Referral and Visit Lags

| | eferral Lags for Hospital-Owned Services eferral lags for all hospital-owned services. | |
|---------------------|---|---|
| Type of Service | Total number of patients | The percentage of appointments scheduled within three business days of referral |
| All Primary Care | 37 | 15 |
| All Cardiology | 27 | 15 |
| All General Surgery | 11 | 36 |
| All OB/GYN | 21 | 14 |
| All Orthopedics | 43 | 14 |
| All Podiatry | 18 | 72 |
| All Urology | 10 | 100 |
| Rehab (PT/ST/OT) | 101 | 52 |

5/1-5/14

| Ple | Table Three: Visit Lag- ase input visit lags for all hospital-owned services. Please | s for Hospital-Owned Se remember to include | | on. | |
|---------------------------|---|---|---|--|--|
| Type of Service | Total number of new patients | Percentage of new patients scheduled to be seen within 14 days | Percentage of new patients scheduled to be seen within 30 days | Percentage of new patients scheduled to be seen within 90 days | Percentage of new patients scheduled to be seen within 180 days |
| All Primary Care | 27 | | 100 | | |
| All Cardiology | 11 | | | 90 | 10 |
| All Neurology | 14 | | | 100 | |
| All OB/GYN | 16 | | | 100 | |
| All Oncology / Hematology | 2 | | | 100 | |
| All Orthopedics | 7 | | | 100 | |
| All Podiatry | 28 | | | 93 | 7 |
| All Urology | 2 | | | 100 | |

| Please input | Table Four: Visit La visit lags for the top five most frequent imaging procedul | ags for Imaging Procedu res. Please remember to | | calculation. | | |
|-------------------------------|--|--|-----------------|-----------------|------------|-------------|
| Imaging Procedures | Within 2 weeks | Within 1 Month | Within 3 months | Within 6 months | > 6 months | Grand Total |
| CT Chest/Abdomen/Pelvis (BVT) | 32 | 1 | 4 | 3 | 1 | 41 |
| MA Mammo (BVT) | 38 | 128 | 17 | 4 | 3 | 190 |
| US Abdomen (BVT) | 28 | 2 | | | | 30 |
| US Echocardiography (BVT) | 62 | 7 | 4 | 2 | 1 | 76 |
| US Gestational (BVT) | 21 | 11 | 5 | | | 37 |

Boarding and Transfer Issues

Note: These questions were lifted from budget narratives of previous years. If you are unable to answer the questions in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

Table Five: Patient Boarding

Please estimate total number of discharges, patient days, associated expenditures and reimbursements for FY22 (Actuals), FY23 (Actuals), FY24 (Projected) and FY25 (Budget): Provision of care due to the inability to discharge patients home due to lack of services or transfer patients to post-acute or other more appropriate care settings. Examples might include hospital stays beyond what is clinically indicated due to difficulties discharging/transferring after patients are deemed safe and appropriate for discharge/transfer or stays for which patients received care that would not generally be provided in a hospital setting (i.e. admissions for social reasons)

Year Total Number of Discharges Total Number of Patient Days Associated Expenditures Associated Reimbursements

BMH only started documenting avoidable days in the EMR recently.

Table Six: Patient Boarding (LOS)

Assuming the majority of patients who stay in emergency departments for greater than 24 hours without an admitted disposition are patients boarding for a mental health evaluation, please define the LOS in patient hours for patients who have a LOS greater 24 hours without an admitted disposition and the total number of episodes this represents. Please estimate the associated expenditures and reimbursements associated with these encounters.

| | LOS in patient hours for patients who have | a | | |
|---------------------|--|--------------------------|-------------------------|----------------------------------|
| | LOS greater 24 hours (without an admitted | i | | |
| Year | disposition) | Total Number of Episodes | Associated Expenditures | Associated Reimbursements |
| 24 FYTD (Oct - May) | 3 days (72 hours) | 511 | | |
| FY23 | 3 days (72 hours) | 325 | | |
| | | | | |
| FY22 | 3 days (72 hours) | 227 | | |

Clinical Productivity

Note: If you are unable to answer the question in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

Table Seven: Clinical Productivity

Please report average work RVUs per clinical physician FTE by department – both the level and the associated percentile of national benchmarks, or similar, for the most recent year available. Report the number of clinical and budgeted FTEs (if different) that are included in the denominator.

| | | work RVUS / Clinical Physician | BMH Variance from Benchmark | Associated Percentile of National | Benchmark Source | Number of Clinical Physician | Number of Budgeted Clinical | |
|-------------------------------|-------------|--------------------------------|-----------------------------|--|------------------|-------------------------------------|-------------------------------|--------------|
| Department | Total wRVUs | FTEs | over/(under) | Benchmark | Details | FTEs | Physician FTEs (if different) | Year of Data |
| Brattleboro Cardiology | 17,493.54 | 4,373.38 | (1,804.62) | 6178.00 | 25%tile MGMA | 4 | FY23 | |
| Brattleboro Family Medicine | 30,022.57 | 10,007.52 | 5,283.52 | 4,724.00 | 25%tile MGMA | 3 | 3.4 FY23 | |
| Brattleboro General Surgery | 26,418.18 | 11,007.58 | 5,805.58 | 5,202.00 | 25%tile MGMA | 2.4 | 2.3 FY23 | |
| Brattleboro Internal Medicine | 29,623.49 | 7,984.77 | 3,973.77 | 4,011.00 | 25%tile MGMA | 3.71 | 3.2 FY23 | |
| Brattleboro OB/GYN | 43,196.31 | 4,799.59 | (381.41) | 5,181.00 | 25%tile MGMA | 9 | 9.2 FY23 | |
| Brattleboro Orthopedics | 73,291.02 | 11,345.36 | 4,421.36 | 6,924.00 | 25%tile MGMA | 6.46 | 8.8 FY23 | |
| Hospitalists | 25,360.69 | 4,644.81 | 1,523.81 | 3,121.00 | 25%tile MGMA | 5.46 | 8 FY23 | |
| Maplewood Family Practice | 14,318.71 | 7,867.42 | 3,143.42 | 4,724.00 | 25%tile MGMA | 1.82 | 2.6 FY23 | |
| Post Acute Care | 4,295.65 | 4,091.10 | 1,584.10 | 2,507.00 | 25%tile MGMA | 1.05 | 1 FY23 | |
| Putney Family Healthcare | 22,672.46 | 8,011.47 | 3,287.47 | 4,724.00 | 25%tile MGMA | 2.83 | 2.9 FY23 | |
| Urology | 16,964.11 | 8,482.05 | 1,699.05 | 6,783.00 | 25%tile MGMA | 2 | 2 FY23 | |
| Windham Family Medicine | 11,492.31 | 8,208.79 | 3,484.79 | 4,724.00 | 25%tile MGMA | 1.4 | 2 FY23 | |
| Wound Care | 1,591.92 | 1,591.92 | (615.08) | 2,207.00 | 25%tile MGMA | 1 | 0.9 FY23 | |
| BMH Podiatry | 144.84 | 144.84 | (4,835.16) | 4,980.00 | 25%tile MGMA | 1 | 1 FY23 | |

