

THE
University of Vermont
MEDICAL CENTER

By Electronic Mail & U.S. Mail

June 19, 2023

Ms. Donna Jerry
Senior Health Policy Analyst
Green Mountain Care Board
144 State Street
Montpelier, VT 05602
Donna.Jerry@vermont.gov

Re: Docket No. GMCB-004-23con, Development of Outpatient Surgery Center on Tilley Drive, Project Cost: \$129,640,703

Dear Ms. Jerry:

The University of Vermont Medical Center Inc. (“UVM Medical Center”) hereby responds to the Green Mountain Care Board’s (“Board”) Requests for Additional Information Q.004, dated May 26, 2023, regarding the above-referenced project.

1. Financial Table 1 records a total of \$19,058,288 in the line item titled, “Furnishings, Fixtures, & Other Equipment.” Provide a complete and detailed list of all furnishings, fixtures, medical equipment and other equipment and associated line by line costs totaling \$19,058,288.

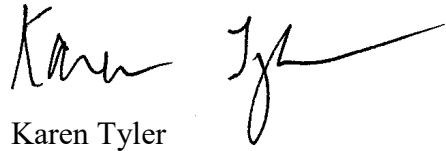
Response: Please see the attached list and cost estimates.

2. Financial Tables 1 and 2 show no dollars associated with site work. Revise and resubmit Tables 1 and 2 showing the costs associated with the site work in the line item titled “Site Work.”

Response: Please see the attached revised Tables 1 and 2.

Thank you for your attention to UVM Medical Center's application. Please let us know if you have any further questions or need additional information.

Sincerely,

A handwritten signature in black ink, appearing to read "Karen Tyler", with a long horizontal flourish extending to the right.

Karen Tyler
Associate General Counsel
The University of Vermont Health Network
karen.tyler@uvmhealth.org
(802) 847-1502

UVMHC Outpatient Surgery Center Equipment List. Rev. 4.15.2022

Equip. Total \$ 17,325,716
 Contingency \$ 1,732,572
TOTAL \$ 19,058,288

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	Alcove, Prep	Welch Allyn Scale - tronix portable Model 5002-XX-X	Scale, Floor, Stationary	Medical Equipment	New	1	\$ 5,000	\$ 5,000
Nursing	Alcove, Prep	Detecto USA-Made Fold-Up CME 7550	Scale, Floor, Bariatric/Wheelchair, Fold-Up	Medical Equipment	New	1	\$ 5,000	\$ 5,000
Nursing	Alcove, Recovery Phase 1		Wheelchair	Medical Equipment	New	14	\$ 1,600	\$ 22,400
Nursing	Alcove, Recovery Phase 1	CME CESS-A-MWSM4110-R	Adult Code Cart w/Defib/LifePak	Medical Equipment	New	1	\$ 16,000	\$ 16,000
Nursing	Alcove, Recovery Phase 2		Wheelchair	Medical Equipment	New	14	\$ 1,600	\$ 22,400
Nursing	Alcove, Recovery Phase 2	NMA2000	Maxi Once Holder	Medical Equipment	New	3	\$ 400	\$ 1,200
Nursing	Alcove, Recovery Phase 2	KMCEUN-D	Maxi Move w/Scale, Ultra-Low-Castors, Medium Powered	Medical Equipment	New	2	\$ 8,300	\$ 16,600
Nursing	Alcove, Recovery Phase 2	MAS00001-US	Maxi Air Supply	Medical Equipment	New	4	\$ 1,000	\$ 4,000
Nursing	Alcove, Recovery Phase 2	MCA0003	Maxi Air Cart	Medical Equipment	New	4	\$ 400	\$ 1,600
Nursing	Alcove, Recovery Phase 2	Scotsman UF424-A-1#B 440 lb self contained flaker	Ice Machine, Flaker	Facilities	New	1	\$ 9,000	\$ 9,000
Nursing	Alcove, Recovery Phase 2	CME CESS-A-MWSM4110-R	Adult Code Cart w/Defib/LifePak	Medical Equipment	New	1	\$ 16,000	\$ 16,000
All	All		Door, Keying	Facilities	New	1	\$ 5,000	\$ 5,000
Facilities	All		Temp and Pressure Monitoring	Facilities	New	1	\$ 38,000	\$ 38,000
All	All		Sound Masking/Overhead Page	Facilities	New	1	\$ 170,000	\$ 170,000
All	All		Signage, Exterior	Facilities	New	1	\$ 30,000	\$ 30,000
All	All		Shelving, Allowance	Facilities	New	1	\$ 10,000	\$ 10,000
IT	All		IT - Other	IT	New	1	\$ 1,073,910	\$ 1,073,910
CSR	All		CSR - Instrument Total	Instrumentation	New	1	\$ 1,922,945	\$ 1,922,945
Nursing	All		Comcast	Facilities	New	1	\$ 1,000	\$ 1,000
All	All	Ronco	Clocks, Sapling	Facilities	New	1	\$ 37,000	\$ 37,000
Nursing	All	BCA	Artwork	Artwork	New	50	\$ 1,200	\$ 60,000
Nursing	Care Station - Prep	Grainger - 5M875	Trash, Confidential	Environmental Service	New	3	\$ 200	\$ 600
Nursing	Care Station - Prep	Grainger - 4PGU8	Trash, 23 gallon	Environmental Service	New	3	\$ 80	\$ 240
Nursing	Care Station - Prep	Grainger - 4PGU9	Recycle, 23 Gallon	Environmental Service	New	3	\$ 70	\$ 210
Nursing	Care Station - Prep	Haworth	Modular Workstation	Furnishings/Equip	New	1	\$ 16,000	\$ 16,000
Nursing	Care Station - Prep		Glucometer, Licensing and support fees	Medical Equipment	New	1	\$ 6,800	\$ 6,800
Nursing	Care Station - Prep		Glucometer	Medical Equipment	New	1	\$ 1,000	\$ 1,000
Nursing	Care Station - Prep	Office Environments	File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	8	\$ 515	\$ 4,120
Nursing	Care Station - Prep	Haworth	Chairs, Task, w/o Arms	Furnishings/Equip	New	12	\$ 5,310	\$ 63,720
Nursing	Care Station - Prep	Haworth	Chairs, Task, w/Arms	Furnishings/Equip	New	2	\$ 731	\$ 1,462
Nursing	Care Station - Recover Phase 1	Grainger - 5M875	Trash, Confidential	Environmental Service	New	3	\$ 200	\$ 600
Nursing	Care Station - Recover Phase 1	Grainger - 4PGU8	Trash, 23 gallon	Environmental Service	New	3	\$ 80	\$ 240
Nursing	Care Station - Recover Phase 1	Grainger - 4PGU9	Recycle, 23 Gallon	Environmental Service	New	3	\$ 70	\$ 210
Nursing	Care Station - Recover Phase 1	Haworth	Modular Workstation	Furnishings/Equip	New	1	\$ 9,000	\$ 9,000
Nursing	Care Station - Recover Phase 1		Glucometer	Medical Equipment	New	1	\$ 1,000	\$ 1,000
Nursing	Care Station - Recover Phase 1	X Series	File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	11	\$ 515	\$ 5,665
Nursing	Care Station - Recover Phase 1	Haworth	Chairs, Task, w/o Arms	Furnishings/Equip	New	9	\$ 701	\$ 6,309
Nursing	Care Station - Recover Phase 1	Haworth	Chairs, Task, w/Arms	Furnishings/Equip	New	2	\$ 1,046	\$ 2,092
Nursing	Care Station - Recover Phase 2	Grainger - 5M875	Trash, Confidential	Environmental Service	New	3	\$ 200	\$ 600
Nursing	Care Station - Recover Phase 2	Grainger - 4PGU8	Trash, 23 gallon	Environmental Service	New	3	\$ 80	\$ 240
Nursing	Care Station - Recover Phase 2	Grainger - 4PGU9	Recycle, 23 Gallon	Environmental Service	New	3	\$ 70	\$ 210
Nursing	Care Station - Recover Phase 2	Haworth	Modular Workstation	Furnishings/Equip	New	1	\$ 16,000	\$ 16,000
Nursing	Care Station - Recover Phase 2		Glucometer	Medical Equipment	New	1	\$ 1,000	\$ 1,000
Nursing	Care Station - Recover Phase 2	Office Environments	File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	8	\$ 515	\$ 4,120
Nursing	Care Station - Recover Phase 2	Haworth	Chairs, Task, w/o Arms	Furnishings/Equip	New	17	\$ 701	\$ 11,917

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Registratio	Check-In, Registration	Grainger - 5M875	Trash, Confidential	Environmental Service	New	1	\$ 200	\$ 200
Registratio	Check-In, Registration	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	3	\$ 15	\$ 45
Registratio	Check-In, Registration	Grainger, 4UAU5 28 Quart Recycle	Recycle, 28-Quart	Environmental Service	New	3	\$ 15	\$ 45
Registratio	Check-In, Registration	Office Environments	Modular Workstation, Full Height	Furnishings/Equip	New	1	\$ 26,000	\$ 26,000
Registratio	Check-In, Registration	Office Environments	File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	3	\$ 515	\$ 1,545
Registratio	Check-In, Registration	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	3	\$ 679	\$ 2,037
Registratio	Check-In, Registration	Stance	Chair, Guest, Patient	Furnishings/Equip	New	2	\$ 393	\$ 786
Registratio	Check-In, Registration	Office Environments	Chair, Guest, Bariatric	Furnishings/Equip	New	1	\$ 651	\$ 651
CSR	Clean		Tables, Stainless, 6'x4', with shelving below	Furnishings/Equip	New	2	\$ 3,000	\$ 6,000
CSR	Clean		Shelving, High Density	Furnishings/Equip	New	1	\$ 100	\$ 100
CSR	Clean		Shelf, Stainless for Scanners	Furnishings/Equip	New	2	\$ 500	\$ 1,000
CSR	Clean		Metro Carts, w/locking wheels and heavy duty base, 6'x2'	Furnishings/Equip	New	4	\$ 1,541	\$ 6,162
Nursing	Clean Core		Warmer, Fluid, Blood	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Nursing	Clean Core		Shelving, Metro, W/Wheels, 2'x4'	Medical Equipment	New	10	\$ 700	\$ 7,000
Nursing	Clean Core	Follett REF5, Mediclick, 90137	Refrigerator, Needs Temptrack	Facilities	New	5	\$ 2,100	\$ 10,500
Nursing	Clean Core	Follett REF2, Mediclick, 90126	Refrigerator, Needs Temptrack	Facilities	New	2	\$ 1,600	\$ 3,200
Nursing	Clean Core	Follett REF5, Mediclick, 90137	Refrigerator, Needs Temptrack	Facilities	New	2	\$ 2,500	\$ 5,000
Nursing	Clean Core	Follett REF2, Mediclick, 90126	Refrigerator, Needs Temptrack	Facilities	New	2	\$ 2,000	\$ 4,000
Nursing	Clean Core	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	2	\$ 34	\$ 68
Nursing	Clean Core		Hand Sanitizer Guard	Environmental Service	New	16	\$ 15	\$ 240
Nursing	Clean Core		Freezer, Small	Facilities	New	1	\$ 2,500	\$ 2,500
Nursing	Clean Core	Haworth, Improv	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	5	\$ 1,079	\$ 5,395
Nursing	Clean Core		Cart, Isolation	Medical Equipment	New	1	\$ 2,000	\$ 2,000
Nursing	Clean Core		Cart, Adult Code	Medical Equipment	New	1	\$ 16,000	\$ 16,000
Nursing	Clean Core		Cabinet, Warming, W/Glass Doors, Freestanding	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Nursing	Clean Core		Blanket Warmer, w/temptrak	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Distributio	Clean Linen	Duracast, 402048FAHC, LM	Laundry Truck, 45 Cu Ft.	Distribution	New	4	\$ 2,000	\$ 8,000
CSR	Clean Storage		Chair, Task, Stools	Furnishings/Equip	New	3	\$ 1,079	\$ 3,237
CSR	Clean Storage		Case Carts - 35 carts	Furnishings/Equip	New	1	\$ 109,266	\$ 109,266
Nursing	Clean, Mat Room		Mat, Anti-Fatigue	Medical Equipment	New	8	\$ 125	\$ 1,000
Nursing	Conference Room, Admin	Grainger - 4PGU8	Trash, 23 gallon	Environmental Service	New	1	\$ 80	\$ 80
Physician	Conference Room, Admin	Office Environments	Table, Round, 36"	Furnishings/Equip	New	1	\$ 300	\$ 300
Nursing	Conference Room, Admin	Grainger - 4PGU9	Recycle, 23 Gallon	Environmental Service	New	2	\$ 70	\$ 140
Nursing	Conference Room, Admin	Vermont Plastic	Hand Sanitizer Guard	Environmental Service	New	2	\$ 15	\$ 30
Physician	Conference Room, Admin	Haworth	Chair, Side, Staff	Furnishings/Equip	New	2	\$ 200	\$ 400
Physician	Conference Room, Admin	WB Mason	Board, White 4'x3'	Furnishings/Equip	New	1	\$ 300	\$ 300
Nursing	Conference Room, Ground	Grainger - 4PGU8	Trash, 23 gallon	Environmental Service	New	1	\$ 80	\$ 80
Nursing	Conference Room, Ground	Jive	Table, 24"x72" w/casters w/flip top	Furnishings/Equip	New	20	\$ 858	\$ 17,160
Nursing	Conference Room, Ground	Grainger - 4PGU9	Recycle, 23 Gallon	Environmental Service	New	2	\$ 70	\$ 140
Nursing	Conference Room, Ground	Vermont Plastic	Hand Sanitizer Guard	Environmental Service	New	2	\$ 15	\$ 30
Nursing	Conference Room, Ground	X99	Chair, conference hard casters, armless	Furnishings/Equip	New	40	\$ 582	\$ 23,280
Nursing	Conference Room, Ground	WB Mason	Board, White 4'x6'	Furnishings/Equip	New	2	\$ 700	\$ 1,400
Nursing	Consult		Stool, Exam	Furnishings/Equip	New	3	\$ 195	\$ 585
Nursing	Consult	Haworth	Desk, 24"x36"	Furnishings/Equip	New	3	\$ 989	\$ 2,967
Nursing	Consult	Koncert	Chair, Guest, Patient	Furnishings/Equip	New	5	\$ 393	\$ 1,965
Nursing	Consult	Koncert	Chair, Guest, Bariatric	Furnishings/Equip	New	1	\$ 651	\$ 651
Nursing	Control Center	Office Environments	Modular Workstation	Furnishings/Equip	New	1	\$ 16,500	\$ 16,500
Nursing	Control Center	Office Environments	File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	3	\$ 515	\$ 1,545
Nursing	Control Center	Office Environments	File Cabinet, Lateral 4 drawer	Furnishings/Equip	New	2	\$ 1,094	\$ 2,188
Nursing	Control Center	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	3	\$ 701	\$ 2,103

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
All	Corridor		Wayfinding, Interior	Facilities	New	1	\$ 20,000	\$ 20,000
Nursing	Corridor		Signage, corridor typical	Facilities	New	44	\$ 30	\$ 1,320
Nursing	Corridor		Sign above Fire Extinguisher	Facilities	New	12	\$ 20	\$ 240
Facilities	Corridor	Grainger	Mirror, Full Dome	Facilities	New	30	\$ 100	\$ 3,000
Facilities	Corridor	McMaster-Carr, #52475T54	Mirror, 180 Degree Half Dome, 18"	Facilities	New	10	\$ 40	\$ 400
Nursing	Corridor	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	6	\$ 34	\$ 204
Nursing	Corridor	Vermont Plastic	Hand Sanitizer Guard	Environmental Service	New	56	\$ 15	\$ 840
Nursing	Corridor		Evacuation Placards/ Signs	Facilities	New	12	\$ 50	\$ 600
Nursing	Corridor		Backboard	Medical Equipment	New	1	\$ 200	\$ 200
Facilities	Corridor	Includes all connecting corridors	5 lb ABC Fire Extinguishers	Facilities	New	12	\$ 90	\$ 1,080
Nursing	Corridor, OR		Impact Fire, 2.5 Gal Water Mist	Facilities	New	8	\$ 250	\$ 2,000
Nursing	Corridor, Prep	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	2	\$ 34	\$ 68
Nursing	Corridor, Prep		Hand Sanitizer Guard	Environmental Service	New	10	\$ 15	\$ 150
Nursing	Corridor, Prep	Haworth, Improv	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	5	\$ 725	\$ 3,625
CSR	Decontamination		Metro Carts, w/locking wheels and heavy duty base, 6'x2'	Furnishings/Equip	New	4	\$ 1,600	\$ 6,400
CSR	Decontamination		Mats, Table	Furnishings/Equip	New	15	\$ 125	\$ 1,875
CSR	Decontamination		Magnifying Lights	Furnishings/Equip	New	9	\$ 125	\$ 1,125
CSR	Decontamination		Insulation Checker	Furnishings/Equip	New	3	\$ 1,700	\$ 5,100
Nursing	Decontamination	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	2	\$ 34	\$ 68
CSR	Decontamination		Dispenser, Tape	Furnishings/Equip	New	20	\$ 10	\$ 200
CSR	Decontamination		Demagnetize	Furnishings/Equip	New	9	\$ 400	\$ 3,600
Nursing	Equipment Storage Room, OR, ENT	Medtronic console on IV Pole	Straight Shot - Laryngoscopes (console \$25k and handpiece)	Medical Equipment	New	1	\$ 70,000	\$ 70,000
Nursing	Equipment Storage Room, OR, ENT	Micro Image Tech	Ronin Headlights general, cordless	Medical Equipment	New	5	\$ 4,999	\$ 24,995
Nursing	Equipment Storage Room, OR, ENT	?	NIM; Intra-op PTH (Lab) - Parathyroidectomy	Medical Equipment	New	1	\$ 45,000	\$ 45,000
Nursing	Equipment Storage Room, OR, ENT	Cole Palmer	Nasal Splint Warmer (tooth guard) - Laryngoscopes	Medical Equipment	New	1	\$ 447	\$ 447
Nursing	Equipment Storage Room, OR, ENT	Karl Zeiss	Microscope adaptor	Medical Equipment	New	1	\$ 15,000	\$ 15,000
Nursing	Equipment Storage Room, OR, ENT	Zeiss	Microscope #8/#14 - Laryngoscopes ** negative pressure	Medical Equipment	New	1	\$ 150,000	\$ 150,000
Nursing	Equipment Storage Room, OR, ENT	Lumenis	Micromanipulator for fixed are laser -	Medical Equipment	New	1	\$ 15,000	\$ 15,000
Nursing	Equipment Storage Room, OR, ENT	Teleflex	Mayo Tray	Medical Equipment	New	1	\$ 5,460	\$ 5,460
Nursing	Equipment Storage Room, OR, ENT	Karl Storz	Light Source, Laryngoscopy Cart	Medical Equipment	New	1	\$ 14,000	\$ 14,000
Nursing	Equipment Storage Room, OR, ENT	Karl Storz	Laryngoscopy Cart - Laryngoscopes	Medical Equipment	New	1	\$ 1,200	\$ 1,200
Nursing	Equipment Storage Room, OR, ENT	Teleflex	Laryngoscope Holder	Medical Equipment	New	1	\$ 2,664	\$ 2,664
Nursing	Equipment Storage Room, OR, ENT	Abott	ISTAT - Parathyroidectomy	Medical Equipment	New	1	\$ 10,000	\$ 10,000
Nursing	Equipment Storage Room, OR, ENT	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	2	\$ 34	\$ 68
Nursing	Equipment Storage Room, OR, ENT	Lumenis	Fixed arm CO2 laser with digital scanner attachment \$15k-	Medical Equipment	New	1	\$ 140,000	\$ 140,000
Nursing	Equipment Storage Room, OR, ENT	Zeiss	Crain Chair - Laryngoscopes	Medical Equipment	New	1	\$ 80,000	\$ 80,000
Nursing	Equipment Storage Room, OR, ENT	Cochlear	BAHA Oscora Drill Console, with drill	Medical Equipment	New	1	\$ 12,000	\$ 12,000
Nursing	Equipment Storage Room, OR, ENT	Depuy Synthes	Anspach Emax Drill, with pedal	Medical Equipment	New	1	\$ 35,000	\$ 35,000
Nursing	Anterior	Karl Zeiss	Microscope - Cataract	Medical Equipment	New	1	\$ 135,000	\$ 135,000
Nursing	Posterior	Keeler	Cyro machine (nitrous needed)	Medical Equipment	New	1	\$ 25,000	\$ 25,000
Nursing	Equipment Storage Room, OR, FESS	Brainlab	BrainLAB Navigation System Curve system	Medical Equipment	New	1	\$ 305,000	\$ 305,000
Nursing	Ankle	Skytron	Radiolucent extensions	Medical Equipment	New	2	\$ 4,700	\$ 9,400
Nursing	Ankle	?	Foot Positioner	Medical Equipment	New	2	\$ 1,500	\$ 3,000
Nursing	Surg	Skytron	Split Legs - short	Medical Equipment	New	1	\$ 4,200	\$ 4,200
Nursing	Surg	Steris	Split Legs - Long-each not a set per costumor service	Medical Equipment	New	2	\$ 4,620	\$ 9,240
Nursing	Surg	Karl Storz	Point Setter ***colonoscopy EDG set-up CSR implications -	Medical Equipment	New	1	\$ 63,000	\$ 63,000
Nursing	Surg	Stryker	Pin Point Tower (1 needed if ICG is not purchased)	Medical Equipment	New	1	\$ 145,000	\$ 145,000
Nursing	Surg	Infab	Lead Wall	Medical Equipment	New	4	\$ 4,759	\$ 19,036
Nursing	Surg	Mizuho	Jackson Flat Top 5803	Medical Equipment	New	1	\$ 80,000	\$ 80,000
Nursing	Surg	Alimed	Foot board	Medical Equipment	New	3	\$ 803	\$ 2,409

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	Surg	Erbe	Erbe Water Jet	Medical Equipment	New	1	\$ 25,000	\$ 25,000
Nursing	Surg	Olympus	Endo Tower *** colonoscopy EDG set-up CSR implications -	Medical Equipment	New	1	\$ 165,000	\$ 165,000
Nursing	Surg	Karl Storz	Digital X-link with CCU	Medical Equipment	New	2	\$ 23,500	\$ 47,000
Nursing	Surg	Alimed	Clark Socket 2PK	Medical Equipment	New	10	\$ 409	\$ 4,090
Nursing	Surg	Alimed	Candy Cane Stirrups gel ankle pads	Medical Equipment	New	3	\$ 150	\$ 450
Nursing	Surg	Alimed	Candy Cane Stirrups	Medical Equipment	New	3	\$ 720	\$ 2,160
Nursing	Surg	Karl Storz	3D Console (H3 Link \$7k) - NOTE NEED TO ADD \$50K FO	Medical Equipment	New	2	\$ 7,000	\$ 14,000
Nursing	Surg	Karl Storz	3D Capable Monitors - total between 3 rooms	Medical Equipment	New	6	\$ 15,000	\$ 90,000
Nursing	Equipment Storage Room, OR, GYN	Metro	Cart - supply - metro	Medical Equipment	New	1	\$ 1,500	\$ 1,500
Nursing	Equipment Storage Room, OR, GYN	Conmed	Airseal	Medical Equipment	New	3	\$ 35,000	\$ 105,000
Nursing	Equipment Storage Room, OR, Hips	Synthes	Navigation - Velys	Medical Equipment	New	1	\$ 110,000	\$ 110,000
Nursing	Equipment Storage Room, OR, Hips	Mizuho OSI	Hana Table	Medical Equipment	New	1	\$ 80,000	\$ 80,000
	Hysterscopies	Hill Rom	Yellow Fins Cart	Medical Equipment	New	4	\$ 661	\$ 2,644
Nursing	Hysterscopies	Hill Rom	Yellow Fins	Medical Equipment	New	4	\$ 9,500	\$ 38,000
Nursing	Hysterscopies	GE S8	Ultrasound	Medical Equipment	New	4	\$ 85,000	\$ 340,000
Nursing	Hysterscopies	Skytron	Transfer Board	Medical Equipment	New	2	\$ 1,075	\$ 2,150
Nursing	Hysterscopies	Hologic	Novasure	Medical Equipment	New	1	\$ 30,000	\$ 30,000
Nursing	Hysterscopies	Ethicon	Harmonic Scalpel - GEN 11 generator	Medical Equipment	New	3	\$ 10,000	\$ 30,000
Nursing	Hysterscopies	Hologic	Fluid Management System	Medical Equipment	New	2	\$ 28,000	\$ 56,000
Nursing	Hysterscopies	Lumenis	Fixed arm CO2 laser w micromanipulator (share with ENT?)	Medical Equipment	New	1	\$ 140,000	\$ 140,000
Nursing	Hysterscopies	Karl Zeiss	Culpul microscope	Medical Equipment	New	1	\$ 125,000	\$ 125,000
Nursing	Hysterscopies	Karl Storz	Camera Box Towers	Medical Equipment	New	3	\$ 165,000	\$ 495,000
Nursing	Hysterscopies	Olympus	Birkley Aspirator	Medical Equipment	New	1	\$ 7,000	\$ 7,000
Nursing	Hysterscopies	Myosure Hologic	Ablation	Medical Equipment	New	2	\$ 10,000	\$ 20,000
Nursing	Robotic Total Knees	Inomed or Bone foam	Hip Pad Foam Set	Medical Equipment	New	2	\$ 2,400	\$ 4,800
Nursing	Knees	Stryker	Total Knee Robot Mako	Robotics	New	1	\$ 950,000	\$ 950,000
Nursing	Knees	Stryker	Helmet & hood	Medical Equipment	New	10	\$ 5,000	\$ 50,000
Nursing	Knees	Stryker	Drills and saws sets (assuming 3 + cases per day)	Medical Equipment	New	3	\$ 30,000	\$ 90,000
Nursing	Knees	Stryker	Battery charger for helmet	Medical Equipment	New	2	\$ 5,000	\$ 10,000
Nursing	Breast	Wells Johnson	Wells Johnson infusion and liposuction machine	Medical Equipment	New	1	\$ 8,000	\$ 8,000
Nursing	Breast	Covidien	Vital View (light source?)	Medical Equipment	New	1	\$ 1,200	\$ 1,200
Nursing	Breast	Stryker	Spyellite	Medical Equipment	New	1	\$ 276,000	\$ 276,000
Nursing	Breast	Nova Medix	NovaMedix impulse system model 6060	Medical Equipment	New	1	\$ 5,000	\$ 5,000
Nursing	Breast	Mammotome	Neoprobe machine (ARE THESE DUPS)	Medical Equipment	New	1	\$ 23,000	\$ 23,000
Nursing	Breast	Hologic	Faxitron OR Specimen Rad System ?????????	Medical Equipment	New	1	\$ 250,000	\$ 250,000
Nursing	Breast	Carewise	Corded Probe	Medical Equipment	New	1	\$ 18,000	\$ 18,000
Nursing	Breast	Drucker	Centrifuge	Medical Equipment	New	1	\$ 3,000	\$ 3,000
Nursing	Breast	Mammotome	Bluetooth Cordless Probe (ARE THESE DUPS)	Medical Equipment	New	1	\$ 23,000	\$ 23,000
Nursing	Postierior Hips		Stand, Ring	Medical Equipment	New	3	\$ 300	\$ 900
Nursing	Postierior Hips	Inomed	Leg Stabilizer	Medical Equipment	New	1	\$ 524	\$ 524
Nursing	Postierior Hips	Inomed	Hip rest lateral positioners	Medical Equipment	New	1	\$ 2,405	\$ 2,405
Nursing	Postierior Hips	Inomed	Durham Leg Positioners	Medical Equipment	New	2	\$ 878	\$ 1,756
Nursing	Postierior Hips	Bone Foam	Bone Rest	Medical Equipment	New	1	\$ 1,000	\$ 1,000
Radiology	Radiology		X-Ray, Portable	Radiology	New	1	\$ 150,000	\$ 150,000
Radiology	Radiology		C-Arm, Mini	Radiology	New	3	\$ 140,000	\$ 420,000
Radiology	Radiology		C-Arm, large	Medical Equipment	New	3	\$ 250,000	\$ 750,000
Nursing	Medicine	Smith & Nephew - lease ?	NEW 4K S&N video/tower/equipment drills/saws/positioni	Medical Equipment	New	1	\$ 1,700,000	\$ 1,700,000
Nursing	Medicine	CME Corp	Cart (for printer) - (fit on tower?)	Medical Equipment	New	5	\$ 2,000	\$ 10,000
Nursing	Extremity	Hologic	Mini-C-Arm	Radiology	New	4	\$ 65,000	\$ 260,000
Nursing	Extremity	Alimed	Hand Table-Hour glass	Medical Equipment	New	4	\$ 2,345	\$ 9,380

