## **North Country Hospital**

## Fiscal Year 2024 YTD Summary

Year to Date Submission (January 2024 through March 2024)

North Country Hospital																					
Fiscal Year 2024 YTD Summary																					
Tiscar rear 2024 TTD Summary										9	Submission (January	2024 through Marc	1 2024)		Submission (January 2024 through March 2024)						
INCOME STATEMENT	2022 A	2023 B	2023 A	2024 B	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 B YTD	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 YTD	2024 PROJ	2024 B- 2024 A YTD	2023 A-2024 F
Revenues																					
Gross Patient Care Revenue	\$217,184,670	\$247,130,627	\$262,370,533	\$271,004,219	\$22,583,685	\$22,583,685	\$22,583,685	\$22,583,685	\$22,583,685	\$22,583,685	\$135,502,110	\$24,426,619	\$22,464,253	\$23,942,990	\$25,644,258	\$23,882,659	\$23,597,637	\$143,958,416	\$287,916,832	6.2%	9.7%
Disproportionate Share Payments	\$1,368,531	\$721,654	\$691,294	\$597,808	\$49,817	\$49,817	\$49,817	\$49,817	\$49,817	\$49,817	\$298,904	\$60,205	\$49,768	\$39,182	\$49,768	\$49,768	\$49,768	\$298,459	\$596,918	-0.1%	-13.7%
Graduate Medical Education (UVMMC only)	\$0	\$n	\$0	ŚO	\$0	\$0	\$0	\$0	\$n	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	+,	#DIV/0!	#DIV/0!
Bad Debt	-\$8,423,290	-\$2,295,328	-\$2,046,165	-\$2,303,536	-\$191,961	-\$191,961	-\$191,961	-\$191,961	-\$191,961	-\$191,961	-\$1,151,768	-\$410,933	-\$432,101	\$159,610	-\$208,264	-\$497,897	-\$649,293	-\$2,038,878	-\$4,077,756	77.0%	99.3%
Free Care	-\$1,634,478	-\$2,075,056	-\$1,071,824	-\$2,710,042	-\$225,837	-\$225,837	-\$225,837	-\$225,837	-\$225,837	-\$225,837	-\$1,355,021	-\$38,947	-\$92,812	-\$394,841	-\$87,598	-\$139,004	-\$205,780	-\$958,982	-\$1,917,964	-29.2%	78.9%
Deductions from Revenue	-\$135,999,986	-\$155,925,124	-\$176,347,384	-\$172,184,659	-\$14,348,722	-\$14,348,722	-\$14,348,722	-\$14,348,722	-\$14,348,722	-\$14,348,722	-\$86,092,330	-\$16,864,244	-\$14,649,091	-\$15,836,015	-\$17,752,906	-\$15,552,268	-\$14,804,188	-\$95,458,712	-\$190,917,424	10.9%	8.3%
Net Patient Care Revenue	\$72,495,447	\$87,556,773	\$83,596,454	\$94,403,790	\$7,866,983	\$7,866,983	\$7,866,983	\$7,866,983	\$7,866,983	\$7,866,983	\$47,201,895	\$7,172,700	\$7,340,017	\$7,910,926	\$7,645,258	\$7,743,258	\$7,988,144	\$45,800,303	\$91,600,606	-3.0%	9.6%
Fixed Prospective Payments	\$10,573,280	\$10,367,692	\$10,282,276	\$9,015,460	\$751,288	\$751,288	\$751,288	\$751,288	\$751,288	\$751,288	\$4,507,730	\$827,690	\$701,532	\$918,963	\$753,021	\$859,234	\$842,056	\$4,902,496	\$9,804,992	8.8%	-4.6%
Reserves	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!
