

Exhibit 9. Payer and Case Mix

	FY21	FY22	FY23	FY24
	Actual	Actual	Projected	Budget
Case Mix Index	0.000	0.000	0.000	0.000
Gross Patient Service Revenue	89,016,976	104,115,747	147,340,418	\$156,404,103
Traditional Medicare	22,802,765	24,261,903	37,368,211	33,867,030
Medicare Advantage	2,590,616	3,544,679	5,906,955	7,406,518
Medicaid	43,158,058	52,350,249	74,920,641	79,636,600
Commercial	16,274,335	19,093,566	24,356,666	30,539,938
All other	4,191,202	4,865,350	4,787,945	4,954,017
Net Patient Service Revenue and Fixed Prospective	42,432,345	60,582,194	91,363,008	97,379,571
Traditional Medicare	3,296,877	4,148,447	6,998,588	16,594,845
Medicare Advantage	602,268	808,019	1,318,359	4,295,780
Medicaid	30,824,991	47,752,696	71,225,937	71,672,940
Commercial	5,948,650	5,880,139	9,049,473	15,575,368
Bad Debt	1,143,709	1,295,381	1,800,923	3,128,082
Free Care	615,650	697,513	969,728	1,094,828
Disproportionate Share Hospital	0	0	0	0
All other	0	0	0	0

* A Majority of the revenue for the Retreat is Per Diem and not DRG for Acute Care Hospitals

Exhibit 10. Utilization and Rate Assumptions

	RATE: Estimated revenue change due to changes in reimbursement rates change			UTILIZATION: Estimated revenue change due to volume, service mix, intensity, etc.			PAYER MIX: Estimated revenue change due to market shifts among or between payer types			
	Actual	YTD	Budget	Actual	YTD	Budget	Actual	YTD	Budget	
	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	
TOTAL	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	6,180,386	2,827,517	3,049,874	8,918,384	40,397,155	36,421,944	0	0	0
	Traditional Medicare	29,183	498,040	449,768	1,429,955	12,608,270	7,440,900	0	0	0
	Medicare Advantage	19,081	47,246	108,761	934,981	2,315,031	2,610,268	0	0	0
	Medicaid	6,075,737	2,176,969	2,198,015	4,399,672	19,540,916	18,070,736	0	655,901	2,321,333
	Commerical	56,385	105,262	293,329	2,762,847	5,157,836	7,039,899	0	0	0
	All other	0	0	0	-609,071	119,200	-1,061,193	0	0	0
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	9,311,499	2,310,478	3,461,644	8,838,350	28,470,336	34,817,432	0	0	0
	Traditional Medicare	17,031	108,305	394,922	834,539	2,741,836	6,533,532	0	0	0
	Medicare Advantage	4,115	10,207	176,665	201,637	500,132	4,239,970	0	0	0
	Medicaid	9,291,723	2,128,579	2,748,142	8,230,465	19,117,802	18,440,494	0	563,827	3,253,622
	Commerical	-1,370	63,387	141,915	-67,140	3,105,948	3,405,954	0	0	0
	All other	0	0	0	-361,127	2,440,789	-1,056,141	0	0	0
INPATIENT	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	5,924,330	2,492,145	2,406,504	5,522,447	34,194,354	28,583,767	0	0	0
	Traditional Medicare	38,243	421,059	439,159	1,873,893	10,659,431	7,265,378	0	0	0
	Medicare Advantage	15,851	39,498	92,575	776,695	1,935,413	2,221,792	0	0	0
	Medicaid	5,885,619	1,966,637	1,755,822	4,262,000	17,639,101	14,124,173	0	606,363	2,165,454
	Commerical	-15,383	64,950	118,948	-753,758	3,182,561	2,854,760	0	0	0
	All other	0	0	0	-636,381	171,484	-47,790	0	0	0
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	8,059,028	1,914,671	3,404,803	5,548,993	21,163,535	39,368,087	0	0	0
	Traditional Medicare	10,667	90,595	405,281	522,678	2,293,476	6,704,910	0	0	0
	Medicare Advantage	3,495	9,121	177,643	171,241	446,936	4,263,432	0	0	0
	Medicaid	8,059,177	1,769,794	2,667,736	5,835,955	15,873,580	21,459,783	0	545,671	3,290,116
	Commerical	-14,310	45,161	154,144	-701,203	2,212,911	3,699,448	0	0	0
	All other	0	0	0	-279,485	-208,954	-49,623	0	0	0
OUTPATIENT	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	-857,856	82,406	400,103	718,911	1,392,148	8,883,097	0	0	0
	Traditional Medicare	-9,931	-5,380	-57,307	-486,628	-136,208	-948,077	0	0	0
	Medicare Advantage	-1,034	1,746	5,695	-50,684	85,543	136,688	0	0	0
	Medicaid	-884,438	68,278	274,957	-640,455	633,446	2,550,913	0	0	0
	Commerical	37,547	17,763	176,758	1,839,797	870,383	4,242,181	0	0	0
	All other	0	0	0	56,882	-61,015	-958,261	0	0	0
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	952,236	302,112	-76,128	1,249,063	3,431,130	-818,445	0	0	0
	Traditional Medicare	4,456	7,584	-2,726	218,367	192,006	-45,100	0	0	0
	Medicare Advantage	-230	216	-103	-11,279	10,579	-2,483	0	0	0
	Medicaid	938,400	282,733	-67,749	679,531	2,623,051	-628,545	0	0	0
	Commerical	9,610	11,579	-5,549	470,886	567,366	-133,180	0	0	0
	All other	0	0	0	-108,612	38,042	-9,116	0	0	0
PROFESSIONAL	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	425,494	266,626	212,716	2,624,448	4,735,281	-1,135,014	0	0	0
	Traditional Medicare	871	82,362	67,916	42,690	2,085,047	1,123,599	0	0	0
	Medicare Advantage	4,265	6,002	10,491	208,971	294,075	251,788	0	0	0
	Medicaid	377,657	160,669	126,392	273,476	1,441,065	1,016,724	0	49,538	155,879
	Commerical	42,701	17,594	7,917	2,092,340	862,119	190,001	0	0	0
	All other	0	0	0	6,972	3,437	-13,352	0	0	0
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	252,217	76,528	-44,778	540,463	1,267,800	-630,768	0	0	0
	Traditional Medicare	1,908	10,126	-7,633	93,493	256,355	-126,278	0	0	0
	Medicare Advantage	851	870	-874	41,675	42,617	-20,979	0	0	0
	Medicaid	246,128	58,885	-29,591	178,231	528,152	-238,034	0	18,156	-36,494
	Commerical	3,330	6,646	-6,680	163,177	325,671	-160,315	0	0	0
	All other	0	0	0	63,887	96,850	-48,669	0	0	0
OTHER / Residential	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	688,419	-13,660	30,550	52,578	75,372	90,094	0	0	0
	Traditional Medicare	0	0	0	0	0	0	0	0	0
	Medicare Advantage	0	0	0	0	0	0	0	0	0
	Medicaid	696,899	-18,614	40,844	504,651	-172,696	378,926	0	0	0
	Commerical	-8,480	4,955	-10,293	-415,531	242,774	-247,042	0	0	0
	All other	0	0	0	-36,543	5,294	-41,790	0	0	0
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	48,018	17,167	177,747	1,499,831	2,607,871	-3,101,442	0	0	0
	Traditional Medicare	0	0	0	0	0	0	0	0	0
	Medicare Advantage	0	0	0	0	0	0	0	0	0
	Medicaid	48,018	17,167	177,747	1,536,748	93,019	-2,152,709	0	0	0
	Commerical	0	0	0	0	0	0	0	0	0
	All other	0	0	0	-36,917	2,514,851	-948,734	0	0	0