Staff Turnover

Note: If you are unable to answer the question in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

| | Table Eight: S | taff Turnover and Vacancies | | |
|-------------------------|-----------------------------|-----------------------------|-----------|-------------------------|
| | | Terminated employment bety | veen June | |
| | Employed as of May 31, 2024 | 1, 2023 and May 31, 2024 | Vacan | cies as of May 31, 2024 |
| FTE physicians | 16.9 | 6 | 0 | 6 |
| FTE mid-level providers | 14.2 | 1 | 1.75 | 1 |
| FTE nurses | 81.7 | 9 | 23.5 | 18 |

Calculated from actual paid hours 10/1/24 - 5/31/24

Column NPR FY24 Budget FY24 Approved Budget for Net Patient Revenue and Fixed Prospective Payments (NPR).

NPR FY24 Projected FY24 Annual Projected NPR. NPR FY25 FY25 Proposed Budget for NPR.

NPR YOY W FY25 Proposed Budget for NPR less FY24 Budgeted NPR.

Weight of line Item relative to total NPR YOY.

PY25 NPR due to Changes in Commercial price; estimate FY24 @ FY25 commercial prices, holding all else constant.

Difference of FY25 NPR and FY24 Budgeted NPR that Can be attributed to changes in commercial price.

Weight of time term restative to total runk viv.

NRR (FY24 @FY25 Comm. Prices)
FY25 NRR due to changes in Commercial Price; estimate FY24 @ FY25 commercial price; holding all else fY25 NRR and FY24 Budgeted NRR that can be attributed to changes in commercial price; holding all else constant.

NRR FY25 (49 EY25 Utiliz)
FY25 NRR due to changes in utilization; estimate FY24 @ FY25 utilization, holding all else constant.

NRR FY25 (but to Utiliz.)
Difference of FY25 NRR and FY24 Budgeted NRR that can be attributed to changes in utilization.

NPR (FY24 @FY25 Public Payer Prices)
FY25 NPR due to changes in public payer prices; estimate FY24 @ FY25 public payer prices, holding all else constant.
NPR FY25 (due to Public Payer Prices)
Difference of FY25 NPR and FY24 Budgeted NPR that can be attributed to changes in public payer prices. NPR (FY24 @FY25 Payer Mix)
FY25 NPR due to changes in payer mix, estimate FY24 @ FY25 payer mix, holding all else constant.
NPR FY25 (due to Payer Mix)
Difference of FY25 NPR and FY24 Budgeted NPR that can be attributed to changes in payer mix.

NRY KT-2 (pue to rayer Mx).

NRY (FY24 BPT-25 Service Mix/Patient AcutyReterace of Pt-25 NPK and FY24 Budgeted NPK that can be attributed to changes in service mix/patient acuty, holding all else constant.

NRR FY25 (bue to Service Mix/Patient AcutyReterace of FY25 NPK and FY24 Budgeted NPK that can be attributed to changes in service mix/patient acuty.

NRR FY25 (bue to Service Mix/Patient AcutyReterace of FY25 NPK and FY24 Budgeted NPK that can be attributed to changes in service mix/patient acuty.

NRR FY25 (bue to Service Mix/Patient AcutyReterace of FY25 NPK and FY24 Budgeted NPK that can be attributed to changes in service mix/patient acuty.

PY25 Comm Rate NPR Impact

The estimated commercial price growth as measured by impact on NPR.

FY25 Estimated Annualized Comm Rate FY25 Comm Rate (WAvg) Uses the month of implementation for rate changes to estimate an annualized increase. FY25 Comm Rate (WAvg) Weighted average commercial rate changes for FY25 by payer and core service line, ie the contribution of the commercial price changes for a payer and core service line on a hospital's total NPR.

FY25 NPR Growth FY25 NPR Growth(WAvg)

FY25 Budgeted NPR to FY24 Budgeted NPR.
Weighted average growth in NPR by payer and core service line; i.e. the contribution of the volume and price increase, net of payer mix shifts, on the hospital's total NPR.