Other Reform Payments	\$2,641,735	\$929,683	\$1,347,346	\$502,533	\$41,878	\$41,878	\$41,878	\$41,878	\$41,878	\$41,878	\$251,267	\$58,069	\$48,139	\$41,814	\$38,317	\$49,094	\$60,050	\$295,483	\$590,966	17.6%	-56.1%
Fixed Prospective Payments and Reserves Net Patient Care Rev & Fixed Payments &	\$13,215,015	\$11,297,375	\$11,629,622	\$9,517,993	\$793,166	\$793,166	\$793,166	\$793,166	\$793,166	\$793,166	\$4,758,997	\$885,759	\$749,671	\$960,777	\$791,338	\$908,328	\$902,106	\$5,197,979	\$10,395,958		-10.6%
Reserves	\$85,710,462	\$98.854.148	\$95,226,076	\$103,921,783	\$8.660.149	\$8,660,149	\$8.660.149	\$8,660,149	\$8,660,149	\$8.660.149	\$51,960,892	\$8.058.459	\$8,089,688	\$8.871.703	\$8,436,596	\$8,651,586	\$8.890.250	\$50,998,282	\$101,996,564	-1.9%	7.1%
340B Retail Pharmacy Programs	\$2,691,117	\$3,748,824	\$2,066,053	\$2,423,909	\$201,992	\$201,992	\$201,992	\$201,992	\$201,992	\$201,992	\$1,211,955	\$192,645	\$212,175	\$73,520	\$129,326	\$140,704	\$98,526	\$846,896	\$1,693,792	-30.1%	-18.0%
COVID-19 Stimulus and Other Grant Funding	\$2,051,117	\$3,740,024 \$0	\$2,000,033 \$0	\$2,423,303	\$201,552 \$0	\$201,552	3201,332 \$0	\$201,992	\$201,332	\$201,552 \$0	\$1,211,533 \$0	\$152,043	\$212,173	\$73,320 \$0	\$125,320	\$140,704	\$50,320 \$0	\$040,050	\$1,053,752	#DIV/0!	#DIV/0!
Specialty Pharmacy	\$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	#DIV/0!	#DIV/0!
Outpatient Pharmacy Revenue	\$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0 \$0	#DIV/0!	#DIV/0!
Cafeteria & Parking	\$226,870	\$224,329	\$263,218	\$251,173	\$20,931	\$20,931	\$20,931	\$20,931	\$20,931	\$20,931	\$125,587	\$24,866	\$23,760	\$19,714	\$22,146	\$18,674	\$20,956	\$130,116	\$260,232	3.6%	-1.1%
Grant Income	\$474,755	\$97.917	\$517,494	\$104,000	\$8,667	\$8,667	\$8,667	\$8,667	\$8,667	\$8,667	\$52,000	\$8,927	\$9,322	\$8,333	\$8,623	\$38,893	\$34,853	\$108,951	\$217,902	109.5%	-57.9%
Reference Lab Revenue	\$0	\$0	ŚO	\$0	\$0	ŚO	\$0	ŚO	\$0	\$0	\$0	ŚO	ŚO	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!
Meaningful Use	ŚO	\$0	ŚO	ŚO	ŚO	ŚO	\$0	ŚO	\$0	\$0	\$0	ŚO	ŚO	\$0	\$0	\$0	\$0	ŚO	ŚO	#DIV/0!	#DIV/0!