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	Extremity	Karl Zeiss	Hand Microscope	Medical Equipment	New	1	\$ 170,000	\$ 170,000
Nursing	Extremity	Alimed	Gel Rolls (variety of sizes and need sets)	Medical Equipment	New	12	\$ 450	\$ 5,400
Nursing	Extremity	Alimed	Bean Bags	Medical Equipment	New	5	\$ 993	\$ 4,965
Pathology	Frozen Section Room	Thermo Fisher	Refrigerator, Lab Grade, Needs Temptrack	Pathology	New	1	\$ 7,000	\$ 7,000
Pathology	Frozen Section Room	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Pathology	Frozen Section Room	Mopec MG100 Ergogross Elevating Workstation	Grossing Station	Pathology	New	1	\$ 40,000	\$ 40,000
Pathology	Frozen Section Room	New Brunswick Ultra-Low Temperature Frezer U101 Inno	Freezer, Lab Grade	Pathology	New	1	\$ 9,000	\$ 9,000
Pathology	Frozen Section Room	Thermo Scientific HM525 NX	Cryostat	Pathology	New	1	\$ 30,000	\$ 30,000
Pathology	Frozen Section Room	Protectoseal 30 Gallon Flammable Liquids Storage	Cabinet, Explosive	Pathology	New	1	\$ 700	\$ 700
Pathology	Frozen Section Room	Thermo Scientific PrintMate AS	Block Engraver	Pathology	New	1	\$ 30,000	\$ 30,000
Nursing	Frozen Tissue Room		Refrigerator, Large	Facilities	New	1	\$ 10,000	\$ 10,000
Nursing	Frozen Tissue Room	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Frozen Tissue Room		Freezer, Subzero	Facilities	New	1	\$ 10,000	\$ 10,000
Nursing	Frozen Tissue Room		Cabinet, Storage	Medical Equipment	New	2	\$ 1,000	\$ 2,000
EVS	Decontamination	Advance, SC500 Walk-Behind Scrubber (REV)	Scrubber, Auto	Environmental Service	New	1	\$ 7,000	\$ 7,000
EVS	Housekeeping Closet, OR	GoFree	Vacuum, Backpack	Environmental Service	New	1	\$ 1,000	\$ 1,000
EVS	Housekeeping Closet, OR	Xenex Pathogen UVM Light System	UV Light Cleaning System	Environmental Service	New	1	\$ 85,000	\$ 85,000
EVS	Housekeeping Closet, OR	Advance, SC500 Walk-Behind Scrubber (REV)	Scrubber, Auto	Environmental Service	New	2	\$ 7,000	\$ 14,000
EVS	Housekeeping Closet, OR	Grainger, High-Maneuverability Cube Truck, 4UR40	Gondola, Linen, soiled	Environmental Service	New	1	\$ 1,800	\$ 1,800
EVS	Housekeeping Closet, OR	Grainger, Rubbermaid 9T75 High Security Janitor Cart	Cart, Specialty	Environmental Service	New	2	\$ 900	\$ 1,800
EVS	Housekeeping Storage Room	Windsor Karcher Group, Titan	Vacuum, Wet-Dry	Environmental Service	New	2	\$ 500	\$ 1,000
EVS	Housekeeping Storage Room	Pacesetter Floor Machines	Scrubber, Auto, Side/Side, 20HD	Environmental Service	New	2	\$ 1,500	\$ 3,000
EVS	Housekeeping Storage Room	Windsor Karcher Group, Chariot	Scrubber, Auto, iScrub	Environmental Service	New	1	\$ 13,000	\$ 13,000
EVS	Housekeeping Storage Room	Windsor Karcher Group, WindHandler 3	Floor Fan	Environmental Service	New	2	\$ 300	\$ 600
EVS	Housekeeping Storage Room	Windsor karcher Group	Extractor, Carpet, Clipper Duo	Environmental Service	New	1	\$ 3,100	\$ 3,100
EVS	Housekeeping Storage Room	Royce Rolls Ringer Company, 20C	Double Tank Sets, Non-Tapered, Half Oval	Environmental Service	New	2	\$ 352	\$ 704
EVS	Housekeeping Storage Room	Royce Rolls Ringer Company #7375	Casters, Replacement	Environmental Service	New	8	\$ 13	\$ 104
EVS	Housekeeping Storage Room		Cart, Project Carts	Environmental Service	New	1	\$ 1,500	\$ 1,500
EVS	Housekeeping Storage Room	Royce Rolls Ringer Company, 29XH Platform	Cart, Platform	Environmental Service	New	2	\$ 800	\$ 1,600
EVS	Housekeeping Storage Room	Royce Rolls Ringer Company, C36 Stainless Steel	Cart, Housekeeping	Environmental Service	New	2	\$ 1,000	\$ 2,000
EVS	Housekeeping Storage Room	Karcher	Brunisher, Lightning	Environmental Service	New	1	\$ 3,100	\$ 3,100
HR	Lactation Room, First Floor	Thermo	Table, End, Square 24"x20"	Furnishings/Equip	New	1	\$ 767	\$ 767
HR	Lactation Room, First Floor	Integra, Rend	Chair, Guest, Tablet	Furnishings/Equip	New	1	\$ 2,500	\$ 2,500
HR	Lactation Room, Ground	Thermo	Table, End, Square 24"x20"	Furnishings/Equip	New	1	\$ 767	\$ 767
HR	Lactation Room, Ground	Integra, Rend	Chair, Guest, Tablet	Furnishings/Equip	New	1	\$ 2,500	\$ 2,500
Distributor	Linen Room, Prep		Gondola, Linen, clean	Distribution	New	1	\$ 1,500	
Distributor	Linen Room, Prep	Clafin or Medline	Blanket Warmer, w/temptrak	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Distributor	Linen Room, Recovery Phase 1		Gondola, Linen, clean	Distribution	New	1	\$ 1,500	
Distributor	Linen Room, Recovery Phase 1	Clafin or Medline	Blanket Warmer, w/temptrak	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Distributor	Linen Room, Recovery Phase 2		Gondola, Linen, clean	Distribution	New	1	\$ 1,500	
Distributor	Linen Room, Recovery Phase 2	Clafin or Medline	Blanket Warmer, w/temptrak	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Distributor	Loading & Receiving Area		Tugger System	Distribution	New	1	\$ 5,000	\$ 5,000
Distributor	Loading & Receiving Area	VMF	Steel Brackets	Distribution	New	6	\$ 350	\$ 2,100
Distributor	Loading & Receiving Area		Mat, Anti-Fatigue	Distribution	New	2	\$ 125	\$ 250
Distributor	Loading & Receiving Area	VMF	Hitch for Tugger System	Distribution	New	6	\$ 300	\$ 1,800
Distributor	Loading & Receiving Area		Gondola, Linen, soiled	Distribution	New	6	\$ 2,000	\$ 12,000
Distributor	Loading & Receiving Area	Hawroth, Improv	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	2	\$ 1,079	\$ 2,158
Distributor	Loading & Receiving Area		Cart, Delivery, Metro, 36"x24"	Distribution	New	4	\$ 1,000	\$ 4,000
Distributor	Loading & Receiving Area		Battery Charging Station, Tugger System	Distribution	New	1	\$ 2,000	\$ 2,000
All	Lobby		Donor Feature	Facilities	New	1	\$ 10,000	\$ 10,000

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
All	Locker, Patient/Family	Office Environments	Lockers	Furnishings/Equip	New	1	\$ 11,271	\$ 11,271
Nursing	Louge, Team	Grainger - 4PGU8	Trash, 23 Gallon	Environmental Service	New	2	\$ 80	\$ 160
Nursing	Louge, Team	WB Mason	Toaster, 4 slice , Bagel	Nutrition	New	1	\$ 200	\$ 200
Nursing	Louge, Team	Office Environments/Haworth	Table, Square, 36"	Furnishings/Equip	New	11	\$ 435	\$ 4,785
Nursing	Louge, Team		Refrigerator w/freezer	Facilities	New	2	\$ 1,500	\$ 3,000
Nursing	Louge, Team	Grainger - 4PGU9	Recycle, 23 Gallon	Environmental Service	New	2	\$ 70	\$ 140
Nursing	Louge, Team	La-Z-Boy	Chair, Staff, Recliner	Furnishings/Equip	New	2	\$ 4,123	\$ 8,246
Nursing	Louge, Team	http://products.geappliances.com/appliance/gea-product-s	Microwave	Nutrition	New	1	\$ 300	\$ 300
Nursing	Louge, Team	Vermont Plastic	Hand Sanitizer Guard	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Louge, Team	WB Mason	Coffee Maker	Furnishings/Equip	New	1	\$ 500	\$ 500
Nursing	Louge, Team	Haworth, Very Stools	Chair, Stool, Staff, no wheels	Furnishings/Equip	New	8	\$ 498	\$ 3,984
Nursing	Louge, Team	Rend	Chair, Staff, Tablet	Furnishings/Equip	New	2	\$ 1,707	\$ 3,414
Nursing	Louge, Team	Haworth, Very Side	Chair, Side, Staff	Furnishings/Equip	New	24	\$ 214	\$ 5,136
Nursing	Louge, Team	WB Mason	Board, bulletin, foam 3'x2'	Furnishings/Equip	New	1	\$ 55	\$ 55
Nursing	Med Clean Room, Prep	Grainger - 4PGU8	Trash, 23 gallon	Environmental Service	New	1	\$ 80	\$ 80
Nursing	Med Clean Room, Prep	Follett REF2, Mediclick, 90126	Refrigerator, Medicaion, Needs Temtrack	Facilities	New	1	\$ 2,000	\$ 2,000
Nursing	Med Clean Room, Prep	Follett REF5, Mediclick, 90137	Refrigerator, Medicaion, Needs Temtrack	Facilities	New	1	\$ 2,500	\$ 2,500
Nursing	Med Clean Room, Prep	Grainger - 4PGU9	Recycle, 23 Gallon	Environmental Service	New	1	\$ 70	\$ 70
Nursing	Med Clean Room, Prep	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Med Clean Room, Prep		Hand Sanitizer Guard	Environmental Service	New	10	\$ 15	\$ 150
Nursing	Med Clean Room, Prep		Dispenser, Label	Medical Equipment	New	1	\$ 100	\$ 100
Nursing	Med Clean Room, Recovery Phase 1	Grainger - 4PGU8	Trash, 23 gallon	Environmental Service	New	1	\$ 80	\$ 80
Nursing	Med Clean Room, Recovery Phase 1	Follett REF2, Mediclick, 90126	Refrigerator, Medicaion, Needs Temtrack	Facilities	New	1	\$ 2,000	\$ 2,000
Nursing	Med Clean Room, Recovery Phase 1	Follett REF5, Mediclick, 90137	Refrigerator, Medicaion, Needs Temtrack	Facilities	New	1	\$ 2,500	\$ 2,500
Nursing	Med Clean Room, Recovery Phase 1	Grainger - 4PGU9	Recycle, 23 Gallon	Environmental Service	New	1	\$ 70	\$ 70
Nursing	Med Clean Room, Recovery Phase 1	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Med Clean Room, Recovery Phase 1		Hand Sanitizer Guard	Environmental Service	New	10	\$ 15	\$ 150
Nursing	Med Clean Room, Recovery Phase 1		Dispenser, Label	Medical Equipment	New	1	\$ 100	\$ 100
Nursing	Med Clean Room, Recovery Phase 2	Grainger - 4PGU8	Trash, 23 gallon	Environmental Service	New	1	\$ 80	\$ 80
Nursing	Med Clean Room, Recovery Phase 2	Follett REF2, Mediclick, 90126	Refrigerator, Medicaion, Needs Temtrack	Facilities	New	1	\$ 2,000	\$ 2,000
Nursing	Med Clean Room, Recovery Phase 2	Follett REF5, Mediclick, 90137	Refrigerator, Medicaion, Needs Temtrack	Facilities	New	1	\$ 2,500	\$ 2,500
Nursing	Med Clean Room, Recovery Phase 2	Grainger - 4PGU9	Recycle, 23 Gallon	Environmental Service	New	1	\$ 70	\$ 70
Nursing	Med Clean Room, Recovery Phase 2	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Med Clean Room, Recovery Phase 2		Hand Sanitizer Guard	Environmental Service	New	10	\$ 15	\$ 150
Nursing	Med Clean Room, Recovery Phase 2		Dispenser, Label	Medical Equipment	New	1	\$ 100	\$ 100
EVS	Mini-Laundry		Washing Machine, Commercial	Environmental Service	New	2	\$ 14,000	\$ 28,000
Nursing	Mini-Laundry	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
EVS	Mini-Laundry		Hand Sanitizer Guard	Environmental Service	New	10	\$ 15	\$ 150
EVS	Mini-Laundry		Dryer, Commercial	Environmental Service	New	2	\$ 6,000	\$ 12,000
IT	Network Closet							
Nursing	Nourishment, Recovery Phase 1	Grainger - 4PGU8	Trash, 23 Gallon	Environmental Service	New	1	\$ 80	\$ 80
Nursing	Nourishment, Recovery Phase 1	Beverage Air Model HRP1-1S	Refrigerator, Commercial, Temtrack	Facilities	New	1	\$ 8,000	\$ 8,000
Nursing	Nourishment, Recovery Phase 1	Grainger - 4PGU9	Recycle, 23 Gallon	Environmental Service	New	1	\$ 70	\$ 70
Nursing	Nourishment, Recovery Phase 1		Ice/Water Machine	Facilities	New	1	\$ 4,000	\$ 4,000
Nursing	Nourishment, Recovery Phase 1	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Nourishment, Recovery Phase 1		Hand Sanitizer Guard	Environmental Service	New	10	\$ 15	\$ 150
Nursing	Nourishment, Recovery Phase 1	Beverage Air Model UCF20	Freezer, Commercial, Undercounter, Temtrack	Facilities	New	1	\$ 3,000	\$ 3,000
Nursing	Nourishment, Recovery Phase 1		Compost	Nutrition	New	2	\$ 15	\$ 30
Nursing	Nourishment, Recovery Phase 1	Plumbed	Coffee Maker	Nutrition	New	1	\$ 550	\$ 550
Nursing	Nourishment, Recovery Phase 1		Bins	Nutrition	New	10	\$ 20	\$ 200

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	Nourishment, Recovery Phase 2	Grainger - 4PGU8	Trash, 23 Gallon	Environmental Service	New	1	\$ 80	\$ 80
Nursing	Nourishment, Recovery Phase 2		Toaster, 2 Slice, Bagel	Facilities	New	1	\$ 125	\$ 125
Nursing	Nourishment, Recovery Phase 2	Beverage Air Model HRP1-1S	Refrigerator, Commercial, Temptrack	Facilities	New	1	\$ 8,000	\$ 8,000
Nursing	Nourishment, Recovery Phase 2	Grainger - 4PGU9	Recycle, 23 Gallon	Environmental Service	New	1	\$ 70	\$ 70
Nursing	Nourishment, Recovery Phase 2		Microwave	Facilities	New	1	\$ 150	\$ 150
Nursing	Nourishment, Recovery Phase 2		Ice/Water Machine	Facilities	New	1	\$ 4,000	\$ 4,000
Nursing	Nourishment, Recovery Phase 2	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Nourishment, Recovery Phase 2		Hand Sanitizer Guard	Environmental Service	New	10	\$ 15	\$ 150
Nursing	Nourishment, Recovery Phase 2	Beverage Air Model UCF20	Freezer, Commercial, Undercounter, Temptrack	Facilities	New	1	\$ 3,000	\$ 3,000
Nursing	Nourishment, Recovery Phase 2		Compost	Nutrition	New	2	\$ 15	\$ 30
Nursing	Nourishment, Recovery Phase 2	Plumbed	Coffee Maker	Nutrition	New	1	\$ 550	\$ 550
Nursing	Nourishment, Recovery Phase 2		Bins	Nutrition	New	10	\$ 20	\$ 200
Nursing	Nourishment, Recovery Prep		Ice/Water Machine	Facilities	New	1	\$ 4,000	\$ 4,000
Nursing	Nourishment, Recovery Prep	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Nourishment, Recovery Prep		Hand Sanitizer Guard	Environmental Service	New	10	\$ 15	\$ 150
Physician	Office, Anesthesia	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Physician	Office, Anesthesia	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Physician	Office, Anesthesia	X Series	File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	1	\$ 515	\$ 515
Physician	Office, Anesthesia	X Series	Desk, 60"x30"	Furnishings/Equip	New	1	\$ 1,164	\$ 1,164
Physician	Office, Anesthesia	Very Task	Chairs, Task, w/o Arms	Furnishings/Equip	New	1	\$ 701	\$ 701
Nursing	Office, Assistant Nurse Manager	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Assistant Nurse Manager	Office Environments	Table, Round, 30"	Furnishings/Equip	New	1	\$ 394	\$ 394
Nursing	Office, Assistant Nurse Manager	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Assistant Nurse Manager	X Series	File Cabinet, Lateral 4 drawer, 36" wide	Furnishings/Equip	New	1	\$ 1,190	\$ 1,190
Nursing	Office, Assistant Nurse Manager	Office Environments	Desk 6x6 w/6/6/12 ped and 12/12 ped	Furnishings/Equip	New	1	\$ 2,327	\$ 2,327
Nursing	Office, Assistant Nurse Manager	Very	Chairs, Task, w/o Arms	Furnishings/Equip	New	1	\$ 679	\$ 679
Nursing	Office, Assistant Nurse Manager	Haworth, Improv	Chair, Side, Staff	Furnishings/Equip	New	4	\$ 292	\$ 1,168
Nursing	Office, Assistant Nurse Manager	WB Mason	Board, bulletin, foam 3'x2'	Furnishings/Equip	New	1	\$ 55	\$ 55
Physician	Office, Dictation	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	2	\$ 15	\$ 30
Physician	Office, Dictation	Jive	Table, Round, 30"	Furnishings/Equip	New	1	\$ 363	\$ 363
Physician	Office, Dictation	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	2	\$ 15	\$ 30
Physician	Office, Dictation	Haworth	Modular, Cubicles, 4'x30", w/panels	Furnishings/Equip	New	1	\$ 27,260	\$ 27,260
Physician	Office, Dictation		Chairs, Task, w/o Arms	Furnishings/Equip	New	18	\$ 701	\$ 12,618
Physician	Office, Dictation	Haworth	Chair, Side, Staff	Furnishings/Equip	New	2	\$ 214	\$ 428
Physician	Office, Dictation	WB Mason	Board, White 4'x3'	Furnishings/Equip	New	1	\$ 300	\$ 300
Nursing	Office, Director	Grainger - 5M875	Trash, Confidential	Environmental Service	New	1	\$ 200	\$ 200
Nursing	Office, Director	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Director	Office Environments	Table, Round, 36"	Furnishings/Equip	New	1	\$ 435	\$ 435
Nursing	Office, Director	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Director	X Series	File Cabinet, Lateral 4 drawer, 36" wide	Furnishings/Equip	New	1	\$ 1,190	\$ 1,190
Nursing	Office, Director	Office Environments	Desk 6x6 w/6/6/12 ped and 12/12 ped	Furnishings/Equip	New	1	\$ 2,327	\$ 2,327
Nursing	Office, Director	Very	Chairs, Task, w/o Arms	Furnishings/Equip	New	1	\$ 679	\$ 679
Nursing	Office, Director	Haworth, Improv	Chair, Side, Staff	Furnishings/Equip	New	4	\$ 292	\$ 1,168
Nursing	Office, Director	WB Mason	Board, White 3'x4'	Furnishings/Equip	New	1	\$ 300	\$ 300
Nursing	Office, Director	WB Mason	Board, bulletin, foam 3'x2'	Furnishings/Equip	New	1	\$ 55	\$ 55
Distributor	Office, Distribution	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Distributor	Office, Distribution	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Distributor	Office, Distribution		File, Ped, File, File, Mobile	Furnishings/Equip	New	1	\$ 430	\$ 430
Distributor	Office, Distribution		File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	1	\$ 454	\$ 454
Distributor	Office, Distribution	X Series	Desk, 60"x30"	Furnishings/Equip	New	1	\$ 1,164	\$ 1,164

