Northwestern Medical Center

Fiscal Year 2024 YTD Summary

Year to Date Submission (January 2024 through March 2024)

| Northwester Medicial Center |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Income Statement | 2022 A | 2023 B | 2023 A | 20248 | Oct－2023 | Noor－2023 | Dec．2023 | Jan－2024 | Feb－2024 | Mar－2024 | 20248 צт＞ | 2023 | 2023 | Dec－2023 | Jan2024 | Feb－2024 | Mar－2024 | 2024 тid | 2024 PRoJ |  | 23 A－20 |
| Reveruss Gross atient Care Revenue | $5299,304,788$ | 5197，063，799 | \＄20，781，022 | S22，576，288 | 524，58，474 | 524，50，974 | 524，50，474 | 524，50，974 | 524，50，974 | 524，50，974 | 57，352，423 | 526，82，926 | 52，391，471 | 52，65，659 | 527，25，924 | 525，24，682 | S24，62，2，52 | \＄151，472，420 | \＄32，94，${ }^{\text {a } 20}$ | 106．\％ | 47．9\％ |
| Oisproporionate Share Payments |  | 5882.049 | 5008，538 |  | ，502 |  |  |  |  |  | 5800.505 |  | 113312 | 113312 | 113312 | 113.312 | S113312 | 567.872 | 362.0 |  |  |
|  |  |  |  | 边 | Stis 50 | Stis， 50 | Sts， 50 |  | （thers | ¢ |  | S1．18750 | 5127， 50 | 边 | Stis 50 |  |  | S6．， 51 | S1， |  |  |
|  |  | Sticherex |  |  | ． $51424,7,51$ |  | － $51427,7,51$ | cishir， | －5．547， 5 | －514，${ }_{\text {che }}$ | － 5441,153 |  | －51， 56 | －580，54 | －1， $5153,0.05$ |  | S． 51212,275 | ¢ 5 S681，107 | ， 59628814 |  | －17．9\％ |
| Deauctionstom Revenue Net Patient Care Revenue |  |  |  |  |  | （is） | 边 |  | （15，189，153 | （15，18，1，53 | ¢ |  |  |  |  | cois |  | ¢ |  | ${ }_{\text {cher }}^{\text {cin }}$ | 570\％ |
| ${ }^{\text {Fixeed Prosecective Payments }}$ |  |  | S14，182，399 | 518，85，9，973 | 52，5，3，97 | 52，05，9，970 | 52，53，9，970 | 52，53，9970 | 52，05，9，990 | 52，53，9990 | ${ }_{56,161,991}^{50}$ | \＄1，274，761 | \＄1，18，0，055 |  | \＄1，40，591 | \＄1，422，281 | \＄1，356，683 | \＄7，847，792 | \＄15，695，54 | ${ }_{\substack{27.4 \\ \text { Hovivol }}}$ | 10．7\％ |
| Reserves Oinererem Payment | －5913，5920 | 51，687，500 | 5997，230 |  |  |  |  |  |  |  | ${ }_{50}^{50}$ |  | $-5208,37^{2}$ |  | 5257,046 | $-581,5020$ | ${ }^{5455,2,213}$ | $-5477,607$ | $-5477,600$ |  |  |
|  | 521，94，5，57 | 11，551，1888 | 5，179，572 | 933 | 997 | 997 | 997 | 997 | 997 | 997 | \＄6，16，991 | S1，06， 224 | 5975，683 | ．066 | S1，697，637 | S61， 0,79 | S1，809，986 | 57，371，185 | S15，21，971 |  |  |
| Reeseres | S114，224，206 | 590，820，25 | 86，67， 89 | 59，65，4，90 | ， 515.054 | 515，044 | 515，54 | 515，044 | S0，515，544 | 50，515，954 | S， $45.1,163$ | Se94，185 | \％e3， 137 | ， 512,133 | S11，37，54 | 793，711 | 501，29 | S3，502，299 | 27，483，339 | 101．3\％ | 470\％ |