Other	\$1,910,437	\$1,923,732	\$1,149,214	\$1,888,347	\$157,362	\$157,362	\$157,362	\$157,362	\$157,362	\$157,362	\$944,174	\$228,591	\$202,262	\$157,291	\$157,639	\$253,569	\$224,419	\$1,223,771	\$2,447,542	29.6%	113.0%
Other Operating Revenue	\$5,303,179	\$5,994,802	\$3,995,979	\$4,667,429	\$388,952	\$388,952	\$388,952	\$388,952	\$388,952	\$388,952	\$2,333,715	\$455,029	\$447,519	\$258,858	\$317,734	\$451,840	\$378,754	\$2,309,734	\$4,619,468	-1.0%	15.6%
Total Operating Revenue	\$91,013,641	\$104,848,950	\$99,222,055	\$108,589,212	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$54,294,606	\$8,513,488	\$8,537,207	\$9,130,561	\$8,754,330	\$9,103,426	\$9,269,004	\$53,308,016	\$106,616,032	-1.8%	7.5%
Operating Expenses																					
Salaries Non MD, Fringe Benefits Non MD,																					
Physician Fees & Salaries, Fringe Benefits MD	\$56,964,706	\$62,603,764	\$63,534,237	\$66,724,548	\$5,560,379	\$5,560,379	\$5,560,379	\$5,560,379	\$5,560,379	\$5,560,379	\$33,362,274	\$5,460,729	\$5,355,632	\$5,766,059	\$5,913,226	\$5,438,951	\$5,415,046	\$33,349,643	\$66,699,286	-0.0%	5.0%
Health Care Provider Tax	\$5,419,128	\$5,174,327	\$5,084,502	\$5,572,174	\$464,348	\$464,348	\$464,348	\$464,348	\$464,348	\$464,348	\$2,786,087	\$464,348	\$464,348	\$464,348	\$464,348	\$464,348	\$464,348	\$2,786,088	\$5,572,176	0.0%	9.6%
Depreciation Amortization	\$3,541,031	\$3,810,349	\$3,403,684	\$3,474,504	\$289,542	\$289,542	\$289,542	\$289,542	\$289,542	\$289,542	\$1,737,252	\$265,160	\$258,479	\$266,991	\$261,986	\$248,564	\$265,224	\$1,566,404	\$3,132,808	-9.8%	-8.0%
Interest - Short Term, Interest - Long Term	\$469,224	\$475,746	\$832,926	\$882,138	\$73,512	\$73,512	\$73,512	\$73,512	\$73,512	\$73,512	\$441,069	\$69,456	\$102,476	\$71,009	\$37,917	\$69,532	\$65,986	\$416,376	\$832,752	-5.6%	-0.0%
ACO Dues	\$678,522	\$651,834	\$769,421	\$799,235	\$66,603	\$66,603	\$66,603	\$66,603	\$66,603	\$66,603	\$399,618	\$66,603	\$75,226	\$75,271	\$44,676	\$44,676	\$44,676	\$351,128	\$702,256	-12.1%	-8.7%
Medical/Surgical Drugs and Supplies	\$0	\$0	\$0	\$9,304,883	\$775,407	\$775,407	\$775,407	\$775,407	\$775,407	\$775,407	\$4,652,442	\$790,985	\$845,072	\$750,018	\$563,094	\$757,030	\$789,316	\$4,495,515	\$8,991,030	-3.4%	#DIV/0!
Pharmaceuticals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!
Other Purchased Services - Consulting	\$0	\$0	\$0	\$138,660	\$11,555	\$11,555	\$11,555	\$11,555	\$11,555	\$11,555	\$69,330	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-100.0%	#DIV/0!
Other Purchased Services -Travelers	\$8,350,331	\$0	\$7,039,509	\$2,976,084	\$248,007	\$248,007	\$248,007	\$248,007	\$248,007	\$248,007	\$1,488,042	\$449,494	\$366,389	\$345,625	\$321,710	\$274,102	\$395,831	\$2,153,151	\$4,306,302	44.7%	-38.8%
Other Operating Expenses	\$24,973,920	\$30,037,706	\$27,345,853	\$18,716,989	\$1,559,749	\$1,559,749	\$1,559,749	\$1,559,749	\$1,559,749	\$1,559,749	\$9,358,495	\$1,390,175	\$1,682,599	\$1,403,183	\$1,497,147	\$1,686,926	\$1,598,370	\$9,258,400	\$18,516,800	-1.1%	-32.3%
Total Operating Expenses	\$100,396,862	\$102,753,726	\$108,010,132	\$108,589,215	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$54,294,608	\$8,956,950	\$9,150,221	\$9,142,504	\$9,104,104	\$8,984,129	\$9,038,797	\$54,376,705	\$108,753,410	0.2%	0.7%