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Distributor	Office, Distribution	Very	Chairs, Task, w/o Arms	Furnishings/Equip	New	1	\$ 679	\$ 679
Distributor	Office, Distribution	Improv	Chair, Side, Staff	Furnishings/Equip	New	1	\$ 292	\$ 292
Nursing	Office, Educator	Grainger - 5M875	Trash, Confidential	Environmental Service	New	1	\$ 200	\$ 200
Nursing	Office, Educator	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Educator	Office Environments	Table, Round, 30"	Furnishings/Equip	New	1	\$ 394	\$ 394
Nursing	Office, Educator	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Educator	X Series	File Cabinet, Lateral 4 drawer, 36" wide	Furnishings/Equip	New	1	\$ 1,190	\$ 1,190
Nursing	Office, Educator	Very	Chairs, Task, w/o Arms	Furnishings/Equip	New	1	\$ 679	\$ 679
Nursing	Office, Educator	Haworth, Improv	Chair, Side, Staff	Furnishings/Equip	New	2	\$ 292	\$ 584
Nursing	Office, Educator	WB Mason	Board, White 3'x2'	Furnishings/Equip	New	1	\$ 200	\$ 200
Nursing	Office, Educator	WB Mason	Board, bulletin, foam 3'x2'	Furnishings/Equip	New	1	\$ 55	\$ 55
EVS	Office, EVS	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
EVS	Office, EVS	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
EVS	Office, EVS	X Series	File Cabinet, Lateral 4 drawer, 36" wide	Furnishings/Equip	New	1	\$ 1,260	\$ 1,260
EVS	Office, EVS		Desk, 60"x30"	Furnishings/Equip	New	1	\$ 1,164	\$ 1,164
EVS	Office, EVS	Very	Chairs, Task, w/o Arms	Furnishings/Equip	New	1	\$ 679	\$ 679
EVS	Office, EVS	Improv	Chair, Side, Staff	Furnishings/Equip	New	1	\$ 176	\$ 176
Nursing	Office, Hoteling, Work		Desk, 60"x30"	Furnishings/Equip	New	2	\$ 1,164	\$ 2,328
Nursing	Office, Hoteling, Work		Chairs, Task, w/o Arms	Furnishings/Equip	New	2	\$ 701	\$ 1,402
Nursing	Office, Nurse Manager	Grainger - 5M875	Trash, Confidential	Environmental Service	New	1	\$ 200	\$ 200
Nursing	Office, Nurse Manager	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Nurse Manager	Office Environments	Table, Round, 30"	Furnishings/Equip	New	1	\$ 394	\$ 394
Nursing	Office, Nurse Manager	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Nurse Manager	X Series	File Cabinet, Lateral 4 drawer, 36" wide	Furnishings/Equip	New	1	\$ 1,190	\$ 1,190
Nursing	Office, Nurse Manager	Office Environments	Desk 6x6 w/6/6/12 ped and 12/12 ped	Furnishings/Equip	New	2	\$ 2,327	\$ 4,654
Nursing	Office, Nurse Manager	Very	Chairs, Task, w/o Arms	Furnishings/Equip	New	1	\$ 679	\$ 679
Nursing	Office, Nurse Manager	Haworth, Improv	Chair, Side, Staff	Furnishings/Equip	New	4	\$ 292	\$ 1,168
Nursing	Office, Nurse Manager	WB Mason	Board, White 3'x4'	Furnishings/Equip	New	1	\$ 300	\$ 300
Nursing	Office, Nurse Manager	WB Mason	Board, bulletin, foam 3'x2'	Furnishings/Equip	New	1	\$ 55	\$ 55
Nursing	Office, Pathology	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Pathology	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Pathology		Microscope, Double headed	Pathology	New	1	\$ 17,000	\$ 17,000
Nursing	Office, Pathology	Office Environments	Desk w/Microscope Table	Furnishings/Equip	New	1	\$ 3,500	\$ 3,500
Nursing	Office, Pathology	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	2	\$ 701	\$ 1,402
Nursing	Office, Pathology	Haworth	Chair, Side, Staff	Furnishings/Equip	New	1	\$ 2,300	\$ 2,300
Nursing	Office, Pathology	WB Mason	Board, White, 4'x3'	Furnishings/Equip	New	1	\$ 300	\$ 300
Nursing	Office, Pathology	WB Mason	Board, bulletin, foam 3'x2'	Furnishings/Equip	New	1	\$ 55	\$ 55
Physician	Office, Radiology, Reading		Desk, 60"x30"	Furnishings/Equip	New	2	\$ 1,164	\$ 2,328
Physician	Office, Radiology, Reading		Chairs, Task, w/o Arms	Furnishings/Equip	New	2	\$ 701	\$ 1,402
Security	Office, Security	Grainger - 5M875	Trash, Confidential	Environmental Service	New	1	\$ 200	\$ 200
Security	Office, Security	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Security	Office, Security	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Security	Office, Security		Locker, Gun	Security	New	1	\$ 800	\$ 800
Security	Office, Security	X Series	File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	1	\$ 515	\$ 515
Security	Office, Security	X Series	File Cabinet, Lateral 4 drawer, 36" wide	Furnishings/Equip	New	1	\$ 845	\$ 845
Security	Office, Security	X Series	Desk 70"x30"	Furnishings/Equip	New	1	\$ 1,235	\$ 1,235
Security	Office, Security	Very	Chairs, Task, w/Arms	Furnishings/Equip	New	1	\$ 731	\$ 731
Security	Office, Security	WB Mason	Board, bulletin, foam 3'x2'	Furnishings/Equip	New	1	\$ 55	\$ 55
Nursing	Office, Touchdown	Grainger - 5M875	Trash, Confidential	Environmental Service	New	1	\$ 200	\$ 200
Nursing	Office, Touchdown	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	Office, Touchdown	Office Environments	Table, Round, 36"	Furnishings/Equip	New	1	\$ 300	\$ 300
Nursing	Office, Touchdown	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Touchdown	X Series	Desk 70"x30"	Furnishings/Equip	New	1	\$ 1,235	\$ 1,235
Nursing	Office, Touchdown	Office Environments	Desk 6x6 w/6/6/12 ped and 12/12 ped	Furnishings/Equip	New	2	\$ 2,000	\$ 4,000
Nursing	Office, Touchdown	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	1	\$ 701	\$ 701
Nursing	Office, Touchdown	Haworth	Chair, Side, Staff	Furnishings/Equip	New	2	\$ 176	\$ 352
Nursing	Office, Touchdown	WB Mason	Board, White 3'x4'	Furnishings/Equip	New	1	\$ 300	\$ 300
Nursing	Office, Workspace Team Lead	Grainger - 5M875	Trash, Confidential	Environmental Service	New	1	\$ 200	\$ 200
Nursing	Office, Workspace Team Lead	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Workspace Team Lead	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Office, Workspace Team Lead		Modular, Cubicles, 4'x30", w/panels	Furnishings/Equip	New	1	\$ 15,963	\$ 15,963
Nursing	Office, Workspace Team Lead		File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	8	\$ 515	\$ 4,120
Nursing	Office, Workspace Team Lead		Chairs, Task, w/o Arms	Furnishings/Equip	New	8	\$ 701	\$ 5,608
Nursing	OR Room #1	Infab	Thyroid shield		New	1	\$ 150	\$ 150
Nursing	OR Room #1	Skytron 3603	Table, Surgical, General	Medical Equipment	New	1	\$ 56,000	\$ 56,000
Nursing	OR Room #1	CME Corp	Table, Back, Small - 24 x 48 x 34	Medical Equipment	New	1	\$ 950	\$ 950
Nursing	OR Room #1	Universal Medical	Table, Back Instrument, Large - 24 x 60 x 34	Medical Equipment	New	1	\$ 1,000	\$ 1,000
Nursing	OR Room #1	Stryker	Stryker Core Console	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #1	Stryker	Stool, Stryker w/brake & hydraulic pump	Furnishings/Equip	New	2	\$ 1,500	\$ 3,000
Nursing	OR Room #1	Pedigo	Stool, Step	Medical Equipment	New	4	\$ 250	\$ 1,000
Nursing	OR Room #1	Office Environments	Stool, Anesthetist, W/Posture Back & Footrest	Medical Equipment	New	1	\$ 500	\$ 500
Nursing	OR Room #1	Medline	Stand, IV pole, Multi-Instrument W/6-legs	Medical Equipment	New	2	\$ 350	\$ 700
Nursing	OR Room #1	Stryker	Sink, Cactus, Wall Mount Narcotics disposal		New	1	\$ 500	\$ 500
Nursing	OR Room #1	Massimo	Sedation root monitor	Medical Equipment	New	1	\$ 5,500	\$ 5,500
Nursing	OR Room #1	Allen Medical	Seat Belt		New	2	\$ 300	\$ 600
Nursing	OR Room #1	Follett REF2, Mediclick, 90126	Refrigerator, Medicaion, Needs Temptrack	Medical Equipment	New	1	\$ 1,600	\$ 1,600
Nursing	OR Room #1	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	2	\$ 15	\$ 30
Nursing	OR Room #1	Grainger	Recycle - Metal Slim Jim	Environmental Service	New	2	\$ 125	\$ 250
Nursing	OR Room #1	B Braun	Pump, Syringe		New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #1	Belmont	Pump, Rapid Infuser	Medical Equipment	New	1	\$ 30,000	\$ 30,000
Nursing	OR Room #1	TBD	Pump, IV		New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #1	Mercury Medical	Power Strips		New	2	\$ 200	\$ 400
Nursing	OR Room #1	Skytron	OR booms set up including 2 lights, 2 displays, anes boom,	Medical Equipment	New	1	\$ 154,007	\$ 154,007
Nursing	OR Room #1		Medical Vacuum Regulator	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #1	Airgas	Medical O2	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #1	Airgas	Medical Air	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #1	Carl Zeiss	Insufflator, CO2	Medical Equipment	New	1	\$ 16,000	\$ 16,000
Nursing	OR Room #1	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	OR Room #1	Alimed	Holder, Lead Apron, Wall Mounted	Medical Equipment	New	1	\$ 425	\$ 425
Nursing	OR Room #1	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	1	\$ 50	\$ 50
Nursing	OR Room #1	Universal Medical	Hamper, Trash, Metal, Slim Jim (anesthesia)	Environmental Service	New	1	\$ 125	\$ 125
Nursing	OR Room #1		Hamper, Trash, Metal, Slim Jim	Environmental Service	New	2	\$ 100	\$ 200
Nursing	OR Room #1	Universal Medical	Hamper, Linen, Soiled, Metal W/Step-on Pedal & Lid	Environmental Service	New	1	\$ 650	\$ 650
Nursing	OR Room #1	Medline	Container, Sharp, On Anesthesia Cart - 3 gallon		New	1	\$ 125	\$ 125
Nursing	OR Room #1	Medline	Container, Sharp, Floor w/foot pedal opening		New	1	\$ 300	\$ 300
Nursing	OR Room #1	CME - Large 12 gallon container with cart	Container, Sharp, Floor	Environmental Service	New	1	\$ 800	\$ 800
Nursing	OR Room #1	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	2	\$ 700	\$ 1,400
Nursing	OR Room #1	Office Environments	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	1	\$ 1,079	\$ 1,079
Nursing	OR Room #1	Medtronic	Cart, Electrosurgery Unit, W/Baskets	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #1	Metro	Cart, Case, Enclosed, Surgical 48" 48" C-241823		New	1	\$ 3,500	\$ 3,500

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	OR Room #1	Metro	Cart, Case, Enclosed, Surgical 36" shelf C-241822		New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #1	Philips	Capsule neruon	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Nursing	OR Room #1	Global Industrial	Caddy, Suture, Surgical		New	1	\$ 1,150	\$ 1,150
Nursing	OR Room #1	CME Corp	Bucket, Kick	Medical Equipment	New	1	\$ 325	\$ 325
Nursing	OR Room #1	Ergonomic Safety Solutions	Board, Transfer		New	1	\$ 650	\$ 650
Nursing	OR Room #1	Infab	Apron, Lead, Xtra-Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #1	Infab	Apron, Lead, Small	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #1	Infab	Apron, Lead, Medium	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #1	Infab	Apron, Lead, Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #1	Universal Medical or CME	Anesthesia Stand, Spinal, W/Drawers		New	1	\$ 800	\$ 800
Nursing	OR Room #1	Philips	Anesthesia Monitor	Medical Equipment	New	1	\$ 28,000	\$ 28,000
Nursing	OR Room #1	BD	Alaris Pump, Infusion, 1-Channel - (Lease	Medical Equipment	New	1	\$ 5,000	\$ 5,000
Nursing	OR Room #2	Infab	Thyroid shield	Medical Equipment	New	1	\$ 150	\$ 150
Nursing	OR Room #2	Skytron 3603	Table, Surgical, General	Medical Equipment	New	1	\$ 56,000	\$ 56,000
Nursing	OR Room #2	CME Corp	Table, Back, Small - 24 x 48 x 34	Medical Equipment	New	1	\$ 950	\$ 950
Nursing	OR Room #2	Universal Medical	Table, Back Instrument, Large - 24 x 60 x 34	Medical Equipment	New	1	\$ 1,000	\$ 1,000
Nursing	OR Room #2	Stryker	Stryker Core Console	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #2	Stryker	Stool, Stryker w/brake & hydraulic pump	Furnishings/Equip	New	2	\$ 1,500	\$ 3,000
Nursing	OR Room #2	Pedigo	Stool, Step	Medical Equipment	New	4	\$ 250	\$ 1,000
Nursing	OR Room #2	Office Environments	Stool, Anesthetist, W/Posture Back & Footrest	Furnishings/Equip	New	1	\$ 500	\$ 500
Nursing	OR Room #2	Medline	Stand, IV pole, Multi-Instrument W/6-legs	Medical Equipment	New	2	\$ 350	\$ 700
Nursing	OR Room #2	Stryker	Sink, Cactus, Wall Mount Narcotics disposal	Medical Equipment	New	1	\$ 500	\$ 500
Nursing	OR Room #2	Massimo	Sedation root monitor	Medical Equipment	New	1	\$ 5,500	\$ 5,500
Nursing	OR Room #2	Allen Medical	Seat Belt	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #2	Follett REF2, Mediclick, 90126	Refrigerator, Medicaion, Needs Temptrack	Medical Equipment	New	1	\$ 1,600	\$ 1,600
Nursing	OR Room #2	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	2	\$ 15	\$ 30
Nursing	OR Room #2	Grainger	Recycle - Metal Slim Jim	Environmental Service	New	2	\$ 125	\$ 250
Nursing	OR Room #2	B Braun	Pump, Syringe	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #2	Belmont	Pump, Rapid Infuser	Medical Equipment	New	1	\$ 30,000	\$ 30,000
Nursing	OR Room #2	TBD	Pump, IV	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #2	Mercury Medical	Power Strips	Medical Equipment	New	2	\$ 200	\$ 400
Nursing	OR Room #2	Skytron	OR booms set up including 2 lights, 2 displays, anes boom,	Medical Equipment	New	1	\$ 154,007	\$ 154,007
Nursing	OR Room #2		Medical Vacuum Regulator	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #2	Airgas	Medical O2	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #2	Airgas	Medical Air	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #2	Carl Zeiss	Insufflator, CO2	Medical Equipment	New	1	\$ 16,000	\$ 16,000
Nursing	OR Room #2	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	OR Room #2	Alimed	Holder, Lead Apron, Wall Mounted	Medical Equipment	New	1	\$ 425	\$ 425
Nursing	OR Room #2	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	1	\$ 50	\$ 50
Nursing	OR Room #2	Universal Medical	Hamper, Trash, Metal, Slim Jim (anesthesia)	Environmental Service	New	1	\$ 100	\$ 100
Nursing	OR Room #2		Hamper, Trash, Metal, Slim Jim	Environmental Service	New	2	\$ 100	\$ 200
Nursing	OR Room #2	Universal Medical	Hamper, Linen, Soiled, Metal W/Step-on Pedal & Lid	Environmental Service	New	1	\$ 650	\$ 650
Nursing	OR Room #2	Medline	Container, Sharp, On Anesthesia Cart - 3 gallon	Medical Equipment	New	1	\$ 125	\$ 125
Nursing	OR Room #2	Medline	Container, Sharp, Floor w/foot pedal opening	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #2	CME - Large 12 gallon container with cart	Container, Sharp, Floor	Environmental Service	New	1	\$ 800	\$ 800
Nursing	OR Room #2	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	2	\$ 700	\$ 1,400
Nursing	OR Room #2	Office Environments	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	1	\$ 1,079	\$ 1,079
Nursing	OR Room #2	Medtronic	Cart, Electrosurgery Unit, W/Baskets	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #2	Metro	Cart, Case, Enclosed, Surgical 48" 48" C-241823	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #2	Metro	Cart, Case, Enclosed, Surgical 36" shelf C-241822	Medical Equipment	New	1	\$ 3,500	\$ 3,500

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	OR Room #2	Philips	Capsule neruon	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Nursing	OR Room #2	Global Industrial	Caddy, Suture, Surgical	Medical Equipment	New	1	\$ 1,150	\$ 1,150
Nursing	OR Room #2	CME Corp	Bucket, Kick	Medical Equipment	New	1	\$ 325	\$ 325
Nursing	OR Room #2	Ergonomic Safety Solutions	Board, Transfer	Medical Equipment	New	1	\$ 650	\$ 650
Nursing	OR Room #2	Infab	Apron, Lead, Xtra-Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #2	Infab	Apron, Lead, Small	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #2	Infab	Apron, Lead, Medium	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #2	Infab	Apron, Lead, Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #2	Universal Medical or CME	Anesthesia Stand, Spinal, W/Drawers	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #2	Philips	Anesthesia Monitor	Medical Equipment	New	1	\$ 28,000	\$ 28,000
Nursing	OR Room #3	Infab	Thyroid shield	Medical Equipment	New	1	\$ 150	\$ 150
Nursing	OR Room #3	Skytron 3603	Table, Surgical, General	Medical Equipment	New	1	\$ 56,000	\$ 56,000
Nursing	OR Room #3	CME Corp	Table, Back, Small - 24 x 48 x 34	Medical Equipment	New	1	\$ 950	\$ 950
Nursing	OR Room #3	Universal Medical	Table, Back Instrument, Large - 24 x 60 x 34	Medical Equipment	New	1	\$ 1,000	\$ 1,000
Nursing	OR Room #3	Stryker	Stryker Core Console	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #3	Stryker	Stool, Stryker w/brake & hydraulic pump	Furnishings/Equip	New	2	\$ 1,500	\$ 3,000
Nursing	OR Room #3	Pedigo	Stool, Step	Medical Equipment	New	4	\$ 250	\$ 1,000
Nursing	OR Room #3	Office Environments	Stool, Anesthetist, W/Posture Back & Footrest	Furnishings/Equip	New	1	\$ 500	\$ 500
Nursing	OR Room #3	Medline	Stand, IV pole, Multi-Instrument W/6-legs	Medical Equipment	New	2	\$ 350	\$ 700
Nursing	OR Room #3	Stryker	Sink, Cactus, Wall Mount Narcotics disposal	Medical Equipment	New	1	\$ 500	\$ 500
Nursing	OR Room #3	Massimo	Sedation root monitor	Medical Equipment	New	1	\$ 5,500	\$ 5,500
Nursing	OR Room #3	Allen Medical	Seat Belt	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #3	Follett REF2, Mediclick, 90126	Refrigerator, Medicaion, Needs Temptrack	Medical Equipment	New	1	\$ 1,600	\$ 1,600
Nursing	OR Room #3	Grainger, 4UUAU5	Recycle, 28-Quart	Environmental Service	New	2	\$ 15	\$ 30
Nursing	OR Room #3	Grainger	Recycle - Metal Slim Jim	Environmental Service	New	2	\$ 125	\$ 250
Nursing	OR Room #3	B Braun	Pump, Syringe	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #3	Belmont	Pump, Rapid Infuser	Medical Equipment	New	1	\$ 30,000	\$ 30,000
Nursing	OR Room #3	TBD	Pump, IV	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #3	Mercury Medical	Power Strips	Facilities	New	2	\$ 200	\$ 400
Nursing	OR Room #3	Skytron	OR booms set up including 2 lights, 2 displays, anes boom,	Medical Equipment	New	1	\$ 154,007	\$ 154,007
Nursing	OR Room #3		Medical Vacuum Regulator	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #3	Airgas	Medical O2	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #3	Airgas	Medical Air	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #3	Carl Zeiss	Insufflator, CO2	Medical Equipment	New	1	\$ 16,000	\$ 16,000
Nursing	OR Room #3	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	OR Room #3	Alimed	Holder, Lead Apron, Wall Mounted	Medical Equipment	New	1	\$ 425	\$ 425
Nursing	OR Room #3	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	1	\$ 50	\$ 50
Nursing	OR Room #3	Universal Medical	Hamper, Trash, Metal, Slim Jim (anesthesia)	Environmental Service	New	1	\$ 100	\$ 100
Nursing	OR Room #3		Hamper, Trash, Metal, Slim Jim	Environmental Service	New	2	\$ 100	\$ 200
Nursing	OR Room #3	Universal Medical	Hamper, Linen, Soiled, Metal W/Step-on Pedal & Lid	Environmental Service	New	1	\$ 650	\$ 650
Nursing	OR Room #3	Medline	Container, Sharp, On Anesthesia Cart - 3 gallon	Medical Equipment	New	1	\$ 125	\$ 125
Nursing	OR Room #3	CME - Large 12 gallon container with cart	Container, Sharp, Floor w/foot pedal opening	Environmental Service	New	1	\$ 800	\$ 800
Nursing	OR Room #3	Medline	Container, Sharp, Floor w/foot pedal opening	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #3	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	2	\$ 700	\$ 1,400
Nursing	OR Room #3	Office Environments	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	1	\$ 1,079	\$ 1,079
Nursing	OR Room #3	Medtronic	Cart, Electrosurgery Unit, W/Baskets	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #3	Metro	Cart, Case, Enclosed, Surgical 48" 48" C-241823	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #3	Metro	Cart, Case, Enclosed, Surgical 36" shelf C-241822	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #3	Philips	Capsule neruon	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Nursing	OR Room #3	Global Industrial	Caddy, Suture, Surgical	Medical Equipment	New	1	\$ 1,150	\$ 1,150

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	OR Room #3	CME Corp	Bucket, Kick	Medical Equipment	New	1	\$ 325	\$ 325
Nursing	OR Room #3	Ergonomic Safety Solutions	Board, Transfer	Medical Equipment	New	1	\$ 650	\$ 650
Nursing	OR Room #3	Infab	Apron, Lead, Xtra-Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #3	Infab	Apron, Lead, Small	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #3	Infab	Apron, Lead, Medium	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #3	Infab	Apron, Lead, Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #3	Universal Medical or CME	Anesthesia Stand, Spinal, W/Drawers	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #3	Philips	Anesthesia Monitor	Medical Equipment	New	1	\$ 28,000	\$ 28,000
Nursing	OR Room #4	Infab	Thyroid shield	Medical Equipment	New	1	\$ 150	\$ 150
Nursing	OR Room #4	Skytron 3603	Table, Surgical, General	Medical Equipment	New	1	\$ 56,000	\$ 56,000
Nursing	OR Room #4	Stryker	Stryker Core Console	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #4	Stryker	Stool, Stryker w/brake & hydraulic pump	Furnishings/Equip	New	2	\$ 1,500	\$ 3,000
Nursing	OR Room #4	Pedigo	Stool, Step	Medical Equipment	New	4	\$ 250	\$ 1,000
Nursing	OR Room #4	Office Environments	Stool, Anesthetist, W/Posture Back & Footrest	Furnishings/Equip	New	1	\$ 500	\$ 500
Nursing	OR Room #4	Medline	Stand, IV pole, Multi-Instrument W/6-legs	Medical Equipment	New	2	\$ 350	\$ 700
Nursing	OR Room #4	Stryker	Sink, Cactus, Wall Mount Narcotics disposal	Medical Equipment	New	1	\$ 500	\$ 500
Nursing	OR Room #4	Massimo	Sedation root monitor	Medical Equipment	New	1	\$ 5,500	\$ 5,500
Nursing	OR Room #4	Allen Medical	Seat Belt	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #4	Follett REF2, Mediclick, 90126	Refrigerator, Medicaion, Needs Temtrack	Medical Equipment	New	1	\$ 1,600	\$ 1,600
Nursing	OR Room #4	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	2	\$ 15	\$ 30
Nursing	OR Room #4	Grainger	Recycle - Metal Slim Jim	Environmental Service	New	2	\$ 125	\$ 250
Nursing	OR Room #4	B Braun	Pump, Syringe	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #4	Belmont	Pump, Rapid Infuser	Medical Equipment	New	1	\$ 30,000	\$ 30,000
Nursing	OR Room #4	TBD	Pump, IV	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #4	Mercury Medical	Power Strips	Facilities	New	2	\$ 200	\$ 400
Nursing	OR Room #4	Skytron	OR booms set up including 2 lights, 2 displays, anes boom,	Medical Equipment	New	1	\$ 154,007	\$ 154,007
Nursing	OR Room #4		Medical Vacuum Regulator	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #4	Airgas	Medical O2	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #4	Airgas	Medical Air	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #4	Carl Zeiss	Insufflator, CO2	Medical Equipment	New	1	\$ 16,000	\$ 16,000
Nursing	OR Room #4	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	OR Room #4	Allimed	Holder, Lead Apron, Wall Mounted	Medical Equipment	New	1	\$ 425	\$ 425
Nursing	OR Room #4	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	1	\$ 50	\$ 50
Nursing	OR Room #4	Universal Medical	Hamper, Trash, Metal, Slim Jim (anesthesia)	Environmental Service	New	1	\$ 100	\$ 100
Nursing	OR Room #4		Hamper, Trash, Metal, Slim Jim	Environmental Service	New	2	\$ 100	\$ 200
Nursing	OR Room #4	Universal Medical	Hamper, Linen, Soiled, Metal W/Step-on Pedal & Lid	Environmental Service	New	1	\$ 650	\$ 650
Nursing	OR Room #4	Medline	Container, Sharp, On Anesthesia Cart - 3 gallon	Medical Equipment	New	1	\$ 125	\$ 125
Nursing	OR Room #4	CME - Large 12 gallon container with cart	Container, Sharp, Floor w/foot pedal opening	Environmental Service	New	1	\$ 800	\$ 800
Nursing	OR Room #4	Medline	Container, Sharp, Floor w/foot pedal opening	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #4	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	2	\$ 700	\$ 1,400
Nursing	OR Room #4	Office Environments	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	1	\$ 1,079	\$ 1,079
Nursing	OR Room #4	Medtronic	Cart, Electrosurgery Unit, W/Baskets	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #4	Metro	Cart, Case, Enclosed, Surgical 48" 48" C-241823	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #4	Metro	Cart, Case, Enclosed, Surgical 36" shelf C-241822	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #4	Philips	Capsule neruon	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Nursing	OR Room #4	Global Industrial	Caddy, Suture, Surgical	Medical Equipment	New	1	\$ 1,150	\$ 1,150
Nursing	OR Room #4	CME Corp	Bucket, Kick	Medical Equipment	New	1	\$ 325	\$ 325
Nursing	OR Room #4	Ergonomic Safety Solutions	Board, Transfer	Medical Equipment	New	1	\$ 650	\$ 650
Nursing	OR Room #4	Infab	Apron, Lead, Xtra-Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #4	Infab	Apron, Lead, Small	Medical Equipment	New	1	\$ 475	\$ 475

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	OR Room #4	Infab	Apron, Lead, Medium	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #4	Infab	Apron, Lead, Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #4	Universal Medical or CME	Anesthesia Stand, Spinal, W/Drawers	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #5	Infab	Thyroid shield	Medical Equipment	New	1	\$ 150	\$ 150
Nursing	OR Room #5	Skytron 3603	Table, Surgical, General	Medical Equipment	New	1	\$ 56,000	\$ 56,000
Nursing	OR Room #5	Stryker	Stryker Core Console	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #5	Stryker	Stool, Stryker w/brake & hydraulic pump	Furnishings/Equip	New	2	\$ 1,500	\$ 3,000
Nursing	OR Room #5	Pedigo	Stool, Step	Medical Equipment	New	4	\$ 250	\$ 1,000
Nursing	OR Room #5	Office Environments	Stool, Anesthetist, W/Posture Back & Footrest	Furnishings/Equip	New	1	\$ 500	\$ 500
Nursing	OR Room #5	Medline	Stand, IV pole, Multi-Instrument W/6-legs	Medical Equipment	New	2	\$ 350	\$ 700
Nursing	OR Room #5	Stryker	Sink, Cactus, Wall Mount Narcotics disposal	Medical Equipment	New	1	\$ 500	\$ 500
Nursing	OR Room #5	Massimo	Sedation root monitor	Medical Equipment	New	1	\$ 5,500	\$ 5,500
Nursing	OR Room #5	Allen Medical	Seat Belt	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #5	Follett REF2, Mediclick, 90126	Refrigerator, Medicaion, Needs Temptrack	Medical Equipment	New	1	\$ 1,600	\$ 1,600
Nursing	OR Room #5	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	2	\$ 15	\$ 30
Nursing	OR Room #5	Grainger	Recycle - Metal Slim Jim	Environmental Service	New	2	\$ 125	\$ 250
Nursing	OR Room #5	B Braun	Pump, Syringe	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #5	Belmont	Pump, Rapid Infuser	Medical Equipment	New	1	\$ 30,000	\$ 30,000
Nursing	OR Room #5	TBD	Pump, IV	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #5	Mercury Medical	Power Strips	Facilities	New	2	\$ 200	\$ 400
Nursing	OR Room #5	Skytron	OR booms set up including 2 lights, 2 displays, anes boom,	Medical Equipment	New	1	\$ 154,007	\$ 154,007
Nursing	OR Room #5		Medical Vacuum Regulator	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #5	Airgas	Medical O2	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #5	Airgas	Medical Air	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #5	Carl Zeiss	Insufflator, CO2	Medical Equipment	New	1	\$ 16,000	\$ 16,000
Nursing	OR Room #5	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	OR Room #5	Alimed	Holder, Lead Apron, Wall Mounted	Medical Equipment	New	1	\$ 425	\$ 425
Nursing	OR Room #5	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	1	\$ 50	\$ 50
Nursing	OR Room #5	Universal Medical	Hamper, Trash, Metal, Slim Jim (anesthesia)	Environmental Service	New	1	\$ 100	\$ 100
Nursing	OR Room #5		Hamper, Trash, Metal, Slim Jim	Environmental Service	New	2	\$ 100	\$ 200
Nursing	OR Room #5	Universal Medical	Hamper, Linen, Soiled, Metal W/Step-on Pedal & Lid	Environmental Service	New	1	\$ 650	\$ 650
Nursing	OR Room #5	Medline	Container, Sharp, On Anesthesia Cart - 3 gallon	Medical Equipment	New	1	\$ 125	\$ 125
Nursing	OR Room #5	CME - Large 12 gallon container with cart	Container, Sharp, Floor w/foot pedal opening	Environmental Service	New	1	\$ 800	\$ 800
Nursing	OR Room #5	Medline	Container, Sharp, Floor w/foot pedal opening	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #5	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	2	\$ 700	\$ 1,400
Nursing	OR Room #5	Office Environments	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	1	\$ 1,079	\$ 1,079
Nursing	OR Room #5	Medtronic	Cart, Electrosurgery Unit, W/Baskets	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #5	Metro	Cart, Case, Enclosed, Surgical 48" 48" C-241823	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #5	Metro	Cart, Case, Enclosed, Surgical 36" shelf C-241822	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #5	Philips	Capsule neruon	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Nursing	OR Room #5	Global Industrial	Caddy, Suture, Surgical	Medical Equipment	New	1	\$ 1,150	\$ 1,150
Nursing	OR Room #5	CME Corp	Bucket, Kick	Medical Equipment	New	1	\$ 325	\$ 325
Nursing	OR Room #5	Ergonomic Safety Solutions	Board, Transfer	Medical Equipment	New	1	\$ 650	\$ 650
Nursing	OR Room #5	Infab	Apron, Lead, Xtra-Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #5	Infab	Apron, Lead, Small	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #5	Infab	Apron, Lead, Medium	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #5	Infab	Apron, Lead, Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #5	Universal Medical or CME	Anesthesia Stand, Spinal, W/Drawers	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #6	Infab	Thyroid shield	Medical Equipment	New	1	\$ 150	\$ 150
Nursing	OR Room #6	Skytron 3603	Table, Surgical, General	Medical Equipment	New	1	\$ 56,000	\$ 56,000