|  | \＄1，07，241 | S300， 000 | S451，9888 | 20，${ }_{\text {20，}}$ | 532，692 |  | 20，692 | 58，692 | 56，692 | 56，69 |  |  | ¢66，137 | 58，2030 |  |  | 56，3980 | ${ }_{\text {S381，}}^{50} 5$ | 56，552 | cis | cis |
| （specilly Phammacy | S00 | ${ }_{50}^{50}$ |  |  | so | ${ }_{50} 5$ | so | ${ }_{50}$ | ${ }_{\text {so }}$ | so | so | so |  |  |  |  |  |  |  | coin | coin fovol |
| Outpatient harmear Reverue |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | molvo！ | Hivol |
|  |  |  |  |  |  | （ |  | （S43，799 <br> 5227,021 |  |  |  | ciss．as4 |  |  |  |  |  |  |  | ${ }^{1350 \%}$ 125\％ | cis． 38.5 |
| Reference la Reevue | s， |  | ${ }_{\text {S }}^{51,741,760}$ |  | ${ }_{\text {S20，3，}}^{50} 5$ | ${ }_{5203,761}^{50}$ | ${ }_{5203,761}^{50}$ | S203，${ }_{\text {c，}}^{50}$ | ${ }_{\text {s203，}}^{50,71}$ | ${ }_{\text {s203，}}^{50,71}$ | ${ }_{\text {S611，282 }}$ |  | ${ }_{\text {S10，7，966 }}^{50}$ | ${ }_{\text {S107，}}^{50,06}$ | ${ }_{\text {S127，}}^{5066}$ | ${ }_{\text {S10，7，966 }}^{50}$ | ${ }_{\text {S132，}}^{50} 5$ | ${ }_{\text {S1，} 122,4.49}$ | ${ }_{\text {S }}^{52,24,9,988}$ |  | cient |
|  | \＄1，88，901 | ${ }_{5}^{5424,5,57}$ | \＄1，141，328 | ${ }_{5991,388}$ | 543,488 | 543,888 | 543,488 | 543,488 | 543,488 | ${ }_{543,488}$ | S130，463 | S106，647 | S11，043 | 529,063 | ${ }_{523,577}$ | 531.975 | ${ }_{5}^{52,268}$ | \＄224，253 | 5448506 | $71.9 \%$ | 683\％ |
| Other Operating Revenue |  | ¢ |  |  |  |  |  |  |  |  |  |  | （570，366 |  |  |  |  |  |  | ${ }_{\text {102．}}^{\text {118．4\％}}$ | $\underset{\substack{21.3 \% \\ 4.5 \%}}{\text { a }}$ |
| （enter |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Phusician fees s Salaries，fringes enefitis MD | S66，618，390 | S51，301，664 | S55，29， 3,3 | 6，248 |  |  |  |  |  |  | 518，82， 083 |  |  |  |  |  |  |  |  |  |  |
| Heeit crate Provider 2 ax | ${ }_{\text {S }}^{56,88,937}$ | 55，17，55020 |  | Stion |  | Stisticio |  | （isk | （isk |  |  |  |  |  | Stis | cisis | Stis |  |  | （105．6\％ |  |
| Interest－Short Tem，interest－Long | S551，723 | 346 |  |  |  |  |  |  |  |  |  | 288 | 21 | 548，287 |  | ${ }^{534,735}$ |  | 933 |  | ${ }^{133.12 \%}$ | ${ }^{415.5 \%}$ |
|  | S859，676 | S609，429 | S661，08 |  |  | \＄56，933 |  |  |  |  |  |  |  | ¢7，${ }_{\text {cose }}^{57}$ |  |  |  | $\xrightarrow{588,601}$ | S68， 50 |  | come |
| ${ }^{\text {Pharmaxauticis }}$ Other urchasees Sevices－Consulting |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ${ }_{\substack{\text { midvol } \\ \text { Hovol }}}$ | tiovol |