Net Operating Income	-\$9,383,221	\$2,095,224	-\$8,788,077	-\$3	\$0	\$0	\$0	\$0	\$0	\$0	-\$2	-\$443,462	-\$613,014	-\$11,943	-\$349,774	\$119,297	\$230,207	-\$1,068,689	-\$2,137,378	71245832.3%	-75.7%
Non Operating Revenue	\$4,372,268	-\$8,106	-\$1,829,192	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$86,410	\$946,163	\$760,769	\$116,993	\$78,352	\$159,333	\$2,148,020	\$8,592,080	#DIV/0!	-569.7%
Excess (Deficit) of Rev over Exp	-\$5,010,953	\$2,087,118	-\$10,617,269	-\$3	\$0	\$0	\$0	\$0	\$0	\$0	-\$2	-\$357,052	\$333,149	\$748,826	-\$232,781	\$197,649	\$389,540	\$1,079,331	\$6,454,702	-71955499.5%	-160.8%
Income Statement Metrics																					
Operating Margin %	-10.3%	2.0%	-8.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-5.2%	-7.2%	-0.1%	-4.0%	1.3%	2.5%	-2.0%	-2.0%		
Total Margin %	-5.3%	2.0%	-10.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-4.2%	3.5%	7.6%	-2.6%	2.2%	4.1%	1.9%	5.6%		

## North Country Hospital

				S	ubmission (January 2024 thr	ough March 2024)							
BALANCE SHEET	FY2022A	FY2023 B	FY2023 A	FY2024 B	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 Projection	2024 B-2024 P	2023 A-2024 I
Cash & Investments	\$3,769,743	\$6,453,645	\$0	\$4,530,228	\$2,010,283	\$344,433	\$91,484	\$492,078	\$1,356,845	\$2,233,115	\$2,233,115	-50.7%	#DIV/0!
Net Patient Accounts Receivable	\$14,078,085	\$10,065,276	\$0	\$11,593,154	\$14,740,830	\$13,989,177	\$14,506,115	\$13,804,922	\$11,643,625	\$11,299,570	\$11,299,570	-2.5%	#DIV/0!
Due From Third Parties	\$101,314	\$87,938	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!
Risk Reserve Receivable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!
Other Current Assets	\$3,429,609	\$7,353,276	\$0	\$7,455,559	\$5,035,227	\$7,855,221	\$9,017,746	\$8,996,053	\$9,821,711	\$10,900,639	\$10,900,639	46.2%	#DIV/0!
Current Assets	\$21,378,752	\$23,960,134	\$0	\$23,578,942	\$21,786,340	\$22,188,831	\$23,615,345	\$23,293,053	\$22,822,181	\$24,433,324	\$24,433,324	3.6%	
Board Designated Assets	\$52,642,749	\$53,543,802	\$0	\$51,706,440	\$52,048,326	\$52,951,438	\$53,635,508	\$53,744,308	\$52,961,096	\$53,111,837	\$53,111,837	2.7%	#DIV/0!
Net, Property, Plant And Equipment	\$22,672,548	\$24,155,989	\$0	\$24,057,880	\$22,084,157	\$21,861,582	\$21,623,562	\$22,533,025	\$22,312,019	\$23,151,735		-3.8%	#DIV/0!
Other Long-Term Assets	\$4,804,223	\$5,675,799	\$0	\$4,317,127	\$5,703,055	\$5,785,478	\$5,875,742	\$5,381,791	\$5,376,493	\$5,438,993	\$5,438,993	26.0%	#DIV/0!
Assets	\$101,498,272	\$107,335,724	\$0	\$103,660,388	\$101,621,878	\$102,787,328	\$104,750,157	\$104,952,176	\$103,471,791	\$106,135,889	\$106,135,889	2.4%	#DIV/0!
Accounts Payable	\$6,903,850	\$4,713,463	\$0	\$9,808,575	\$11,689,138	\$12,507,595	\$12,320,590	\$13,263,111	\$11,205,742	\$11,515,834	\$11,515,834	17.4%	#DIV/0!
Current Liabilities COVID-19	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!
Salaries, Wages And Payroll Taxes Payable	\$4,821,363	\$6,330,036	\$0	\$6,216,359	\$6,669,096	\$4,212,287	\$4,577,326	\$5,376,180	\$5,411,202	\$5,912,903	\$5,912,903	-4.9%	#DIV/0!
Other Third Party Settlements	\$255,212	\$2,255,212	\$0	\$2,526,833	\$2,026,833	\$2,026,833	\$2,026,833	\$1,082,451	\$996,716	\$996,716	\$996,716	-60.6%	#DIV/0!
