%				58.0%				59.7%				-1.3%	2.6%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
 CAH: ranks each hospital in comparison to the other critical access hospitals
 BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
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All Vermont Community Hospitals
Report 7

Capital Cost % of Total Expense

Capital Cost % of Total Expense		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	4.0%	1	1	1	3.9%	1	1	1	3.8%	2	2	2	3.5%	1	1	1	4.5%	5	5	5	-3.9%	18.3%
	GIFFORD MEDICAL CENTER	7.6%	8	10	14	7.1%	8	10	14	7.3%	8	10	14	7.0%	8	10	14	6.6%	8	10	14	2.6%	-9.3%
	GRACE COTTAGE HOSPITAL	6.8%	6	8	12	4.4%	5	5	6	3.9%	3	3	3	3.7%	2	2	2	3.8%	1	1	1	-11.3%	-3.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	6.7%	5	7	11	5.2%	6	7	8	5.5%	6	7	10	4.7%	6	6	7	4.9%	6	6	7	5.8%	-11.2%
	NORTH COUNTRY HOSPITAL	6.9%	7	9	13	6.7%	7	9	13	6.2%	7	9	13	6.5%	7	9	13	6.1%	7	8	12	-8.1%	-1.5%
	NORTHEASTERN VT REGIONAL HOSPITAL	4.4%	3	3	4	4.2%	3	3	4	4.1%	4	4	4	3.7%	3	3	3	4.3%	3	3	3	-1.4%	4.4%
	PORTER MEDICAL CENTER	4.6%	4	4	5	4.3%	4	4	5	4.7%	5	5	6	3.9%	4	4	4	4.3%	4	4	4	9.8%	-8.7%
	SPRINGFIELD HOSPITAL	4.3%	2	2	3	4.1%	2	2	3	3.4%	1	1	1	4.3%	5	5	5	4.0%	2	2	2	-16.2%	16.0%
	BRATTLEBORO MEMORIAL HOSPITAL	5.9%	⊗	6	8	6.0%	⊗	8	11	5.7%	⊗	8	11	5.4%	⊗	8	11	5.0%	⊗	7	8	-4.3%	-12.5%
NORTHWESTERN MEDICAL CENTER	5.2%	⊗	5	6	5.0%	⊗	6	7	5.0%	⊗	6	7	5.2%	⊗	7	9	6.6%	⊗	9	13	-0.8%	32.5%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	6.0%	⊗	2	9	5.2%	⊗	2	9	5.3%	⊗	2	8	5.1%	⊗	2	8	5.0%	⊗	2	9	2.6%	-5.6%
	RUTLAND REGIONAL MEDICAL CENTER	6.1%	⊗	3	10	6.3%	⊗	3	12	6.0%	⊗	3	12	5.8%	⊗	3	12	5.6%	⊗	3	11	-5.0%	-6.8%
	SOUTHWESTERN VT MEDICAL CENTER	4.2%	⊗	1	2	4.1%	⊗	1	2	4.4%	⊗	1	5	4.3%	⊗	1	6	4.5%	⊗	1	6	8.1%	2.0%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	5.3%	⊗	⊗	7	5.2%	⊗	⊗	10	5.4%	⊗	⊗	9	5.2%	⊗	⊗	10	5.5%	⊗	⊗	10	3.6%	1.1%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	5.4%				5.2%				5.3%				5.1%				5.3%				1.1%	0.1%
	MEDIAN - ALL VERMONT HOSPITALS	5.6%				5.1%				5.1%				4.9%				4.9%				1.1%	-4.1%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	5.7%				4.3%				4.4%				4.1%				4.4%				2.0%	-1.0%

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																					
	NORTHEAST CAH	4.5%																					
	OTHER NON-PROFIT	6.7%																					
	100-199 BEDS	5.8%																					
	ALL TEACHING	6.0%																					
	>400 BEDS	6.3%																					

Ranking:
 CAH: ranks each hospital in comparison to the other critical access hospitals
 BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
 STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Capital Cost per Adjusted Admission

Capital Cost per Adjusted Admission		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 445	3	3	4	\$ 471	4	5	6	\$ 455	4	4	5	\$ 458	5	5	6	\$ 606	7	8	10	-3.3%	33.1%
	GIFFORD MEDICAL CENTER	\$ 784	8	10	12	\$ 750	8	10	12	\$ 798	8	10	12	\$ 768	8	10	12	\$ 749	8	10	12	6.4%	-6.1%
	GRACE COTTAGE HOSPITAL	\$ 514	4	5	6	\$ 323	2	2	2	\$ 293	2	2	2	\$ 301	2	2	2	\$ 309	2	2	2	-9.0%	5.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 420	2	2	3	\$ 375	3	3	4	\$ 383	3	3	3	\$ 354	3	3	3	\$ 372	3	3	3	2.2%	-2.8%
	NORTH COUNTRY HOSPITAL	\$ 594	7	9	10	\$ 605	7	9	11	\$ 570	6	8	9	\$ 616	7	9	11	\$ 592	6	7	8	-5.7%	3.8%
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 544	5	7	8	\$ 472	5	6	7	\$ 492	5	6	7	\$ 439	4	4	5	\$ 526	4	4	5	4.2%	6.9%
	PORTER MEDICAL CENTER	\$ 546	6	8	9	\$ 525	6	7	8	\$ 588	7	9	10	\$ 501	6	7	8	\$ 555	5	6	7	12.0%	-5.6%
	SPRINGFIELD HOSPITAL	\$ 266	1	1	1	\$ 232	1	1	1	\$ 249	1	1	1	\$ 259	1	1	1	\$ 274	1	1	1	7.3%	10.3%
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 531		6	7	\$ 554		8	9	\$ 550		7	8	\$ 521		8	9	\$ 527		5	6	-0.8%	-4.1%
	NORTHWESTERN MEDICAL CENTER	\$ 460		4	5	\$ 460		4	5	\$ 465		5	6	\$ 478		6	7	\$ 608		9	11	1.1%	30.7%

100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	\$ 671		2	11	\$ 591		2	10	\$ 604		2	11	\$ 603		2	10	\$ 596		2	9	2.1%	-1.2%
	RUTLAND REGIONAL MEDICAL CENTER	\$ 833		3	13	\$ 860		3	13	\$ 857		3	13	\$ 858		3	13	\$ 854		3	13	-0.3%	-0.4%
	SOUTHWESTERN VT MEDICAL CENTER	\$ 388		1	2	\$ 354		1	3	\$ 409		1	4	\$ 398		1	4	\$ 423		1	4	15.4%	3.4%

OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL	\$ 902			14	\$ 881			14	\$ 1,024			14	\$ 988			14	\$ 1,065			14	16.3%	4.0%

COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITAL	\$ 722				\$ 699				\$ 758				\$ 742				\$ 790				8.5%	4.1%
	MEDIAN - ALL VERMONT HOSPITALS	\$ 537				\$ 498				\$ 521				\$ 490				\$ 573				4.5%	10.1%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITAL	\$ 529				\$ 471				\$ 473				\$ 449				\$ 540				0.4%	14.1%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT	\$ 372																					
	100-199 BEDS	\$ 349																					
	ALL TEACHING	\$ 372																					
	>400 BEDS	\$ 381																					

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Contractual Allowance %

Contractual Allowance %		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A -	2017B -					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2017B	2018B					
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	42.6%	2	2	2	43.3%	2	2	2	40.1%	2	2	2	42.1%	2	2	2	40.8%	2	2	2	-7.3%	1.9%
	GIFFORD MEDICAL CENTER	51.9%	6	8	9	53.6%	6	8	10	53.3%	6	8	11	52.3%	4	6	7	53.0%	4	4	4	-0.6%	-0.5%
	GRACE COTTAGE HOSPITAL	29.2%	1	1	1	33.3%	1	1	1	32.4%	1	1	1	32.4%	1	1	1	32.4%	1	1	1	-2.6%	0.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	45.9%	3	3	3	47.4%	3	4	4	48.4%	3	4	4	46.8%	3	4	4	48.2%	3	3	3	2.0%	-0.3%
	NORTH COUNTRY HOSPITAL	57.3%	8	10	14	57.4%	8	10	14	56.8%	8	10	14	57.3%	8	10	14	57.7%	7	8	10	-1.0%	1.7%
	NORTHEASTERN VT REGIONAL HOSPITAL	51.5%	5	7	8	52.0%	4	6	7	53.0%	5	7	9	53.4%	5	7	9	53.7%	5	5	6	1.9%	1.3%
	PORTER MEDICAL CENTER	50.8%	4	5	6	52.1%	5	7	8	52.9%	4	6	8	54.0%	6	8	10	63.6%	8	10	14	1.7%	20.2%
	SPRINGFIELD HOSPITAL	55.1%	7	9	12	56.5%	7	9	13	53.7%	7	9	12	55.4%	7	9	13	55.0%	6	7	9	-4.9%	2.3%
	BRATTLEBORO MEMORIAL HOSPITAL	51.2%	✕	6	7	51.5%	✕	5	6	52.1%	✕	5	6	50.8%	✕	5	6	53.8%	✕	6	7	1.1%	3.2%
NORTHWESTERN MEDICAL CENTER	49.1%	✕	4	5	46.5%	✕	3	3	47.1%	✕	3	3	46.5%	✕	3	3	59.8%	✕	9	11	1.2%	27.0%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	48.6%	✕	1	4	49.8%	✕	1	5	48.6%	✕	1	5	48.9%	✕	1	5	59.9%	✕	3	12	-2.4%	23.1%
	RUTLAND REGIONAL MEDICAL CENTER	54.7%	✕	3	11	54.4%	✕	3	11	52.5%	✕	2	7	53.1%	✕	2	8	53.5%	✕	1	5	-3.4%	1.8%
	SOUTHWESTERN VT MEDICAL CENTER	52.5%	✕	2	10	52.3%	✕	2	9	53.2%	✕	3	10	54.3%	✕	3	11	54.7%	✕	2	8	1.7%	2.9%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	56.8%	✕	✕	13	56.2%	✕	✕	12	55.1%	✕	✕	13	55.4%	✕	✕	12	61.9%	✕	✕	13	-1.9%	12.3%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	54.2%				54.0%				53.1%				53.5%				58.5%				-1.6%	10.1%
	MEDIAN - ALL VERMONT HOSPITALS	51.4%				52.0%				52.7%				52.7%				54.3%				1.4%	2.9%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	51.2%				52.0%				53.0%				52.9%				53.3%				1.8%	0.7%

OPTIMUM 2016 ed. (2014 data)																							
(if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
 CAH: ranks each hospital in comparison to the other critical access hospitals
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All Vermont Community Hospitals
Report 7

Current Ratio

Current Ratio	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	3.9	7	8	11	3.4	6	6	8	3.6	8	9	11	3.3	6	6	7	3.1	7	7	8	6.1%	-13.0%
	GIFFORD MEDICAL CENTER	4.0	8	9	13	5.9	8	9	13	2.8	5	5	6	9.6	8	10	14	2.4	4	4	5	-52.3%	-12.8%
	GRACE COTTAGE HOSPITAL	1.3	1	1	1	1.0	1	1	1	1.3	1	1	1	1.2	1	1	1	1.1	1	1	1	37.7%	-20.7%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	1.9	4	4	5	2.5	3	3	5	1.8	3	3	4	2.6	3	3	4	2.4	3	3	4	-27.5%	29.7%
	NORTH COUNTRY HOSPITAL	1.4	2	2	2	4.3	7	8	11	1.6	2	2	2	4.3	7	8	10	4.4	8	9	12	-63.9%	181.7%
	NORTHEASTERN VT REGIONAL HOSPITAL	2.9	6	6	7	2.7	4	4	6	2.8	6	6	7	2.8	4	4	5	2.8	5	5	6	5.1%	-1.0%
	PORTER MEDICAL CENTER	2.6	5	5	6	2.8	5	5	7	2.2	4	4	5	2.9	5	5	6	2.0	2	2	3	-21.1%	-9.1%
	SPRINGFIELD HOSPITAL	1.8	3	3	4	1.8	2	2	3	3.0	7	7	8	2.5	2	2	3	2.9	6	6	7	73.0%	-3.9%
	BRATTLEBORO MEMORIAL HOSPITAL	3.5	X	7	10	3.6	X	7	9	3.6	X	8	10	4.0	X	7	8	4.0	X	8	10	-1.4%	13.2%
NORTHWESTERN MEDICAL CENTER	7.8	X	10	14	9.8	X	10	14	9.0	X	10	14	8.3	X	9	13	6.9	X	10	14	-8.2%	-23.7%	
100-249 BEDS																							
CENTRAL VERMONT MEDICAL CENTER	2.9	X	2	8	2.5	X	2	4	3.3	X	2	9	4.2	X	2	9	4.2	X	2	11	34.1%	28.0%	
RUTLAND REGIONAL MEDICAL CENTER	3.2	X	3	9	3.7	X	3	10	5.7	X	3	13	5.5	X	3	12	5.7	X	3	13	54.5%	0.1%	
SOUTHWESTERN VT MEDICAL CENTER	1.8	X	1	3	1.7	X	1	2	1.7	X	1	3	1.5	X	1	2	1.6	X	1	2	3.8%	-9.8%	
OVER 400 BEDS																							
THE UNIVERSITY OF VERMONT MEDICAL CENTER	3.9	X	X	12	4.5	X	X	12	3.7	X	X	12	4.8	X	X	11	3.8	X	X	9	-17.1%	0.4%	
COMPARATIVE DATA																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	3.4				3.9				3.5				4.4				3.7				-9.2%	5.3%	
MEDIAN - ALL VERMONT HOSPITALS	2.9				3.1				2.9				3.7				3.0				-5.4%	2.9%	
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	2.3				2.8				2.5				2.8				2.6				-8.7%	4.1%	
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
NORTHEAST CAH	1.1																						
OTHER NON-PROFIT	1.9																						
100-199 BEDS	2.0																						
ALL TEACHING	1.8																						
>400 BEDS	2.3																						