| Other Purchased Serices．Travelers | \＄11，127，872 | 56，50， 016 | \＄5，48，2，28 | 946,84 | 5327，272 | 5327，427 | ${ }_{\text {S }}^{52727427}$ | 27，427 | S327，427 | 27，427 | 5982， | ${ }_{5476,297}$ | \＄558，12 | 888，46 |  | \＄557，0688 | ${ }_{\text {Sanc，}}^{5}$ | ${ }_{\text {S }}^{52,666412}$ | S532， | ${ }^{171.5 \%}$ | －27\％ |
|  | Sticher | 525,565988 <br> 59422,887 | ¢ | （598， |  |  |  |  |  |  | （ $532,489,727$ | （ | Sil， |  |  |  | （en | cois |  |  | － |
| Net Oenating Income | 57，62， 1,68 | S994，193 | ． $56,352,778$ | 88，35 | ，816 | S109，816 | S10，816 | 109，816 | S109，816 | 109，46 | 9，488 | 52，90 | $52,20,798$ | 50，73 | 4，263 | 500，43 | 560，75 | 935，93 | 52 | 38，1\％ | 81．2\％ |
| Non Operating Reverue | ，022 | \＄1，159，51 | ， 44,60 | 7，58 | \＄203，065 | 5233，065 | ［233，06 | Se3，065 |  | 203，065 | \＄60， 194 | S622，022 | 3，95， 28. | \＄2，10， 8,83 | 2，39 | \＄2，41，3，315 | ，384，5 | 158，22 | 0，158， | 1567．5\％ | 50．\％ |
| Exeses（leficit）f fevover Ex | －57，46，1，47 | \＄2，03，994 | S31，988 | \＄2，815，225 | ${ }_{5312,881}$ | \＄312，881 | \＄312，881 | \＄312，881 | 5312,881 | 5312,881 | S993，622 | ．526，${ }^{\text {32 }}$ | S1， | \＄3，007，597 | S1，156 | $52,845,7$ | 5713，880 | S9，22，531 | S8，96， | 882．5\％ | 2187．4\％ |
| Income Statement Metrics |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Operating Marg |  | （1．2\％ | ${ }_{\text {che }}^{6.96 \%}$ | （1．8\％ | （1．8\％ |  | （1．8\％ | 2．8\％ | （1．88） | （1．88） |  | 3．0\％ | （22．8\％ | （2．3\％ | （1\％\％ | （ $\begin{aligned} & 3.5 \% \% \\ & \text { 20．5\％}\end{aligned}$ | （6．3\％ | （19\％ |  |  |  |


| Northwestern Medical Center |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal Year 2024 YTD Summary Submission (January 2024 through March 2024) |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| balance sheet | FY2022A | FY2023 B | Fr2023 A | FY2024 B | Oct-2023 | Nov-2023 | Dec-2023 | Jan-2024 | Feb-2024 | Mar-2024 | 2024 Projection | 2024 B-2024 P | 2023 A-2024 P |
| Cash \& Investments Net Patient Accounts Receivable Due From Third Parties Risk Reserve Receivable Other Current Assets | $\$ 76,381,074$ $\$ 10,010,921$ \$10,010,921 $\$ 0$ $\$ 4,391,777$ | $\$ 75,292,621$ $\$ 0$ $\$ 0$ <br> \$6,250,000 | $\$ 0$ $\$ 0$ $\$ 0$ $\$ 0$ $\$ 0$ | \$75,503,424 $\$ 12,250,000$ $\$ 0$ $\$ 0$ $\$ 0$ $\$ 000$ \$3,800,000 | \$67,356,628 \$13,988,307 $\$ 0$ $\$ 0$ \$4,203,996 | \$68,040,966 \$14,120,098 $\$ 0$ $\$ 4,326,110$ | \$71,604,431 \$13,872,958 $\$ 0$ $\$ 0$ \$4,197,847 | $\$ 70,578,553$ \$14,038,20 $\$ 0$ $\$ 0$ \$4,393,766 | $\$ 73,957,769$ $\$ 15,232,975$ $\$ 0$ $\$ 0$ <br> \$4,196,970 | \$74,949,947 \$13,894,539 $\$ 0$ $\$ 0$ <br> \$4,232,435 | \$73,565,772 \$13,900,000 <br> $\$ 4,250,000$ | $\begin{gathered} -2.6 \% \\ 13.5 \% \\ \text { \#DIV/0! } \\ \text { \#DIV/0! } \\ 11.8 \% \end{gathered}$ | \#DV/0! \#VI/V! $\# \# V / / 0!$ \#VI//0! $\# D V / 0!$ |