*each value is collected or calculated by payer and core service line

Commercial Rate Decomposition - NPR due to Price Changes

Calculated Month of Commercial Rate Implementation

January

| | | | | | | | | | | | | | | | | | FY25 | FY25 | | | |
|----------------------------------|--------------|--------------|--------------|--------------------|-------|-------------------|---------------|----------------------|------------------|--------------------|----------------------|-------------------|--------------------|---------------------|---------------------|--------------------|----------|-------------|-------------|----------|----------|
| | | | | | | NPR | NPR FY25 | | | NPR | NPR FY25 | NPR | | NPR | NPR FY25 | | Comm | Estimated | | | FY25 NPR |
| | NPR FY24 | NPR FY24 | NPR FY25 | NPR YOY | | (FY24 @FY25 Comm. | (due to Comm. | NPR | NPR FY25 | (FY24 @FY25 Public | (due to Public Payer | (FY24 @FY25 Payer | NPR FY25 | (FY24 @FY25 Service | (due to Service | NPR FY25 | Rate NPR | AnnualizedC | FY25 Comm | FY25 NPR | Growth |
| Inpatient | Budget | Proj. | Budget | (Budget to Budget) | w | Prices) | Price) | (FY24 @FY25 Utiliz.) | (due to Utiliz.) | Payer Prices) | Prices) | Mix) | (due to Payer Mix) | Mix/Patient Acuity) | Mix/Patient Acuity) | (due to all other) | Impact | omm Rate | Rate (WAvg) | Growth | (WAvg) |
| Medicaid | 10,057,551 | 9,873,363 | 10,268,297 | 210,746 | 0.32 | 10,057,551 | - | 10,459,853 | 402,302 | 10,057,550.71 | - | 10,062,579 | 5,029 | 10,107,838 | 50,288 | (246,872) | 0.0% | 0.0% | 0.0% | 2.1% | 0.7% |
| Medicare - Traditional | 32,591,894 | 32,364,227 | 34,996,232 | 2,404,338 | 1.03 | 32,591,894 | - | 33,895,570 | 1,303,676 | 33,328,471 | 736,577 | 32,608,190 | 16,296 | 32,754,854 | 162,959 | 184,830 | 0.0% | 0.0% | 0.0% | 7.4% | 7.6% |
| Medicare - Advantage | 7,358,439 | 8,486,706 | 9,021,369 | 1,662,930 | 0.23 | 7,358,439 | - | 7,652,777 | 294,338 | 7,524,740 | 166,301 | 7,362,119 | 3,679 | 7,395,232 | 36,792 | 1,161,820 | 0.0% | 0.0% | 0.0% | 22.6% | 5.2% |
| Commercial | 15,563,129 | 15,314,773 | 16,647,159 | 1,084,030 | 0.49 | 16,294,596 | 731,467 | 16,185,654 | 622,525 | | | 15,594,255 | 31,126 | 15,640,944 | 77,816 | (378,904) | 4.7% | 6.3% | 2.3% | 7.0% | 3.4% |
| Major Payer #1 | | | | - | 0.00 | | - | - | | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #2 | | | | - | 0.00 | | - | - | | - | - | | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #3 | | | | - | 0.00 | | - | - | | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #4 | | | | - | 0.00 | | - | - | | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| All other Commercial | | | | - | 0.00 | | - | - | | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Fixed Prospective Payments | 4,700,000 | 4,700,000 | 4,878,600 | 178,600 | 0.15 | 4,700,000 | - | 4,770,500 | 70,500 | 4,810,450 | 110,450 | 4,747,000 | 47,000 | 4,747,000 | 47,000 | (96,350) | 0.0% | 0.0% | 0.0% | 3.8% | 0.6% |
| FPP - Medicare | 2,820,000 | 1,880,000 | 2,927,160 | 107,160 | 0.09 | 2,820,000 | - | 2,862,300 | 42,300 | 2,886,270 | 66,270 | 2,848,200 | 28,200 | 2,848,200 | 28,200 | (57,810) | 0.0% | 0.0% | 0.0% | 3.8% | 0.3% |
| FPP - Medicaid | 1,880,000 | 2,820,000 | 1,951,440 | 71,440 | 0.06 | 1,880,000 | - | 1,908,200 | 28,200 | 1,924,180 | 44,180 | 1,898,800 | 18,800 | 1,898,800 | 18,800 | (38,540) | 0.0% | 0.0% | 0.0% | 3.8% | 0.2% |
| Risk/Reserves | - | - | - | | 0.00 | | - | - | | - | - | | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Other (Bad Debt, Free Care, DSH) | (38,566,529) | (38,989,699) | (39,637,764) | (1,071,235) | -1.22 | (38,566,529) | - | (39,145,027) | (578,498 | (38,566,529) | - | (39,337,860) | (771,331) | (38,759,362) | (192,833) | 471,426 | 0.0% | 0.0% | 0.0% | 2.8% | -3.4% |
| Overall Inpatient | 31,704,484 | 31,749,370 | 36.173.893 | 4,469,409 | 1.00 | 16.141.356 | 731.467 | 17.633.673 | 2.114.843 | 17.154.683 | 1.013.328 | 15,442,029 | (668,200) | 16.245.562 | 182.022 | 1.095.950 | 2.3% | 3.1% | 2.3% | 14.1% | 14.1% |

| | | | | | | | | | | | | | | | | | | FY25 | | | |
|----------------------------------|---------------|---------------|---------------|--------------------|-------|-------------------|---------------|----------------------|------------------|--------------------|----------------------|-------------------|--------------------|---------------------|---------------------|--------------------|----------|------------|-----------|----------|----------|
| | | | | | | NPR | NPR FY25 | | | NPR | NPR FY25 | NPR | | NPR | NPR FY25 | | FY25 | Estimated | | | FY25 NPR |
| | NPR FY24 | NPR FY24 | NPR FY25 | NPR YOY | | (FY24 @FY25 Comm. | (due to Comm. | NPR | NPR FY25 | (FY24 @FY25 Public | (due to Public Payer | (FY24 @FY25 Payer | NPR FY25 | (FY24 @FY25 Service | (due to Service | NPR FY25 | Rate NPR | Annualized | FY25 Rate | FY25 NPR | Growth |
| Outpatient | Budget | Proj. | Budget | (Budget to Budget) | w | Prices) | Price) | (FY24 @FY25 Utiliz.) | (due to Utiliz.) | Payer Prices) | Prices) | Mix) | (due to Payer Mix) | Mix/Patient Acuity) | Mix/Patient Acuity) | (due to all other) | Impact | Rate | (WA) | Growth | (WA) |
| Medicaid | 36,923,782 | 36,247,583 | 37,697,487 | 773,705 | 0.50 | 36,923,782 | - | 38,400,733 | 1,476,951 | 36,923,782.12 | - | 36,942,244 | 18,462 | 37,108,401 | 184,619 | (906,327) | 0.0% | 0.0% | 0.0% | 2.1% | 1.1% |
| Medicare - Traditional | 55,437,055 | 55,049,805 | 58,517,942 | 3,080,887 | 0.76 | 55,437,055 | - | 57,654,537 | 2,217,482 | 56,689,932 | 1,252,877 | 55,464,773 | 27,719 | 55,714,240 | 277,185 | (694,376) | 0.0% | 0.0% | 0.0% | 5.6% | 4.2% |
| Medicare - Advantage | 26,196,045 | 30,212,674 | 32,116,072 | 5,920,027 | 0.36 | 26,196,045 | - | 27,243,887 | 1,047,842 | 26,788,076 | 592,031 | 26,209,143 | 13,098 | 26,327,025 | 130,980 | 4,136,076 | 0.0% | 0.0% | 0.0% | 22.6% | 8.1% |
| Commercial | 72,685,408 | 71,525,498 | 77,748,215 | 5,062,807 | 0.99 | 76,101,622 | 3,416,214 | 75,592,824 | 2,907,416 | | | 72,830,779 | 145,371 | 73,048,835 | 363,427 | (1,769,621) | 4.7% | 6.3% | 4.7% | 7.0% | 6.9% |
| Major Payer #1 | | | | - | 0.00 | - | - | - | | - | - | | - | - | - | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #2 | | | | - | 0.00 | | - | - | - | - | - | - | - | - | - | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #3 | | | | - | 0.00 | - | - | - | | - | - | | - | - | - | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #4 | | | | - | 0.00 | | - | - | - | - | - | - | - | - | - | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| All other Commercial | | | | - | 0.00 | - | - | - | | - | - | | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Fixed Prospective Payments | 9,400,000 | 7,728,150 | 9,890,200 | 490,200 | 0.13 | 9,400,000 | - | 9,541,000 | 141,000 | 9,620,900 | 220,900 | 9,494,000 | 94,000 | 9,494,000 | 94,000 | (59,700) | 0.0% | 0.0% | 0.0% | 5.2% | 0.7% |
| FPP - Medicare | 6,580,000 | 3,091,260 | 6,923,140 | 343,140 | 0.09 | 6,580,000 | - | 6,678,700 | 98,700 | 6,734,630 | 154,630 | 6,645,800 | 65,800 | 6,645,800 | 65,800 | (41,790) | 0.0% | 0.0% | 0.0% | 5.2% | 0.5% |
| FPP - Medicaid | 2,820,000 | 4,636,890 | 2,967,060 | 147,060 | 0.04 | 2,820,000 | - | 2,862,300 | 42,300 | 2,886,270 | 66,270 | 2,848,200 | 28,200 | 2,848,200 | 28,200 | (17,910) | 0.0% | 0.0% | 0.0% | 5.2% | 0.2% |
| Risk/Reserves | - | - | - | | 0.00 | | - | - | - | - | - | - | - | - | - | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Other (Bad Debt, Free Care, DSH) | (127,231,597) | (128,627,640) | (144,221,911) | (16,990,314) | -1.73 | (127,231,597) | - | (129,140,071) | (1,908,474) | (127,231,597) | - | (129,776,229) | (2,544,632) | (127,867,755) | (636,158) | (11,901,050) | 0.0% | 0.0% | 0.0% | 13.4% | -23.1% |
| Overall Outpatient | 73,410,693 | 72,136,070 | 71,748,006 | (1,662,687) | 1.00 | 725,285 | 3,416,214 | 3,700,086 | 5,882,218 | 2,791,093 | 2,065,808 | (1,666,069) | (2,245,983) | 775,911 | 414,053 | (11,194,998) | 4.7% | 6.2% | 4.7% | -2.3% | -2.3% |
| | | | | | | | | | | | | | | | | | | | | | |