ACO Risk Reserve	\$0	\$205,393	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!
Other Current Liabilities	\$12,078,686	\$5,122,572	\$0	\$10,029,110	\$10,537,681	\$10,884,225	\$10,845,118	\$10,795,350	\$10,741,752	\$10,768,674		7.4%	#DIV/0!
Current Liabilities	\$24,059,111	\$18,626,676	\$0	\$28,580,877	\$30,922,749	\$29,630,940	\$29,769,867	\$30,517,092	\$28,355,412	\$29,194,127	\$29,194,127	2.1%	#DIV/0!
Long Term Liabilities COVID-19	\$2,578,621	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!
Long Term Liabilities	\$12,101,260	\$13,785,798	\$0	\$11,514,678	\$12,322,320	\$12,342,954	\$12,151,667	\$12,024,780	\$11,814,287	\$12,357,819	\$12,357,819	7.3%	#DIV/0!
Other Noncurrent Liabilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!
Long Term Liabilities	\$14,679,880	\$13,785,798	\$0	\$11,514,678	\$12,322,320	\$12,342,954	\$12,151,667	\$12,024,780	\$11,814,287	\$12,357,819		7.3%	#DIV/0!
Total Liabilities	\$38,738,991	\$32,412,474	\$0	\$40,095,555	\$43,245,069	\$41,973,894	\$41,921,534	\$42,541,873	\$40,169,700	\$41,551,946	\$41,551,946	3.6%	
Net Assets	\$67,770,232	\$72,836,091	\$0	\$63,564,836	\$58,733,861	\$60,480,287	\$62,079,796	\$62,643,084	\$63,104,442	\$64,194,403	\$63,504,612	-0.1%	#DIV/0!
YTD Change In Net Assets	-\$5,010,953	\$2,087,118	-\$1,818,056	-\$3	-\$357,052	\$333,149	\$748,826	-\$232,780	\$197,649	\$389,540	\$1,079,331	-35977799.7%	-159.
Fund Balance	\$62,759,279	\$74,923,209	-\$1,818,056	\$63,564,833	\$58,376,809	\$60,813,436	\$62,828,622	\$62,410,304	\$63,302,091	\$64,583,943	\$64,583,943	1.6%	-3652.4
Liabilities and Equities	\$101,498,271	\$107,335,683	-\$1,818,056	\$103,660,388	\$101,621,878	\$102,787,329	\$104,750,156	\$104,952,176	\$103,471,791	\$106,135,889	\$106,135,889	2.4%	-5937.9
Balance Sheet Metrics												Change	in Points
Days Cash on Hand	212.6	221.3	0.0	195.3	0.0	0.0	0.0	0.0	0.0	0.0		-195.3	0
Debt Service Coverage Ratio	(11.5)	3.8	0.9	0.6	0.0	0.0	0.0	0.0	0.0	0.0		-0.6	-(
Long Term Debt to Capitalization	0.2	0.2	0.0	0.2	0.0	0.0	0.0	0.0	0.0	0.0		-0.2	c
Days Payable	90.7	68.7	0.0	99.2	0.0	0.0	0.0	0.0	0.0	0.0		-99.2	(
Days Receivable	70.9	42.0	0.0	44.8	0.0	0.0	0.0	0.0	0.0	0.0		-44.8	(

cal Year 2024 YTD Summary			Draft								Submission (January 2024 tl	brough March 2024)							
Utilization & Staffing	2022 A	2023 B	2023 A	2024B	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 YTD	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 YTD	2024 PROJ
Utilization Monthly												Utilization Monthly					- V		
Total Average Daily Census												11	12	15	14	16	13		
Total Admissions	1,650	-	-	-	-	-	-	-	-	-	-	122	123	142	143	119	142	791	1,582.0
Total Patient Days	5,883	-	-	-	-	-	-	-	-	-	-	342	354	454	420	461	400	2,431	4,862.0
Magnetic Resonance Image Procedures, Exams	1,355	-	-	-	-	-	-	-	-	-	-	154	152	155	182	176	177	996	1,992.0
Cat Scan Procedures	6,604	-	-	-	-	-	-	-	-	-	-	640	691	674	744	659	661	4,069	8,138.0
Radiology - Diagnostic Procedures	12,598	-	-	-	-	-	-	-	-	-	-	1,154	1,048	1,182	1,222	1,129	1,115	6,850	13,700.0
Emergency Room Visits	14,411	-	-	-	-	-	-	-	-	-	-	1,343	1,154	1,133	1,576	1,316	1,200	7,722	15,444.0
Operating Room Procedure	4,263	-	-	-	-	-	-	-	-	-	-	375	256	258	295	289	246	1,719	3,438.0
