

Exhibit 9. Payer and Case Mix

	FY21	FY22	FY23	FY24
	Actual	Actual	YTD Actual (Oct to Mar)	Budget
Case Mix Index	1.020	1.018	1.102	1.102
Gross Patient Service Revenue	123,810,118	119,901,394	64,099,917	131,202,671
Traditional Medicare	62,572,056	41,606,314	20,700,599	41,865,240
Medicare Advantage	-	19,321,765	10,660,790	21,727,635
Medicaid	20,727,211	21,716,223	10,880,626	22,080,488
Commercial	37,165,060	33,511,484	20,366,838	42,460,782
All other	3,345,791	3,745,608	1,491,064	3,068,526
Net Patient Service Revenue and Fixed Prospective Payments	59,059,882	58,680,936	29,607,583	64,473,185
Traditional Medicare	26,657,755	18,014,641	8,147,708	17,635,192
Medicare Advantage	-	10,102,832	4,974,840	10,069,010
Medicaid	6,336,428	6,440,198	2,509,912	5,111,147
Commercial	26,273,221	23,524,604	13,863,330	32,055,257
Bad Debt	(1,808,287)	(1,614,396)	(582,939)	(1,681,971)
Free Care	(534,862)	(434,582)	(188,511)	(487,315)
Disproportionate Share Hospital	519,968	303,401	225,697	404,419
All other	1,615,659	2,344,238	657,546	1,367,446

Exhibit 11. Staffing Summary

	Actual FY21 to FY22	YTD Actual (Oct to Mar) FY22 to FY23	Budget FY22 to FY24
Total salaries	\$ (2,220,960.02)	\$ 1,722,083.56	\$ 1,910,417.08
% administrative and general	\$ (1,663,200.77)	\$ 985,332.92	\$ (2,038,767.78)
% clinical	\$ (557,759.25)	\$ 736,750.64	\$ 3,949,184.86
Total FTEs	(43.11)	25.12	(24.26)
% administrative and general	(34.84)	18.36	(38.44)
% clinical	(8.27)	6.76	14.18
Total contract labor expense	\$ 2,044,702.12	\$ 242,456.92	\$ 1,469,408.33
% administrative and general	\$ 209,644.85	\$ 186,191.19	\$ 76,000.00
% clinical	\$ 1,835,057.27	\$ 56,265.73	\$ 1,393,408.33
Median hourly rate			
Traveling nurse	\$ 46.00	\$ (10.00)	\$ 16.90
Physician locum	\$ 15.27	\$ 33.56	\$ 41.20
A&G Staff	\$ 180.00	\$ -	\$ 25.00
Other:	\$ -	\$ -	\$ -
Other:	\$ -	\$ -	\$ -

Definitions for administrative and general versus clinical employment should reflect those in Part 2 of the Medicare Provider Reimbursement Manual.