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

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All Vermont Community Hospitals
Report 7

Days Payable

Days Payable		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	42.3	1	1	1	41.4	2	3	3	41.3	1	2	2	44.6	2	3	3	44.5	1	2	2	0.0%	7.6%
	GIFFORD MEDICAL CENTER	62.3	3	4	7	40.9	1	2	2	87.8	7	9	13	27.3	1	1	1	89.4	8	10	14	114.8%	1.8%
	GRACE COTTAGE HOSPITAL	70.0	5	6	10	85.1	7	9	13	57.5	4	5	8	61.9	6	7	11	67.4	6	8	12	-32.5%	17.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	73.9	6	8	12	58.1	5	6	7	68.6	6	8	12	55.6	4	5	7	56.0	2	3	5	18.1%	-18.4%
	NORTH COUNTRY HOSPITAL	160.2	8	10	14	45.9	3	4	4	141.6	8	10	14	59.9	5	6	10	59.5	3	4	7	208.6%	-58.0%
	NORTHEASTERN VT REGIONAL HOSPITAL	68.0	4	5	9	68.3	6	7	11	60.4	5	6	9	63.0	7	8	12	61.4	4	5	8	-11.5%	1.6%
	PORTER MEDICAL CENTER	51.8	2	2	2	50.3	4	5	5	57.0	3	4	7	52.6	3	4	6	74.7	7	9	13	13.4%	31.0%
	SPRINGFIELD HOSPITAL	94.2	7	9	13	102.0	8	10	14	56.6	2	3	6	68.0	8	9	13	62.7	5	6	9	-44.5%	10.8%
	BRATTLEBORO MEMORIAL HOSPITAL	72.0	X	7	11	78.2	X	8	12	68.4	X	7	11	68.4	X	10	14	65.0	X	7	11	-12.5%	-4.9%
NORTHWESTERN MEDICAL CENTER	53.9	X	3	3	39.5	X	1	1	34.9	X	1	1	42.0	X	2	2	44.3	X	1	1	-11.6%	26.9%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	54.6	X	2	5	62.5	X	2	9	52.7	X	2	4	47.2	X	1	4	46.9	X	1	3	-15.7%	-11.0%
	RUTLAND REGIONAL MEDICAL CENTER	54.5	X	1	4	50.7	X	1	6	51.1	X	1	3	49.0	X	2	5	47.5	X	2	4	0.7%	-6.9%
	SOUTHWESTERN VT MEDICAL CENTER	67.6	X	3	8	64.5	X	3	10	54.8	X	3	5	58.0	X	3	9	56.6	X	3	6	-15.0%	3.3%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	62.0	X	X	6	61.7	X	X	8	61.2	X	X	10	56.9	X	X	8	64.5	X	X	10	-0.9%	5.4%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	64.7				59.8				60.9				54.6				60.0				1.9%	-1.5%
	MEDIAN - ALL VERMONT HOSPITALS	65.0				59.9				57.3				56.2				60.4				-4.4%	5.5%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	69.0				54.2				59.0				57.7				62.1				8.8%	5.3%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH	73.4																					
	OTHER NON-PROFIT	61.6																					
	100-199 BEDS	50.4																					
	ALL TEACHING	66.4																					
	>400 BEDS	64.8																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

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All Vermont Community Hospitals
Report 7

Days Receivable

Days Receivable	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	24.7	1	1	1	27.1	1	1	1	29.0	2	3	3	29.0	1	1	1	29.0	1	1	1	6.9%	0.0%
	GIFFORD MEDICAL CENTER	47.2	5	7	11	42.6	4	6	8	52.6	7	9	13	49.9	7	9	12	47.0	6	7	9	23.5%	-10.6%
	GRACE COTTAGE HOSPITAL	48.4	6	8	12	48.5	7	9	13	42.2	5	7	11	40.2	3	4	6	37.8	3	4	6	-13.0%	-10.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	41.4	3	5	8	40.1	3	5	7	37.9	3	5	7	41.1	4	5	7	40.6	4	5	7	-5.5%	7.0%
	NORTH COUNTRY HOSPITAL	37.5	2	4	7	32.6	2	3	3	28.8	1	2	2	32.2	2	2	2	33.3	2	3	4	-11.5%	15.5%
	NORTHEASTERN VT REGIONAL HOSPITAL	45.1	4	6	10	43.3	5	7	10	38.9	4	6	9	41.8	5	6	8	42.3	5	6	8	-10.3%	8.8%
	PORTER MEDICAL CENTER	50.2	7	9	13	45.5	6	8	11	44.3	6	8	12	46.0	6	8	11	53.9	7	8	11	-2.6%	21.6%
	SPRINGFIELD HOSPITAL	58.9	8	10	14	67.7	8	10	14	55.9	8	10	14	55.8	8	10	14	61.5	8	10	13	-17.3%	9.9%
BRATTLEBORO MEMORIAL HOSPITAL	25.4	X	2	2	29.5	X	2	2	28.4	X	1	1	32.5	X	3	3	31.9	X	2	2	-3.7%	12.2%	
NORTHWESTERN MEDICAL CENTER	35.6	X	3	5	34.2	X	4	5	32.4	X	4	5	44.4	X	7	10	58.1	X	9	12	-5.3%	79.4%	