Operating Room Cases	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Physician Office Visits	45,184	-	-	-	-	-	-	-	-	-	-	5,520	5,014	4,510	5,551	5,392	5,368	31,355	62,710.0
Primary Care Visits											-							-	-
Specialty Visits											-						1	-	-
· · · · · · · · · · · · · · · · · · ·											U.U%					•			
Staffing Year to Date											0	Staffing Year to Date							
Non MD FTEs	-	-	406.9	-	-	-	-	-	-	-	-	440.4	432.0	447.4	434.3	441.2	438.9	2,634	2,634
MLPs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residents & Fellows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Physician FTEs	-	-	29.6	-	-	-	-	-	-	-	-	29	26	29	26	28	24	161	161
Travelers, Travelers MD	-	-	-	-	-	-		-		-	-	-	-	-	-	-	-	-	_

Fiscal Year 2024 YTD Summary			Draft								Submission (Janua	ry 2024 through March	2024)						
Payer Mix	2022 A	2023 B	2023 A	2024 B	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 B YTD	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 YTD	2024 PROJ
Total Payanua	\$317.404.C70	6247 420 627	£252 270 522	£271 004 210	£22 F02 C0F	622 F02 C0F	£22 F02 60F	£22 F02 C0F	£22 F02 C0F	£22 F02 C0F	Ć125 502 110	£24 425 510	£22 464 2F2	£22.042.000	£35 C44 350	£22.002.650	£22 F07 £27	£142.050.44£	\$287,916,
Total Revenue Disproportionate Share Payments	\$217,184,670 1,368,531	<b>\$247,130,627</b> 721,654	<b>\$262,370,533</b> 691,294	<b>\$271,004,219</b> 597,808	<b>\$22,583,685</b> 49,817	<b>\$22,583,685</b> 49,817	\$22,583,685 49,817	<b>\$22,583,685</b> 49,817	<b>\$22,583,685</b> 49,817	<b>\$22,583,685</b> 49,817	\$135,502,110 298,904	<b>\$24,426,619</b> 60,205	<b>\$22,464,253</b> 49,768	<b>\$23,942,990</b> 39,182	<b>\$25,644,258</b> 49,768	<b>\$23,882,659</b> 49,768	<b>\$23,597,637</b> 49,768	\$143,958,416 298,459	\$287,916, 596,9
Graduate Medical Education	-	-	-	-				45,017	-		-	-	45,700	-		43,700	-	-	
Bad Debt	(8,423,290)	(2,295,328)	(2,046,165)	(2,303,536)	(191,961)	(191,961)	(191,961)	(191,961)	(191,961)	(191,961)	(1,151,768)	(410,933)	(432,101)	159,610	(208,264)	(497,897)	(649,293)	(2,038,878)	(4,077,
Free Care	(1,634,478)	(2,075,056)	(1,071,824)	(2,710,042)	(225,837)	(225,837)	(225,837)	(225,837)	(225,837)	(225,837)	(1,355,021)	(38,947)	(92,812)	(394,841)	(87,598)	(139,004)	(205,780)	(958,982)	(1,917,
Deductions from Revenue	(135,999,986)	(155,925,124)	(176,347,384)	(172,184,659)	(14,348,722)	(14,348,722)	(14,348,722)	(14,348,722)	(14,348,722)	(14,348,722)	(86,092,330)	(16,864,244)	(14,649,091)	(15,836,015)	(17,752,906)	(15,552,268)	(14,804,188)	(95,458,712)	(190,917
Net Payer Revenue	72,495,447	87,556,773	83,596,454	94,403,790	7,866,983	7,866,983	7,866,983	7,866,983	7,866,983	7,866,983	47,201,895	7,172,700	7,340,017	7,910,926	7,645,258	7,743,258	7,988,144	45,800,303	91,600
Fixed Prospective Payments	10,573,280	10,367,692	10,282,276	9,015,460	751,288	751,288	751,288	751,288	751,288	751,288	4,507,730	827,690	701,532	918,963	753,021	859,234	842,056	4,902,496	9,804
Reserves		-	-	-	-	-	-	-	-				-	-	-	-	-	-	
Other Reform Payments	2,641,735	929,683	1,347,346	502,533	41,878	41,878	41,878	41,878	41,878	41,878	251,267	58,069	48,139	41,814	38,317	49,094	60,050	295,483	590,