Exhibit 11. Staffing Summary

	Actual FY 2021	Actual FY 2022	Actual FY21 to FY22	YTD 2022	2023 Forecasted	YTD Actual FY22 to FY23	Budget 2022	Budget 2024	Budget FY22 to FY24
Total salaries	\$29,237,205	\$31,233,784	\$1,996,579	\$31,233,784	\$34,014,127	\$2,780,343	\$43,515,756	\$35,714,833	-\$7,800,923
% administrative and general	\$4,477,807	\$5,846,834	\$1,369,027	\$5,846,834	\$6,462,684	\$615,851	\$7,544,738	\$9,152,327	\$1,607,589
% clinical	\$24,759,398	\$25,386,950	\$627,552	\$25,386,950	\$27,551,443	\$2,164,492	\$35,971,018	\$26,562,506	-\$9,408,512
Total FTEs	385.5	425.0	39.5	425.0	502.0	77.0	412.2	539.8	127.6
% administrative and general	86.7	95.4	8.7	95.4	110.44	15.0	83.0	106.9	23.9
% clinical	298.8	329.6	30.8	329.6	391.6	0.0	329.2	432.9	103.7
Total contract labor expense	\$6,652,353	\$17,083,883	\$10,431,530	\$17,083,883	\$29,444,444	\$12,360,561	\$8,462,601	\$29,832,146	\$21,369,545
% administrative and general	\$180,143	\$353,032	\$172,889	\$353,032	\$197,235	-\$155,797	\$0	\$144,000	\$144,000
% clinical	\$6,472,210	\$16,730,851	\$10,258,641	\$16,730,851	\$29,247,209	\$12,516,358	\$8,462,601	\$29,688,146	\$21,225,545
Median hourly rate									
Traveling nurse	\$128	\$122	-\$6	\$145	\$130	-\$15	\$154	\$130	-\$24
Physician locum	\$208	\$262	\$54	\$275	\$280	\$5	\$380	\$375	-\$5
Other: LMSW	\$117	\$117	\$0	\$115	\$118	\$3	\$115	\$120	\$5
Other: BHT	\$96	\$89	-\$7	\$80	\$80	\$0	\$106	\$85	-\$21
Other:									

Definitions for administrative and general versus clinical employment should reflect those in Part 2 of the Medicare Provider Reimbursement Manual.