| | | | | | | | | | | | | | | | | | | FY25 | | l . | |
|----------------------------------|--------------|--------------|--------------|-----------|-------|-------------------|---------------|----------------------|------------------|--------------------|----------------------|-------------------|--------------------|---------------------|---------------------|--------------------|----------|------------|-----------|----------|----------|
| | | | | | | NPR | NPR FY25 | | | NPR | NPR FY25 | NPR | | NPR | NPR FY25 | | FY25 | Estimated | | 1 | FY25 NPR |
| | NPR FY24 | NPR FY24 | | | | (FY24 @FY25 Comm. | (due to Comm. | NPR | NPR FY25 | (FY24 @FY25 Public | (due to Public Payer | (FY24 @FY25 Payer | NPR FY25 | (FY24 @FY25 Service | (due to Service | NPR FY25 | Rate NPR | Annualized | FY25 Rate | FY25 NPR | Growth |
| Professional Services | Budget | Proj. | NPR FY25 | NPR YOY | w | Prices) | Price) | (FY24 @FY25 Utiliz.) | (due to Utiliz.) | Payer Prices) | Prices) | Mix) | (due to Payer Mix) | Mix/Patient Acuity) | Mix/Patient Acuity) | (due to all other) | Impact | Rate | (WA) | Growth | (WA) |
| Medicaid | 4,563,613 | 4,480,038 | 4,659,239 | 95,626 | 1.05 | 4,563,613 | - | 4,746,158 | 182,545 | 4,563,613.17 | - | 4,565,895 | 2,282 | 4,586,431 | 22,818 | (112,019) | 0.0% | 0.0% | 0.0% | 2.1% | 2.2% |
| Medicare - Traditional | 6,851,770 | 6,803,908 | 7,232,555 | 380,784 | 1.57 | 6,851,770 | - | 7,125,841 | 274,071 | 7,006,620 | 154,850 | 6,855,196 | 3,426 | 6,886,029 | 34,259 | (85,821) | 0.0% | 0.0% | 0.0% | 5.6% | 8.7% |
| Medicare - Advantage | 3,237,713 | 3,734,151 | 3,969,402 | 731,689 | 0.74 | 3,237,713 | - | 3,367,222 | 129,509 | 3,310,886 | 73,172 | 3,239,332 | 1,619 | 3,253,902 | 16,189 | 511,200 | 0.0% | 0.0% | 0.0% | 22.6% | 16.8% |
| Commercial | 8,983,590 | 8,840,230 | 9,609,330 | 625,740 | 2.06 | 9,405,818 | 422,229 | 9,342,933 | 359,344 | | | 9,001,557 | 17,967 | 9,028,508 | 44,918 | (218,717) | 4.7% | 6.3% | 9.7% | 7.0% | 14.3% |
| Major Payer #1 | | | | - | 0.00 | - | - | - | - | - | | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #2 | | | | | 0.00 | | - | - | - | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #3 | | | | | 0.00 | | - | - | - | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #4 | | | | - | 0.00 | - | - | - | | - | - | - | | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| All other Commercial | | | | | 0.00 | | - | - | - | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Fixed Prospective Payments | | | | - | 0.00 | - | - | - | - | 750 | 750 | - | - | - | - | (750) | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| FPP - Medicare | | | | - | 0.00 | - | - | - | | 375 | 375 | - | | - | - | (375) | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| FPP - Medicaid | | | | - | 0.00 | - | - | - | - | 375 | 375 | - | - | - | - | (375) | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Risk/Reserves | - | - | | | 0.00 | - | - | - | | - | - | - | | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Other (Bad Debt, Free Care, DSH) | (19,270,822) | (19,482,270) | (19,710,149) | (439,327) | -4.41 | (19,270,822) | - | (19,559,884) | (289,062) | (19,270,822) | - | (19,656,238) | (385,416) | (19,367,176) | (96,354) | 331,506 | 0.0% | 0.0% | 0.0% | 2.3% | -10.1% |
| Overall Professional Services | 4,365,865 | 4,376,057 | 5,760,377 | 1,394,512 | 1.00 | (4,617,725) | 422,229 | (4,320,663) | 656,405 | (4,388,953) | 228,772 | (4,995,815) | (360,123) | (4,640,814) | 21,829 | 425,399 | 9.7% | 12.9% | 9.7% | 31.9% | 31.9% |
| | | | | | | | | | | | | | 1 | I | | | | | | 1 | |