Fixed Prospective Payments and Reser	13,215,015	11,297,375	11,629,622	9,517,993	793,166	793,166	793,166	793,166	793,166	793,166	4,758,997	885,759	749,671	960,777	791,338	908,328	902,106	5,197,979	10,395,
Total Net Payer Revenue & Fixed																			
Prospective Payment	85,710,462	98,854,148	95,226,076	103,921,783	8,660,149	8,660,149	8,660,149	8,660,149	8,660,149	8,660,149	51,960,892	8,058,459	8,089,688	8,871,703	8,436,596	8,651,586	8,890,250	50,998,282	101,996,
	Above From t	he Income Statement												Above From the Ir	ncome Statement				
Medicare																			
Gross Revenue	\$100,134,560	\$112,267,226	\$88,710,791	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$11,375,595	\$9,823,332	\$10,258,294	\$7,022,178	\$6,505,266	\$6,831,678	\$51,816,343	\$103,632,686
Disproportionate Share Payments Graduate Medical Education	\$0	\$0	\$0	\$0	\$0	\$0	ŚO	\$0	\$0	\$0	<b>\$0</b> \$0	\$n	\$0	\$0	\$0	\$0	\$0	\$0 \$0	
Bad Debt	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	şo ¢n	\$0	\$0	
Free Care	\$0	\$0	\$0	\$0	so.	\$0	50	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	50	
Deductions from Revenue	-\$64,384,594	-\$79,261,855	-\$59,421,595	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-\$8,658,015	-\$6,647,218	-\$7,069,692	-\$5,354,262	-\$4,296,648	-\$4,650,493	-\$36,676,328	-\$73,352,
Net Payer Revenue	\$35,749,966	\$33,005,371	\$29,289,196	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$3,176,114	\$3,188,602	\$1,667,916	\$2,208,618	\$2,181,185	\$15,140,015	\$30,280,
Fixed Prospective Payments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Reserves - Risk Portion	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Other Reform Payments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Total Net Payer Revenue & Fixed Prospective Payment	\$35,749,966	\$33,005,371	\$29,289,196	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$2,717,580	\$3,176,114	\$3,188,602	\$1,667,916	\$2,208,618	\$2,181,185	\$15,140,015	\$30,280,0
Medicaid											-								
Gross Revenue	\$52,047,987	\$58,165,173	\$47,891,529	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$5,750,500	\$5,131,823	\$4,617,044	\$5,720,735	\$5,453,611	\$5,470,291	\$32,144,004	\$64,288,
Disproportionate Share Payments											\$0								
Graduate Medical Education	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Bad Debt	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0	\$0	
Free Care	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0		\$0	\$0	\$0	\$0	
Deductions from Revenue	-\$49,639,969	-\$51,014,333	-\$45,180,711	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-\$5,383,766	-\$4,964,929	-\$4,666,540	-\$5,293,255	-\$5,411,923	-\$5,083,639	-\$30,804,052	-\$61,608,
Net Payer Revenue	\$2,408,018	\$7,150,840	\$2,710,818	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$366,734	\$166,894	-\$49,496	\$427,480	\$41,688	\$386,652	\$1,339,952	\$2,679,
Fixed Prospective Payments	\$10,573,281	\$10,367,692	\$8,085,236	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$827,690	\$701,532	\$918,963	\$753,021	\$859,234	\$842,056	\$4,902,496	\$9,804,