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	OR Room #6	Stryker	Stryker Core Console	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #6	Stryker	Stool, Stryker w/brake & hydraulic pump	Furnishings/Equip	New	2	\$ 1,500	\$ 3,000
Nursing	OR Room #6	Pedigo	Stool, Step	Medical Equipment	New	4	\$ 250	\$ 1,000
Nursing	OR Room #6	Office Environments	Stool, Anesthetist, W/Posture Back & Footrest	Furnishings/Equip	New	1	\$ 500	\$ 500
Nursing	OR Room #6	Universal Medical	Stand, Ring	Medical Equipment	New	2	\$ 450	\$ 900
Nursing	OR Room #6	Universal Medical or CME	Stand, Prep, No Drawer	Medical Equipment	New	1	\$ 525	\$ 525
Nursing	OR Room #6	Medline	Stand, IV pole, Multi-Instrument W/6-legs	Medical Equipment	New	2	\$ 350	\$ 700
Nursing	OR Room #6	Stryker	Sink, Cactus, Wall Mount Narcotics disposal	Medical Equipment	New	1	\$ 500	\$ 500
Nursing	OR Room #6	Massimo	Sedation root monitor	Medical Equipment	New	1	\$ 5,500	\$ 5,500
Nursing	OR Room #6	Allen Medical	Seat Belt	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #6	Follett REF2, Mediclck, 90126	Refrigerator, Medicaion, Needs Temtrack	Medical Equipment	New	1	\$ 1,600	\$ 1,600
Nursing	OR Room #6	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	2	\$ 15	\$ 30
Nursing	OR Room #6	Grainger	Recycle - Metal Slim Jim	Environmental Service	New	2	\$ 125	\$ 250
Nursing	OR Room #6	B Braun	Pump, Syringe	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #6	Belmont	Pump, Rapid Infuser	Medical Equipment	New	1	\$ 30,000	\$ 30,000
Nursing	OR Room #6	TBD	Pump, IV	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #6	Mercury Medical	Power Strips	Facilities	New	2	\$ 200	\$ 400
Nursing	OR Room #6	Skytron	OR booms set up including 2 lights, 2 displays, anes boom,	Medical Equipment	New	1	\$ 154,007	\$ 154,007
Nursing	OR Room #6		Medical Vacuum Regulator	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #6	Airgas	Medical O2	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #6	Airgas	Medical Air	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #6		Mayo stand large 20 x 25	Medical Equipment	New	2	\$ 850	\$ 1,700
Nursing	OR Room #6	Carl Zeiss	Insufflator, CO2	Medical Equipment	New	1	\$ 16,000	\$ 16,000
Nursing	OR Room #6	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	OR Room #6	Alimed	Holder, Lead Apron, Wall Mounted	Medical Equipment	New	1	\$ 425	\$ 425
Nursing	OR Room #6	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	1	\$ 50	\$ 50
Nursing	OR Room #6	Universal Medical	Hamper, Trash, Metal, Slim Jim (anesthesia)	Environmental Service	New	1	\$ 100	\$ 100
Nursing	OR Room #6		Hamper, Trash, Metal, Slim Jim	Environmental Service	New	2	\$ 100	\$ 200
Nursing	OR Room #6	Universal Medical	Hamper, Linen, Soiled, Metal W/Step-on Pedal & Lid	Environmental Service	New	1	\$ 650	\$ 650
Nursing	OR Room #6	Impact Fire, 2.5 Gal Water Mist	Fire Extinguisher, Water	Facilities	New	1	\$ 250	\$ 250
Nursing	OR Room #6	Medline	Container, Sharp, On Anesthesia Cart - 3 gallon	Medical Equipment	New	1	\$ 125	\$ 125
Nursing	OR Room #6	CME - Large 12 gallon container with cart	Container, Sharp, Floor w/foot pedal opening	Environmental Service	New	1	\$ 800	\$ 800
Nursing	OR Room #6	Medline	Container, Sharp, Floor w/foot pedal opening	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #6	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	2	\$ 700	\$ 1,400
Nursing	OR Room #6	Office Environments	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	1	\$ 1,079	\$ 1,079
Nursing	OR Room #6	Medtronic	Cart, Electrosurgery Unit, W/Baskets	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #6	Metro	Cart, Case, Enclosed, Surgical 48" 48" C-241823	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #6	Metro	Cart, Case, Enclosed, Surgical 36" shelf C-241822	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #6	Philips	Capsule neruon	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Nursing	OR Room #6	Global Industrial	Caddy, Suture, Surgical	Medical Equipment	New	1	\$ 1,150	\$ 1,150
Nursing	OR Room #6	CME Corp	Bucket, Kick	Medical Equipment	New	1	\$ 325	\$ 325
Nursing	OR Room #6	Ergonomic Safety Solutions	Board, Transfer	Medical Equipment	New	1	\$ 650	\$ 650
Nursing	OR Room #6	Infab	Apron, Lead, Xtra-Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #6	Infab	Apron, Lead, Small	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #6	Infab	Apron, Lead, Medium	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #6	Infab	Apron, Lead, Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #6	Universal Medical or CME	Anesthesia Stand, Spinal, W/Drawers	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #6	Draeger	Anesthesia Machine, w vaporizer	Medical Equipment	New	1	\$ 65,000	\$ 65,000
Nursing	OR Room #7	Infab	Thyroid shield	Medical Equipment	New	1	\$ 150	\$ 150
Nursing	OR Room #7	Skytron 3603	Table, Surgical, General	Medical Equipment	New	1	\$ 56,000	\$ 56,000

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	OR Room #7	Stryker	Stryker Core Console	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #7	Stryker	Stool, Stryker w/brake & hydraulic pump	Furnishings/Equip	New	2	\$ 1,500	\$ 3,000
Nursing	OR Room #7	Pedigo	Stool, Step	Medical Equipment	New	4	\$ 250	\$ 1,000
Nursing	OR Room #7	Office Environments	Stool, Anesthetist, W/Posture Back & Footrest	Medical Equipment	New	1	\$ 500	\$ 500
Nursing	OR Room #7	Universal Medical	Stand, Ring	Medical Equipment	New	2	\$ 450	\$ 900
Nursing	OR Room #7	Universal Medical or CME	Stand, Prep, No Drawer	Medical Equipment	New	1	\$ 525	\$ 525
Nursing	OR Room #7	Medline	Stand, IV pole, Multi-Instrument W/6-legs	Medical Equipment	New	2	\$ 350	\$ 700
Nursing	OR Room #7	Stryker	Sink, Cactus, Wall Mount Narcotics disposal	Medical Equipment	New	1	\$ 500	\$ 500
Nursing	OR Room #7	Massimo	Sedation root monitor	Medical Equipment	New	1	\$ 5,500	\$ 5,500
Nursing	OR Room #7	Allen Medical	Seat Belt	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #7	Follett REF2, Mediclck, 90126	Refrigerator, Medicaion, Needs Temtrack	Medical Equipment	New	1	\$ 1,600	\$ 1,600
Nursing	OR Room #7	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	2	\$ 15	\$ 30
Nursing	OR Room #7	Grainger	Recycle - Metal Slim Jim	Environmental Service	New	2	\$ 125	\$ 250
Nursing	OR Room #7	B Braun	Pump, Syringe	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #7	Belmont	Pump, Rapid Infuser	Medical Equipment	New	1	\$ 30,000	\$ 30,000
Nursing	OR Room #7	TBD	Pump, IV	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #7	Mercury Medical	Power Strips	Facilities	New	2	\$ 200	\$ 400
Nursing	OR Room #7	Skytron	OR booms set up including 2 lights, 2 displays, anes boom,	Medical Equipment	New	1	\$ 154,007	\$ 154,007
Nursing	OR Room #7		Medical Vacuum Regulator	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #7	Airgas	Medical O2	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #7	Airgas	Medical Air	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #7		Mayo stand large 20 x 25	Medical Equipment	New	2	\$ 850	\$ 1,700
Nursing	OR Room #7	Carl Zeiss	Insufflator, CO2	Medical Equipment	New	1	\$ 16,000	\$ 16,000
Nursing	OR Room #7	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	OR Room #7	Alimed	Holder, Lead Apron, Wall Mounted	Medical Equipment	New	1	\$ 425	\$ 425
Nursing	OR Room #7	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	1	\$ 50	\$ 50
Nursing	OR Room #7	Universal Medical	Hamper, Trash, Metal, Slim Jim (anesthesia)	Environmental Service	New	1	\$ 100	\$ 100
Nursing	OR Room #7		Hamper, Trash, Metal, Slim Jim	Environmental Service	New	2	\$ 100	\$ 200
Nursing	OR Room #7	Universal Medical	Hamper, Linen, Soiled, Metal W/Step-on Pedal & Lid	Environmental Service	New	1	\$ 650	\$ 650
Nursing	OR Room #7	Impact Fire, 2.5 Gal Water Mist	Fire Extinguisher, Water	Facilities	New	1	\$ 250	\$ 250
Nursing	OR Room #7	Medline	Container, Sharp, On Anesthesia Cart - 3 gallon	Medical Equipment	New	1	\$ 125	\$ 125
Nursing	OR Room #7	CME - Large 12 gallon container with cart	Container, Sharp, Floor w/foot pedal opening	Environmental Service	New	1	\$ 800	\$ 800
Nursing	OR Room #7	Medline	Container, Sharp, Floor w/foot pedal opening	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #7	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	2	\$ 700	\$ 1,400
Nursing	OR Room #7	Office Environments	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	1	\$ 1,079	\$ 1,079
Nursing	OR Room #7	Medtronic	Cart, Electrosurgery Unit, W/Baskets	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #7	Metro	Cart, Case, Enclosed, Surgical 48" 48" C-241823	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #7	Metro	Cart, Case, Enclosed, Surgical 36" shelf C-241822	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #7	Philips	Capsule neruon	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Nursing	OR Room #7	Global Industrial	Caddy, Suture, Surgical	Medical Equipment	New	1	\$ 1,150	\$ 1,150
Nursing	OR Room #7	CME Corp	Bucket, Kick	Medical Equipment	New	1	\$ 325	\$ 325
Nursing	OR Room #7	Ergonomic Safety Solutions	Board, Transfer	Medical Equipment	New	1	\$ 650	\$ 650
Nursing	OR Room #7	Infab	Apron, Lead, Xtra-Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #7	Infab	Apron, Lead, Small	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #7	Infab	Apron, Lead, Medium	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #7	Infab	Apron, Lead, Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #7	Universal Medical or CME	Anesthesia Stand, Spinal, W/Drawers	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #7	Draeger	Anesthesia Machine, w vaporizer	Medical Equipment	New	1	\$ 65,000	\$ 65,000
Nursing	OR Room #8	Infab	Thyroid shield	Medical Equipment	New	1	\$ 150	\$ 150
Nursing	OR Room #8	Skytron 3603	Table, Surgical, General	Medical Equipment	New	1	\$ 56,000	\$ 56,000

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	OR Room #8	Stryker	Stryker Core Console	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #8	Stryker	Stool, Stryker w/brake & hydraulic pump	Furnishings/Equip	New	2	\$ 1,500	\$ 3,000
Nursing	OR Room #8	Pedigo	Stool, Step	Medical Equipment	New	4	\$ 250	\$ 1,000
Nursing	OR Room #8	Office Environments	Stool, Anesthetist, W/Posture Back & Footrest	Medical Equipment	New	1	\$ 500	\$ 500
Nursing	OR Room #8	Universal Medical	Stand, Ring	Medical Equipment	New	2	\$ 450	\$ 900
Nursing	OR Room #8	Universal Medical or CME	Stand, Prep, No Drawer	Medical Equipment	New	1	\$ 525	\$ 525
Nursing	OR Room #8	Medline	Stand, IV pole, Multi-Instrument W/6-legs	Medical Equipment	New	2	\$ 350	\$ 700
Nursing	OR Room #8	Stryker	Sink, Cactus, Wall Mount Narcotics disposal	Medical Equipment	New	1	\$ 500	\$ 500
Nursing	OR Room #8	Massimo	Sedation root monitor	Medical Equipment	New	1	\$ 5,500	\$ 5,500
Nursing	OR Room #8	Allen Medical	Seat Belt	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #8	Follett REF2, Mediclck, 90126	Refrigerator, Medicaion, Needs Temtrack	Medical Equipment	New	1	\$ 1,600	\$ 1,600
Nursing	OR Room #8	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	2	\$ 15	\$ 30
Nursing	OR Room #8	Grainger	Recycle - Metal Slim Jim	Environmental Service	New	2	\$ 125	\$ 250
Nursing	OR Room #8	B Braun	Pump, Syringe	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #8	Belmont	Pump, Rapid Infuser	Medical Equipment	New	1	\$ 30,000	\$ 30,000
Nursing	OR Room #8	TBD	Pump, IV	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	OR Room #8	Mercury Medical	Power Strips	Facilities	New	2	\$ 200	\$ 400
Nursing	OR Room #8	Skytron	OR booms set up including 2 lights, 2 displays, anes boom,	Medical Equipment	New	1	\$ 154,007	\$ 154,007
Nursing	OR Room #8		Medical Vacuum Regulator	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	OR Room #8	Airgas	Medical O2	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #8	Airgas	Medical Air	Facilities	New	2	\$ 25	\$ 50
Nursing	OR Room #8		Mayo stand large 20 x 25	Medical Equipment	New	2	\$ 850	\$ 1,700
Nursing	OR Room #8	Carl Zeiss	Insufflator, CO2	Medical Equipment	New	1	\$ 16,000	\$ 16,000
Nursing	OR Room #8	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	OR Room #8	Alimed	Holder, Lead Apron, Wall Mounted	Medical Equipment	New	1	\$ 425	\$ 425
Nursing	OR Room #8	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	1	\$ 50	\$ 50
Nursing	OR Room #8	Universal Medical	Hamper, Trash, Metal, Slim Jim (anesthesia)	Environmental Service	New	1	\$ 125	\$ 125
Nursing	OR Room #8		Hamper, Trash, Metal, Slim Jim	Environmental Service	New	2	\$ 100	\$ 200
Nursing	OR Room #8	Universal Medical	Hamper, Linen, Soiled, Metal W/Step-on Pedal & Lid	Environmental Service	New	1	\$ 650	\$ 650
Nursing	OR Room #8	Impact Fire, 2.5 Gal Water Mist	Fire Extinguisher, Water	Facilities	New	1	\$ 250	\$ 250
Nursing	OR Room #8	Medline	Container, Sharp, On Anesthesia Cart - 3 gallon	Medical Equipment	New	1	\$ 125	\$ 125
Nursing	OR Room #8	CME - Large 12 gallon container with cart	Container, Sharp, Floor w/foot pedal opening	Environmental Service	New	1	\$ 800	\$ 800
Nursing	OR Room #8	Medline	Container, Sharp, Floor w/foot pedal opening	Medical Equipment	New	1	\$ 300	\$ 300
Nursing	OR Room #8	Office Environments	Chairs, Task, w/o Arms	Furnishings/Equip	New	2	\$ 700	\$ 1,400
Nursing	OR Room #8	Office Environments	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	1	\$ 1,079	\$ 1,079
Nursing	OR Room #8	Medtronic	Cart, Electrosurgery Unit, W/Baskets	Medical Equipment	New	1	\$ 17,000	\$ 17,000
Nursing	OR Room #8	Metro	Cart, Case, Enclosed, Surgical 48" 48" C-241823	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #8	Metro	Cart, Case, Enclosed, Surgical 36" shelf C-241822	Medical Equipment	New	1	\$ 3,500	\$ 3,500
Nursing	OR Room #8	Philips	Capsule neruon	Medical Equipment	New	1	\$ 4,000	\$ 4,000
Nursing	OR Room #8	Global Industrial	Caddy, Suture, Surgical	Medical Equipment	New	1	\$ 1,150	\$ 1,150
Nursing	OR Room #8	CME Corp	Bucket, Kick	Medical Equipment	New	1	\$ 325	\$ 325
Nursing	OR Room #8	Ergonomic Safety Solutions	Board, Transfer	Medical Equipment	New	1	\$ 650	\$ 650
Nursing	OR Room #8	Infab	Apron, Lead, Xtra-Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #8	Infab	Apron, Lead, Small	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #8	Infab	Apron, Lead, Medium	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #8	Infab	Apron, Lead, Large	Medical Equipment	New	1	\$ 475	\$ 475
Nursing	OR Room #8	Universal Medical or CME	Anesthesia Stand, Spinal, W/Drawers	Medical Equipment	New	1	\$ 800	\$ 800
Nursing	OR Room #8	Draeger	Anesthesia Machine, w vaporizer	Medical Equipment	New	1	\$ 65,000	\$ 65,000
Nursing	OR Room #8	BD	Alaris Pump, Infusion, 1-Channel - (Lease	Medical Equipment	New	1	\$ 5,000	\$ 5,000
Grounds	Patio		Tables, Outdoors w/Umbrellas	Furnishings/Equip	New	7	\$ 4,000	\$ 28,000

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Grounds	Patio		Garbage Containers, Outdoors	Facilities	New	6	\$ 700	\$ 4,200
Grounds	Patio		Bike Rack, Exterior	Facilities	New	2	\$ 1,500	\$ 3,000
Grounds	Patio		Bench, Outdoors	Facilities	New	6	\$ 800	\$ 4,800
Pharmacy	Pharmacy Retail		Scale, Drug	Medical Equipment	New	1	\$ 600	\$ 600
Pharmacy	Pharmacy Retail	Intro-Metro, Star Carts	Safe, Medication/Narcotics	Medical Equipment	New	1	\$ 1,000	\$ 1,000
Pharmacy	Pharmacy Retail	Folett, Full Size	Refrigerator, Commercial	Facilities	New	1	\$ 1,600	\$ 1,600
Pharmacy	Pharmacy Retail		Pamphlet Wall Mount	Furnishings/Equip	New	1	\$ 152	\$ 152
Pharmacy	Pharmacy Retail		Mat, Anti-Fatigue	Medical Equipment	New	4	\$ 125	\$ 500
Nursing	Pharmacy Retail		Hand Sanitizer Guard	Environmental Service	New	10	\$ 15	\$ 150
Pharmacy	Pharmacy Retail		File, Ped, File, File, Mobile	Furnishings/Equip	New	1	\$ 430	\$ 430
Pharmacy	Pharmacy Retail		File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	1	\$ 454	\$ 454
Pharmacy	Pharmacy Retail		Desk, 5'x30"	Furnishings/Equip	New	1	\$ 1,164	\$ 1,164
Pharmacy	Pharmacy Retail		Cylinder, Graduated	Medical Equipment	New	1	\$ 300	\$ 300
Pharmacy	Pharmacy Retail		Chairs, Task, w/Arms	Furnishings/Equip	New	5	\$ 701	\$ 3,505
Pharmacy	Pharmacy Retail		Chair, Task, w/o Arms	Medical Equipment	New	1	\$ 600	\$ 600
Pharmacy	Pharmacy Retail		Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	1	\$ 1,079	\$ 1,079
Nursing	Prep Bay, Eyes		Tree, IV	Medical Equipment	New	2	\$ 50	\$ 100
Nursing	Prep Bay, Eyes	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	2	\$ 15	\$ 30
Nursing	Prep Bay, Eyes	GCX, M Series 8"/20.3cm Pivot Arm for PolyQuick Up/Do	Track, IV	Medical Equipment	New	2	\$ 3,000	\$ 6,000
Nursing	Prep Bay, Eyes		Thermometer	Medical Equipment	New	2	\$ 200	\$ 400
Nursing	Prep Bay, Eyes		Table, Overbed	Environmental Service	New	2	\$ 300	\$ 600
Nursing	Prep Bay, Eyes		Sharps Container	Environmental Service	New	2	\$ 30	\$ 60
EVS	Prep Bay, Eyes		Recliner, Patient	Environmental Service	New	2	\$ 5,310	\$ 10,620
Nursing	Prep Bay, Eyes	Stryker	Mistral Air, Bear Hugger	Medical Equipment	New	2	\$ 900	\$ 1,800
Nursing	Prep Bay, Eyes		Medical Vacuum Regulator	Medical Equipment	New	2	\$ 300	\$ 600
Nursing	Prep Bay, Eyes	Airgas	Medical O2	Facilities	New	2	\$ 25	\$ 50
Nursing	Prep Bay, Eyes	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	2	\$ 34	\$ 68
Nursing	Prep Bay, Eyes	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	2	\$ 20	\$ 40
Nursing	Prep Bay, Eyes		Hamper, Linen, Soiled	Environmental Service	New	1	\$ 100	\$ 100
EVS	Prep Bay, Eyes		Curtain, Cubicle	Environmental Service	New	4	\$ 700	\$ 2,800
Nursing	Prep Bay, Eyes		Chair, Stool, Exam	Furnishings/Equip	New	2	\$ 195	\$ 390
Nursing	Prep Bay, Eyes		Chair, Guest, Patient	Furnishings/Equip	New	2	\$ 210	\$ 420
Nursing	Prep Bay, Eyes		Chair, Patient, Recliner	Furnishings/Equip	New	2	\$ 5,310	\$ 10,620
Nursing	Prep Bay, Eyes		Bracket, Canister, Vacuum	Medical Equipment	New	2	\$ 8	\$ 16
Nursing	Prep Bay, Eyes		Blood Pressure, Manual, w/Basket	Medical Equipment	New	2	\$ 150	\$ 300
Nursing	Prep Bays		Tree, IV	Medical Equipment	New	10	\$ 50	\$ 500
Nursing	Prep Bays	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	10	\$ 15	\$ 150
Nursing	Prep Bays	GCX, M Series 8"/20.3cm Pivot Arm for PolyQuick Up/Do	Track, IV	Medical Equipment	New	10	\$ 3,000	\$ 30,000
Nursing	Prep Bays		Thermometer	Medical Equipment	New	10	\$ 200	\$ 2,000
Nursing	Prep Bays		Table, Overbed	Environmental Service	New	10	\$ 300	\$ 3,000
Nursing	Prep Bays		Stretcher	Medical Equipment	New	10	\$ 10,000	\$ 100,000
Nursing	Prep Bays		Sharps Container	Environmental Service	New	10	\$ 30	\$ 300
Nursing	Prep Bays	Stryker	Mistral Air, Bear Hugger	Medical Equipment	New	10	\$ 900	\$ 9,000
Nursing	Prep Bays		Medical Vacuum Regulator	Medical Equipment	New	10	\$ 300	\$ 3,000
Nursing	Prep Bays	Airgas	Medical O2	Facilities	New	10	\$ 25	\$ 250
Nursing	Prep Bays	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	10	\$ 34	\$ 340
Nursing	Prep Bays	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	10	\$ 20	\$ 200
Nursing	Prep Bays		Hamper, Linen, Soiled	Environmental Service	New	10	\$ 100	\$ 1,000
EVS	Prep Bays		Curtain, Cubicle	Environmental Service	New	10	\$ 700	\$ 7,000
Nursing	Prep Bays		Chair, Stool, Exam	Furnishings/Equip	New	10	\$ 195	\$ 1,950

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	Prep Bays		Chair, Guest, Patient	Furnishings/Equip	New	18	\$ 210	\$ 3,780
Nursing	Prep Bays		Chair, Guest, Bariatric	Furnishings/Equip	New	2	\$ 300	\$ 600
Nursing	Prep Bays		Bracket, Canister, Vacuum	Medical Equipment	New	10	\$ 8	\$ 80
Nursing	Prep Bays		Blood Pressure, Manual, w/Basket	Medical Equipment	New	10	\$ 150	\$ 1,500
Nursing	Recovery 23-Hour, Rooms	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	8	\$ 15	\$ 120
Nursing	Recovery 23-Hour, Rooms		Thermometer	Medical Equipment	New	8	\$ 200	\$ 1,600
Nursing	Recovery 23-Hour, Rooms		Table, Overbed	Environmental Service	New	8	\$ 300	\$ 2,400
Nursing	Recovery 23-Hour, Rooms		Sharps Container	Environmental Service	New	8	\$ 30	\$ 240
Nursing	Recovery 23-Hour, Rooms	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	8	\$ 15	\$ 120
Nursing	Recovery 23-Hour, Rooms		Chair, Patient, Recliner	Furnishings/Equip	New	8	\$ 4,600	\$ 36,800
Nursing	Recovery 23-Hour, Rooms		PDI Television	Facilities	New	8	\$ 1,000	\$ 8,000
Nursing	Recovery 23-Hour, Rooms	Stryker	Mistral Air, Bear Hugger	Medical Equipment	New	8	\$ 900	\$ 7,200
Nursing	Recovery 23-Hour, Rooms		Medical Vacuum Regulator	Medical Equipment	New	8	\$ 300	\$ 2,400
Nursing	Recovery 23-Hour, Rooms	Airgas	Medical O2	Facilities	New	16	\$ 25	\$ 400
Nursing	Recovery 23-Hour, Rooms	Airgas	Medical Air	Facilities	New	8	\$ 25	\$ 200
Nursing	Recovery 23-Hour, Rooms	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	8	\$ 34	\$ 272
Nursing	Recovery 23-Hour, Rooms	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	8	\$ 20	\$ 160
Nursing	Recovery 23-Hour, Rooms		Hand Sanitizer Guard	Environmental Service	New	8	\$ 15	\$ 120
Nursing	Recovery 23-Hour, Rooms		Hamper, Linen, Soiled	Environmental Service	New	8	\$ 100	\$ 800
Nursing	Recovery 23-Hour, Rooms		Emesis bag holder	Facilities	New	8	\$ 10	\$ 80
EVS	Recovery 23-Hour, Rooms		Curtain, Cubicle	Environmental Service	New	8	\$ 700	\$ 5,600
Nursing	Recovery 23-Hour, Rooms		Chair, Stool, Exam	Furnishings/Equip	New	8	\$ 195	\$ 1,560
Nursing	Recovery 23-Hour, Rooms		Chair, Guest, Patient	Furnishings/Equip	New	6	\$ 393	\$ 2,358
Nursing	Recovery 23-Hour, Rooms		Chair, Guest, Bariatric	Furnishings/Equip	New	2	\$ 651	\$ 1,302
Nursing	Recovery 23-Hour, Rooms		Cabinet, Bedside	Furnishings/Equip	New	8	\$ 940	\$ 7,520
Nursing	Recovery 23-Hour, Rooms		Bracket, Canister, Vacuum	Medical Equipment	New	8	\$ 8	\$ 64
Nursing	Recovery 23-Hour, Rooms		Bed, 37-Pin Breakaway Cord	Facilities	New	8	\$ 8,000	\$ 64,000
Nursing	Recovery Phase 1, Bays		Tree, IV	Medical Equipment	New	13	\$ 30	\$ 390
Nursing	Recovery Phase 1, Bays	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	13	\$ 15	\$ 195
Nursing	Recovery Phase 1, Bays	GCX, M Series 8"/20.3cm Pivot Arm for PolyQuick Up/Do	Track, IV	Medical Equipment	New	13	\$ 3,000	\$ 39,000
Nursing	Recovery Phase 1, Bays		Thermometer	Medical Equipment	New	13	\$ 200	\$ 2,600
Nursing	Recovery Phase 1, Bays		Table, Overbed	Furnishings/Equip	New	8	\$ 300	\$ 2,400
Nursing	Recovery Phase 1, Bays		Sharps Container	Environmental Service	New	13	\$ 30	\$ 390
Nursing	Recovery Phase 1, Bays	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	13	\$ 15	\$ 195
Nursing	Recovery Phase 1, Bays	Stryker	Mistral Air, Bear Hugger	Medical Equipment	New	6	\$ 900	\$ 5,400
Nursing	Recovery Phase 1, Bays		Medical Vacuum Regulator	Medical Equipment	New	13	\$ 300	\$ 3,900
Nursing	Recovery Phase 1, Bays	Airgas	Medical O2	Facilities	New	26	\$ 25	\$ 650
Nursing	Recovery Phase 1, Bays	Airgas	Medical Air	Facilities	New	13	\$ 25	\$ 325
Nursing	Recovery Phase 1, Bays	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	13	\$ 34	\$ 442
Nursing	Recovery Phase 1, Bays	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	13	\$ 20	\$ 260
Nursing	Recovery Phase 1, Bays		Hand Sanitizer Guard	Environmental Service	New	13	\$ 15	\$ 195
Nursing	Recovery Phase 1, Bays		Hamper, Linen, Soiled	Environmental Service	New	14	\$ 100	\$ 1,400
Nursing	Recovery Phase 1, Bays		Emesis bag holder	Facilities	New	13	\$ 10	\$ 130
Nursing	Recovery Phase 1, Bays		Curtain, Cubicle	Environmental Service	New	14	\$ 700	\$ 9,800
Nursing	Recovery Phase 1, Bays		Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	5	\$ 725	\$ 3,625
Nursing	Recovery Phase 1, Bays		Chair, Stool, Exam, w/Back	Furnishings/Equip	New	2	\$ 287	\$ 574
Nursing	Recovery Phase 1, Bays		Chair, Stool, Exam	Furnishings/Equip	New	2	\$ 195	\$ 390
Nursing	Recovery Phase 1, Bays	Stance	Chair, Guest, Patient	Furnishings/Equip	New	25	\$ 393	\$ 9,825
Nursing	Recovery Phase 1, Bays	Stance	Chair, Guest, Bariatric	Furnishings/Equip	New	3	\$ 651	\$ 1,953
Nursing	Recovery Phase 1, Bays		Bracket, Monitor, Wall Mounted	Facilities	New	14	\$ 75	\$ 1,050