| | | | | | 1 | | 1 | 1 | | | | | 1 | 1 | 1 | 1 | | FY25 | | I | |
|--|--|---|--|---|--|---|-------------------------|---|---|--|---|---|---|---|---|--|--|--|--|---|--|
| | | | | | | NPR | NPR FY25 | | | NPR | NPR FY25 | NPR | | NPR | NPR FY25 | | FY25 | Estimated | | | FY25 NPR |
| | NPR FY24 | NPR FY24 | NPR FY25 | NPR YOY | | (FY24 @FY25 Comm. | (due to Comm. | NPR | NPR FY25 | (FY24 @FY25 Public | (due to Public Payer | (FY24 @FY25 Payer | NPR FY25 | (FY24 @FY25 Service | (due to Service | NPR FY25 | Rate NPR | Annualized | FY25 Rate | FY25 NPR | Growth |
| Other Services | Budget | Proj. | Budget | (Budget to Budget) | w | Prices) | Price) | (FY24 @FY25 Utiliz.) | (due to Utiliz.) | Payer Prices) | Prices) | Mix) | (due to Payer Mix) | Mix/Patient Acuity) | Mix/Patient Acuity) | (due to all other) | Impact | Rate | (WA) | Growth | (WA) |
| Medicaid | _ | · | _ | - | | | - | | | | | | - | | | | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Medicare - Traditional | | | | - | | | - | - | | - | - | - | - | - | | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Medicare - Advantage | | | | - | | - | - | - | | - | - | - | | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Commercial | | | | - | | - | - | - | | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #1 | | | | - | | - | - | - | | - | - | - | | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #2 | | | | - | | - | - | - | | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #3 | | | | - | | - | - | - | | - | - | - | | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Major Payer #4 | | | | - | | - | - | - | | - | - | - | | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| All other Commercial | | | | - | | - | - | - | | - | - | | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Fixed Prospective Payments | - | - | - | - | | - | - | - | | - | - | - | | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| FPP - Medicare | - | - | | - | | - | - | - | - | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| FPP - Medicaid | | - | | - | | - | - | - | | - | - | | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Risk/Reserves | - | - | - | | | - | - | - | | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Other (Bad Debt, Free Care, DSH) | | | | - | | - | - | - | - | - | - | | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Overall Other Services | - | - | - | - | 0.00 | - | - | - | - | - | - | - | - | - | - | - | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | | | | |
| | | | | | | | | | | | | | | | | | | FY25 | | | |
| | | | | | | NPR | NPR FY25 | | | NPR | NPR FY25 | NPR | | NPR | NPR FY25 | | FY25 | Estimated | | | FY25 NPR |
| | NPR FY24 | NPR FY24 | | | | (FY24 @FY25 Comm. | (due to Comm. | NPR | NPR FY25 | (FY24 @FY25 Public | (due to Public Payer | (FY24 @FY25 Payer | NPR FY25 | (FY24 @FY25 Service | (due to Service | NPR FY25 | Rate NPR | Estimated Annualized | FY25 Rate | FY25 NPR | Growth |
| TOTAL | Budget | Proj. | NPR FY25 | NPR YOY | w | (FY24 @FY25 Comm. Prices) | | (FY24 @FY25 Utiliz.) | (due to Utiliz.) | (FY24 @FY25 Public Payer Prices) | (due to Public Payer Prices) | (FY24 @FY25 Payer Mix) | (due to Payer Mix) | (FY24 @FY25 Service Mix/Patient Acuity) | (due to Service Mix/Patient Acuity) | (due to all other) | Rate NPR Impact | Estimated Annualized Rate | (WA) | Growth | Growth (WA) |
| Medicaid | Budget 51,544,946 | Proj. 50,600,984 | 52,625,023 | 1,080,077 | 0.46 | (FY24 @FY25 Comm. Prices) 51,544,946 | (due to Comm. | (FY24 @FY25 Utiliz.) 53,606,744 | (due to Utiliz.) 2,061,798 | (FY24 @FY25 Public Payer Prices) 51,544,946 | (due to Public Payer Prices) | (FY24 @FY25 Payer Mix) 51,570,718 | (due to Payer Mix) 25,772 | (FY24 @FY25 Service Mix/Patient Acuity) 51,802,671 | (due to Service Mix/Patient Acuity) 257,725 | (due to all other) (1,265,218) | Rate NPR Impact 0.0% | Estimated Annualized Rate 0.0% | (WA) 0.0% | Growth 2.1% | Growth (WA) 1.0% |
| Medicald Medicare - Traditional | Budget 51,544,946 94,880,720 | Proj. 50,600,984 94,217,940 | 52,625,023 100,746,729 | 1,080,077 5,866,009 | 0.46 0.85 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 | (due to Comm. | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 | (due to Utiliz.) 2,061,798 3,795,229 | (FY24 @FY25 Public Payer Prices) 51,544,946 97,025,024 | (due to Public Payer Prices) - 2,144,304 | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 | (due to Payer Mix) 25,772 47,440 | (FY24 @FY25 Service Mix/Patient Acuity) 51,802,671 95,355,123 | (due to Service Mix/Patient Acuity) 257,725 474,404 | (due to all other) (1,265,218) (595,368) | Rate NPR Impact 0.0% 0.0% | Estimated Annualized Rate 0.0% 0.0% | 0.0% 0.0% | Growth 2.1% 6.2% | Growth (WA) 1.0% 5.3% |
| Medicaid Medicare - Traditional Medicare - Advantage | Budget 51,544,946 94,880,720 36,792,198 | Proj. 50,600,984 94,217,940 42,433,531 | 52,625,023 100,746,729 45,106,843 | 1,080,077 5,866,009 8,314,645 | 0.46 0.85 0.33 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 36,792,198 | (due to Comm. Price) | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 38,263,886 | (due to Utiliz.) 2,061,798 3,795,229 1,471,688 | (FY24 @FY25 Public Payer Prices) 51,544,946 | (due to Public Payer Prices) - 2,144,304 | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 36,810,594 | (due to Payer Mix) 25,772 47,440 18,396 | (FY24 @FY25 Service Mix/Patient Acuity) 51,802,671 95,355,123 36,976,159 | (due to Service Mix/Patient Acuity) 257,725 474,404 183,961 | (due to all other) (1,265,218) (595,368) 5,809,097 | Rate NPR Impact 0.0% 0.0% 0.0% | Estimated Annualized Rate 0.0% 0.0% | (WA) 0.0% 0.0% 0.0% | Growth 2.1% 6.2% 22.6% | Growth (WA) 1.0% 5.3% 7.5% |
