

GREEN MOUNTAIN CARE BOARD (GMCB)
GMCB Board Meeting Minutes
Monday, April 8, 2019
1:00 pm

Attendance

Kevin J. Mullin, Chair
Susan J. Barrett, JD, Executive Director
Michael Barber, General Counsel
Robin Lunge, JD, MHCDS
Maureen Usifer
Jessica Holmes, PhD
Tom Pelham

Executive Director's Report

Kevin Mullin called the meeting to order at approximately 1:00 pm. Susan Barrett announced that there have been some changes to the April Board Meeting schedule. Please see the updated press release [here](#) on the GMCB website. She also announced that there is a special comment period for the Springfield Hospital's FY 2019 Budget Order Amendment Request. This special comment period is from April 5, 2019 through EOB April 16, 2019. Please see details and related documents [here](#) on the GMCB website.

Minutes

The Board voted (5-0) to approve the minutes from April 3, 2019.

FY 2018 Gifford Medical Center Enforcement Discussion

Lori Perry, Senior Healthcare Financial Systems Analyst, GMCB
Kelly Theroux, Healthcare Financial Systems Analyst, GMCB
Agatha Kessler, Health Policy Director, GMCB

Agatha Kessler presented the FY 2018 Enforcement Hearing Overview and explained what each hospital was asked to address, including driver of the NPR/FPP variance, Year-to-date results as of February 28, 2019, and FY 2019 forecast for NPR/FPP and operating margin. The presentation can be seen [here](#) on the GMCB website.

Agatha Kessler presented the FY 2018 Gifford Medical Center Enforcement Discussion. She reviewed Gifford Medical Center's FY 2018 and FY 2019 Budgets Submitted and Approved, FY 2018 Actuals, the FY 2019 Year-to-Date, the FY 2019 Forecast, and the 5-Year Results. The presentation can be seen [here](#) on the GMCB website.

Hospital Budget Enforcement Hearing

Daniel Bennett, CEO, Gifford Medical Center

Jeff Hebert, CFO, Gifford Medical Center

Daniel Bennett and Jeff Hebert were sworn in by the Court Reporter. Daniel Bennett explained the organization of Gifford Medical Center, Gifford Health Care, and Gifford Retirement Community. He reviewed the factors that impacted their 2018 performance, including workforce and EMR implementation, and the drivers of NPR and Margin Variances. Jeff Hebert presented Gifford Medical Center's Summary Statement of Revenue & Expense, 5-Year Results, 2019 Revenue Projections, and Cost Savings. The presentation can be seen [here](#) on the GMCB website. The Board asked questions and had a discussion with Daniel Bennett and Jeff Hebert.

Public Comment

Dale Hackett

FY 2018 Northwestern Medical Center Enforcement Discussion

Lori Perry, Senior Healthcare Financial Systems Analyst, GMCB
Kelly Theroux, Healthcare Financial Systems Analyst, GMCB
Agatha Kessler, Health Policy Director, GMCB

Lori Perry presented the FY 2018 Northwestern Medical Center Enforcement Discussion. She reviewed Northwestern Medical Center's FY 2018 and FY 2019 Budgets Submitted and Approved, FY 2018 Actuals, the FY 2019 Year-to-Date, the FY 2019 Forecast, and the 5-Year Results. The presentation can be seen [here](#) on the GMCB website.

Hospital Budget Enforcement Hearing

Jill Berry Bowen, CEO, Northwestern Medical Center
Stephanie Breault, CPA, Director of Finance, Northwestern Medical Center
Devin Bachelder, Decision Support and Budget Manager, Northwestern Medical Center

Jill Berry Bowen, Stephanie Breault, and Devin Bachelder were sworn in by the Court Reporter. Stephanie Breault presented the drivers of the NPR/FPP variance for Northwestern Medical Center, including admissions, patient days, ED visits, surgeries, outpatient surgical procedures, and physician practice visits. She explained the drivers of the 2018 Operating Margin Variance: volume reductions, increase in bad debt write offs, and operating expenses. She outlined Northwestern Medical Center's Operational Improvement Plan, presented the Year-to-date 2019 results, and the 2019 Forecast for NPR/FPP and Operating Margin. Jill Berry Bowen discussed the community health needs and launching their strategic planning process this month. The presentation can be seen [here](#) on the GMCB website. The Board asked questions and had a discussion with Jill Berry Bowen and Stephanie Breault.

Public Comment

Dale Hackett

Porter Hospital 2018 Actuals Discussion – Potential Vote

Lori Perry, Senior Healthcare Financial Systems Analyst, GMCB
Kelly Theroux, Healthcare Financial Systems Analyst, GMCB
Agatha Kessler, Health Policy Director, GMCB

Agatha Kessler and Lory Perry presented the Board with key financial indicators to assist the Board with their Porter Medical Center Rebase Discussion. The slide can be seen [here](#) on the GMCB website.

On April 3, 2019, Board Member Maureen Usifer made a motion to bring in Porter Medical Center for an Enforcement Hearing, and the motion was tabled. After discussion, the Board voted against the tabled motion (0-5).

Public Comment

Jennifer Bertrand

Old Business

None

New Business

None

Adjourn

The Board voted (5-0) to adjourn at approximately 3:00 pm.