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	Recovery Phase 1, Bays		Bracket, Canister, Vacuum	Medical Equipment	New	13	\$ 8	\$ 104
Nursing	Recovery Phase 1, Isolation		Tree, IV	Medical Equipment	New	1	\$ 30	\$ 30
Nursing	Recovery Phase 1, Isolation	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Recovery Phase 1, Isolation	GCX, M Series 8"/20.3cm Pivot Arm for PolyQuick Up/Do	Track, IV	Medical Equipment	New	1	\$ 3,000	\$ 3,000
Nursing	Recovery Phase 1, Isolation		Thermometer	Medical Equipment	New	1	\$ 200	\$ 200
Nursing	Recovery Phase 1, Isolation		Table, Overbed	Furnishings/Equip	New	1	\$ 300	\$ 300
Nursing	Recovery Phase 1, Isolation		Sharps Container	Environmental Service	New	1	\$ 30	\$ 30
Nursing	Recovery Phase 1, Isolation	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Recovery Phase 1, Isolation		Medical Vacuum Regulator	Medical Equipment	New	1	\$ 300	\$ 300
Nursing	Recovery Phase 1, Isolation	Airgas	Medical O2	Facilities	New	2	\$ 25	\$ 50
Nursing	Recovery Phase 1, Isolation	Airgas	Medical Air	Facilities	New	1	\$ 25	\$ 25
Nursing	Recovery Phase 1, Isolation	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Recovery Phase 1, Isolation	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	1	\$ 20	\$ 20
Nursing	Recovery Phase 1, Isolation		Hand Sanitizer Guard	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Recovery Phase 1, Isolation		Hamper, Linen, Soiled	Environmental Service	New	1	\$ 100	\$ 100
Nursing	Recovery Phase 1, Isolation		Emesis bag holder	Facilities	New	1	\$ 10	\$ 10
Nursing	Recovery Phase 1, Isolation		Curtain, Cubicle	Environmental Service	New	1	\$ 700	\$ 700
Nursing	Recovery Phase 1, Isolation		Chair, Stool, Exam, w/Back	Furnishings/Equip	New	1	\$ 287	\$ 287
Nursing	Recovery Phase 1, Isolation	Stance	Chair, Guest, Patient	Furnishings/Equip	New	1	\$ 210	\$ 210
Nursing	Recovery Phase 1, Isolation		Bracket, Monitor, Wall Mounted	Facilities	New	1	\$ 75	\$ 75
Nursing	Recovery Phase 1, Isolation		Bracket, Canister, Vacuum	Medical Equipment	New	1	\$ 8	\$ 8
Nursing	Recovery Phase 2, Bays	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	10	\$ 15	\$ 150
Nursing	Recovery Phase 2, Bays	GCX, M Series 8"/20.3cm Pivot Arm for PolyQuick Up/Do	Track, IV	Medical Equipment	New	10	\$ 3,000	\$ 30,000
Nursing	Recovery Phase 2, Bays		Thermometer	Medical Equipment	New	10	\$ 200	\$ 2,000
Nursing	Recovery Phase 2, Bays		Table, Overbed	Furnishings/Equip	New	10	\$ 300	\$ 3,000
Nursing	Recovery Phase 2, Bays		Stretcher	Medical Equipment	New	14	\$ 10,000	\$ 140,000
Nursing	Recovery Phase 2, Bays		Sharps Container	Environmental Service	New	10	\$ 30	\$ 300
Nursing	Recovery Phase 2, Bays		Rehab Stairs	Medical Equipment	New	1	\$ 1,000	\$ 1,000
Nursing	Recovery Phase 2, Bays	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	10	\$ 15	\$ 150
Nursing	Recovery Phase 2, Bays		Chair, Patient, Recliner	Furnishings/Equip	New	4	\$ 5,310	\$ 21,240
Nursing	Recovery Phase 2, Bays		Pole, IV, Rolling	Medical Equipment	New	4	\$ 250	\$ 1,000
Nursing	Recovery Phase 2, Bays		PDI Television	Facilities	New	10	\$ 1,000	\$ 10,000
Nursing	Recovery Phase 2, Bays	Stryker	Mistral Air, Bear Hugger	Medical Equipment	New	10	\$ 900	\$ 9,000
Nursing	Recovery Phase 2, Bays		Medical Vacuum Regulator	Medical Equipment	New	10	\$ 300	\$ 3,000
Nursing	Recovery Phase 2, Bays	Airgas	Medical O2	Medical Equipment	New	20	\$ 25	\$ 500
Nursing	Recovery Phase 2, Bays	Airgas	Medical Air	Medical Equipment	New	10	\$ 25	\$ 250
Nursing	Recovery Phase 2, Bays	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	10	\$ 34	\$ 340
Nursing	Recovery Phase 2, Bays	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	10	\$ 20	\$ 200
Nursing	Recovery Phase 2, Bays		Hand Sanitizer Guard	Environmental Service	New	10	\$ 15	\$ 150
Nursing	Recovery Phase 2, Bays		Hamper, Linen, Soiled	Environmental Service	New	10	\$ 100	\$ 1,000
Nursing	Recovery Phase 2, Bays		Emesis bag holder	Facilities	New	10	\$ 10	\$ 100
Nursing	Recovery Phase 2, Bays		Curtain, Cubicle	Environmental Service	New	10	\$ 700	\$ 7,000
Nursing	Recovery Phase 2, Bays		Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	5	\$ 725	\$ 3,625
Nursing	Recovery Phase 2, Bays		Chair, Stool, Exam	Furnishings/Equip	New	8	\$ 400	\$ 3,200
Nursing	Recovery Phase 2, Bays		Chair, Guest, Bariatric	Furnishings/Equip	New	5	\$ 300	\$ 1,500
Nursing	Recovery Phase 2, Bays		Bracket, Monitor, Wall Mounted	Facilities	New	10	\$ 75	\$ 750
Nursing	Recovery Phase 2, Bays		Bracket, Canister, Vacuum	Medical Equipment	New	10	\$ 8	\$ 80
Nursing	Recovery Phase 2, Bays		Blood Pressure, Dynamap, w/Basket, On Wheels	Medical Equipment	New	4	\$ 300	\$ 1,200
Nursing	Recovery Phase 2, Eye Bays	Grainger - 4PGN7	Trash, 28-Quart	Environmental Service	New	4	\$ 15	\$ 60
Nursing	Recovery Phase 2, Eye Bays	GCX, M Series 8"/20.3cm Pivot Arm for PolyQuick Up/Do	Track, IV	Medical Equipment	New	4	\$ 3,000	\$ 12,000

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	Recovery Phase 2, Eye Bays		Thermometer	Medical Equipment	New	4	\$ 200	\$ 800
Nursing	Recovery Phase 2, Eye Bays		Table, Overbed	Furnishings/Equip	New	2	\$ 300	\$ 600
Nursing	Recovery Phase 2, Eye Bays		Sharps Container	Environmental Service	New	4	\$ 30	\$ 120
Nursing	Recovery Phase 2, Eye Bays	Grainger, 4UAU5	Recycle, 28-Quart	Environmental Service	New	4	\$ 15	\$ 60
Nursing	Recovery Phase 2, Eye Bays		Chair, Patient, Recliner	Furnishings/Equip	New	4	\$ 5,310	\$ 21,240
Nursing	Recovery Phase 2, Eye Bays		Pole, IV, Rolling	Medical Equipment	New	2	\$ 250	\$ 500
Nursing	Recovery Phase 2, Eye Bays	Stryker	Mistral Air, Bear Hugger	Medical Equipment	New	4	\$ 900	\$ 3,600
Nursing	Recovery Phase 2, Eye Bays		Medical Vacuum Regulator	Medical Equipment	New	4	\$ 300	\$ 1,200
Nursing	Recovery Phase 2, Eye Bays	Airgas	Medical O2	Medical Equipment	New	8	\$ 25	\$ 200
Nursing	Recovery Phase 2, Eye Bays	Airgas	Medical Air	Medical Equipment	New	4	\$ 25	\$ 100
Nursing	Recovery Phase 2, Eye Bays	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	2	\$ 34	\$ 68
Nursing	Recovery Phase 2, Eye Bays	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	4	\$ 20	\$ 80
Nursing	Recovery Phase 2, Eye Bays		Hand Sanitizer Guard	Environmental Service	New	4	\$ 15	\$ 60
Nursing	Recovery Phase 2, Eye Bays		Hamper, Linen, Soiled	Environmental Service	New	2	\$ 100	\$ 200
Nursing	Recovery Phase 2, Eye Bays		Emesis bag holder	Facilities	New	4	\$ 10	\$ 40
Nursing	Recovery Phase 2, Eye Bays		Curtain, Cubicle	Environmental Service	New	4	\$ 700	\$ 2,800
Nursing	Recovery Phase 2, Eye Bays		Chair, Stool, Exam	Furnishings/Equip	New	2	\$ 400	\$ 800
Nursing	Recovery Phase 2, Eye Bays		Bracket, Monitor, Wall Mounted	Facilities	New	4	\$ 75	\$ 300
Nursing	Recovery Phase 2, Eye Bays		Bracket, Canister, Vacuum	Medical Equipment	New	4	\$ 8	\$ 32
Nursing	Scrub Area	Grainger - 4PGU8	Trash, 23 Gallon	Environmental Service	New	8	\$ 80	\$ 640
Nursing	Scrub Area		Holder, sponge	Environmental Service	New	8	\$ 25	\$ 200
Nursing	Scrub Area		Holder, Soap, Purell, Surgical Scrub	Environmental Service	New	8	\$ 25	\$ 200
Nursing	Set Up Rooms		Table, Stainless Steel, w/Shelf	Medical Equipment	New	16	\$ 1,600	\$ 25,600
Nursing	Soiled Hold - OR		Waste, Drug	Environmental Service	New	1	\$ 20	\$ 20
Nursing	Soiled Hold - OR		Tote, Confidential	Environmental Service	New	1	\$ 100	\$ 100
Nursing	Soiled Hold - OR	Stericycle Recycling Program No charge for container	Sharps Container	Environmental Service	New	1	\$ 30	\$ 30
Nursing	Soiled Hold - OR	Grainger, Item #3U653	Regulate Waste, bins	Environmental Service	New	1	\$ 200	\$ 200
Nursing	Soiled Hold - OR		Label Dispenser	Medical Equipment	New	1	\$ 30	\$ 30
Nursing	Soiled Hold - OR	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Soiled Hold - OR	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	1	\$ 20	\$ 20
Nursing	Soiled Hold - OR	Vermont Plastic	Hand Sanitizer Guard	Environmental Service	New	1	\$ 15	\$ 15
Nursing	Soiled Hold - OR		Hand Sanitizer	Environmental Service	New	14	\$ 15	\$ 210
Nursing	Soiled Hold - OR	Grainger Rubbermaid cube truck, HDPE, Black 270 Cu. F	Gondola, Linen, soiled	Environmental Service	New	1	\$ 3,500	\$ 3,500
Nursing	Soiled Utility - Prep		Waste, Drug	Environmental Service	New	1	\$ 20	\$ 20
Nursing	Soiled Utility - Prep	Stericycle Recycling Program No charge for container	Sharps Container	Environmental Service	New	1	\$ 20	\$ 20
Nursing	Soiled Utility - Prep		Label Dispenser	Medical Equipment	New	1	\$ 100	\$ 100
Nursing	Soiled Utility - Prep	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Soiled Utility - Prep	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	1	\$ 20	\$ 20
Nursing	Soiled Utility - Recovery Phase 1	Grainger Rubbermaid cube truck, HDPE, Black 270 Cu. F	Gondola, Linen, soiled	Environmental Service	New	2	\$ 3,500	\$ 7,000
Nursing	Soiled Utility, Recovery, Phase 1		Waste, Drug	Environmental Service	New	2	\$ 20	\$ 40
Nursing	Soiled Utility, Recovery, Phase 1		Tote, Confidential	Environmental Service	New	2	\$ 100	\$ 200
Nursing	Soiled Utility, Recovery, Phase 1	Stericycle Recycling Program No charge for container	Sharps Container	Environmental Service	New	2	\$ 20	\$ 40
Nursing	Soiled Utility, Recovery, Phase 1	Grainger, Item #3U653	Regulate Waste, bins	Environmental Service	New	2	\$ 200	\$ 400
Nursing	Soiled Utility, Recovery, Phase 1	Follett REF2, Mediclick 90126	Refrigerator, Samples, Needs Temptrack	Facilities	New	1	\$ 2,000	\$ 2,000
Nursing	Soiled Utility, Recovery, Phase 1	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Soiled Utility, Recovery, Phase 1	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	2	\$ 20	\$ 40
Nursing	Soiled Utility, Recovery, Phase 1	Grainger Rubbermaid cube truck, HDPE, Black 270 Cu. F	Gondola, Linen, soiled	Environmental Service	New	1	\$ 3,500	\$ 3,500
Nursing	Soiled Utility, Recovery, Phase 1		Contanier, O2 Masio	Medical Equipment	New	1	\$ 50	\$ 50
Nursing	Soiled Utility, Recovery, Phase 1		Container, Stryker, Cart	Environmental Service	New	1	\$ 50	\$ 50
Nursing	Soiled Utility, Recovery, Phase 1		Bio Hazard Container	Environmental Service	New	1	\$ 50	\$ 50

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Nursing	Soiled Utility, Recovery, Phase 2		Waste, Drug	Environmental Service	New	2	\$ 20	\$ 40
Nursing	Soiled Utility, Recovery, Phase 2		Tote, Confidential	Environmental Service	New	2	\$ 100	\$ 200
Nursing	Soiled Utility, Recovery, Phase 2	Stericycle Recycling Program No charge for container	Sharps Container	Environmental Service	New	2	\$ 20	\$ 40
Nursing	Soiled Utility, Recovery, Phase 2	Grainger, Item #3U653	Regulate Waste, bins	Environmental Service	New	2	\$ 200	\$ 400
Nursing	Soiled Utility, Recovery, Phase 2	Follett REF2, Mediclick 90126	Refrigerator, Samples, Needs Temptrack	Facilities	New	1	\$ 2,000	\$ 2,000
Nursing	Soiled Utility, Recovery, Phase 2	Pamero Health - WH290 - 109	Holder, Oxiver	Environmental Service	New	1	\$ 34	\$ 34
Nursing	Soiled Utility, Recovery, Phase 2	Medline - MDS192094U	Holder, Glove, 4 Slot	Environmental Service	New	2	\$ 20	\$ 40
Nursing	Soiled Utility, Recovery, Phase 2	Grainger Rubbermaid cube truck, HDPE, Black 270 Cu. F	Gondola, Linen, soiled	Environmental Service	New	1	\$ 3,500	\$ 3,500
Nursing	Soiled Utility, Recovery, Phase 2		Contanier, O2 Masio	Medical Equipment	New	1	\$ 50	\$ 50
Nursing	Soiled Utility, Recovery, Phase 2		Container, Stryker, Cart	Environmental Service	New	1	\$ 50	\$ 50
Nursing	Soiled Utility, Recovery, Phase 2		Bio Hazard Container	Environmental Service	New	1	\$ 50	\$ 50
Nursing	Staff Locker	Vermont Plastic	Hand Sanitizer Guard	Environmental Service	New	1	\$ 21	\$ 21
Nursing	Staff Locker	WB Mason	Board, bulletin, foam 3'x4'	Furnishings/Equip	New	1	\$ 55	\$ 55
EVS	Staff Locker Bathroom	Grainger - 4PGU8	Trash, 23 Gallon	Environmental Service	New	4	\$ 80	\$ 320
EVS	Staff Locker Bathroom	Centurion Medical	Hamper, Linen, Soiled	Environmental Service	New	4	\$ 100	\$ 400
EVS	Staff Locker Bathroom		Curtain, shower, linen	Environmental Service	New	2	\$ 60	\$ 120
Physician	Storage Room, Anesthesia	Grainger - 4PGU8	Trash, 23 Gallon	Environmental Service	New	1	\$ 80	\$ 80
Nursing	Storage, Equipment, Prep	Mediclick Red 94452 Part #STCMDCERR-6S	Oxygen Tank Holder, Dirty	Medical Equipment	New	1	\$ 250	\$ 250
Nursing	Storage, Equipment, Prep	Green 94451 Part #STCMDE-6S	Oxygen Tank Holder, Clean	Medical Equipment	New	1	\$ 250	\$ 250
Nursing	Storage, Equipment, Recovery Phase 1	NTB2000	Sara Steady	Medical Equipment	New	3	\$ 2,300	\$ 6,900
Nursing	Storage, Equipment, Recovery Phase 1		Mayo Stands	Medical Equipment	New	3	\$ 1,000	\$ 3,000
Nursing	Storage, Equipment, Recovery Phase 1		Manual Blood Pressure, Rolling	Medical Equipment	New	2	\$ 1,000	\$ 2,000
Nursing	Storage, Equipment, Recovery Phase 1		Dynamap, Rolling	Medical Equipment	New	2	\$ 1,000	\$ 2,000
Nursing	Storage, Equipment, Recovery Phase 1	Mediclick Red 94452 Part #STCMDCERR-6S	Oxygen Tank Holder, Dirty	Medical Equipment	New	1	\$ 250	\$ 250
Nursing	Storage, Equipment, Recovery Phase 1	Green 94451 Part #STCMDE-6S	Oxygen Tank Holder, Clean	Medical Equipment	New	1	\$ 250	\$ 250
Nursing	Storage, Equipment, Recovery Phase 2	Mediclick Red 94452 Part #STCMDCERR-6S	Oxygen Tank Holder, Dirty	Medical Equipment	New	1	\$ 250	\$ 250
Nursing	Storage, Equipment, Recovery Phase 2	Green 94451 Part #STCMDE-6S	Oxygen Tank Holder, Clean	Medical Equipment	New	1	\$ 250	\$ 250
Nursing	Storage, Equipment, Recovery Phase 2		Stretcher	Medical Equipment	New	3	\$ 8,000	\$ 24,000
EVS	Toilet, Staff, Admin	Grainger - 4PGU8	Trash, 23 gallon	Environmental Service	New	1	\$ 80	\$ 80
EVS	Toilet, Visitor, Waiting	Grainger - 4PGU8	Trash, 23 gallon	Environmental Service	New	3	\$ 80	\$ 240
EVS	Toilet, Visitor, Waiting		Baby Changing Station	Environmental Service	New	1	\$ 1,500	\$ 1,500
EVS	Toilet/Shower, Staff, Locker	Haworth	Chair, Side, Staff	Furnishings/Equip	New	2	\$ 210	\$ 420
EVS	Trash/Recycle		Tote, Confidential	Environmental Service	New	1	\$ 100	\$ 100
EVS	Trash/Recycle	Grainger Rubbermaid cube truck, HDPE, Black 270 Cu. F	Gondola, Trash, Wheels	Environmental Service	New	24	\$ 80	\$ 1,920
EVS	Trash/Recycle	Grainger Rubbermaid cube truck, HDPE, Black 270 Cu. F	Gondola, Trash	Environmental Service	New	8	\$ 4,000	\$ 32,000
Perioperat	Waiting, Surgery	Integra, A Series	Table, End, Square 24"x20"	Furnishings/Equip	New	12	\$ 767	\$ 9,204
Perioperat	Waiting, Surgery	Haworth, Very	Table, End, Round, 24" x 24"	Furnishings/Equip	New	1	\$ 500	\$ 500
Perioperat	Waiting, Surgery	Integra, A Series	Table, Bistro 41"x30"x96" w/Multi-Outlet/12"H Modesties	Furnishings/Equip	New	1	\$ 2,188	\$ 2,188
Perioperat	Waiting, Surgery	3Form	Panels, Separation, Family	Furnishings/Equip	New	7	\$ 6,364	\$ 44,548
Perioperat	Waiting, Surgery	Haworth, Very	Chair, Stool, Waiting, No Wheels	Furnishings/Equip	New	6	\$ 561	\$ 3,366
Perioperat	Waiting, Surgery	Integra, Rend	Chair, Guest, Loveseat	Furnishings/Equip	New	4	\$ 1,547	\$ 6,188
Perioperat	Waiting, Surgery	KONCERT	Chair, Guest, Single	Furnishings/Equip	New	14	\$ 960	\$ 13,440
Perioperat	Waiting, Surgery	KONCERT	Chair, Guest, Settee	Furnishings/Equip	New	4	\$ 1,547	\$ 6,188
Perioperat	Waiting, Surgery	KONCERT	Chair, Guest, Hip	Furnishings/Equip	New	2	\$ 1,292	\$ 2,584
Perioperat	Waiting, Surgery	KONCERT	Chair, Guest, Bariatric, Hip	Furnishings/Equip	New	1	\$ 1,561	\$ 1,561
Perioperat	Waiting, Surgery	KONCERT	Chair, Guest, Bariatric	Furnishings/Equip	New	6	\$ 1,188	\$ 7,128
Perioperat	Waiting, Surgery	KONCERT	Bench	Furnishings/Equip	New	2	\$ 1,100	\$ 2,200
EVS	Walk-In Cooler		Refrigerator, Industrial, Walk-In, Needs Temptrack	Environmental Service	New	1	\$ 55,000	\$ 55,000
Pharmacy	Work Room, Facilities, TSP & IT	Grainger - 4PGU8	Trash, 23 Gallon	Environmental Service	New	1	\$ 80	\$ 80
Physician	Work Room, Facilities, TSP & IT		Table, Work, 72"x30"	Furnishings/Equip	New	1	\$ 400	\$ 400

Clinical	Area	Venor	Description	Category	Condition	Qty	Unit Price	Extended
Physician	Work Room, Facilities, TSP & IT	Improv	Chair, Task, Stool, w/o Arms	Furnishings/Equip	New	2	\$ 1,079	\$ 2,158
Pharmacy	Work Room, Pharmacy	Grainger - 4PGU8	Trash, 23 Gallon	Environmental Service	New	1	\$ 80	\$ 80
Pharmacy	Work Room, Pharmacy	Follett REF5, Mediclick, 90137	Refrigerator, Medicaion, Needs Temptrack	Facilities	New	2	\$ 2,500	\$ 5,000
Pharmacy	Work Room, Pharmacy		File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	1	\$ 454	\$ 454
Pharmacy	Work Room, Pharmacy		Desk, 60"x30"	Furnishings/Equip	New	1	\$ 1,164	\$ 1,164
Pharmacy	Work Room, Pharmacy	Improv	Chairs, Task, w/o Arms	Furnishings/Equip	New	1	\$ 701	\$ 701
Pharmacy	Work Room, Pharmacy		Cart, Metro, 3 shelf	Medical Equipment	New	3	\$ 1,000	\$ 3,000
Physician	Workroom, Anesthesia	Grainger - 4PGU8	Trash, 23 Gallon	Environmental Service	New	1	\$ 80	\$ 80
Physician	Workroom, Anesthesia	Follett REF2, Mediclick, 90126	Refrigerator, Medicaion, Needs Temptrack	Facilities	New	1	\$ 2,000	\$ 2,000
Physician	Workroom, Anesthesia		Cart, Utility, 3 shelf	Medical Equipment	New	3	\$ 300	\$ 900
Physician	Workroom, Anesthesia		Cabinet, Narcotics, Wall Mounted	Medical Equipment	New	1	\$ 900	\$ 900
Physician	Workroom, Anesthesia		File, Ped, Box, Box, File, Mobile	Furnishings/Equip	New	1	\$ 454	\$ 454
Physician	Workroom, Anesthesia		Desk, Modular	Furnishings/Equip	New	1	\$ 3,173	\$ 3,173
Physician	Workroom, Anesthesia	Improv	Chairs, Task, w/o Arms	Furnishings/Equip	New	1	\$ 679	\$ 679
Physician	Other	Other	Misc. FFE under Consideration	Misc/Other	New	1	\$ 100,000	\$ 100,000

\$ 13,975,047 \$ 17,325,716

Equip. Total \$ 17,325,716
Contingency \$ 1,732,572
TOTAL \$ 19,058,288

**University of Vermont Medical Center
Outpatient Surgery Center**

TABLE 1
PROJECT COSTS

Construction Costs	
1. New Construction	\$ 67,165,858
2. Renovation	\$ -
3. Site Work	\$ 4,543,055
4. Fixed Equipment	\$ 4,658,925
5. Design/Bidding Contingency	\$ -
6. Construction Contingency	\$ 14,635,886
7. Construction Manager Fee	\$ -
8. Other (please specify)	\$ -
Subtotal	\$ 91,003,724
Related Project Costs	
1. Major Moveable Equipment	\$ -
2. Furnishings, Fixtures & Other Equip.	\$ 19,058,288
3. Architectural/Engineering Fees	\$ 4,540,051
4. Land Acquisition	\$ 5,150,158
5. Purchase of Buildings	\$ -
6. Administrative Expenses & Permits	\$ 3,542,586
7. Debt Financing Expenses (see below)	\$ -
8. Debt Service Reserve Fund	\$ -
9. Working Capital	\$ -
10. Other (capitalized interest, non-cash)	\$ 6,345,897
Subtotal	\$ 38,636,980
Total Project Costs	\$ 129,640,703

Debt Financing Expenses	
1. Capital Interest	\$ -
2. Bond Discount or Placement Fee	\$ -
3. Misc. Financing Fees & Exp. (issuance costs)	\$ -
4. Other	\$ -
Subtotal	\$ -
Less Interest Earnings on Funds	
1. Debt Service Reserve Funds	\$ -
2. Capitalized Interest Account	\$ -
3. Construction Fund	\$ -
4. Other	\$ -
Subtotal	\$ -
Total Debt Financing Expenses	\$ -
feeds to line 7 above	

← captured in item 10 above

**University of Vermont Medical Center
Outpatient Surgery Center**

TABLE 2
DEBT FINANCING ARRANGEMENT, SOURCES & USES OF FUNDS

Sources of Funds		
1. Financing Instrument	Bond	
a. Interest Rate	5.0% (estimated)	
b. Loan Period	Oct 2025 To: Sep 2049	
c. Amount Financed	(net proceeds from financing)	\$ 100,000,000
2. Equity Contribution		29,640,703
3. Other Sources		
a. Working Capital		-
b. Fundraising		-
c. Grants		-
d. Other		-
Total Required Funds		\$ 129,640,703

Uses of Funds		
<u>Project Costs (feeds from Table 1)</u>		
1. New Construction		\$ 67,165,858
2. Renovation		-
3. Site Work		4,543,055
4. Fixed Equipment		4,658,925
5. Design/Bidding Contingency		-
6. Construction Contingency		14,635,886
7. Construction Manager Fee		-
8. Major Moveable Equipment		-
9. Furnishings, Fixtures & Other Equip.		19,058,288
10. Architectural/Engineering Fees		4,540,051
11. Land Acquisition		5,150,158
12. Purchase of Buildings		-
13. Administrative Expenses & Permits		3,542,586
14. Debt Financing Expenses		-
15. Debt Service Reserve Fund		-
16. Working Capital		-
17. Other (capitalized interest, non-cash)		6,345,897
Total Uses of Funds		\$ 129,640,703

Total sources should equal total uses of funds.