| Medicaid Medicare - Traditional Medicare - Advantage Commercial | Budget 51,544,946 94,880,720 | Proj. 50,600,984 94,217,940 | 52,625,023 100,746,729 | 1,080,077 5,866,009 | 0.46 0.85 0.33 0.87 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 | (due to Comm. | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 | (due to Utiliz.) 2,061,798 3,795,229 | (FY24 @FY25 Public Payer Prices) 51,544,946 97,025,024 | (due to Public Payer Prices) - 2,144,304 | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 | (due to Payer Mix) 25,772 47,440 | (FY24 @FY25 Service Mix/Patient Acuity) 51,802,671 95,355,123 | (due to Service Mix/Patient Acuity) 257,725 474,404 183,961 | (due to all other) (1,265,218) (595,368) | Rate NPR Impact 0.0% 0.0% 0.0% 4.7% | Estimated Annualized Rate 0.0% 0.0% 0.0% 6.3% | 0.0% 0.0% 0.0% 4.1% | 2.1% 6.2% 22.6% 7.0% | Growth (WA) 1.0% 5.3% 7.5% 6.1% |
| Medicaid Medicare - Traditional Medicare - Advantage Commercial Major Payer #1 | Budget 51,544,946 94,880,720 36,792,198 | Proj. 50,600,984 94,217,940 42,433,531 | 52,625,023 100,746,729 45,106,843 | 1,080,077 5,866,009 8,314,645 6,772,578 | 0.46 0.85 0.33 0.87 0.00 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 36,792,198 101,802,036 | (due to Comm. Price) | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 38,263,886 | (due to Utiliz.) 2,061,798 3,795,229 1,471,688 | (FY24 @FY25 Public Payer Prices) 51,544,946 97,025,024 | (due to Public Payer Prices) - 2,144,304 | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 36,810,594 | (due to Payer Mix) 25,772 47,440 18,396 | (FY24 @FY25 Service Mix/Patient Acuity) 51,802,671 95,355,123 36,976,159 | (due to Service Mix/Patient Acuity) 257,725 474,404 183,961 | (due to all other) (1,265,218) (595,368) 5,809,097 | Rate NPR Impact 0.0% 0.0% 0.0% 4.7% 0.0% | Estimated Annualized Rate 0.0% 0.0% 0.0% 6.3% 0.0% | (WA) 0.0% 0.0% 0.0% 4.1% 0.0% | Growth 2.1% 6.2% 22.6% 7.0% 0.0% | Growth (WA) 1.0% 5.3% 7.5% 6.1% 0.0% |
| Medicaid Medicare - Traditional Medicare - Advantage Commercial Major Payer #1 Major Payer #2 | Budget 51,544,946 94,880,720 36,792,198 | Proj. 50,600,984 94,217,940 42,433,531 | 52,625,023 100,746,729 45,106,843 | 1,080,077 5,866,009 8,314,645 6,772,578 | 0.46 0.85 0.33 0.87 0.00 0.00 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 36,792,198 101,802,036 | (due to Comm. Price) | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 38,263,886 101,121,411 | (due to Utiliz.) 2,061,798 3,795,229 1,471,688 | (FY24 @FY25 Public Payer Prices) 51,544,946 97,025,024 37,623,701 | (due to Public Payer Prices) - 2,144,304 | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 36,810,594 97,426,590 | (due to Payer Mix) 25,772 47,440 18,396 | (FY24 @FY25 Service Mix/Patient Acuity) 51,802,671 95,355,123 36,976,159 97,718,287 | (due to Service Mix/Patient Acuity) 257,725 474,404 183,961 | (due to all other) (1,265,218) (595,368) 5,809,097 | Rate NPR Impact 0.0% 0.0% 0.0% 4.7% 0.0% 0.0% | Estimated Annualized Rate 0.0% 0.0% 0.0% 6.3% 0.0% 0.0% | (WA) 0.0% 0.0% 0.0% 4.1% 0.0% 0.0% | 7.0% 6.2% 22.6% 7.0% 0.0% | Growth (WA) 1.0% 5.3% 7.5% 6.1% 0.0% 0.0% |
| Medicaid Medicare - Traditional Medicare - Advantage Commercial Major Payer #1 Major Payer #2 Major Payer #3 | Budget 51,544,946 94,880,720 36,792,198 | Proj. 50,600,984 94,217,940 42,433,531 | 52,625,023 100,746,729 45,106,843 | 1,080,077 5,866,009 8,314,645 6,772,578 | 0.46 0.85 0.33 0.87 0.00 0.00 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 36,792,198 101,802,036 | (due to Comm. Price) | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 38,263,886 101,121,411 | (due to Utiliz.) 2,061,798 3,795,229 1,471,688 | (FY24 @FY25 Public Payer Prices) 51,544,946 97,025,024 37,623,701 | (due to Public Payer Prices) - 2,144,304 | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 36,810,594 97,426,590 | (due to Payer Mix) 25,772 47,440 18,396 | (FY24 @FY25 Service Mix/Patient Acuity) 51,802,671 95,355,123 36,976,159 97,718,287 | (due to Service Mix/Patient Acuity) 257,725 474,404 183,961 | (due to all other) (1,265,218) (595,368) 5,809,097 | Rate NPR Impact 0.0% 0.0% 0.0% 4.7% 0.0% 0.0% | Estimated Annualized Rate 0.0% 0.0% 0.0% 6.3% 0.0% 0.0% 0.0% 0.0% | (WA) 0.0% 0.0% 0.0% 4.1% 0.0% 0.0% 0.0% | Growth 2.1% 6.2% 22.6% 7.0% 0.0% 0.0% 0.0% | Growth (WA) 1.0% 5.3% 7.5% 6.1% 0.0% 0.0% 0.0% |
| Medicaid Medicare - Traditional Medicare - Advantage Commercial Major Payer #1 Major Payer #2 Major Payer #3 Major Payer #4 | Budget 51,544,946 94,880,720 36,792,198 | Proj. 50,600,984 94,217,940 42,433,531 | 52,625,023 100,746,729 45,106,843 | 1,080,077 5,866,009 8,314,645 6,772,578 | 0.46 0.85 0.33 0.87 0.00 0.00 0.00 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 36,792,198 101,802,036 | (due to Comm. Price) | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 38,263,886 101,121,411 | (due to Utiliz.) 2,061,798 3,795,229 1,471,688 | (FY24 @FY25 Public Payer Prices) 51,544,946 97,025,024 37,623,701 | (due to Public Payer Prices) - 2,144,304 | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 36,810,594 97,426,590 | (due to Payer Mix) 25,772 47,440 18,396 | (FY24 @FY25 Service Mix/Patient Acuity) 51,802,671 95,355,123 36,976,159 97,718,287 | (due to Service Mix/Patient Acuity) 257,725 474,404 183,961 | (due to all other) (1,265,218) (595,368) 5,809,097 | Rate NPR Impact 0.0% 0.0% 0.0% 4.7% 0.0% 0.0% 0.0% | Estimated Annualized Rate 0.0% 0.0% 0.0% 6.3% 0.0% 0.0% 0.0% 0.0% | (WA) 0.0% 0.0% 0.0% 4.1% 0.0% 0.0% 0.0% | Growth 2.1% 6.2% 22.6% 7.0% 0.0% 0.0% 0.0% 0.0% | Growth (WA) 1.0% 5.3% 7.5% 6.1% 0.0% 0.0% 0.0% |