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	36.4	X	3	6	43.0	X	3	9	38.4	X	3	8	51.4	X	3	13	66.7	X	3	14	-10.7%	73.5%
RUTLAND REGIONAL MEDICAL CENTER	33.0	X	1	3	33.5	X	1	4	31.0	X	1	4	33.5	X	2	5	32.8	X	1	3	-7.4%	5.7%
SOUTHWESTERN VT MEDICAL CENTER	34.7	X	2	4	36.2	X	2	6	34.1	X	2	6	33.2	X	1	4	34.0	X	2	5	-5.7%	-0.3%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	41.8	X	X	9	46.2	X	X	12	41.8	X	X	10	44.1	X	X	9	51.1	X	X	10	-9.6%	22.2%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	39.6				42.2				38.9				42.1				46.8				-7.9%	20.3%
MEDIAN - ALL VERMONT HOSPITALS	39.4				41.3				38.2				41.4				41.4				-7.7%	8.6%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	46.2				43.0				40.5				41.4				41.4				-5.7%	2.2%

OPTIMUM 2016 ed. (2014 data)																						
(if no data is shown below, data is not available from this source)																						
NORTHEAST CAH	45.8																					
OTHER NON-PROFIT	47.5																					
100-199 BEDS	43.5																					
ALL TEACHING	43.0																					
>400 BEDS	43.6																					

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
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All Vermont Community Hospitals
Report 7

Days Cash on Hand

Days Cash on Hand	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	109	4	4	5	82	2	2	3	89	3	3	4	90	2	2	3	80	2	2	3	9.0%	-10.7%
	GIFFORD MEDICAL CENTER	188	7	7	9	181	8	8	10	175	8	8	10	195	8	8	10	152	7	7	9	-3.3%	-13.1%
	GRACE COTTAGE HOSPITAL	76	1	1	2	78	1	1	2	77	1	1	2	81	1	1	2	76	1	1	2	-1.9%	-1.3%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	143	6	6	8	148	6	6	8	129	6	6	8	135	6	6	7	134	6	6	7	-12.8%	4.3%
	NORTH COUNTRY HOSPITAL	199	8	9	12	169	7	7	9	175	7	7	9	190	7	7	9	196	8	8	11	3.4%	12.2%
	NORTHEASTERN VT REGIONAL HOSPITAL	131	5	5	7	123	5	5	7	119	5	5	6	118	5	5	6	116	5	5	6	-3.4%	-2.8%
	PORTER MEDICAL CENTER	86	2	2	3	101	3	3	5	85	2	2	3	105	3	3	4	110	3	3	4	-16.4%	29.4%
	SPRINGFIELD HOSPITAL	101	3	3	4	104	4	4	6	106	4	4	5	106	4	4	5	112	4	4	5	1.2%	6.5%
BRATTLEBORO MEMORIAL HOSPITAL	196	X	8	11	229	X	9	13	195	X	9	12	230	X	9	13	215	X	9	12	-14.7%	10.2%	
NORTHWESTERN MEDICAL CENTER	374	X	10	14	351	X	10	14	283	X	10	14	306	X	10	14	260	X	10	14	-19.3%	-8.0%	

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	110	X	2	6	99	X	2	4	124	X	2	7	142	X	2	8	139	X	2	8	26.0%	12.0%
RUTLAND REGIONAL MEDICAL CENTER	195	X	3	10	205	X	3	11	246	X	3	13	219	X	3	12	224	X	3	13	20.2%	-8.9%
SOUTHWESTERN VT MEDICAL CENTER	66	X	1	1	59	X	1	1	45	X	1	1	41	X	1	1	42	X	1	1	-23.6%	-8.4%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL CENTER	201	X	X	13	214	X	X	12	176	X	X	11	213	X	X	11	181	X	X	10	-17.9%	2.9%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	179				183				165				186				167				-9.7%	1.1%
MEDIAN - ALL VERMONT HOSPITALS	137				135				127				139				137				-6.6%	8.1%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	120				114				112				112				114				-1.3%	1.6%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																						
NORTHEAST CAH	115																					
OTHER NON-PROFIT	89																					
100-199 BEDS																						
ALL TEACHING	116																					
>400 BEDS	113																					

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

Cash Flow Margin		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	9.9%	6	7	10	3.8%	2	2	2	4.2%	3	3	3	5.1%	3	5	5	4.6%	4	5	5	12.0%	7.4%
	GIFFORD MEDICAL CENTER	10.1%	7	8	11	10.7%	8	10	13	9.1%	8	10	14	10.4%	8	10	14	8.7%	8	10	13	-15.1%	-4.1%
	GRACE COTTAGE HOSPITAL	-2.2%	1	1	1	-3.3%	1	1	1	2.9%	1	1	1	-2.7%	1	1	1	0.9%	1	1	1	190.3%	-69.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CTR	4.4%	3	3	3	5.4%	4	5	5	3.1%	2	2	2	5.3%	4	6	6	3.2%	2	2	2	-42.2%	1.6%
	NORTH COUNTRY HOSPITAL	10.2%	8	9	12	6.9%	7	8	9	7.4%	7	8	10	5.5%	5	7	8	6.9%	7	8	9	6.8%	-6.8%
	NORTHEASTERN VT REGIONAL HOSPITAL	6.5%	4	4	4	6.1%	6	7	7	6.1%	5	6	6	5.7%	6	8	9	6.0%	6	7	7	-1.2%	-0.4%
	PORTER MEDICAL CENTER	2.4%	2	2	2	6.1%	5	6	6	5.7%	4	4	4	6.1%	7	9	10	4.1%	3	4	4	-7.5%	-27.9%
	SPRINGFIELD HOSPITAL	8.1%	5	5	7	4.4%	3	3	3	6.2%	6	7	7	1.3%	2	2	2	5.6%	5	6	6	40.5%	-9.4%
	BRATTLEBORO MEMORIAL HOSPITAL	8.5%	✕	6	8	5.4%	✕	4	4	5.9%	✕	5	5	4.9%	✕	4	4	3.9%	✕	3	3	8.7%	-34.1%
	NORTHWESTERN MEDICAL CENTER	14.4%	✕	10	14	8.3%	✕	9	11	7.9%	✕	9	11	4.7%	✕	3	3	7.4%	✕	9	10	-4.5%	-6.7%
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	8.7%	✕	3	9	6.1%	✕	1	8	7.0%	✕	1	8	5.4%	✕	1	7	6.7%	✕	1	8	14.5%	-4.5%
	RUTLAND REGIONAL MEDICAL CENTER	7.9%	✕	2	6	10.3%	✕	3	12	8.3%	✕	3	12	8.3%	✕	3	12	7.6%	✕	2	11	-19.7%	-7.5%
	SOUTHWESTERN VT MEDICAL CENTER	7.6%	✕	1	5	7.4%	✕	2	10	7.3%	✕	2	9	7.0%	✕	2	11	8.2%	✕	3	12	-1.4%	12.9%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	11.2%	✕	✕	13	10.8%	✕	✕	14	9.0%	✕	✕	13	9.0%	✕	✕	13	9.1%	✕	✕	14	-17.2%	1.1%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	9.7%				9.0%				7.9%				7.5%				7.8%				-11.8%	-1.9%
	MEDIAN - ALL VERMONT HOSPITALS	8.3%				6.1%				6.6%				5.4%				6.4%				8.0%	-3.8%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	7.3%				5.8%				5.9%				5.4%				5.1%				1.4%	-12.9%

OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																					
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
 CAH: ranks each hospital in comparison to the other critical access hospitals
 BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
 STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Cash to Long Term Debt

Cash to Long Term Debt		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	4.6	7	8	12	3.6	8	9	13	1.4	3	3	4	1.5	3	3	4	1.5	3	3	4	-59.7%	1.5%
	GIFFORD MEDICAL CENTER	1.3	2	2	2	1.3	1	1	1	1.1	1	1	1	1.4	2	2	2	1.3	1	1	2	-14.8%	22.4%
	GRACE COTTAGE HOSPITAL	1.6	3	3	3	2.4	7	7	9	1.8	6	6	8	1.6	5	5	7	1.8	6	6	8	-22.0%	0.6%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	2.2	6	6	7	1.7	3	3	4	1.7	5	5	6	1.6	4	4	5	1.7	5	5	6	0.9%	-3.5%
	NORTH COUNTRY HOSPITAL	11.5	8	10	14	1.8	4	4	5	41.7	8	10	14	2.0	8	8	10	2.2	8	8	10	2251.6%	-94.7%
	NORTHEASTERN VT REGIONAL HOSPITAL	1.7	4	4	4	1.9	5	5	6	2.1	7	7	9	2.0	7	7	9	1.4	2	2	3	10.3%	-33.3%
	PORTER MEDICAL CENTER	1.3	1	1	1	1.7	2	2	3	1.5	4	4	5	1.9	6	6	8	2.2	7	7	9	-10.7%	43.7%
	SPRINGFIELD HOSPITAL	1.8	5	5	6	2.1	6	6	7	1.4	2	2	3	1.3	1	1	1	1.7	4	4	5	-35.1%	22.8%
	BRATTLEBORO MEMORIAL HOSPITAL	4.4	X	7	11	4.3	X	10	14	4.8	X	9	13	5.6	X	10	14	6.2	X	10	14	13.3%	29.1%
NORTHWESTERN MEDICAL CENTER	5.4	X	9	13	2.8	X	8	10	2.3	X	8	10	2.6	X	9	11	2.3	X	9	11	-16.1%	0.2%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	3.0	X	3	10	3.2	X	2	11	3.3	X	3	12	4.1	X	3	13	4.2	X	2	12	3.9%	27.5%
	RUTLAND REGIONAL MEDICAL CENTER	3.0	X	2	9	3.4	X	3	12	2.8	X	2	11	3.9	X	2	12	4.3	X	3	13	-16.2%	53.8%
	SOUTHWESTERN VT MEDICAL CENTER	2.6	X	1	8	2.3	X	1	8	1.8	X	1	7	1.6	X	1	6	1.8	X	1	7	-19.8%	-0.8%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	1.8	X	X	5	1.5	X	X	2	1.3	X	X	2	1.4	X	X	3	1.3	X	X	1	-11.7%	-0.7%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	2.1				1.8				1.7				1.8				1.7				-6.4%	1.2%
	MEDIAN - ALL VERMONT HOSPITALS	2.4				2.2				1.8				1.8				1.8				-16.0%	-0.1%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	1.8				1.9				1.6				1.6				1.7				-12.8%	3.1%
OPTIMUM 2016 ed. (2014 data)		(if no data is shown below, data is not available from this source)																					
	NORTHEAST CAH																						
	OTHER NON-PROFIT																						
	100-199 BEDS																						
	ALL TEACHING																						
	>400 BEDS																						

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Cash Flow to Total Debt

Cash Flow to Total Debt		ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE						
		RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B					
		CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE							
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	0.8	8	10	14	0.4	6	7	8	0.4	6	7	9	0.4	7	9	10	0.3	6	6	7	5.4%	-28.9%
	GIFFORD MEDICAL CENTER	0.3	6	6	8	0.4	7	9	11	0.2	2	2	3	0.4	6	7	8	0.3	5	5	6	-44.9%	20.2%
	GRACE COTTAGE HOSPITAL	0.2	2	2	2	0.1	1	1	1	0.3	3	4	5	0.2	1	1	1	0.3	3	3	4	163.6%	-15.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	0.2	1	1	1	0.3	2	2	3	0.2	1	1	1	0.4	5	6	7	0.2	1	1	2	-16.9%	9.9%
	NORTH COUNTRY HOSPITAL	0.3	5	5	6	0.4	5	6	7	0.3	4	5	6	0.2	2	2	2	0.2	2	2	3	-11.5%	-25.2%
	NORTHEASTERN VT REGIONAL HOSPITAL	0.2	3	3	4	0.3	4	5	6	0.3	5	6	7	0.3	4	4	5	0.3	4	4	5	-8.6%	-13.4%
	PORTER MEDICAL CENTER	0.4	7	7	9	0.5	8	10	13	0.4	7	8	10	0.5	8	10	14	0.3	7	9	10	-10.5%	-18.7%
	SPRINGFIELD HOSPITAL	0.3	4	4	5	0.3	3	3	4	0.4	8	9	11	0.2	3	3	4	0.4	8	10	11	38.2%	-3.6%
	BRATTLEBORO MEMORIAL HOSPITAL	0.5	X	8	12	0.4	X	8	10	0.4	X	10	13	0.4	X	8	9	0.3	X	8	9	15.6%	-28.0%
NORTHWESTERN MEDICAL CENTER	0.6	X	9	13	0.3	X	4	5	0.3	X	3	4	0.3	X	5	6	0.3	X	7	8	-17.3%	8.1%	
100-249 BEDS																							
	CENTRAL VERMONT MEDICAL CENTER	0.5	X	3	11	0.4	X	1	9	0.4	X	2	12	0.4	X	1	11	0.5	X	1	12	15.1%	5.6%
	RUTLAND REGIONAL MEDICAL CENTER	0.3	X	1	7	0.6	X	3	14	0.4	X	1	8	0.5	X	3	13	0.5	X	2	13	-34.8%	31.8%
	SOUTHWESTERN VT MEDICAL CENTER	0.5	X	2	10	0.4	X	2	12	0.5	X	3	14	0.5	X	2	12	0.6	X	3	14	15.1%	7.9%
OVER 400 BEDS																							
	THE UNIVERSITY OF VERMONT MEDICAL CENTER	0.2	X	X	3	0.2	X	X	2	0.2	X	X	2	0.2	X	X	3	0.2	X	X	1	-11.0%	-2.5%
COMPARATIVE DATA																							
	SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	0.3				0.3				0.3				0.3				0.3				-9.8%	-2.2%
	MEDIAN - ALL VERMONT HOSPITALS	0.3				0.4				0.3				0.4				0.3				-5.6%	-16.7%
	MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	0.3				0.3				0.3				0.3				0.3				-10.0%	-12.0%
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
	NORTHEAST CAH	0.1																					
	OTHER NON-PROFIT	0.2																					
	100-199 BEDS	0.3																					
	ALL TEACHING	0.2																					
	>400 BEDS	0.3																					

