

# Elderly Services, Inc.

## Project Independence Adult Day Care

Aging Education Center • Eldercare Counseling • Family Caregiver Support  
Member Agency, United Way of Addison County

Green Mountain Care Board  
1 National Life – Davis 3  
Montpelier, VT 05633

April 18, 2024

Dear Green Mountain Care Board:

I am writing to request a jurisdictional determination for the following infrastructure project.

Elderly Services, Inc., located in Middlebury, Vermont, is a non-profit organization that has provided adult day services for over 40 years through our program Project Independence. We serve frail elders and younger people living with dementia and disability as well as their caregivers residing in Addison and northern Rutland counties.

Specifically, we provide:

| Services   | Provided by               | FTE  | On or off site                |
|--|---------------------------|------|-------------------------------|
| Medical/Nursing Support<br>(oversight of physical care needs while at adult day, care coordination, health assessment, medication administration, support for oxygen, diabetes, special diets and dementia care) | RN                        | 1.25 | On site                       |
| Social Work/ Psychosocial Support<br>(counseling, caregiver support, care management, resource networking, community education, advocacy)  | BSW/MSW/LICSW             | 2.5  | On site                       |
| Transportation to and from our center  | Eldercare drivers         | 4    | On site                       |
| Therapeutic activities & personal care   | Activity leader/caregiver | 16   | On site                       |
| Zoom activities  | Activity leader           | .25  | On site / remote participants |
| Hot meals  | Cooks                     | 3    | On site                       |

The purpose of our infrastructure project is to upgrade a twenty-year old building by:

- increasing insulation and decreasing leakage in the building envelope;
- replacing our aging HVAC system with energy-efficient heat pumps;
- adding solar panels to our roofs to reduce electric usage.

The Harry & Jeanette Weinberg Center  
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These changes will increase the comfort level of our frail elders by improving air quality; increase the stability of our program (no need to shut down when the chiller breaks); and reduce our operating expenses so more money can be allocated to hiring staff. Our services will not change as a result of this project.

Our fiscal year 1 runs July 1, 2023 through June 30, 2024. The projected annual capitalized expense and the total annual operating expense are as follows. Capitalized expenses in year 1 are projected to be \$750,000; in year 2 are \$2,250,000; and in year 3 are \$125,000. Our annual operating expenses are projected to be \$2,400,000 in year 1; \$2,475,000 in year two; and \$2,550,000 in year 3.

Thank you for your consideration.

Sincerely,



Kristin Bolton  
Executive Director