| Medicari - Traditional Medicare - Advantage Commercial Major Payer #1 Major Payer #3 Major Payer #3 Major Payer #4 All other Commercial | Budget 51,544,946 94,880,720 36,792,198 97,232,126 | Proj. 50,600,984 94,217,940 42,433,531 95,680,501 | 52,625,023 100,746,729 45,106,843 104,004,704 | 1,080,077 5,866,009 8,314,645 6,772,578 | 0.46 0.85 0.33 0.87 0.00 0.00 0.00 0.00 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 36,792,198 101,802,036 | (due to Comm. Price) | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 38,263,886 101,121,411 | (due to Utiliz.) 2,061,798 3,795,229 1,471,688 3,889,285 | (FY24 @FY25 Public Payer Prices) 51,544,946 97,025,024 37,623,701 | (due to Public Payer Prices) 2,144,304 831,504 | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 36,810,594 97,426,590 | (due to Payer Mix) 25,772 47,440 18,396 194,464 | (FY24 @FY25 Service Mix/Patient Aculty) 51,802,671 95,355,123 36,976,159 97,718,287 | (due to Service Mix/Patient Acuity) 257,725 474,404 183,961 486,161 | (due to all other) (1,265,218) (595,368) 5,809,097 (2,367,242) | Rate NPR Impact 0.0% 0.0% 0.0% 4.7% 0.0% 0.0% 0.0% 0.0% | Estimated Annualized Rate 0.0% 0.0% 0.0% 6.3% 0.0% 0.0% 0.0% 0.0% 0.0% | (WA) 0.0% 0.0% 0.0% 4.1% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | Growth 2.1% 6.2% 22.6% 7.0% 0.0% 0.0% 0.0% 0.0% 0.0% | Growth (WA) 1.0% 5.3% 7.5% 6.1% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Medicaid Medicare - Traditional Medicare - Advantage Commercial Major Payer #1 Major Payer #2 Major Payer #3 Major Payer #4 All other Commercial Fixed Prospective Payments | 8udget 51,544,946 94,880,720 36,792,198 97,232,126 | Proj. 50,600,984 94,217,940 42,433,531 95,680,501 | 52,625,023 100,746,729 45,106,843 104,004,704 | 1,080,077 5,866,009 8,314,645 6,772,578 | 0.46 0.85 0.33 0.87 0.00 0.00 0.00 0.00 0.00 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 36,792,198 101,802,036 | (due to Comm. Price) | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 38,263,886 101,121,411 | (due to Utiliz.) 2,061,798 3,795,229 1,471,688 3,889,285 | (FY24 @FY25 Public Payer Prices) 51,544,946 97,025,024 37,623,701 | (due to Public Payer Prices) - - 2,144,304 831,504 - - - - - 332,100 | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 36,810,594 97,426,590 - - - 14,241,000 | (due to Payer Mix) 25,772 47,440 18,396 194,464 141,000 | (FY24 @FY25 Service Mix/Patient Aculty) 51,802,671 95,355,123 36,976,159 97,718,287 | (due to Service Mix/Patient Acuity) 257,725 474,404 183,961 486,161 | (due to all other) (1,265,218) (595,368) 5,809,097 (2,367,242) - - - (156,800) | Rate NPR Impact 0.0% 0.0% 0.0% 4.7% 0.0% 0.0% 0.0% 0.0% 0.0% | Estimated Annualized Rate 0.0% 0.0% 0.0% 0.0% 6.3% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | (WA) 0.0% 0.0% 0.0% 4.1% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | Growth 2.1% 6.2% 22.6% 7.0% 0.0% 0.0% 0.0% 0.0% 4.7% | Growth (WA) 1.0% 5.3% 7.5% 6.1% 0.0% 0.0% 0.0% 0.0% |
| Medicare - Traditional Medicare - Traditional Medicare - Advantage Commercial Major Payer #1 Major Payer #2 Major Payer #3 Major Payer #3 All other Commercial Flaced Prospective Payments FPP - Medicare | Budget 51,544,946 94,880,720 36,792,198 97,232,126 | Proj. 50,600,984 94,217,940 42,433,531 95,680,501 12,428,150 4,971,260 | 52,625,023 100,746,729 45,106,843 104,004,704 14,768,800 9,850,300 | 1,080,077 5,866,009 8,314,645 6,772,578 - - - - - - - - - - - - - - - - - - - | 0.46 0.85 0.33 0.87 0.00 0.00 0.00 0.00 0.00 0.13 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 36,792,198 101,802,036 | (due to Comm. Price) | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 38,263,886 101,121,411 14,311,500 9,541,000 | (due to Utiliz.) 2,061,798 3,795,229 1,471,688 3,889,285 211,500 141,000 | (FY24 @FY25 Public Payer Prices) 51,544,946 97,025,024 37,623,701 - - 14,432,100 9,621,275 | (due to Public Payer Prices) - 2,144,304 831,504 332,100 221,275 | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 36,810,594 97,426,590 - - - 14,241,000 9,494,000 | (due to Payer Mix) 25,772 47,440 18,396 194,464 141,000 94,000 | (FY24 @FY25 Service Mix/Patient Aculty) 5,802,671 95,355,122 36,976,159 97,718,287 | (due to Service Mix/Patient Acuity) 257,725 474,404 183,961 486,161 | (due to all other) (1,265,218) (595,368) 5,809,097 (2,367,242) - - - (156,800) (99,975) | Rate NPR Impact 0.0% 0.0% 0.0% 4.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% | Estimated Annualized Rate 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0 | (WA) 0.0% 0.0% 0.0% 4.1% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0 | Growth 2.1% 6.2% 22.6% 7.0% 0.0% 0.0% 0.0% 0.0% 4.7% 4.8% | Growth (WA) 1.0% 5.3% 7.5% 6.1% 0.0% 0.0% 0.0% 0.0% 0.0% |