Reserves - Risk Portion Other Reform Payments	\$2,641,738	\$0.20.602	\$001 220	\$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0	\$48,139	\$41,814	\$0	\$0	\$0	\$00 \$0	ćenn
Other Reform Payments  Total Net Payer Revenue & Fixed	\$2,041,/38	\$929,683	\$981,238	\$0	\$0]	\$0	\$0	\$0	\$0	\$0	\$0	\$58,069	\$48,139	\$41,814	\$38,317	\$49,094	\$60,050	\$295,483	\$590,
Prospective Payment	\$15,623,037	\$18,448,215	\$11,777,292	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 -	\$1,252,493	\$916,565	\$911,281	\$1,218,818	\$950,016	\$1,288,758	\$6,537,931	\$13,075,
Commercial		-									-								
Gross Revenue	\$65,002,122	\$76,698,228	\$57,712,105	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$7,300,524	\$7,509,098	\$9,067,652	\$12,901,345	\$11,923,782	\$11,295,668	\$59,998,069	\$119,996,
Disproportionate Share Payments											\$0								
Graduate Medical Education	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
Bad Debt	-\$8,423,289	-\$2,295,328	-\$76,330	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	T . = 0/0 0 0	-\$432,101	\$159,610	-\$208,264	-\$497,897	-\$649,293	-\$2,038,878	-\$4,077,
Free Care	-\$1,634,478	-\$2,075,056	-\$734,142	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	-\$38,947	-\$92,812	-\$394,841	-\$87,598	-\$139,004	-\$205,780	-\$958,982	-\$1,917
Deductions from Revenue	-\$21,975,424	-\$25,648,936	-\$24,049,822	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	-\$2,822,463	-\$3,036,944	-\$4,099,783	-\$7,105,389	-\$5,843,697	-\$5,070,056	-\$27,978,332	-\$55,956,
Net Payer Revenue	\$32,968,931 \$0	\$46,678,908	\$32,851,811	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$4,028,181	\$3,947,241	\$4,732,638	\$5,500,094	\$5,443,184	\$5,370,539	\$29,021,877	\$58,043
Fixed Prospective Payments	\$0 \$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	Ş0 60	\$0 \$0	\$0	Ş0 20	\$0	\$0	\$0	
Reserves - Risk Portion	\$0 \$0	\$0 \$0	\$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0		\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0	\$0	\$0 \$0	\$0	
Other Reform Payments  Total Net Payer Revenue & Fixed  Prospective Payment	\$32,968,931	\$0 \$46,678,908	\$0 \$32,851,811	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$n	\$4,028,181	\$0 \$3,947,241	\$0 \$4,732,638	\$5,500,094	\$0 \$5,443,184	\$5,370,539	\$0 \$29,021,877	\$58,043
	\$1,368,531	\$721,654	\$691,294	\$597,808	\$49,817	\$49,817	\$49,817	\$49,817	\$49,817	\$49,817	\$298,904	\$60,205	\$49,768	\$39,182	\$49,768	\$49,768	\$49,768	\$298,459	\$596

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North Country F	шурга
NARRATIVE	Submission (January 2024 through March 2024)
Question:	
Please addr	ess the financial performance seen in your quarterly reporting.

Physician Acquisitions or Transfers: <a href="https://gmcboard.vermont.gov/sites/gmcb/files/files/hospital-budget/Physician%20Transfer%20Schedules%20A%20%26%20B.xls">https://gmcboard.vermont.gov/sites/gmcb/files/files/hospital-budget/Physician%20Transfer%20Schedules%20A%20%26%20B.xls</a>

 $\textbf{FY2020 Budget Guidance:} \ \underline{\text{https://gmcboard.vermont.gov/sites/gmcb/files/FY2020\%20Hospital\%20Budget\%20Guidance\%20Final\%20as\%20of\%202019-03-27\%20updated\%204\%208\%2019.pdf}$