INCREMENTAL Pro-Forma: Outpatient Surgery Center						
	FY25 (Half Year)	FY26	FY27	FY28	FY29	5 Yr. Total
Incremental Volume						
Total Volume ¹	1,689	3,071	3,275	3,224	4,341	15,600
OP Surgical Volume @ OSC	1,482	2,587	2,721	2,599	3,645	13,034
IP Surgical Volume @ Main Campus	206	484	554	625	696	2,566
Incremental Revenue						
OP: Total Gross Patient Revenue + FPP ²	\$ 31,641,303	\$ 67,502,611	\$ 79,499,997	\$ 75,935,538	\$ 106,520,168	\$ 361,099,617
Gross Patient Revenue: Facility	\$ 24,441,447	\$ 52,142,653	\$ 61,410,080	\$ 58,656,700	\$ 82,281,916	\$ 278,932,795
Gross Patient Revenue: Professional	\$ 7,199,856	\$ 15,359,958	\$ 18,089,917	\$ 17,278,838	\$ 24,238,253	\$ 82,166,822
IP: Total Gross Patient Revenue + FPP ²	\$ 30,129,000	\$ 57,586,289	\$ 62,110,180	\$ 70,043,801	\$ 77,977,421	\$ 297,846,691
Gross Patient Revenue: Facility	\$ 29,122,298	\$ 55,662,155	\$ 60,034,889	\$ 67,703,423	\$ 75,371,957	\$ 287,894,721
Gross Patient Revenue: Professional	\$ 1,006,702	\$ 1,924,134	\$ 2,075,291	\$ 2,340,378	\$ 2,605,464	\$ 9,951,969
Deductions from Gross Revenue	\$ (34,568,441)	\$ (70,029,229)	\$ (79,469,419)	\$ (78,269,010)	\$ (100,680,610)	\$ (363,016,709)
Contractual Discounts	\$ (33,557,228)	\$ (67,981,869)	\$ (77,147,173)	\$ (75,981,842)	\$ (97,738,533)	\$ (352,406,646)
Bad Debt	\$ (643,961)	\$ (1,303,799)	\$ (1,478,851)	\$ (1,456,513)	\$ (1,873,571)	\$ (6,756,694)
Provision for Charity	\$ (367,253)	\$ (743,562)	\$ (843,395)	\$ (830,655)	\$ (1,068,505)	\$ (3,853,369)
OP: Net Reimb. adjustment on current vol. shifted to OSC ³	\$ (1,636,303)	\$ (3,338,044)	\$ (3,512,510)	\$ (3,692,210)	\$ (3,877,301)	\$ (16,056,368)
Total Operating Revenue	\$ 25,565,559	\$ 51,721,627	\$ 58,628,248	\$ 64,018,118	\$ 79,939,679	\$ 279,873,231
Incremental Expenses						
Salaries/Wages and Other ⁴	\$ 4,992,114	\$ 9,959,665	\$ 10,251,726	\$ 10,552,381	\$ 14,259,707	\$ 50,015,594
Physicians	\$ 672,475	\$ 1,345,750	\$ 1,379,394	\$ 1,413,878	\$ 2,762,152	\$ 7,573,648
Staff Direct	\$ 3,741,691	\$ 7,461,412	\$ 7,685,255	\$ 7,915,812	\$ 10,142,835	\$ 36,947,005
Staff Indirect	\$ 577,948	\$ 1,152,503	\$ 1,187,078	\$ 1,222,691	\$ 1,354,720	\$ 5,494,941
Health Care Provider Tax ⁵	\$ 1,533,954	\$ 3,103,000	\$ 3,517,093	\$ 3,841,087	\$ 4,796,381	\$ 16,791,515
Provider Tax	\$ 1,533,954	\$ 3,103,000	\$ 3,517,093	\$ 3,841,087	\$ 4,796,381	\$ 16,791,515
Med/Surg/Pharmaceutical Supplies ⁶	\$ 1,919,327	\$ 3,382,994	\$ 3,725,474	\$ 3,771,162	\$ 5,260,721	\$ 18,059,678
Medical & Surgical Supplies	\$ 1,670,227	\$ 2,942,173	\$ 3,232,755	\$ 3,263,193	\$ 4,552,104	\$ 15,660,451
Pharmaceuticals	\$ 249,100	\$ 440,821	\$ 492,719	\$ 507,969	\$ 708,618	\$ 2,399,227
Other Dept. Operating Expense ⁷	\$ 1,463,494	\$ 672,394	\$ 692,566	\$ 713,343	\$ 1,090,165	\$ 4,631,963
Miscellaneous Other Expense	\$ 309,157	\$ 618,838	\$ 637,403	\$ 656,525	\$ 841,235	\$ 3,063,158
Maintenance	\$ 13,575	\$ 53,556	\$ 55,163	\$ 56,817	\$ 88,687	\$ 267,798
Start-up Costs	\$ 1,140,762	\$ -	\$ -	\$ -	\$ 160,244	\$ 1,301,006
Other non-Dept. Operating Expense ⁸	\$ -	\$ 333,281	\$ 465,821	\$ 484,465	\$ 1,064,915	\$ 2,348,482
Miscellaneous non-Dept. Other Expense	\$ -	\$ 333,281	\$ 465,821	\$ 484,465	\$ 1,064,915	\$ 2,348,482
IP Direct Cost ⁹	\$ 7,076,153	\$ 16,427,407	\$ 19,214,602	\$ 22,289,163	\$ 25,374,794	\$ 90,382,119
IP direct cost	\$ 7,076,153	\$ 16,427,407	\$ 19,214,602	\$ 22,289,163	\$ 25,374,794	\$ 90,382,119
Total Depreciation and Interest ¹⁰	\$ 7,078,959	\$ 11,849,711	\$ 11,849,711	\$ 11,849,711	\$ 12,382,816	\$ 55,010,909
Depreciation and Amortization	\$ 3,424,856	\$ 6,849,711	\$ 6,849,711	\$ 6,849,711	\$ 7,382,816	\$ 31,356,806
Interest Expense ¹¹	\$ 3,654,103	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 5,000,000	\$ 23,654,103
Total Expenses	\$ 24,064,001	\$ 45,728,453	\$ 49,716,994	\$ 53,501,312	\$ 64,229,500	\$ 237,240,260
Incremental Operating Margin	\$ 1,501,558	\$ 5,993,173	\$ 8,911,254	\$ 10,516,806	\$ 15,710,179	\$ 42,632,971
EBIDA OPERATING MARGIN ¹²	\$ 8,580,516	\$ 17,842,885	\$ 20,760,966	\$ 22,366,518	\$ 28,092,995	\$ 97,643,880

Notes:

General Assumptions:

- > All values include cost inflation and revenue inflation to be consistent with assumptions used in the development of our Future Financial Framework.
- > Volume estimates are based on OR and surgical volume demand analysis.
- > FY25 reflects the April 2025 expected start to operations.
- > Estimated cost and revenue not included for additional imaging or other ancillary services.
- > There were no estimates built into this pro-forma for revenue opportunities or expense savings for vacated space at the FA campus created by this move.

Specific Assumptions:

- 1: Volume based on OR cases. Incremental OP and IP cases due to this project.
- 2: Gross revenue based on OSC avg net reimbursement per case for OP case mix, and average IP net reimbursement per case for IP case mix, then grossed up using historic revenue deduction figures.
- 3: Reduced reimbursement from HOPD rates for current OP cases moving to the new OSC and reimbursed at OSC reimbursement rate per case.
- 4: Salaries for incremental providers and staff based on FY22 averages. 20% of physician salary added as benefits. 33.1% of staff salary added as benefits, then adjusted for cost inflation.
- 5: Calculated at 6% of Total NPR + FPP.
- 6: Cost based on FY22 avg. supply cost per case and applied to incremental OP OSC volume then adjusted for cost inflation.
- 7: Incremental costs based on operating budget for the new OSC plus one time operating start-up cost incurred from FY21-FY25.
- 8: Incremental non-salary expenses assigned to the future OSC cost center. Based on cost accounting analysis.
- 9: Incremental IP direct costs for incremental IP cases.
- 10: Capital depreciation for project and Interest expense on a loan to fund this project. Includes additional depreciation for \$8.8M fit-up costs for shelled spaces starting in FY29.
- 11: \$5M represents 12 months of interest. \$100M debt issuance expected in October FY25 - interest only payments for first 5 years. This expense is netted down by capitalized interest of \$1,345,897 in FY25.
- 12: Earnings before interest, depreciation and amortization.

Incremental Cash Flow: Outpatient Surgery Center

	FY25 (Half Year)	FY26	FY27	FY28	FY29	5 Yr. Total
Margin from Operations	\$ 1,501,558	\$ 5,993,173	\$ 8,911,254	\$ 10,516,806	\$ 15,710,179	\$ 42,632,971
Depreciation	\$ 3,424,856	\$ 6,849,711	\$ 6,849,711	\$ 6,849,711	\$ 7,382,816	\$ 31,356,806
Cap Interest (non-cash, add back as in Total Project Cost)	\$ 6,345,897					\$ 6,345,897
Total Project Cost - this CON Application	\$ (129,640,703)					\$ (129,640,703)
Estimated fit-up cost of Additional 4 OR rooms - Future CON (TBD)					\$ (8,756,748)	\$ (8,756,748)
Debt Proceeds	\$ 100,000,000					\$ 100,000,000
Debt Principle payments (intest only first 5 years)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Annual Cash Flow	\$ (18,368,393)	\$ 12,842,885	\$ 15,760,966	\$ 17,366,518	\$ 14,336,247	\$ 41,938,222
Project Aggregate Cash Flow @ End of Each Yr	\$ (18,368,393)	\$ (5,525,509)	\$ 10,235,457	\$ 27,601,975	\$ 41,938,222	
5 Yr NPV @ 5%	\$33,290,384					

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Outpatient Surgery Center

**INCOME STATEMENT
Table 3A**

	WITHOUT PROJECT																											
	2021				2022				2023				2024				2025				2026				2027			
	Actual	Budget	% change	Actual	% change	Budget	% change	Projected	% change	Projected	% change	Project Yr 1	% change	Project Yr 2	% change	Project Yr 3	% change											
REVENUES																												
INPATIENT CARE REVENUE	1,040,515,780	1,140,061,944	9.6%	1,181,255,119	3.6%	1,275,210,726	8.0%	1,298,943,000	1.9%	1,363,890,150	5.0%	1,388,316,755	1.8%	1,417,597,295	2.1%	1,464,704,827	3.3%											
OUTPATIENT CARE REVENUE	1,423,273,080	1,616,166,040	13.6%	1,692,993,784	4.8%	1,871,814,603	10.6%	2,674,835,000	42.9%	2,836,664,090	6.1%	2,949,626,961	4.0%	3,087,349,740	4.7%	3,241,366,076	5.0%											
OUTPATIENT CARE REVENUE - PHYSICIAN	601,148,188	703,860,927	17.1%	687,368,255	-2.3%	803,021,428	16.8%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!											
CHRONIC/SNFP CARE REVENUE	18,811,357	35,107,205	86.6%	21,736,148	-38.1%	23,733,230	9.2%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!											
SWING BEDS PT CARE REVENUE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!											
GROSS PATIENT CARE REVENUE	3,083,748,404	3,495,196,116	13.3%	3,583,353,306	2.5%	3,973,779,987	10.9%	3,973,778,000	0.0%	4,200,554,240	5.7%	4,337,943,715	3.3%	4,504,947,035	3.8%	4,706,070,903	4.5%											
DISPROPORTIONATE SHARE PAYMENTS	11,231,758	11,214,283	-0.2%	20,245,439	80.5%	23,019,801	13.7%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!											
BAD DEBT FREE CARE	(38,614,931)	(62,334,502)	61.4%	(54,738,345)	-12.2%	(69,681,406)	27.3%	(69,680,437)	0.0%	(73,666,785)	5.7%	(76,129,857)	3.3%	(79,098,607)	3.9%	(82,632,330)	4.5%											
DEDUCTIONS FROM REVENUE	(1,922,786,867)	(2,120,449,812)	10.3%	(2,239,810,380)	5.6%	(2,477,198,404)	10.6%	(2,245,368,750)	-9.4%	(2,373,547,811)	5.7%	(2,451,681,611)	3.3%	(2,546,502,518)	3.9%	(2,660,308,142)	4.5%											
NET PATIENT CARE REVENUE	1,133,578,363	1,323,626,086	16.8%	1,309,050,019	-1.1%	1,449,919,978	10.8%	1,658,728,814	14.4%	1,753,339,645	5.7%	1,810,132,247	3.2%	1,879,345,910	3.8%	1,963,130,431	4.5%											
FIXED PROSPECTIVE PAYMENTS AND RESERVES	174,137,869	184,880,390	6.2%	188,414,129	1.9%	188,414,129	0.0%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!											
NET PATIENT CARE REV & FIXED PAYMENTS & RESERVES	1,307,716,232	1,508,506,476	15.4%	1,497,464,148	-0.7%	1,638,334,107	9.4%	1,658,728,814	1.2%	1,753,339,645	5.7%	1,810,132,247	3.2%	1,879,345,910	3.8%	1,963,130,431	4.5%											
OTHER OPERATING REVENUE	301,030,443	213,583,061	-29.0%	328,165,497	53.6%	302,189,353	-7.9%	332,687,280	10.1%	377,446,644	13.5%	390,264,510	3.4%	403,595,090	3.4%	415,725,918	3.0%											
TOTAL OPERATING REVENUE	1,608,746,674	1,722,089,536	7.0%	1,825,629,645	6.0%	1,940,523,460	6.3%	1,991,416,094	2.6%	2,130,786,289	7.0%	2,200,396,757	3.3%	2,282,941,000	3.8%	2,378,856,349	4.2%											
OPERATING EXPENSE																												
SALARIES NON MD	547,014,092	551,773,862	0.9%	670,507,139	21.5%	669,997,312	-0.1%	915,813,848	36.7%	958,911,820	4.7%	982,657,629	2.5%	1,015,566,548	3.3%	1,046,925,614	3.1%											
FRINGE BENEFITS NON MD	129,678,297	151,555,836	16.9%	138,497,328	-8.6%	156,970,328	13.3%	194,798,808	24.1%	211,369,591	8.5%	221,441,832	4.8%	231,161,327	4.4%	239,545,796	3.6%											
PHYSICIAN FEES & SALARIES	195,160,314	205,922,158	5.5%	211,002,920	2.5%	229,986,745	9.0%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!											
FRINGE BENEFITS MD	38,634,427	40,418,719	4.6%	39,661,884	-1.9%	42,457,604	7.0%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!											
HEALTH CARE PROVIDER TAX	76,060,716	85,942,735	13.0%	85,420,044	-0.6%	96,127,311	12.5%	96,127,000	0.0%	101,804,000	5.9%	105,282,000	3.4%	109,364,000	3.9%	114,392,000	4.6%											
DEPRECIATION AMORTIZATION	62,290,231	70,212,839	12.7%	68,233,037	-2.8%	66,201,582	-3.0%	64,774,107	-2.2%	71,953,605	11.1%	71,710,800	-0.3%	69,516,881	-3.1%	72,786,510	4.7%											
INTEREST - LONG/SHORT TERM	15,972,409	16,569,123	3.7%	16,144,190	-2.6%	16,282,548	0.9%	16,283,000	0.0%	19,904,113	22.2%	19,503,920	-2.0%	17,633,895	-9.6%	17,110,478	-3.0%											
OTHER OPERATING EXPENSE	507,413,632	540,356,407	6.5%	618,889,279	14.5%	643,589,944	4.0%	647,889,987.16	0.7%	685,638,803.42	5.8%	714,273,479	4.2%	751,609,647	5.2%	791,487,172.80	5.3%											
BAD DEBT	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!											
TOTAL OPERATING EXPENSE	1,572,224,117	1,662,751,679	5.8%	1,848,355,820	11.2%	1,921,613,374	4.0%	1,935,686,751	0.7%	2,049,581,931	5.9%	2,114,869,661	3.2%	2,194,852,298	3.8%	2,282,247,571	4.0%											
NET OPERATING INCOME (LOSS)	36,522,557	59,337,858	62.5%	(22,726,174)	-138.3%	18,910,086	-183.2%	55,729,343	194.7%	81,204,358	45.7%	85,527,096	5.3%	88,088,702	3.0%	96,608,778	9.7%											
NON-OPERATING REVENUE	83,240,192	20,981,262	-74.8%	(154,168,560)	-834.8%	16,896,055	-111.0%	16,896,000	0.0%	24,764,558	46.6%	28,052,718	13.3%	32,002,638	14.1%	35,093,978	9.7%											
EXCESS (DEFICIT) OF REVENUE OVER EXPENSE	119,762,749	80,319,120	-32.9%	(176,894,734)	-320.2%	35,806,141	-120.2%	72,625,343	102.8%	105,968,915	-159.9%	113,579,814	217.2%	120,091,340	65.4%	131,702,756	9.7%											
Operating Margin %	2.3%	3.4%		-1.2%	1.0%	2.8%		3.8%		3.9%		3.9%		4.1%														
Bad Debt & Free Care%	1.3%	1.8%		1.5%	1.8%	1.8%		1.8%		1.8%		1.8%		1.8%														
Compensation Ratio	57.9%	57.1%		57.3%	57.2%	57.4%		57.1%		56.9%		56.8%		56.4%														
Capital Cost % of Total Expenses	5.0%	5.2%		4.6%	4.3%	4.2%		4.5%		4.3%		4.0%		3.9%														

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Outpatient Surgery Center																	
INCOME STATEMENT																	
Table 3B																	
	2021	2022	PROJECT ONLY 2022		2023	Projected		Projected		Project Yr 1		Project Yr 2		Project Yr 3			
	Actual	Budget	% change	Actual	% change	Budget	% change	2023	% change	2024	% change	2025	% change	2026	% change	2027	% change
REVENUES																	
INPATIENT CARE REVENUE			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	30,129,000	#DIV/0!	57,586,289	91.1%	62,110,180	7.9%
OUTPATIENT CARE REVENUE			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	30,005,000	#DIV/0!	64,164,567	113.8%	75,987,487	18.4%
OUTPATIENT CARE REVENUE - PHYSICIAN			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
CHRONIC/SNF PT CARE REVENUE			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
SWING BEDS PT CARE REVENUE			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
GROSS PATIENT CARE REVENUE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	60,134,000	#DIV/0!	121,750,856	102.5%	138,097,667	13.4%
DISPROPORTIONATE SHARE PAYMENTS			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
BAD DEBT FREE CARE			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	(1,011,214)	#DIV/0!	(2,047,360)	102.5%	(2,322,246)	13.4%
DEDUCTIONS FROM REVENUE			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	(33,557,228)	#DIV/0!	(67,981,869)	102.6%	(77,147,173)	13.5%
NET PATIENT CARE REVENUE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	25,565,559	#DIV/0!	51,721,627	102.3%	58,628,248	13.4%
FIXED PROSPECTIVE PAYMENTS AND RESERVES			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	#DIV/0!	#DIV/0!	-	#DIV/0!
NET PATIENT CARE REV & FIXED PAYMENTS & RESERVES			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	25,565,559	#DIV/0!	51,721,627	102.3%	58,628,248	13.4%
OTHER OPERATING REVENUE			#DIV/0!		#DIV/0!	#DIV/0!		0	#DIV/0!		#DIV/0!	0	#DIV/0!	0	#DIV/0!	0	#DIV/0!
TOTAL OPERATING REVENUE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	25,565,559	#DIV/0!	51,721,627	102.3%	58,628,248	13.4%
OPERATING EXPENSE																	
SALARIES NON MD			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	3,743,501	#DIV/0!	7,468,813	99.5%	7,686,982	2.9%
FRINGE BENEFITS NON MD			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	1,248,499	#DIV/0!	2,491,495	99.6%	2,564,520	2.9%
FRINGE BENEFITS MD			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
PHYSICIAN FEES & SALARIES			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	#DIV/0!	#DIV/0!	-	#DIV/0!
HEALTH CARE PROVIDER TAX			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	1,463,000	#DIV/0!	3,103,000	112.1%	3,517,000	13.3%
DEPRECIATION AMORTIZATION			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	3,424,856	#DIV/0!	6,849,711	100.0%	6,849,711	0.0%
INTEREST - LONG/SHORT TERM			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	3,654,103	#DIV/0!	5,000,000	36.8%	5,000,000	0.0%
OTHER OPERATING EXPENSE			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	-	#DIV/0!	10,529,000	#DIV/0!	20,815,000	97.7%	24,099,000	15.8%
TOTAL OPERATING EXPENSE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	24,062,959	#DIV/0!	45,728,020	90.0%	49,717,214	8.7%
NET OPERATING INCOME (LOSS)	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	1,502,600	#DIV/0!	5,993,607	298.9%	8,911,034	48.7%
NON-OPERATING REVENUE			#DIV/0!		#DIV/0!	#DIV/0!		-	#DIV/0!	1,334,100	#DIV/0!	866,520	-35.0%	(680,960)	-176.3%	(84,800)	-87.2%
EXCESS (DEFICIT) OF REVENUE OVER EXPENSE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	1,334,100	#DIV/0!	2,369,120	77.6%	5,332,647	125.1%	8,826,234	65.5%

The business plan modeled net patient revenues, to populate rows 71-84 the same relationships of net patient revenue was utilized for each row base on without project relationships.