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Gross Price per Discharge

Gross Price per Discharge	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A -	2017B -						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2017B	2018B						
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 17,283	6	8	9	\$ 17,870	6	8	9	\$ 16,969	5	7	7	\$ 19,394	6	8	10	\$ 19,485	6	8	10	-5.0%	14.8%
	GIFFORD MEDICAL CENTER	\$ 16,027	5	7	7	\$ 17,626	5	7	8	\$ 18,554	6	8	10	\$ 17,891	5	7	8	\$ 19,141	5	7	9	5.3%	3.2%
	GRACE COTTAGE HOSPITAL	\$ 3,195	1	1	1	\$ 3,511	1	1	1	\$ 4,020	2	2	2	\$ 3,836	1	1	1	\$ 4,036	1	1	1	14.5%	0.4%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 3,899	2	2	2	\$ 4,718	2	2	2	\$ 3,930	1	1	1	\$ 4,806	2	2	2	\$ 4,930	2	2	2	-16.7%	25.4%
	NORTH COUNTRY HOSPITAL	\$ 14,102	4	4	4	\$ 14,870	4	5	5	\$ 15,634	4	6	6	\$ 15,467	4	6	6	\$ 16,392	4	5	5	5.1%	4.8%
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 19,668	8	10	12	\$ 18,493	7	9	10	\$ 20,094	7	9	11	\$ 20,008	7	9	11	\$ 21,057	8	10	12	8.7%	4.8%
	PORTER MEDICAL CENTER	\$ 17,396	7	9	10	\$ 19,635	8	10	12	\$ 20,355	8	10	12	\$ 20,967	8	10	12	\$ 20,832	7	9	11	3.7%	2.3%
	SPRINGFIELD HOSPITAL	\$ 12,050	3	3	3	\$ 11,045	3	3	3	\$ 13,567	3	3	3	\$ 11,120	3	3	3	\$ 13,276	3	3	3	22.8%	-2.1%
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 14,741	X	5	5	\$ 15,282	X	6	6	\$ 15,430	X	5	5	\$ 15,300	X	5	5	\$ 18,048	X	6	6	1.0%	17.0%
NORTHWESTERN MEDICAL CENTER	\$ 15,123	X	6	6	\$ 14,327	X	4	4	\$ 14,431	X	4	4	\$ 13,836	X	4	4	\$ 14,729	X	4	4	0.7%	2.1%	
100-249 BEDS																							
CENTRAL VERMONT MEDICAL CENTER	\$ 17,579	X	2	11	\$ 18,496	X	2	11	\$ 17,977	X	2	9	\$ 18,395	X	2	9	\$ 18,697	X	2	8	-2.8%	4.0%	
RUTLAND REGIONAL MEDICAL CENTER	\$ 27,052	X	3	13	\$ 28,281	X	3	13	\$ 27,407	X	3	13	\$ 29,015	X	3	13	\$ 30,247	X	3	13	-3.1%	10.4%	
SOUTHWESTERN VT MEDICAL CENTER	\$ 17,241	X	1	8	\$ 16,177	X	1	7	\$ 17,547	X	1	8	\$ 17,881	X	1	7	\$ 18,444	X	1	7	8.5%	5.1%	
OVER 400 BEDS																							
THE UNIVERSITY OF VERMONT MEDICAL CENTER	\$ 32,727	X	X	14	\$ 32,133	X	X	14	\$ 34,299	X	X	14	\$ 34,760	X	X	14	\$ 35,749	X	X	14	6.7%	4.2%	
COMPARATIVE DATA																							
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	\$ 23,712				\$ 23,952				\$ 24,725				\$ 25,251				\$ 26,241				3.2%	6.1%	
MEDIAN - ALL VERMONT HOSPITALS	\$ 16,634				\$ 16,902				\$ 17,258				\$ 17,886				\$ 18,571				2.1%	7.6%	
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	\$ 15,065				\$ 16,248				\$ 16,301				\$ 16,679				\$ 17,767				0.3%	9.0%	
OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																							
NORTHEAST CAH	\$ 17,424																						
OTHER NON-PROFIT	\$ 25,480																						
100-199 BEDS	\$ 31,599																						
ALL TEACHING	\$ 41,148																						
>400 BEDS	\$ 48,229																						

Ranking:

