

GREEN MOUNTAIN CARE BOARD (GMCB)  
GMCB Board Meeting Minutes  
Wednesday, December 9, 2020  
1:00 pm

**Attendance**

Kevin J. Mullin, Chair (*via Microsoft Teams*)  
Susan J. Barrett, JD, Executive Director (*via Microsoft Teams*)  
Michael Barber, General Counsel (*via Microsoft Teams*)  
Robin Lunge, JD, MHCDS (*via Microsoft Teams*)  
Maureen Usifer (*via Microsoft Teams*)  
Jessica Holmes, PhD (*via Microsoft Teams*)  
Tom Pelham (*via Microsoft Teams*)

**Executive Director's Report**

Chair Mullin called the meeting to order at approximately 1:00 pm. Susan Barrett announced an agenda item was added to the December 16, 2020 Board Meeting at 10:00 am: New England States' All-Payer Report on Primary Care Payments. [Please check the December Board Meeting schedule here on the GMCB website for updates.](#) The special comment period on the FY 2021 OneCare Vermont Budget Submission is open until December 21, 2020.

**Minutes**

The Board voted (5-0) to approve the minutes from December 2, 2020.

**Accountable Care Organization Oversight: FY 2021 Staff Analysis and Preliminary Recommendations**

Alena Berube, Director of Health Systems Policy, GMCB  
Marisa Melamed, Associate Director of Health Care Policy, GMCB  
Michele Degree, Health Policy Advisor, GMCB  
Sarah Tewksbury, Health Policy Analyst, GMCB

Alena Berube presented the agenda, acronym list for reference, GMCB oversight of ACO certification and budget in statute, and the FY21 ACO oversight timeline. Marisa Melamed presented the FY21 certification eligibility verification process, the certification criteria, the staff conclusions for each criterion, monitoring and reporting, and next steps. The certification criteria included legal governing body, leadership & management, solvency & financial risk, provider network, population health management & care coordination, performance evaluation & improvement, patient protections & support, provider payment, health information technology, mental health access, payment parity, and addressing childhood adversity.

Marisa Melamed reviewed what the Board will consider in approving the ACO's budget. Sarah Tewksbury reviewed the public comment received regarding OneCare Vermont's (OCV) FY21

budget as of December 8, 2020. Alena Berube presented the budget review categories and the staff recommendations process, the budget summary components, and the budget components by attributed life (PMPY). The budget summary components included OCV's projected and budgeted attribution and total revenue, revenue (2018-2021), and expenses.

Sarah Tewksbury presented the provider network 2020-2021 changes, the network list, the GMCB staff's recommendation regarding the provider network, a disclaimer on the payer programs that all payer contracts are still under negotiation, the All-Payer Model (APM) alignment of OCV's payer programs, and the requirements for scale target ACO initiatives under the APM. Michele Degree reviewed the APM scale performance, including the All-Payer scale and Medicare scale.

Marisa Melamed reviewed OCV's model of care, the ACO population health and care model review criteria, a framework on how to think about the population health budget, the 2021 changes to population health programs, OCV's population health management (PHM) and payment reform investments, the growth and composition of the investments, and the GMCB staff's recommendations.

Alena Berube discussed the background of OCV's risk model, the 2021 risk bearing entities, OCV's modifications to the risk model, shifting from the Health Service Area (HSA) to the Network model of risk, the incentives for providers, and the GMCB staff's recommendations. Alena Berube discussed the Fixed Prospective Payments (FPP) of the ACO, the 2021 budgeted FPP for hospitals, potential targets for FPP as a state, OCV's administrative expenses, variance analyses of expenses, OCV's salaries and benefits, human capital investment, and the GMCB staff's recommendation. Alena Berube reviewed the retained earnings, the potential benefits of US GAAP based submissions, OCV's administrative expenses and uncertainties, and the GMCB's staff recommendations for each. Alena Berube discussed budgeted trend rates and Total Cost of Care (TCOC).

Michele Degree reviewed OCV's quality performance in the APM, the quality performance measurements, and the next steps. Alena Berube discussed the regulatory integration of ACO oversight, the GMCB staff's recommendation for OCV to submit a strategic plan to the Board, and the APM, the components of the Agency of Human Service's APM Implementation Improvement Plan, and next steps. [The presentation can be seen here on the GMCB website.](#)

Board Member Robin Lunge gave historical context of the SASH and Blueprint for Health programs. The Board Members had a discussion and posted questions to the staff about the recommendation to level fund OCV's 2021 administrative budget to 2019 actuals, how the risk model will be administered, the intent of reserves, the FPP target and capacity, the benchmark plan, concern about the decline in the population management health spend, a possible executive session to discuss proprietary information in the risk model regarding the alignment of payer programs, allocated funding, incentives for providers, CPR funding, differentiating population health and community care initiatives from administrative costs, the need to quantify savings from specific programs, and the importance of the SASH and Blueprint for Health programs. Chair Mullin asked the GMCB staff to reach out to OCV about answering the Board's questions raised in the meeting in writing or at a Board Meeting with a possible executive session.

**Public Comment**

None

**Old Business**

None

**New Business**

None

**Adjourn**

The Board voted (5-0) to adjourn at approximately 3:20 pm.