

GREEN MOUNTAIN CARE BOARD (GMCB)
GMCB Board Meeting Minutes
Wednesday, October 30, 2019
1:00 pm

Attendance

Kevin J. Mullin, Chair
Susan J. Barrett, JD, Executive Director
Michael Barber, General Counsel
Robin Lunge, JD, MHCDS
Maureen Usifer (*via phone*)
Jessica Holmes, PhD
Tom Pelham

Executive Director's Report

Chair Kevin Mullin called the meeting to order at approximately 1:00 pm. Susan Barrett announced that the GMCB had a traveling board meeting at Northwestern Medical Center in Saint Albans on Wednesday, October 16, 2019 and discussed the hospital's participation in the All-Payer Accountable Care Organization (ACO) model. The schedule for the November 2019 board meetings is posted [here](#) on the GMCB website. The special comment period on OneCare Vermont, LLC's 2020 ACO budget submission is posted [here](#) on the GMCB website. It opened on October 1, 2019 and ends on November 12, 2019, though the GMCB is always accepting public comment.

Minutes

The Board voted (4-0-1) to approve the minutes from October 16, 2019. Board Member Maureen Usifer was not present at the time of the vote.

GMCB Introduction to the ACO Regulatory Process

Alena Berube, Director of Value Based Programs & ACO Regulation, GMCB
Melissa Miles, Deputy Director of Value Based Programs & ACO Regulation, GMCB

Chair Kevin Mullin introduced the meeting and asked all presenters to avoid using acronyms and to use understandable language. Chair Kevin Mullin welcomed Representative Theresa Wood and Representative Mary Hooper to the meeting.

Alena Berube introduced herself and Melissa Miles. Melissa Miles gave background on the All-Payer ACO model signed in 2016 and explained the organization of the model. In the model, the State of Vermont is responsible for limiting cost growth, ensuring alignment across payers, and performing on twenty quality measures categorized under three population health goals. Alena Berube discussed the levers that the GMCB controls that can assist Vermont in achieving the All-Payer ACO model goals. ACO oversight by the GMCB includes a one-time certification of an ACO, and after certification a yearly eligibility verification and a yearly budget review. Alena

Berube reviewed the highlights of the FY19 ACO budget order and the timeline for the FY20 ACO oversight. Board Member Robin Lunge asked the presenters to explain further to the audience why the review done by the GMCB in March is after the budget order is issued in January. Alena Berube explained that the attribution numbers of the population being served by OneCare Vermont are not final until March. The presentation can be seen [here](#) on the GMCB website.

Chair Kevin Mullin welcomed Representative Lori Houghton and Representative Annmarie Christensen to the meeting.

OneCare Vermont 2020 Budget and 2018 Results Hearing

Vicki Loner, CEO, OneCare Vermont

Sara Barry, COO, OneCare Vermont

Tom Borys, Director, ACO Finance and Analysis, OneCare Vermont

Vicki Loner explained a high level of OneCare Vermont's 2020 budget, \$19 million of which is operating costs, \$43 million is network investment payments, and \$1.363 billion is existing healthcare spending in Vermont. OneCare Vermont is an Accountable Care Organization (ACO) and a vehicle to implement the All-Payer ACO Model (an agreement between the State of Vermont and the Center for Medicare & Medicaid Services which is a federal agency). Vicki Loner reviewed OneCare Vermont's growth since 2017 and the value of OneCare VT which includes care coordination, enhancing primary care, data informed care, smarter care, and value-based payments.

Tom Borys presented the 2018 results and the contracted and actual total cost of care for each payer. Sara Barry discussed OneCare Vermont's network quality measure performance for 2018.

Tom Borys presented the ACO programs budget, OneCare Vermont's accountability, existing program updates and potential new programs, attribution growth, combined total cost of care growth, and total risk. Tom Borys then presented the 2020 OneCare Vermont budget, the budget building process, population health management areas and recipients, operating expenses by function, economies of scale for the operating budget, the investments and expense summary, the healthcare reform and health information technology (HIT) breakdown, and the full OneCare budget summary. Vicki Loner explained the challenges that face OneCare Vermont.

Sara Barry presented the population health management and gave examples of improvement from connecting patients to primary care in the Brattleboro health service area, in the Berlin health service area, and with network emergency department utilization. Sara Barry reviewed how advanced analytics accelerate healthcare reform, the highlights of OneCare Vermont's strategies to address the All-Payer ACO model population health goals, the impacts of care coordination, advancing the care coordination payment model in 2020, and the key enhancements anticipated in 2020.

Vicki Loner discussed what the 2020 budget plan supports. The presentation can be seen [here](#) on the GMCB website. The Board Members asked questions and had discussions with the presenters. The Health Care Advocate asked questions and had discussions with the presenters.

Public Comment

Susan Aranoff
Walter Carpenter

Old Business

None

New Business

None

Adjourn

The Board voted (5-0) to adjourn at approximately 4:45 pm.