CAH: ranks each hospital in comparison to the other critical access hospitals

BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping

STATE: ranks each hospital in comparison to the other Vermont hospitals

All Vermont Community Hospitals
Report 7

Gross Price per Visit

Gross Price per Visit	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE									
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B								
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE										
25-99 BEDS																									
Critical Access Hospitals	COPLEY HOSPITAL	\$ 754	2	2	4	\$ 705	2	3	5	\$ 710	2	3	5	\$ 723	2	3	5	\$ 712	1	2	4	0.8%	0.4%		
	GIFFORD MEDICAL CENTER	\$ 1,411	5	6	10	\$ 1,507	5	7	11	\$ 1,524	5	7	11	\$ 1,492	5	7	11	\$ 1,626	5	7	11	1.1%	6.7%		
	GRACE COTTAGE HOSPITAL	\$ 622	1	1	2	\$ 663	1	2	3	\$ 684	1	2	4	\$ 692	1	1	3	\$ 728	2	3	5	3.1%	6.5%		
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 1,453	6	7	11	\$ 1,541	6	8	12	\$ 2,053	7	9	13	\$ 1,927	6	8	12	\$ 2,216	7	9	13	33.2%	8.0%		
	NORTH COUNTRY HOSPITAL	\$ 2,010	8	10	14	\$ 2,225	8	10	14	\$ 2,268	8	10	14	\$ 2,198	8	10	14	\$ 2,294	8	10	14	1.9%	1.1%		
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 1,128	3	3	6	\$ 1,244	4	6	9	\$ 1,379	4	6	9	\$ 1,338	4	6	10	\$ 1,402	4	6	10	10.9%	1.7%		
	PORTER MEDICAL CENTER	\$ 1,735	7	8	12	\$ 1,858	7	9	13	\$ 1,863	6	8	12	\$ 1,959	7	9	13	\$ 1,968	6	8	12	0.3%	5.6%		
	SPRINGFIELD HOSPITAL	\$ 1,161	4	4	7	\$ 1,196	3	5	8	\$ 1,112	3	4	7	\$ 1,086	3	4	7	\$ 1,195	3	4	7	-7.0%	7.4%		
BRATTLEBORO MEMORIAL HOSPITAL	\$ 1,406	X	X	5	9	\$ -	X	X	1	1	\$ 1,251	X	X	5	8	\$ 1,177	X	X	5	8	\$ 1,301	X	X	100.0%	4.0%
NORTHWESTERN MEDICAL CENTER	\$ 1,751	X	X	9	13	\$ 751	X	X	4	6	\$ 653	X	X	1	2	\$ 704	X	X	2	4	\$ 707	X	X	-13.0%	8.3%

100-249 BEDS																									
CENTRAL VERMONT MEDICAL CENTER	\$ 597	X	X	1	1	\$ 635	X	X	1	2	\$ 582	X	X	1	1	\$ 610	X	X	1	1	\$ 473	X	X	-8.3%	-18.8%
RUTLAND REGIONAL MEDICAL CENTER	\$ 1,381	X	X	3	8	\$ 1,379	X	X	3	10	\$ 1,388	X	X	3	10	\$ 1,327	X	X	3	9	\$ 1,382	X	X	0.7%	-0.5%
SOUTHWESTERN VT MEDICAL CENTER	\$ 850	X	X	2	5	\$ 881	X	X	2	7	\$ 903	X	X	2	6	\$ 933	X	X	2	6	\$ 976	X	X	2.5%	8.2%

OVER 400 BEDS																										
THE UNIVERSITY OF VERMONT MEDICAL CENTER	\$ 640	X	X	X	3	\$ 669	X	X	X	4	\$ 658	X	X	X	3	\$ 639	X	X	X	2	\$ 672	X	X	X	-1.6%	2.1%

COMPARATIVE DATA																										
SYSTEM TOTAL OR AVG. - ALL VT HOSPITALS	\$ 853				\$ 883				\$ 842				\$ 834				\$ 851							-4.6%	1.0%	
MEDIAN - ALL VERMONT HOSPITALS	\$ 1,271				\$ 1,038				\$ 1,182				\$ 1,131				\$ 1,248								13.8%	5.6%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	\$ 1,286				\$ 1,375				\$ 1,451				\$ 1,415				\$ 1,514								5.5%	4.3%

OPTIMUM 2016 ed. (2014 data) (if no data is shown below, data is not available from this source)																									
NORTHEAST CAH																									
OTHER NON-PROFIT																									
100-199 BEDS																									
ALL TEACHING																									
>400 BEDS																									

Ranking:
CAH: ranks each hospital in comparison to the other critical access hospitals
BEDS: ranks each hospital in comparison to other Vermont hospitals within same bed grouping
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All Vermont Community Hospitals
Report 7

Gross Revenue per Adj Admission

Gross Revenue per Adj Admission	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE							
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A - 2017B	2017B - 2018B						
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE								
25-99 BEDS																							
Critical Access Hospitals	COPLEY HOSPITAL	\$ 19,849	5	7	8	\$ 20,502	5	7	8	\$ 19,502	4	6	6	\$ 22,231	5	7	9	\$ 22,301	5	7	9	-4.9%	14.4%
	GIFFORD MEDICAL CENTER	\$ 20,672	6	8	10	\$ 22,442	6	8	10	\$ 23,050	6	8	10	\$ 22,736	6	8	10	\$ 24,143	6	8	10	2.7%	4.7%
	GRACE COTTAGE HOSPITAL	\$ 9,143	1	1	1	\$ 9,730	1	1	1	\$ 10,419	1	1	1	\$ 10,516	1	1	1	\$ 11,066	1	1	1	7.1%	6.2%
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 10,660	2	2	2	\$ 12,862	3	3	3	\$ 12,359	2	2	2	\$ 13,067	3	3	3	\$ 13,426	2	2	2	-3.9%	8.6%
	NORTH COUNTRY HOSPITAL	\$ 18,532	4	6	6	\$ 19,072	4	6	7	\$ 19,893	5	7	7	\$ 20,198	4	6	6	\$ 21,406	4	5	6	4.3%	7.6%
	NORTHEASTERN VT REGIONAL HOSPITAL	\$ 24,740	8	10	12	\$ 22,917	7	9	11	\$ 24,782	7	9	11	\$ 24,756	7	9	11	\$ 25,928	7	9	11	8.1%	4.6%
	PORTER MEDICAL CENTER	\$ 22,277	7	9	11	\$ 25,050	8	10	12	\$ 25,803	8	10	12	\$ 26,854	8	10	12	\$ 26,500	8	10	12	3.0%	2.7%
	SPRINGFIELD HOSPITAL	\$ 13,235	3	3	3	\$ 12,229	2	2	2	\$ 15,113	3	3	3	\$ 12,500	2	2	2	\$ 14,902	3	3	3	23.6%	-1.4%
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 18,057	X	5	5	\$ 18,194	X	5	5	\$ 18,918	X	5	5	\$ 18,183	X	5	5	\$ 21,451	X	6	7	4.0%	13.4%
NORTHWESTERN MEDICAL CENTER	\$ 17,905	X	4	4	\$ 16,536	X	4	4	\$ 16,983	X	4	4	\$ 16,074	X	4	4	\$ 16,919	X	4	4	2.7%	-0.4%	