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Outpatient Surgery Center

Note: This table requires no "fill-in" as it is populated automatically

**INCOME STATEMENT
Table 3C**

	2021	2022	WITH PROJECT 2022		2023		Projected	Projected	Projected	Projected	Project Yr 1	Project Yr 2	Project Yr 3				
	Actual	Budget	% change	Actual	% change	Budget	% change	2023	% change	2024	% change	2025	% change	2026	% change	2027	% change
REVENUES																	
INPATIENT CARE REVENUE	1,040,515,780	1,140,061,944	9.6%	1,181,255,119	3.6%	1,275,210,726	8.0%	1,298,943,000	1.9%	1,363,890,150	5.0%	1,418,445,755	4.0%	1,475,183,583	4.0%	1,526,815,007	3.5%
OUTPATIENT CARE REVENUE	1,423,273,080	1,616,166,040	13.6%	1,692,993,784	4.8%	1,871,814,603	10.6%	2,674,835,000	42.9%	2,836,664,090	6.1%	2,979,631,961	5.0%	3,151,514,307	5.8%	3,317,353,563	5.3%
OUTPATIENT CARE REVENUE - PHYSICIAN	601,148,188	703,860,927	17.1%	687,368,255	-2.3%	803,021,428	16.8%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
CHRONIC/SNF PT CARE REVENUE	18,811,357	35,107,205	86.6%	21,736,148	-38.1%	23,733,230	9.2%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
SWING BEDS PT CARE REVENUE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
GROSS PATIENT CARE REVENUE	3,083,748,404	3,495,196,116	13.3%	3,583,353,306	2.5%	3,973,779,987	10.9%	3,973,778,000	0.0%	4,200,554,240	5.7%	4,398,077,715	4.7%	4,626,697,891	5.2%	4,844,168,570	4.7%
DISPROPORTIONATE SHARE PAYMENTS	11,231,758	11,214,283	-0.2%	20,245,439	80.5%	23,019,801	13.7%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
BAD DEBT FREE CARE	(38,614,931)	(62,334,502)	61.4%	(54,738,345)	-12.2%	(69,681,406)	27.3%	(69,680,437)	0.0%	(73,666,785)	5.7%	(77,141,070)	4.7%	(81,145,967)	5.2%	(84,954,575)	4.7%
DEDUCTIONS FROM REVENUE	(1,922,786,867)	(2,120,449,812)	10.3%	(2,239,810,380)	5.6%	(2,477,198,404)	10.6%	(2,245,368,750)	-9.4%	(2,373,547,811)	5.7%	(2,485,238,839)	4.7%	(2,614,484,387)	5.2%	(2,737,455,316)	4.7%
NET PATIENT CARE REVENUE	1,133,578,363	1,323,626,086	16.8%	1,309,050,019	-1.1%	1,449,919,978	10.8%	1,658,728,814	14.4%	1,753,339,645	5.7%	1,835,697,806	4.7%	1,931,067,537	5.2%	2,021,758,679	4.7%
FIXED PROSPECTIVE PAYMENTS AND RESERVES	174,137,869	184,880,390	6.2%	188,414,129	1.9%	188,414,129	0.0%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
NET PATIENT CARE REV & FIXED PAYMENTS & RESERVES	1,307,716,232	1,508,506,476	15.4%	1,497,464,148	-0.7%	1,638,334,107	9.4%	1,658,728,814	1.2%	1,753,339,645	5.7%	1,835,697,806	4.7%	1,931,067,537	5.2%	2,021,758,679	4.7%
OTHER OPERATING REVENUE	301,030,443	213,583,061	-29.0%	328,165,497	53.6%	302,189,353	-7.9%	332,687,280	10.1%	377,446,644	13.5%	390,264,510	3.4%	403,595,090	3.4%	415,725,918	3.0%
TOTAL OPERATING REVENUE	1,608,746,674	1,722,089,536	7.0%	1,825,629,645	6.0%	1,940,523,460	6.3%	1,991,416,094	2.6%	2,130,786,289	7.0%	2,225,962,315	4.5%	2,334,662,627	4.9%	2,437,484,597	4.4%
OPERATING EXPENSE																	
SALARIES NON MD	547,014,092	551,773,862	0.9%	670,507,139	21.5%	669,997,312	-0.1%	915,813,848	36.7%	958,911,820	4.7%	986,401,130	2.9%	1,023,035,361	3.7%	1,054,612,596	3.1%
FRINGE BENEFITS NON MD	129,678,297	151,555,836	16.9%	138,497,328	-8.6%	156,970,328	13.3%	194,798,808	24.1%	211,369,591	8.5%	222,690,332	5.4%	233,652,822	4.9%	242,110,316	3.6%
FRINGE BENEFITS MD	195,160,314	205,922,158	5.5%	211,002,920	2.5%	229,986,745	9.0%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
PHYSICIAN FEES & SALARIES	38,634,427	40,418,719	4.6%	39,661,884	-1.9%	42,457,604	7.0%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
HEALTH CARE PROVIDER TAX	76,060,716	85,942,735	13.0%	85,420,044	-0.6%	96,127,311	12.5%	96,127,000	0.0%	101,804,000	5.9%	106,745,000	4.9%	112,467,000	5.4%	117,909,000	4.8%
DEPRECIATION AMORTIZATION	62,290,231	70,212,839	12.7%	68,233,037	-2.8%	66,201,582	-3.0%	64,774,107	-2.2%	71,953,605	11.1%	75,135,656	4.4%	76,366,593	1.6%	79,636,222	4.3%
INTEREST - LONG/SHORT TERM	15,972,409	16,569,123	3.7%	16,144,190	-2.6%	16,282,548	0.9%	16,283,000	0.0%	19,904,113	22.2%	23,158,024	16.3%	22,633,895	-2.3%	22,110,478	-2.3%
OTHER OPERATING EXPENSE	507,413,632	540,356,407	6.5%	618,889,279	14.5%	643,589,944	4.0%	647,889,987	0.7%	685,638,803	5.8%	724,802,479	5.7%	772,424,647	6.6%	815,586,173	5.6%
TOTAL OPERATING EXPENSE	1,572,224,117	1,662,751,679	5.8%	1,848,355,820	11.2%	1,921,613,374	4.0%	1,935,686,751	0.7%	2,049,581,931	5.9%	2,138,932,620	4.4%	2,240,580,318	4.8%	2,331,964,785	4.1%
NET OPERATING INCOME (LOSS)	36,522,557	59,337,858	62.5%	(22,726,174)	-138.3%	18,910,086	-183.2%	55,729,343	194.7%	81,204,358	45.7%	87,029,696	7.2%	94,082,309	8.1%	105,519,813	12.2%
NON-OPERATING REVENUE	83,240,192	20,981,262	-74.8%	(154,168,560)	-834.8%	16,896,055	-111.0%	16,896,000	0.0%	26,098,658	54.5%	28,919,238	10.8%	31,341,678	8.4%	35,009,178	11.7%
EXCESS (DEFICIT) OF REVENUE OVER EXPENSE	119,762,749	80,319,120	-32.9%	(176,894,734)	-320.2%	35,806,141	-120.2%	72,625,343	102.8%	107,303,015	47.7%	115,948,933	8.1%	125,423,987	8.2%	140,528,990	12.0%

Operating Margin %	2.3%	3.4%	-1.2%	1.0%	2.8%	3.8%	3.9%	4.0%	4.3%
Bad Debt & Free Care%	1.3%	1.8%	1.5%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%
Compensation Ratio	57.9%	57.1%	57.3%	57.2%	57.4%	57.1%	56.5%	56.1%	55.6%
Capital Cost % of Total Expenses	5.0%	5.2%	4.6%	4.3%	4.2%	4.5%	4.6%	4.4%	4.4%

THE UNIVERSITY OF VERMONT MEDICAL CENTER

3 4 5 6 7 8

**Outpatient Surgery Center
Balance Sheet**

	WITHOUT PROJECT																
	2021		2022		2023		2023		2024		2025		2026		2027		
	Actual	Budget	% change	Actual	% change	Budget	% change	Projected	% change	Projected	% change	Project Yr 1	% change	Project Yr 2	% change	Project Yr 3	% change
ASSETS																	
CURRENT ASSETS																	
CASH & INVESTMENTS	198,774,513	180,903,823	-9.0%	128,530,453	-29.0%	121,859,317	-5.2%	132,833,000	9.0%	140,618,000	5.9%	146,843,000	4.4%	154,240,000	5.0%	160,704,000	4.2%
PATIENT ACCOUNTS RECEIVABLE, GROSS	220,893,078	214,224,870	-3.0%	224,304,753	4.7%	248,375,913	10.7%	199,535,000	-19.7%	210,757,000	5.6%	220,489,000	4.6%	232,023,000	5.2%	243,007,000	4.7%
LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCT'S	(32,856,078)	(37,057,939)	12.8%	(44,646,600)	20.5%	(49,567,561)	11.0%	(48,458,000)	-100.0%	(49,567,561)	#DIV/0!	(49,567,561)	#DIV/0!	(49,567,561)	#DIV/0!	(49,567,561)	#DIV/0!
DUE FROM THIRD PARTIES	38,887,352	37,425,396	-3.8%	48,249,245	28.9%	44,194,736	-8.4%	48,458,000	9.6%	51,106,000	5.5%	53,387,000	4.5%	56,020,000	4.9%	58,506,000	4.4%
ACO RISK RESERVE/SETTLEMENT RECEIVABLE	7,824,341	5,000,000	-36.1%	5,387,997	7.8%	2,633,283	-51.1%	2,633,283	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
OTHER CURRENT ASSETS	91,947,303	106,016,163	15.3%	100,384,287	-5.3%	87,008,141	-13.3%	113,201,000	30.1%	119,448,000	5.5%	125,564,000	5.1%	132,666,000	5.7%	139,882,000	5.4%
TOTAL CURRENT ASSETS	525,470,509	506,512,313	-3.6%	462,210,136	-8.7%	454,503,828	-1.7%	494,027,000	8.7%	521,929,000	5.6%	546,283,000	4.7%	574,949,000	5.2%	602,099,000	4.7%
BOARD DESIGNATED ASSETS																	
FUNDED DEPRECIATION	623,698,615	633,297,209	1.5%	420,336,616	-33.6%	533,149,487	26.8%	463,614,000	-13.0%	519,703,000	12.1%	642,064,000	23.5%	710,815,000	10.7%	789,812,000	11.1%
ESCROWED BOND FUNDS	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
OTHER	89,851,171	87,880,000	-2.2%	80,117,430	-8.8%	86,163,239	7.5%	80,118,000	-7.0%	80,118,000	0.0%	80,118,000	0.0%	80,118,000	0.0%	80,118,000	0.0%
TOTAL BOARD DESIGNATED ASSETS	713,549,786	721,177,208	1.1%	500,454,046	-30.6%	619,312,726	23.8%	543,732,000	-12.2%	599,821,000	10.3%	722,182,000	20.4%	790,933,000	9.5%	869,930,000	10.0%
PROPERTY, PLANT, AND EQUIPMENT																	
LAND, BUILDINGS & IMPROVEMENTS	917,753,544	957,180,476	4.3%	888,450,867	-7.2%	937,282,369	5.5%	1,339,741,000	42.9%	1,515,020,000	13.1%	1,571,141,000	3.7%	1,637,260,000	4.2%	1,708,489,000	4.4%
CONSTRUCTION IN PROGRESS	53,333,647	36,289,707	-32.0%	13,074,712	-64.0%	12,611,937	-3.5%	108,732,000	762.1%	46,705,000	-57.0%	-	-100.0%	-	#DIV/0!	-	#DIV/0!
MAJOR MOVABLE EQUIPMENT	494,082,075	525,773,537	6.4%	524,014,805	-0.3%	540,570,375	3.2%	540,570,375	0.0%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
FIXED EQUIPMENT	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
TOTAL PROPERTY, PLANT AND EQUIPMENT	1,465,169,266	1,519,243,720	3.7%	1,425,540,383	-6.2%	1,490,464,680	4.6%	1,448,473,000	-2.8%	1,561,725,000	7.8%	1,571,141,000	0.6%	1,637,260,000	4.2%	1,708,489,000	4.4%
LESS: ACCUMULATED DEPRECIATION																	
LAND, BUILDINGS & IMPROVEMENTS	(453,534,588)	(492,874,419)	8.7%	(440,038,171)	-10.7%	(472,723,972)	7.4%	(866,102,000)	83.2%	(923,496,000)	6.6%	(978,418,000)	5.9%	(1,029,962,000)	5.3%	(1,084,582,000)	5.3%
EQUIPMENT - FIXED	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
EQUIPMENT - MAJOR MOVEABLE	(391,471,333)	(423,698,279)	8.2%	(379,773,321)	-10.4%	(407,269,970)	7.2%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
TOTAL ACCUMULATED DEPRECIATION	(845,005,921)	(916,572,698)	8.5%	(819,811,492)	-10.6%	(879,993,943)	7.3%	(866,102,000)	-1.6%	(923,496,000)	6.6%	(978,418,000)	5.9%	(1,029,962,000)	5.3%	(1,084,582,000)	5.3%
TOTAL PROPERTY, PLANT AND EQUIPMENT, NET	620,163,346	602,671,022	-2.8%	605,728,891	0.5%	610,470,738	0.8%	582,371,000	-4.6%	638,229,000	9.6%	592,723,000	-7.1%	607,298,000	2.5%	623,907,000	2.7%
OTHER LONG-TERM ASSETS	58,978,368	65,947,792	11.8%	60,959,416	-7.6%	60,172,363	-1.3%	60,950,000	1.3%	60,950,000	0.0%	60,950,000	0.0%	60,950,000	0.0%	60,950,000	0.0%
TOTAL ASSETS	1,918,162,009	1,896,308,335	-1.1%	1,629,352,489	-14.1%	1,744,459,654	7.1%	1,681,080,000	-3.6%	1,820,929,000	8.3%	1,922,138,000	5.6%	2,034,130,000	5.8%	2,156,886,000	6.0%
LIABILITIES AND FUND BALANCE																	
CURRENT LIABILITIES																	
ACCOUNTS PAYABLE	29,741,085	42,892,632	44.2%	28,276,421	-34.1%	34,611,306	22.4%	29,377,000	-15.1%	31,099,000	5.9%	32,476,000	4.4%	34,112,000	5.0%	35,541,000	4.2%
CURRENT LIABILITIES COVID-19	58,085,251	-	-100.0%	(0)	#DIV/0!	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
SALARIES, WAGES AND PAYROLL TAXES PAYAB	92,047,675	83,759,092	-9.0%	90,046,728	7.5%	89,192,219	-0.9%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
ESTIMATED THIRD-PARTY SETTLEMENTS	28,767,385	3,165,681	-89.0%	8,050,436	154.3%	6,624,963	-17.7%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
OTHER CURRENT LIABILITIES	63,370,962	54,494,848	-14.0%	85,921,645	57.7%	82,330,819	-4.2%	183,871,000	123.3%	183,871,000	0.0%	183,871,000	0.0%	183,871,000	0.0%	183,871,000	0.0%
CURRENT PORTION OF LONG-TERM DEBT	19,833,768	22,322,022	12.5%	21,996,899	-1.5%	20,841,423	-5.3%	20,841,000	0.0%	16,748,000	-19.6%	12,735,000	-24.0%	13,376,000	5.0%	11,083,000	-17.1%
TOTAL CURRENT LIABILITIES	291,846,125	206,634,275	-29.2%	234,292,130	13.4%	233,600,729	-0.3%	234,089,000	0.2%	231,718,000	-1.0%	229,082,000	-1.1%	231,359,000	1.0%	230,495,000	-0.4%
LONG-TERM DEBT																	
LONG TERM LIABILITIES COVID-19	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
BONDS & MORTGAGES PAYABLE	417,399,831	394,909,193	-5.4%	393,967,431	-0.2%	368,667,665	-6.4%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
CAPITAL LEASE OBLIGATIONS	-	1,162,611	#DIV/0!	-	-100.0%	696,297	#DIV/0!	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
OTHER LONG-TERM DEBT	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	373,126,000	#DIV/0!	406,378,000	8.9%	393,643,000	-3.1%	380,267,000	-3.4%	369,184,000	-2.9%
TOTAL LONG-TERM DEBT	417,399,831	396,071,804	-5.1%	393,967,431	-0.5%	369,363,962	-6.2%	373,126,000	1.0%	406,378,000	8.9%	393,643,000	-3.1%	380,267,000	-3.4%	369,184,000	-2.9%
OTHER NONCURRENT LIABILITIES	55,311,830	67,303,398	21.7%	38,061,122	-43.4%	48,198,870	26.6%	38,209,000	-20.7%	38,209,000	0.0%	38,209,000	0.0%	38,209,000	0.0%	38,209,000	0.0%
TOTAL LIABILITIES	764,557,786	670,009,478	-12.4%	666,320,683	-0.6%	651,163,562	-2.3%	645,424,000	-0.9%	676,305,000	4.8%	660,934,000	-2.3%	649,835,000	-1.7%	637,888,000	-1.8%
FUND BALANCE	1,153,604,222	1,226,298,857	6.3%	963,031,807	-21.5%	1,093,296,092	13.5%	1,035,656,000	-5.3%	1,144,624,000	10.5%	1,261,204,000	10.2%	1,384,295,000	9.8%	1,518,998,000	9.7%
TOTAL LIABILITIES AND FUND BALANCE	1,918,162,009	1,896,308,335	-1.1%	1,629,352,489	-14.1%	1,744,459,654	7.1%	1,681,080,000	-3.6%	1,820,929,000	8.3%	1,922,138,000	5.6%	2,034,130,000	5.8%	2,156,886,000	6.0%

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Outpatient Surgery Center

Balance Sheet

PROJECT ONLY

	2021	2022	2022	2023	% change	2023	2024	2025	2026	2027
	Actual	Budget	Actual	Budget		Projected	Projected	Project Yr 1	Project Yr 2	Project Yr 3
ASSETS										
CURRENT ASSETS										
CASH & INVESTMENTS			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
PATIENT ACCOUNTS RECEIVABLE, GROSS			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCTS DUE FROM THIRD PARTIES			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
ACO RISK RESERVE/SETTLEMENT RECEIVABLE			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
OTHER CURRENT ASSETS			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
TOTAL CURRENT ASSETS	-	-	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
BOARD DESIGNATED ASSETS										
FUNDED DEPRECIATION			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	68,039,000	(22,512,000)	(10,330,000)	5,344,000
ESCROWED BOND FUNDS			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
OTHER			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
TOTAL BOARD DESIGNATED ASSETS	-	-	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	68,039,000	(22,512,000)	(10,330,000)	5,344,000
PROPERTY, PLANT, AND EQUIPMENT										
LAND, BUILDINGS & IMPROVEMENTS			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	-	129,641,000	129,641,000	129,641,000
CONSTRUCTION IN PROGRESS			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	33,295,000	-	-	-
MAJOR MOVABLE EQUIPMENT			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
FIXED EQUIPMENT			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
TOTAL PROPERTY, PLANT AND EQUIPMENT	-	-	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	33,295,000	129,641,000	129,641,000	129,641,000
LESS: ACCUMULATED DEPRECIATION										
LAND, BUILDINGS & IMPROVEMENTS			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	(3,425,000)	(10,275,000)	(17,124,000)
EQUIPMENT - FIXED			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
EQUIPMENT - MAJOR MOVEABLE			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
TOTAL ACCUMULATED DEPRECIATION	-	-	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	(3,425,000)	(10,275,000)	(17,124,000)
TOTAL PROPERTY, PLANT AND EQUIPMENT, NET	-	-	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	33,295,000	126,216,000	119,366,000	112,517,000
OTHER LONG-TERM ASSETS										
TOTAL ASSETS	-	-	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	101,334,000	103,704,000	109,036,000	117,861,000
LIABILITIES AND FUND BALANCE										
CURRENT LIABILITIES										
ACCOUNTS PAYABLE			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
CURRENT LIABILITIES COVID-19			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
SALARIES, WAGES AND PAYROLL TAXES PAYABLE			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
ESTIMATED THIRD-PARTY SETTLEMENTS			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
OTHER CURRENT LIABILITIES			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
CURRENT PORTION OF LONG-TERM DEBT			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
TOTAL CURRENT LIABILITIES	-	-	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
LONG-TERM DEBT										
LONG TERM LIABILITIES COVID-19			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
BONDS & MORTGAGES PAYABLE			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	-	-	-	-
CAPITAL LEASE OBLIGATIONS			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!
OTHER LONG-TERM DEBT			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	100,000,000	100,000,000	100,000,000	100,000,000
TOTAL LONG-TERM DEBT	-	-	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	100,000,000	100,000,000	100,000,000	100,000,000
OTHER NONCURRENT LIABILITIES										
TOTAL LIABILITIES	-	-	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	100,000,000	100,000,000	100,000,000	100,000,000
FUND BALANCE										
			#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	1,334,000	3,704,000	9,036,000	17,861,000
TOTAL LIABILITIES AND FUND BALANCE	-	-	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	101,334,000	103,704,000	109,036,000	117,861,000

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Outpatient Surgery Center

Note: This table requires no "fill-in" as it is populated automatically

Balance Sheet

WITH PROJECT

	2021	2022	2022		2023		2023		2024		2025		2026		2027		
	Actual	Budget	% change	Actual	% change	Budget	% change	Projected	% change	Projected	% change	Project Yr 1	% change	Project Yr 2	% change	Project Yr 3	% change
ASSETS																	
CURRENT ASSETS																	
CASH & INVESTMENTS	198,774,513	180,903,823	-9.0%	128,530,453	-29.0%	121,859,317	-5.2%	132,833,000	9.0%	140,618,000	5.9%	146,843,000	4.4%	154,240,000	5.0%	160,704,000	4.2%
PATIENT ACCOUNTS RECEIVABLE, GROSS	220,893,078	214,224,870	-3.0%	224,304,753	4.7%	248,375,913	10.7%	199,535,000	-19.7%	210,757,000	5.6%	220,489,000	4.6%	232,023,000	5.2%	243,007,000	4.7%
LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCT'S DUE FROM THIRD PARTIES	(32,856,078)	(37,057,939)	12.8%	(44,646,600)	20.5%	(49,567,561)	11.0%	-	-100.0%	-	-	-	-	-	-	-	-
ACO RISK RESERVE/SETTLEMENT RECEIVABLE	38,887,352	37,425,396	-3.8%	48,249,245	28.9%	44,194,736	-8.4%	48,458,000	9.6%	51,106,000	5.5%	53,387,000	4.5%	56,020,000	4.9%	58,506,000	4.4%
OTHER CURRENT ASSETS	7,824,341	5,000,000	-36.1%	5,387,997	7.8%	2,633,283	-51.1%	-	-100.0%	-	-	-	-	-	-	-	-
	91,947,303	106,016,163	15.3%	100,384,287	-5.3%	87,008,141	-13.3%	113,201,000	30.1%	119,448,000	5.5%	125,564,000	5.1%	132,666,000	5.7%	139,882,000	5.4%
TOTAL CURRENT ASSETS	525,470,509	506,512,313	-3.6%	462,210,136	-8.7%	454,503,828	-1.7%	494,027,000	8.7%	521,929,000	5.6%	546,283,000	4.7%	574,949,000	5.2%	602,099,000	4.7%
BOARD DESIGNATED ASSETS																	
FUNDED DEPRECIATION	623,698,615	633,297,209	1.5%	420,336,616	#DIV/0!	533,149,487	26.8%	463,614,000	-13.0%	587,742,000	28.8%	619,552,000	5.4%	700,485,000	13.1%	795,156,000	13.5%
ESCROWED BOND FUNDS	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	-	-	-	-	-	-	-	-	-	-
OTHER	89,851,171	87,880,000	-2.2%	80,117,430	-8.8%	86,163,239	7.5%	80,118,000	-7.0%	80,118,000	0.0%	80,118,000	0.0%	80,118,000	0.0%	80,118,000	0.0%
TOTAL BOARD DESIGNATED ASSETS	713,549,786	721,177,208	1.1%	500,454,046	-30.6%	619,312,726	23.8%	543,732,000	-12.2%	667,860,000	22.8%	699,670,000	4.8%	780,603,000	11.6%	875,274,000	12.1%
PROPERTY, PLANT, AND EQUIPMENT																	
LAND, BUILDINGS & IMPROVEMENTS	917,753,544	957,180,476	4.3%	888,450,867	-7.2%	937,282,369	5.5%	1,339,741,000	42.9%	1,515,020,000	13.1%	1,700,782,000	12.3%	1,766,901,000	3.9%	1,838,130,000	4.0%
CONSTRUCTION IN PROGRESS	53,333,647	36,289,707	-32.0%	13,074,712	-64.0%	12,611,937	-3.5%	108,732,000	762.1%	80,000,000	-26.4%	-	-100.0%	-	-	-	-
MAJOR MOVABLE EQUIPMENT	494,082,075	525,773,537	6.4%	524,014,805	-0.3%	540,570,375	3.2%	-	-100.0%	-	-	-	-	-	-	-	-
FIXED EQUIPMENT	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
TOTAL PROPERTY, PLANT AND EQUIPMENT	1,465,169,266	1,519,243,720	3.7%	1,425,540,383	-6.2%	1,490,464,680	4.6%	1,448,473,000	-2.8%	1,595,020,000	10.1%	1,700,782,000	6.6%	1,766,901,000	3.9%	1,838,130,000	4.0%
LESS: ACCUMULATED DEPRECIATION																	
LAND, BUILDINGS & IMPROVEMENTS	(453,534,588)	(492,874,419)	8.7%	(440,038,171)	-10.7%	(472,723,972)	7.4%	(866,102,000)	83.2%	(923,496,000)	6.6%	(981,843,000)	6.3%	(1,040,237,000)	5.9%	(1,101,706,000)	5.9%
EQUIPMENT - FIXED	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	-	-	-	-	-	-	-	-	-	-
EQUIPMENT - MAJOR MOVEABLE	(391,471,333)	(423,698,279)	8.2%	(379,773,321)	-10.4%	(407,269,970)	7.2%	-	-100.0%	-	-	-	-	-	-	-	-
TOTAL ACCUMULATED DEPRECIATION	(845,005,921)	(916,572,698)	8.5%	(819,811,492)	-10.6%	(879,993,943)	7.3%	(866,102,000)	-1.6%	(923,496,000)	6.6%	(981,843,000)	6.3%	(1,040,237,000)	5.9%	(1,101,706,000)	5.9%
TOTAL PROPERTY, PLANT AND EQUIPMENT, NET	620,163,346	602,671,022	-2.8%	605,728,891	0.5%	610,470,738	0.8%	582,371,000	-4.6%	671,524,000	15.3%	718,939,000	7.1%	726,664,000	1.1%	736,424,000	1.3%
OTHER LONG-TERM ASSETS	58,978,368	65,947,792	11.8%	60,959,416	-7.6%	60,172,363	-1.3%	60,950,000	1.3%	60,950,000	0.0%	60,950,000	0.0%	60,950,000	0.0%	60,950,000	0.0%
TOTAL ASSETS	1,918,162,009	1,896,308,335	-1.1%	1,629,352,489	-14.1%	1,744,459,654	7.1%	1,681,080,000	-3.6%	1,922,263,000	14.3%	2,025,842,000	5.4%	2,143,166,000	5.8%	2,274,747,000	6.1%
LIABILITIES AND FUND BALANCE																	
CURRENT LIABILITIES																	
ACCOUNTS PAYABLE	29,741,085	42,892,632	44.2%	28,276,421	-34.1%	34,611,306	22.4%	29,377,000	-15.1%	31,099,000	5.9%	32,476,000	4.4%	34,112,000	5.0%	35,541,000	4.2%
CURRENT LIABILITIES COVID-19	58,085,251	-	-100.0%	(0)	#DIV/0!	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
SALARIES, WAGES AND PAYROLL TAXES PAYAB	92,047,675	83,759,092	-9.0%	90,046,728	7.5%	89,192,219	-0.9%	-	-100.0%	-	-	-	-	-	-	-	-
ESTIMATED THIRD-PARTY SETTLEMENTS	28,787,385	3,165,681	-89.0%	8,050,436	154.3%	6,624,963	-17.7%	-	-100.0%	-	-	-	-	-	-	-	-
OTHER CURRENT LIABILITIES	63,370,962	54,494,848	-14.0%	85,921,645	57.7%	82,330,819	-4.2%	183,871,000	123.3%	183,871,000	0.0%	183,871,000	0.0%	183,871,000	0.0%	183,871,000	0.0%
CURRENT PORTION OF LONG-TERM DEBT	19,833,768	22,322,022	12.5%	21,996,899	-1.5%	20,841,423	-5.3%	20,841,000	0.0%	16,748,000	-19.6%	12,735,000	-24.0%	13,376,000	5.0%	11,083,000	-17.1%
TOTAL CURRENT LIABILITIES	291,846,125	206,634,275	-29.2%	234,292,130	13.4%	233,600,729	-0.3%	234,089,000	0.2%	231,718,000	-1.0%	229,082,000	-1.1%	231,359,000	1.0%	230,495,000	-0.4%
LONG-TERM DEBT																	
LONG TERM LIABILITIES COVID-19	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
BONDS & MORTGAGES PAYABLE	417,399,831	394,909,193	-5.4%	393,967,431	-0.2%	368,667,665	-6.4%	-	-100.0%	-	-	-	-	-	-	-	-
CAPITAL LEASE OBLIGATIONS	-	1,162,611	#DIV/0!	-	-100.0%	696,297	#DIV/0!	-	-100.0%	-	-	-	-	-	-	-	-
OTHER LONG-TERM DEBT	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	373,126,000	#DIV/0!	506,378,000	35.7%	493,643,000	-2.5%	480,267,000	-2.7%	469,184,000	-2.3%
TOTAL LONG-TERM DEBT	417,399,831	396,071,804	-5.1%	393,967,431	-0.5%	369,363,962	-6.2%	373,126,000	1.0%	506,378,000	35.7%	493,643,000	-2.5%	480,267,000	-2.7%	469,184,000	-2.3%
OTHER NONCURRENT LIABILITIES	55,311,830	67,303,398	21.7%	38,061,122	-43.4%	48,198,870	26.6%	38,209,000	-20.7%	38,209,000	0.0%	38,209,000	0.0%	38,209,000	0.0%	38,209,000	0.0%
TOTAL LIABILITIES	764,557,786	670,009,478	-12.4%	666,320,683	-0.6%	651,163,562	-2.3%	645,424,000	-0.9%	776,305,000	20.3%	760,934,000	-2.0%	749,835,000	-1.5%	737,888,000	-1.6%
FUND BALANCE	1,153,604,222	1,226,298,857	6.3%	963,031,807	-21.5%	1,093,296,092	13.5%	1,035,656,000	-5.3%	1,145,958,000	10.7%	1,264,908,000	10.4%	1,393,331,000	10.2%	1,536,859,000	10.3%
TOTAL LIABILITIES AND FUND BALANCE	1,918,162,009	1,896,308,335	-1.1%	1,629,352,489	-14.1%	1,744,459,654	7.1%	1,681,080,000	-3.6%	1,922,263,000	14.3%	2,025,842,000	5.4%	2,143,166,000	5.8%	2,274,747,000	6.1%