| Medicare - Ardattonal Medicare - Advantage Commercial Major Payer #1 Major Payer #2 Major Payer #3 Major Payer #4 All other Commercial Fixed Prospective Payments FPP - Medicare FPP - Medicare | Budget 51,544,946 94,880,720 36,792,198 97,232,126 14,100,000 9,400,000 4,700,000 | Proj. 50,600,984 94,217,940 42,433,531 95,680,501 | 52,625,023 100,746,729 45,106,843 104,004,704 | 1,080,077 5,866,009 8,314,645 6,772,578 | 0.46 0.85 0.33 0.87 0.00 0.00 0.00 0.00 0.00 0.13 0.08 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 36,792,198 101,802,036 | (due to Comm. Price) | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 38,263,886 101,121,411 | (due to Utiliz.) 2,061,798 3,795,229 1,471,688 3,889,285 | (FY24 @FY25 Public Payer Prices) 51,544,946 97,025,024 37,623,701 - - - 14,432,100 9,621,275 4,810,825 | (due to Public Payer Prices) - - 2,144,304 831,504 - - - - - 332,100 | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 36,810,594 97,426,590 - - - 14,241,000 | (due to Payer Mix) 25,772 47,440 18,396 194,464 141,000 | (FY24 @FY25 Service Mix/Patient Aculty) 51,802,671 95,355,123 36,976,159 97,718,287 | (due to Service Mix/Patient Acuity) 257,725 474,404 183,961 486,161 | (due to all other) (1,265,218) (595,368) 5,809,097 (2,367,242) - - - (156,800) | Rate NPR Impact 0.0% 0.0% 0.0% 4.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0 | Estimated Annualized Rate 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0 | (WA) 0.0% 0.0% 0.0% 4.19% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0. | Growth 2.1% 6.2% 22.6% 7.0% 0.0% 0.0% 0.0% 0.0% 4.7% 4.8% 4.6% | Growth (WA) 1.0% 5.3% 7.5% 6.1% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0 |
| Medicare - Traditional Medicare - Advantage Commercial Major Payer #1 Major Payer #2 Major Payer #3 Major Payer #3 Al other Commercial Flaed Prospective Payments FPP - Medicare FPP - Medicare FPP - Medicare | 8udget 51,544,946 94,880,720 36,792,198 97,232,126 14,100,000 9,400,000 4,700,000 | Proj. 50,600,984 94,217,940 42,433,531 95,680,501 12,428,150 4,971,260 7,456,890 | 52,625,023 100,746,729 45,106,843 104,004,704 14,768,800 9,850,300 4,918,500 | 1,080,077 5,866,009 8,314,645 6,772,578 - - - - - - - - - - - - - - - - - - - | 0.46 0.85 0.33 0.87 0.00 0.00 0.00 0.00 0.00 0.13 0.08 0.04 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 36,792,198 101,802,036 - - 14,100,000 9,400,000 4,700,000 | (due to Comm. Price) | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 38,263,886 101,121,411 - - 14,311,500 9,541,000 4,770,500 | (due to Utiliz.) 2,061,798 3,795,229 1,471,688 3,889,285 211,500 141,000 70,500 | (FY24 @FY25 Public Payer Prices) Says 1544,946 97,025,024 37,623,701 14,432,100 9,621,275 4,810,825 | (due to Public Payer Prices) 2,144,304 831,504 - - - - 332,100 221,275 110,825 | (FY24 @FY25 Payer Milx) 51,570,718 94,928,160 36,810,594 97,426,590 - - - 14,241,000 9,494,000 4,747,000 | (due to Payer Mix) 25,772 47,440 18,396 194,464 141,000 94,000 47,000 | (FY24 @FY25 Service Mix/Patient Aculty) 5,802,671 95,355,123 36,976,159 97,718,287 14,241,000 9,494,000 4,747,000 | (due to Service Mix/Patient Acuity) 257,725 474,404 183,961 486,161 - - 141,000 94,000 47,000 | (due to all other) (1,265,218) (595,368) 5,809,097 (2,367,242) (156,800) (99,975) (56,825) | Rate NPR Impact 0.0% 0.0% 0.0% 4.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0 | Estimated Annualized Rate 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0 | (WA) 0.0% 0.0% 0.0% 0.0% 4.1% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0 | Growth 2.1% 6.2% 22.6% 7.0% 0.0% 0.0% 0.0% 0.0% 4.7% 4.8% 4.6% 0.0% | Growth (WA) 1.0% 5.3% 7.5% 6.1% 0.0% 0.0% 0.0% 0.0% 0.0% 0.6% 0.4% 0.2% 0.0% |
| Medicare - Ardattonal Medicare - Advantage Commercial Major Payer #1 Major Payer #2 Major Payer #3 Major Payer #4 All other Commercial Fixed Prospective Payments FPP - Medicare FPP - Medicare | Budget 51,544,946 94,880,720 36,792,198 97,232,126 14,100,000 9,400,000 4,700,000 | Proj. 50,600,984 94,217,940 42,433,531 95,680,501 12,428,150 4,971,260 | 52,625,023 100,746,729 45,106,843 104,004,704 14,768,800 9,850,300 | 1,080,077 5,866,009 8,314,645 6,772,578 - - - - - - - - - - - - - - - - - - - | 0.46 0.85 0.33 0.87 0.00 0.00 0.00 0.00 0.00 0.13 0.08 0.04 | (FY24 @FY25 Comm. Prices) 51,544,946 94,880,720 36,792,198 101,802,036 | (due to Comm. Price) | (FY24 @FY25 Utiliz.) 53,606,744 98,675,948 38,263,886 101,121,411 | (due to Utiliz.) 2,061,798 3,795,229 1,471,688 3,889,285 211,500 141,000 | (FY24 @FY25 Public Payer Prices) 51,544,946 97,025,024 37,623,701 - - - 14,432,100 9,621,275 4,810,825 | (due to Public Payer Prices) - 2,144,304 831,504 - - 332,100 221,275 110,825 (1,683,139) | (FY24 @FY25 Payer Mix) 51,570,718 94,928,160 36,810,594 97,426,590 - - - 14,241,000 9,494,000 | (due to Payer Mix) 25,772 47,440 18,396 194,464 141,000 94,000 | (FY24 @FY25 Service Mix/Patient Aculty) 5,802,671 95,355,122 36,976,159 97,718,287 | (due to Service Mix/Patient Acuty) 257,725 474,404 183,961 486,161 - - 141,000 94,000 47,000 (2,608,484) | (due to all other) (1,265,218) (595,368) 5,809,097 (2,367,242) - - - (156,800) (99,975) | Rate NPR Impact 0.0% 0.0% 0.0% 0.0% 4.7% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0 | Estimated Annualized Rate 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0 | (WA) 0.0% 0.0% 0.0% 4.19% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0. | Growth 2.1% 6.2% 22.6% 7.0% 0.0% 0.0% 0.0% 0.0% 4.7% 4.8% 4.6% | Growth (WA) 1.0% 5.3% 7.5% 6.1% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0.0% 0 |

Notes Please include IP Psych in "other services"