100-249 BEDS																						
CENTRAL VERMONT MEDICAL CENTER	\$ 20,612	X	2	9	\$ 21,253	X	2	9	\$ 21,032	X	2	9	\$ 21,385	X	2	8	\$ 21,758	X	2	8	-1.0%	3.5%
RUTLAND REGIONAL MEDICAL CENTER	\$ 28,673	X	3	13	\$ 29,544	X	3	13	\$ 28,805	X	3	13	\$ 30,166	X	3	13	\$ 31,446	X	3	13	-2.5%	9.2%
SOUTHWESTERN VT MEDICAL CENTER	\$ 19,647	X	1	7	\$ 18,384	X	1	6	\$ 20,005	X	1	8	\$ 20,299	X	1	7	\$ 20,990	X	1	5	8.8%	4.9%

OVER 400 BEDS																						
THE UNIVERSITY OF VERMONT MEDICAL	\$ 37,404	X	X	14	\$ 36,475	X	X	14	\$ 39,074	X	X	14	\$ 39,372	X	X	14	\$ 40,596	X	X	14	7.1%	3.9%

COMPARATIVE DATA																						
SYSTEM TOTAL OR AVG. - ALL VT HOSPITAL	\$ 27,793				\$ 27,693				\$ 28,838				\$ 29,236				\$ 30,379				4.1%	5.3%
MEDIAN - ALL VERMONT HOSPITALS	\$ 19,748				\$ 19,787				\$ 19,949				\$ 20,842				\$ 21,604				0.8%	8.3%
MEDIAN - CRITICAL ACCESS (CAH) HOSPITALS	\$ 19,190				\$ 19,787				\$ 19,697				\$ 21,215				\$ 21,853				-0.5%	10.9%

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ALL TEACHING																						
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All Vermont Community Hospitals
Report 7

Net Revenue per Adjusted Admission

Net Revenue per Adjusted Admission	ACTUAL 2015			ACTUAL 2016			BUDGET 2017			PROJECTION 2017			BUDGET 2018			PERCENT CHANGE									
	RANKING			RANKING			RANKING			RANKING			RANKING			2016A -	2017B -								
	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	CAH	BEDS	STATE	2017B	2018B								
25-99 BEDS																									
Critical Access Hospitals	COPLEY HOSPITAL	\$ 11,528	7	9	11	\$ 11,726	7	9	11	\$ 11,865	6	8	10	\$ 13,061	8	10	12	\$ 13,340	8	10	12	1.2%	12.4%		
	GIFFORD MEDICAL CENTER	\$ 10,110	5	7	8	\$ 10,606	5	7	8	\$ 10,933	5	7	9	\$ 11,003	5	7	8	\$ 11,475	6	8	10	3.1%	5.0%		
	GRACE COTTAGE HOSPITAL	\$ 6,474	3	3	3	\$ 6,494	2	2	2	\$ 7,044	2	2	2	\$ 7,110	3	3	3	\$ 7,475	3	4	4	8.5%	6.1%		
	MT. ASCUTNEY HOSPITAL & HEALTH CT	\$ 5,815	1	1	1	\$ 6,794	3	3	3	\$ 6,454	1	1	1	\$ 7,031	2	2	2	\$ 7,050	2	3	3	-5.0%	9.2%		
	NORTH COUNTRY HOSPITAL	\$ 8,172	4	4	4	\$ 8,318	4	4	4	\$ 8,749	4	4	4	\$ 8,784	4	5	5	\$ 9,091	4	5	6	5.2%	3.9%		
	NORTHEASTERN VT REGIONAL HOSPIT	\$ 12,296	8	10	12	\$ 11,231	6	8	10	\$ 11,906	7	9	11	\$ 11,798	6	8	10	\$ 12,169	7	9	11	6.0%	2.2%		
	PORTER MEDICAL CENTER	\$ 11,096	6	8	10	\$ 12,089	8	10	12	\$ 12,222	8	10	12	\$ 12,432	7	9	11	\$ 9,766	5	6	8	1.1%	-20.1%		
	SPRINGFIELD HOSPITAL	\$ 6,191	2	2	2	\$ 5,478	1	1	1	\$ 7,215	3	3	3	\$ 5,733	1	1	1	\$ 6,812	1	1	1	31.7%	-5.6%		
	BRATTLEBORO MEMORIAL HOSPITAL	\$ 8,935	X	X	5	5	\$ 8,934	X	X	5	6	\$ 9,179	X	X	6	6	\$ 9,072	X	X	6	6	\$ 9,978	X	X	2.7%
NORTHWESTERN MEDICAL CENTER	\$ 9,227	X	X	6	6	\$ 8,983	X	X	6	7	\$ 9,151	X	X	5	5	\$ 8,759	X	X	4	4	\$ 6,909	X	X	1.9%	-24.5%
100-249 BEDS																									
CENTRAL VERMONT MEDICAL CENTER	\$ 10,790	X	X	2	9	\$ 10,816	X	X	2	9	\$ 10,919	X	X	2	8	\$ 11,037	X	X	2	9	\$ 8,822	X	X	1.0%	-19.2%
RUTLAND REGIONAL MEDICAL CENTER	\$ 13,269	X	X	3	13	\$ 13,733	X	X	3	13	\$ 13,998	X	X	3	13	\$ 14,494	X	X	3	13	\$ 14,864	X	X	1.9%	6.2%
SOUTHWESTERN VT MEDICAL CENTER	\$ 9,503	X	X	1	7	\$ 8,855	X	X	1	5	\$ 9,404	X	X	1	7	\$ 9,322	X	X	1	7	\$ 9,564	X	X	6.2%	1.7%
OVER 400 BEDS																									
THE UNIVERSITY OF VERMONT MEDICA	\$ 16,855	X	X	X	14	\$ 16,677	X	X	X	14	\$ 18,288	X	X	X	14	\$ 18,306	X	X	X	14	\$ 16,153	X	X	9.7%	-11.7%
COMPARATIVE DATA																									
SYSTEM TOTAL OR AVG. - ALL VT HOSPIT	\$ 13,126				\$ 13,114				\$ 13,900				\$ 13,986				\$ 12,941						6.0%	-6.9%	
MEDIAN - ALL VERMONT HOSPITALS	\$ 9,807				\$ 9,795				\$ 10,162				\$ 10,163				\$ 9,665						3.7%	-4.9%	
MEDIAN - CRITICAL ACCESS (CAH) HOSP	\$ 9,141				\$ 9,462				\$ 9,841				\$ 9,894				\$ 9,429						4.0%	-4.2%	

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