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Ref		Outpatient Surgery Center																
Row		PAYER REVENUE REPORT																
		WITHOUT PROJECT																
		2021	2022		2022		2023		2023		2024		2025		2026		2027	
		Actual	Budget	% change		% change	Budget	% change	Projected	% change	Projected	% change	Project Yr 1	% change	Project Yr 2	% change	Project Yr 3	% change
13	Commercial																	
14	Hospital	901,377,294	1,025,777,891	13.8%	1,008,751,772	-1.7%	1,180,135,043	17.0%	1,569,065,000	33.0%	1,659,897,990	64.5%	1,717,330,528	45.5%	1,786,954,264	13.9%	1,868,862,322	4.6%
15	Physician	281,032,821	338,124,255	20.3%	308,273,169	-8.8%	388,932,662	26.2%	388,932,662	-100.0%								
16	Total Revenue	1,182,410,115	1,363,902,146	15.3%	1,317,024,941	-3.4%	1,569,067,705	19.1%	1,569,065,000	0.0%	1,659,897,990	26.0%	1,717,330,528	9.4%	1,786,954,264	13.9%	1,868,862,322	4.6%
17	Allowances - Hospital	-269,192,999	-276,960,325	2.9%	-304,460,506	9.9%	-327,726,023	7.6%	(500,154,063)	52.6%	(529,108,522)	73.8%	(548,335,113)	67.3%	(571,086,606)	14.2%	(597,075,111)	4.6%
18	Allowances - Physicians	-125,616,873	-149,211,229	18.8%	-142,507,956	-4.5%	-173,323,962	21.6%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
19	Free Care	-9,156,991	-15,046,387	64.3%	-14,638,004	-2.7%	-15,871,091	8.4%	(9,898,039)	-37.6%	(10,472,119)	-28.5%	(10,840,016)	-31.7%	(11,283,396)	14.0%	(11,800,864)	4.6%
20	Bad Debt	-19,832,266	-27,251,330	37.5%	-32,190,892	18.1%	-33,896,689	5.3%	(17,615,611)	-48.0%	(16,638,170)	-42.1%	(19,297,355)	-43.1%	(20,089,804)	14.0%	(21,011,360)	4.6%
21	Net Payer Revenue	758,610,885	865,422,875	18.0%	829,227,683	-8.1%	1,018,247,940	23.7%	1,041,397,288	2.3%	1,101,679,179	53.9%	1,136,658,014	11.8%	1,184,494,458	13.7%	1,238,974,987	4.6%
22	Fixed Prospective Payment & Reserves	0	308,452	#DIV/0!	1,676,012	443.4%	891,852	-46.8%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
23	Total Net Payer Revenue & Fixed Prospective Payment	758,610,885	895,731,327	18.1%	824,903,595	-7.9%	1,019,139,792	23.5%	1,041,397,288	2.2%	1,101,679,179	33.6%	1,136,858,014	11.7%	1,184,494,458	13.7%	1,238,974,987	4.6%
24	Reimbursement Rate - Commercial	64%	66%		63%		65%		66%		66%		66%		66%		66%	
25	Payer Mix - Commercial	58%	59%		58%		61%		63%		63%		63%		63%		63%	
26	Medicaid																	
27	Hospital	392,215,686	430,768,432	9.8%	482,920,289	12.1%	482,709,941	0.0%	618,353,000	28.1%	653,116,435	35.2%	673,979,567	39.6%	698,790,992	13.0%	728,757,713	4.3%
28	Physician	108,611,079	117,647,781	8.5%	121,238,449	2.9%	135,641,475	11.9%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
29	Total Revenue	500,826,765	548,416,212	9.5%	604,158,739	10.1%	618,351,417	2.3%	618,353,000	0.0%	653,116,435	8.1%	673,979,567	9.0%	698,790,992	13.0%	728,757,713	4.3%
30	Allowances - Hospital	-342,532,567	-362,906,249	5.9%	-429,456,897	18.3%	-434,256,541	1.1%	(420,760,121)	-3.1%	(444,464,056)	3.5%	(458,652,636)	5.6%	(475,622,849)	13.0%	(496,161,412)	4.3%
31	Allowances - Physicians	-96,465,514	-101,195,797	4.9%	-107,660,245	6.4%	-120,625,952	12.0%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
32	Free Care	-693,736	-2,902,042	318.3%	-45,801	-98.4%	-3,291,893	7087.4%	(3,900,719)	18.5%	(4,120,442)	8896.5%	(4,254,385)	29.2%	(4,412,589)	13.1%	(4,601,869)	4.3%
33	Bad Debt	-349,176	-938,053	168.6%	-471,362	-49.8%	-739,931	57.0%	(6,942,138)	838.2%	(7,333,520)	1455.8%	(7,856,665)	923.6%	(8,193,722)	13.2%	(8,933,762)	4.3%
34	Graduate Medical Education Payments-Phys.	19,025,166	16,920,388	-0.6%	16,789,197	-11.3%	21,894,022	30.4%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
35	Graduate Medical Education Payments-Hosp	10,974,834	11,079,612	1.0%	13,210,803	19.2%	19,828,178	50.1%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
36	Net Payer Revenue	90,785,772	110,674,071	21.9%	96,524,433	-12.8%	101,159,260	4.8%	186,750,022	84.6%	197,198,417	104.3%	203,498,784	101.2%	210,898,890	12.9%	219,800,710	4.2%
37	Fixed Prospective Payment & Reserves	0	52,597,549	#DIV/0!	60,645,115	15.3%	69,380,671	14.4%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
38	Total Net Payer Revenue & Fixed Prospective Payment	90,785,772	163,271,620	79.8%	157,169,548	-3.7%	170,539,931	8.5%	186,750,022	9.5%	197,198,417	25.5%	203,498,784	19.3%	210,898,890	12.9%	219,800,710	4.2%
39	Reimbursement Rate - Medicaid	18%	30%		26%		28%		30%		30%		30%		30%		30%	
40	Payer Mix - Medicaid	7%	11%		11%		10%		11%		11%		11%		11%		11%	
41	Medicare																	
42	Hospital	1,189,007,237	1,334,788,866	12.3%	1,360,732,571	1.9%	1,507,913,575	10.8%	1,786,360,000	18.5%	1,887,539,815	38.7%	1,946,632,165	29.1%	2,019,198,997	13.0%	2,108,447,867	4.4%
43	Physician	211,504,288	247,888,891	17.2%	228,319,301	-7.9%	278,447,290	22.0%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
44	Total Revenue	1,400,511,525	1,582,677,758	13.0%	1,589,051,872	0.4%	1,786,360,865	12.4%	1,786,360,000	0.0%	1,887,539,815	18.8%	1,946,632,165	9.0%	2,019,198,997	13.0%	2,108,447,867	4.4%
45	Allowances - Hospital	-948,634,948	-1,056,245,768	11.3%	-1,085,287,077	2.7%	-1,238,770,089	14.1%	(1,324,454,566)	6.9%	(1,399,975,233)	29.0%	(1,444,693,863)	16.6%	(1,499,793,063)	13.2%	(1,567,071,618)	4.5%
46	Allowances - Physicians	-170,343,866	-203,930,444	19.7%	-180,602,322	-11.4%	-224,217,997	24.2%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
47	Free Care	-3,357,874	-5,854,927	74.4%	-3,075,994	-47.5%	-5,224,888	69.9%	(11,268,788)	115.7%	(11,908,287)	287.1%	(12,288,201)	135.2%	(12,751,382)	13.2%	(13,315,318)	4.4%
48	Bad Debt	-5,224,888	-10,331,763	97.7%	-2,418,493	-76.6%	-9,974,630	312.4%	(20,055,142)	101.1%	(21,194,247)	776.3%	(21,876,083)	119.3%	(22,704,725)	13.2%	(23,709,136)	4.4%
49	Net Payer Revenue	272,949,848	306,314,857	12.2%	317,667,986	3.7%	307,492,976	-3.2%	430,581,504	40.0%	454,462,048	43.1%	467,774,018	52.1%	483,949,827	12.4%	504,351,784	4.2%
50	Fixed Prospective Payment & Reserves	0	131,974,389	#DIV/0!	125,153,877	-5.2%	138,533,127	10.7%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
51	Total Net Payer Revenue & Fixed Prospective Payment	272,949,848	438,289,246	60.6%	442,821,863	1.0%	446,026,103	0.7%	430,581,504	-3.5%	454,462,048	2.6%	467,774,018	4.9%	483,949,827	12.4%	504,351,784	4.2%
52	Reimbursement Rate - Medicare	19%	26%		26%		25%		24%		24%		24%		24%		24%	
53	Payer Mix - Medicare	21%	29%		31%		27%		26%		26%		26%		26%		26%	
54	Disproportionate Share Payments	11,231,758	11,214,283	-0.2%	8,400,000	-25.1%	23,019,801	174.0%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
55	Total Payer Revenue	2,482,600,216	2,791,335,189	12.4%	2,852,404,632	2.2%	3,170,758,559	11.2%	3,973,778,000	25.3%	4,200,554,240	47.3%	4,337,942,260	36.8%	4,504,944,253	13.4%	4,706,067,903	4.5%
56	Hospital	601,148,188	703,860,927	17.1%	857,830,920	6.5%	803,921,428	22.1%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
57	Physician	3,083,748,404	3,495,196,116	13.3%	3,510,235,552	0.4%	3,973,779,987	13.2%	3,973,778,000	0.0%	4,200,554,240	19.7%	4,337,942,260	9.2%	4,504,944,253	13.4%	4,706,067,903	4.5%
58	Total Revenue	-1,560,360,514	-1,696,112,341	8.7%	-1,819,204,480	7.3%	-2,000,752,654	10.0%	(2,245,368,750)	12.2%	(2,373,547,811)	30.5%	(2,451,681,611)	22.5%	(2,546,502,518)	13.4%	(2,660,308,142)	4.5%
59	Allowances - Hospital	-392,426,353	-454,337,470	15.8%	-430,770,524	-5.2%	-518,167,950	20.3%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
60	Allowances - Physicians	-13,208,602	-23,803,356	80.2%	-17,759,799	-25.4%	-25,068,156	41.2%	(25,067,546)	0.0%	(26,500,848)	49.2%	(27,382,603)	9.2%	(28,447,367)	13.5%	(29,718,061)	4.5%
61	Free Care	-25,406,330	-38,531,146	51.7%	-35,080,747	-9.0%	-44,613,251	27.2%	(44,612,891)	0.0%	(47,165,937)	54.4%	(48,747,229)	9.3%	(50,651,193)	13.5%	(52,914,218)	4.5%
62	Bad Debt	11,231,758	11,214,283	-0.2%	8,400,000	-25.1%	23,019,801	174.0%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
63	Graduate Medical Education Payments-Phys.	19,025,166	16,920,388	-0.6%	16,789,197	-11.3%	21,894,022	30.4%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
64	Graduate Medical Education Payments-Hosp	10,974,834	11,079,612	1.0%	13,210,803	19.2%	19,828,178	50.1%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
65	Net Payer Revenue	1,133,579,363	1,323,626,096	16.8%	1,245,820,002	-5.9%	1,449,919,978	16.4%	1,658,728,814	14.4%	1,753,339,645	40.7%	1,810,130,816	24.8%	1,879,343,175	13.3%	1,963,127,481	4.5%
66	Fixed Prospective Payment & Reserves	174,137,869	184,890,390	6.3%	187,475,003	1.4%	208,805,650	11.4%		-100.0%		-100.0%		-100.0%		-100.0%		-100.0%
67	Total Net Payer Revenue & Fixed Prospective Payment	1,307,716,232	1,508,506,476	15.3%	1,433,295,005	-5.1%	1,658,725,627	16.4%	1,658,728,814	0.0%	1,753,339,645	6.0%	1,810,130,816	3.4%	1,879,343,175	3.3%	1,963,127,481	4.5%
68	Reimbursement Rate - All Payers	42%	43%		41%		42%		42%		42%		42%		42%		42%	

THE UNIVERSITY OF VERMONT MEDICAL CENTER

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Outpatient Surgery Center

PAYER REVENUE REPORT

PROJECT ONLY

	2021 Actual	2022 Budget	% change	2022	% change	2023 Budget	% change	2023 Projected	% change	2024 Projected	% change	2025 Project Yr 1	% change	2026 Project Yr 2	% change	2027 Project Yr 3	% change
Commercial																	
Hospital	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		21,966,341	#DIV/0!	44,918,923	#DIV/0!	51,367,586	14.4%
Physician	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Total Revenue	#DIV/0!			#DIV/0!		#DIV/0!		-	#DIV/0!	-	#DIV/0!	21,966,341	#DIV/0!	44,918,923	#DIV/0!	51,367,586	14.4%
Allowances - Hospital	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(6,120,920)	#DIV/0!	(12,503,057)	#DIV/0!	(14,285,631)	14.3%
Allowances - Physicians	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(235,232)	#DIV/0!	(481,025)	#DIV/0!	(550,082)	14.4%
Free Care	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(134,154)	#DIV/0!	(274,331)	#DIV/0!	(313,714)	14.4%
Bad Debt	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(15,476,035)	#DIV/0!	(15,476,035)	#DIV/0!	(15,476,035)	14.4%
Net Payer Revenue	#DIV/0!			#DIV/0!		#DIV/0!		-	#DIV/0!	-	#DIV/0!	15,476,035	#DIV/0!	31,660,510	#DIV/0!	36,218,159	14.4%
Fixed Prospective Payment & Reserves																	
Total Net Payer Revenue & Fixed Prospective Payment	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		15,476,035	#DIV/0!	31,660,510	#DIV/0!	36,218,159	14.4%
Reimbursement Rate - Commercial	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		70%		70%		71%	
Payer Mix - Commercial	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		61%		61%		62%	
Medicaid																	
Hospital	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		9,300,916	#DIV/0!	18,561,106	#DIV/0!	20,799,477	12.1%
Physician	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Total Revenue	#DIV/0!			#DIV/0!		#DIV/0!		-	#DIV/0!	-	#DIV/0!	9,300,916	#DIV/0!	18,561,106	#DIV/0!	20,799,477	12.1%
Allowances - Hospital	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(6,390,233)	#DIV/0!	(12,786,112)	#DIV/0!	(14,360,099)	12.3%
Allowances - Physicians	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(56,803)	#DIV/0!	(113,357)	#DIV/0!	(127,027)	12.1%
Free Care	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(99,601)	#DIV/0!	(198,766)	#DIV/0!	(222,736)	12.1%
Bad Debt	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(309,143)	#DIV/0!	(624,037)	#DIV/0!	(706,065)	13.1%
Graduate Medical Education Payments-Phys.	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(99,601)	#DIV/0!	(198,766)	#DIV/0!	(222,736)	12.1%
Graduate Medical Education Payments-Hosp	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Net Payer Revenue	#DIV/0!			#DIV/0!		#DIV/0!		-	#DIV/0!	-	#DIV/0!	2,754,279	#DIV/0!	5,462,871	#DIV/0!	6,089,614	11.5%
Fixed Prospective Payment & Reserves																	
Total Net Payer Revenue & Fixed Prospective Payment	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		2,754,279	#DIV/0!	5,462,871	#DIV/0!	6,089,614	11.5%
Reimbursement Rate - Medicaid	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		30%		29%		29%	
Payer Mix - Medicaid	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		11%		11%		10%	
Medicare																	
Hospital	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		28,868,198	#DIV/0!	58,273,609	#DIV/0!	65,933,605	13.1%
Physician	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Total Revenue	#DIV/0!			#DIV/0!		#DIV/0!		-	#DIV/0!	-	#DIV/0!	28,868,198	#DIV/0!	58,273,609	#DIV/0!	65,933,605	13.1%
Allowances - Hospital	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(21,046,075)	#DIV/0!	(42,692,700)	#DIV/0!	(48,501,443)	13.6%
Allowances - Physicians	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(176,305)	#DIV/0!	(355,891)	#DIV/0!	(402,672)	13.1%
Free Care	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(309,143)	#DIV/0!	(624,037)	#DIV/0!	(706,065)	13.1%
Bad Debt	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(7,336,675)	#DIV/0!	(14,600,981)	#DIV/0!	(16,323,424)	11.8%
Net Payer Revenue	#DIV/0!			#DIV/0!		#DIV/0!		-	#DIV/0!	-	#DIV/0!	7,336,675	#DIV/0!	14,600,981	#DIV/0!	16,323,424	11.8%
Fixed Prospective Payment & Reserves																	
Total Net Payer Revenue & Fixed Prospective Payment	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		7,336,675	#DIV/0!	14,600,981	#DIV/0!	16,323,424	11.8%
Reimbursement Rate - Medicare	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		25%		25%		25%	
Payer Mix - Medicare	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		29%		28%		28%	
Disproportionate Share Payments			#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Total Payer Revenue																	
Hospital	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		60,135,455	#DIV/0!	121,753,638	#DIV/0!	138,100,667	13.4%
Physician	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Total Revenue	#DIV/0!			#DIV/0!		#DIV/0!		-	#DIV/0!	-	#DIV/0!	60,135,455	#DIV/0!	121,753,638	#DIV/0!	138,100,667	13.4%
Allowances - Hospital	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(33,557,228)	#DIV/0!	(67,981,869)	#DIV/0!	(77,147,173)	13.5%
Allowances - Physicians	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(367,262)	#DIV/0!	(743,579)	#DIV/0!	(843,413)	13.4%
Free Care	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(643,976)	#DIV/0!	(1,303,829)	#DIV/0!	(1,478,883)	13.4%
Bad Debt	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		(15,476,035)	#DIV/0!	(15,476,035)	#DIV/0!	(15,476,035)	14.4%
Disproportionate Share Payments	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Graduate Medical Education Payments-Phys.	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Graduate Medical Education Payments-Hosp	#DIV/0!			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Net Payer Revenue	#DIV/0!			#DIV/0!		#DIV/0!		-	#DIV/0!	-	#DIV/0!	25,566,989	#DIV/0!	51,724,362	#DIV/0!	58,631,198	13.4%
Fixed Prospective Payment & Reserves																	
Total Net Payer Revenue & Fixed Prospective Payment												25,566,989		51,724,362		58,631,198	
Reimbursement Rate - All Payers	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		43%		42%		42%	

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Outpatient Surgery Center

Note: This table requires no "fill-in" as it is populated automatically
PAYER REVENUE REPORT

WITH PROJECT

Table with columns for years (2021 Actual, 2022 Budget, 2022 % change, 2023 Budget, 2023 % change, 2023 Projected, 2023 % change, 2024 Projected, 2024 % change, 2025 Project Yr 1, 2025 % change, 2026 Project Yr 2, 2026 % change, 2027 Project Yr 3, 2027 % change) and rows for Commercial, Medicaid, and Medicare categories.

The University of Vermont Medical Center

Outpatient Surgery Center

UTILIZATION PROJECTIONS--TABLE 7C

	3	4	5	6	7	8											
	2021	2022		2022		2023		Projected	Projected	Project Yr 1	Project Yr 2	Project Yr 3					
	Actual	Budget	% change	Actual	% change	Budget	% change	2023	% change	2024	% change	2025	% change	2026	% change	2027	% change
Inpatient Utilization																	
Acute Beds (Staffed)	450	450	0.0%	450	0.0%	450	0.0%	450	0.0%	450	0.0%	450	0.0%	450	0.0%	450	0.0%
Acute Admissions	19,886	21,231	6.8%	19,918	-6.2%	21,124	6.1%	21,124	0.0%	21,124	0.0%	21,124	0.0%	21,124	0.0%	21,124	0.0%
Acute Patient Days	124,822	124,288	-0.4%	135,054	8.7%	126,641	-6.2%	126,641	0.0%	126,641	0.0%	126,641	0.0%	126,641	0.0%	126,641	0.0%
Acute Average Length Of Stay	6.30	5.85	-7.0%	6.79	16.0%	6.00	-11.7%	6.00	0.0%	6.00	0.0%	6.00	0.0%	6.00	0.0%	6.00	0.0%
Volume Conversation Factor from the Financial Framework to Table 7 Structure										1%		1%		2%		2%	
										1%		1%		1%		1%	
Outpatient																	
All Outpatient Visits	-	-	#DIV/0!	-	#DIV/0!	644,455	#DIV/0!	644,455	0.0%	650,899	1.0%	657,408	1.0%	670,556	2.0%	683,968	2.0%
Physician Office Visits	602,974	647,412	7.4%	651,123	0.6%	684,609	5.1%	684,609	0.0%	691,455	1.0%	698,369	1.0%	705,353	1.0%	712,406	1.0%
Ancillary																	
All Operating Room (hours)	42,704	47,413	11.0%	41,302	-12.9%	46,469	12.5%	46,469	0.0%	46,933	1.0%	47,403	1.0%	48,351	2.0%	49,318	2.0%
All Operating Room Cases	18,962	20,300	7.1%	19,043	-6.2%	20,800	9.2%	20,800	0.0%	21,008	1.0%	21,218	1.0%	21,642	2.0%	22,075	2.0%
Emergency Room Visits	56,119	57,000	1.6%	63,809	11.9%	62,527	-2.0%	62,527	0.0%	63,152	1.0%	63,784	1.0%	65,059	2.0%	66,360	2.0%
Cat Scan Procedures	56,038	58,869	5.1%	62,658	6.4%	61,681	-1.6%	61,681	0.0%	62,298	1.0%	62,921	1.0%	64,179	2.0%	65,463	2.0%
Magnetic Resonance Image Exams	17,813	21,174	18.9%	21,252	0.4%	22,213	4.5%	22,213	0.0%	22,435	1.0%	22,659	1.0%	23,113	2.0%	23,575	2.0%
Nuclear Medicine Procedures	6,412	7,043	9.8%	6,849	-2.8%	7,180	4.8%	7,180	0.0%	7,252	1.0%	7,324	1.0%	7,471	2.0%	7,620	2.0%
Radiology - Diagnostic Procedures	157,795	182,671	15.8%	179,781	-1.6%	178,834	-0.5%	178,834	0.0%	180,622	1.0%	182,429	1.0%	186,077	2.0%	189,799	2.0%
Laboratory Tests	2,539,159	2,448,931	-3.6%	2,697,060	10.1%	2,424,803	-10.1%	2,424,803	0.0%	2,449,051	1.0%	2,473,541	1.0%	2,523,012	2.0%	2,573,472	2.0%
			#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
			#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Adjusted Statistics																	
Adjusted Admissions	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Adjusted Days	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Outpatient Surgery Center

STAFFING REPORT - TABLE 8

WITHOUT PROJECT

	2021	2022	% change	2022	% change	2023	% change	Projected	% change	Projected	% change	Project Yr 1	% change	Project Yr 2	% change
	Actual	Budget		Budget		Budget		2023		2024		2025		2026	
PHYSICIAN FTEs	628.2	648.3	3.2%	634.5	-2.1%	677.5	6.8%		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!
TRAVELERS	203.6	80.0	-60.7%	392.9	391.1%	228.0	-42.0%		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!
Residents & Fellows	356.9	369.2	3.4%	360.8	-2.3%	364.8	1.1%		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!
MLPs	236.7	260.1	9.9%	242.1	-6.9%	292.2	20.7%		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!
Non-MD FTEs	5,994.9	6,303.8	5.2%	6,031.8	-4.3%	6,410.3	6.3%		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL NON-MD FTEs	6,588.5	6,933.1	5.2%	6,634.6	-4.3%	7,067.3	6.5%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Total FTEs	7,420.2	7,661.4	3.2%	7,662.0	0.0%	7,972.7	4.1%	-	-100.0%	8,000.0	#DIV/0!	7,987.7	-0.2%	7,992.1	0.1%

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Outpatient Surgery Center

STAFFING REPORT - TABLE 8

PROJECT ONLY

	2021 Actual	2022 Budget	% change	2022 Budget	% change	2023 Budget	% change	Projected 2023	% change	Projected 2024	% change	Project Yr 1 2025	% change	Project Yr 2 2026	% change
PHYSICIAN FTEs			#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!		#DIV/0!	2.6	#DIV/0!	5.2	100.0%
TRAVELERS			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Residents & Fellows			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
MLPs			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Non-MD FTEs			#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!		#DIV/0!	36.3	#DIV/0!	72.5	100.0%
TOTAL NON-MD FTEs	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	36.3	#DIV/0!	72.5	100.0%
Total FTEs	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	38.9	#DIV/0!	77.7	100.0%

THE UNIVERSITY OF VERMONT MEDICAL CENTER

Outpatient Surgery Center

Note: This table requires no "fill-in" as it is populated automatically

STAFFING REPORT - TABLE 8

WITH PROJECT

	2021 Actual	2022 Budget	% change	2022 Budget	% change	2023 Budget	% change	Projected 2023	% change	Projected 2024	% change	Project Yr 1 2025	% change	Project Yr 2 2026	% change
PHYSICIAN FTEs	628.2	648.3	3.2%	634.5	-2.1%	677.5	6.8%		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!
TRAVELERS	203.6	80.0	-60.7%	392.9	391.1%	228.0	-42.0%		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!
Residents & Fellows	356.9	369.2	3.4%	360.8	-2.3%	364.8	1.1%		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!
MLPs	236.7	260.1	9.9%	242.1	-6.9%	292.2	20.7%		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!
Non-MD FTEs	5,994.9	6,303.8	5.2%	6,031.8	-4.3%	6,410.3	6.3%		-100.0%		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL NON-MD FTEs	6,588.5	6,933.1	5.2%	6,634.6	-4.3%	7,067.3	6.5%	-	-100.0%	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Total FTEs	7,420.2	7,661.4	3.2%	7,662.0	0.0%	7,972.7	4.1%	-	-100.0%	8,000.0	#DIV/0!	8,026.6	0.3%	8,069.8	0.5%