| Current Assets | \$90,783,772 | \$88,767,621 | 50 | \$91,553,424 | \$88,548,931 | \$86,487,174 | \$89,675,236 | \$88,010,521 | \$93,387,714 | \$93,07,921 | \$91,715,772 | 0.2\% |  |
|  Board Designated Assets <br> Net, Property, Plant And Equipment <br> Other Long-Term Assets <br> Assets  | $\begin{array}{r} \$ 7,368,816 \\ \$ 67,554,197 \\ \$ 1,280,975 \end{array}$ | $\begin{array}{r} \$ 8,25,000 \\ \$ 8,23,69 \\ \$ \\ \$ 1,501,808 \\ \hline \end{array}$ | $\begin{aligned} & \text { so } \\ & \text { so } \\ & 50 \end{aligned}$ | $\begin{array}{r} \$ 7,900,000 \\ \$ 69,700,000 \\ \$ 1,050,000 \end{array}$ | \$7,848,721 <br> \$71,362,096 <br> \$2,494,437 | $\begin{array}{r} \$ 8,222,674 \\ \$ 71,288,297 \\ \$ 2,476,312 \end{array}$ | $\begin{array}{r} \$ 8,414,587 \\ \$ 71,815,456 \\ \$ 1,924,282 \\ \hline \end{array}$ | $\begin{array}{r} \$ 8,735,037 \\ \$ 72,818,896 \\ \$ 1,906,028 \end{array}$ | $\begin{array}{r} \$ 8,941,340 \\ \$ 72,372,838 \\ \$ 1,887,710 \end{array}$ | $\begin{array}{r} \$ 9,315,484 \\ \$ 72,744,895 \\ \$ 2,091,399 \end{array}$ | $\begin{array}{r} \$ 9,300,000 \\ \$ 72,750,000 \\ \$ 2,000,000 \\ \hline \end{array}$ | $\begin{aligned} & 17.7 \% \\ & 4.4 \% \\ & 90.5 \% \\ & 90 \% \end{aligned}$ | $\begin{aligned} & \begin{array}{l} \text { \#DV/V0! } \\ \text { \#DV//0! } \\ \text { \#DV/VO! } \end{array} \end{aligned}$ |
|  | \$166,987,760 | \$176,752,125 | 50 | \$170,203,424 | \$167,254,185 | \$168,47,457 | \$171,829,561 | \$172,470,482 | \$176,589,602 | \$177,228,699 | \$175,765,772 | 3.3\% | \#DIV/0! |
| Accounts PayableCurrent Liabilities CoviD-19Salaries, Wages And Payroll Taxes PayableOther Third Party SettlementsACO Risk ReserveOther Current Liabilities | $\$ 5,726,094$ $\$ 0$ $\$ 3,635,529$ $\$ 2,180,105$ $\$ 1,188,742$ $\$ 3,979,276$ | $\$ 3,950,000$ $\$ 0$ $\$ 4,50,000$ $\$ 2,00000$ $\$ 3,0000$ $\$ 2,973,867$ | $\begin{aligned} & \$ 0 \\ & \$ 0 \\ & \$ 0 \\ & \$ 0 \\ & \$ 0 \\ & \$ 0 \\ & \$ 0 \end{aligned}$ | $\begin{array}{r} \$ 4,000,000 \\ \$ 0 \\ \$ 5,000,000 \\ \$ 3,005,004 \\ \$ 994,96 \\ \$ 4,08,938 \end{array}$ | $\$ 4,008,214$ $\$ 0$ $\$ 5,115,533$ $\$ 644,415$ $\$ 2,083,532$ $\$ 5,892,457$ | $\$ 4,049,162$ $\$ 0$ $\$ 3,384,399$ $\$ 961,981$ $\$ \$, 291,04$ $\$ 6,312,643$ | $\$ 3,781,441$ $\$ 0$ $\$ 3,685,198$ $\$ 575,242$ $\$ 2,500,259$ $\$ 6,757,382$ | $\$ 3,425,977$ $\$ 0$ $\$ 4,100,962$ $\$ 1,139,665$ $\$ 1,333,212$ $\$ 6,683,636$ | $\$ 3,564,287$ $\$ 0$ $\$ 4,464,932$ $\$ 1,209,913$ $\$ 2,084,250$ $\$ 6,63,356$ | $\$ 4,407,039$ $\$ 0$ $\$ 4,744,205$ $\$ 346,74$ $\$ 2,28,250$ $\$ 6,039,366$ | $\$ 4,400,000$ $\$ 0$ $\$ 4,750,000$ $\$ 350,000$ $\$ 2,100,000$ $\$ 6,000,000$ | $\begin{array}{r} 10.0 \% \\ \text { \#DIV/0! } \\ -5.0 \% \\ -88.4 \% \\ 111.1 \% \\ 46.8 \% \end{array}$ | \#DIV/0! \#DIV/0! \#DIV/0! \#DIV/0! \#DV/0! \#DIV/0! \#DV/0! |
|  | \$17,507,046 | \$16,423,867 | so | \$17,08, 338 | \$17,74, 151 | \$17,000,089 | \$17,299,522 | \$16,743,452 | \$17,95,738 | \$17,62,, 600 | \$17,600,000 | 3.0\% | \#DIV/0! |
| Long Term Liabilities COVID-19Long Term LiabilitiesOther Noncurrent Liabilities | $\begin{array}{r} \$ 0 \\ \$ 24,934,283 \\ \$ 3,863,293 \end{array}$ | $\begin{array}{r} \$ 0 \\ \$ 23,861,898 \\ \$ 4,500,000 \end{array}$ | $\begin{aligned} & \text { so } \\ & \text { so } \\ & \text { so } \end{aligned}$ | $\begin{array}{r} \$ 0 \\ \$ 23,408,130 \\ \$ 4,900,000 \end{array}$ | $\begin{array}{r} \$ 0 \\ \$ 23,120,315 \\ \$ 4,958,681 \end{array}$ | $\begin{array}{r} \$ 0 \\ \$ 22,981,449 \\ \$ 5,357,441 \end{array}$ | $\begin{array}{r} \$ 0 \\ \$ 22,83,424 \\ \$ 5,570,016 \end{array}$ | $\begin{array}{r} \$ 0 \\ \$ 22,565,251 \\ \$ 5,684,445 \end{array}$ | $\begin{array}{r} \$ 0 \\ \$ 22,42,105 \\ \$ 5,922,196 \end{array}$ | $\begin{array}{r} \$ 0 \\ \$ 22,284,030 \\ \$ 6,056,941 \end{array}$ | $\begin{array}{r} \$ 0 \\ \$ 21,500,000 \\ \$ 6,000,000 \end{array}$ | $\begin{gathered} \text { \#DIV/0! } \\ -8.2 \% \\ 22.4 \% \end{gathered}$ | \#DIV/0! \#DIV/0! \#DV/0! |
|  | \$28,797,576 | \$28,361,998 | \$0 | \$28,308,130 | \$28,078,996 | \$28,338,890 | \$28,413,440 | \$28,249,696 | \$28,345,301 | \$28,34,971 | \$27,500,000 | ${ }^{-2.9 \%}$ | \#DVIV0! |
| Long Term Liabilities Total Liabilities | \$46,304,622 | \$44,785,765 | 50 | \$45,396,468 | \$45,823,147 | \$45,338,979 | \$45,712,962 | \$44,993,148 | \$46,304,039 | \$45,962,571 | \$45,100,000 | -0.7\% |  |
| YTD Change in Net Assets | $\begin{gathered} \$ 132,412,289 \\ -\$ 11,729,151 \end{gathered}$ | $\begin{array}{r} \$ 129,161,102 \\ \$ 2,805,258 \end{array}$ | $\begin{array}{r} \$ 0 \\ \$ 3,459,481 \end{array}$ | $\begin{array}{r} \$ 121,052,389 \\ \$ 3,754,567 \end{array}$ | $\begin{array}{r} \$ 121,700,870 \\ -\$ 269,832 \end{array}$ | $\begin{array}{r} \$ 121,396,996 \\ \$ 1,738,482 \end{array}$ | $\begin{gathered} \$ 123,109,002 \\ \$ 3,007,597 \mid \end{gathered}$ | $\begin{array}{r} \$ 126,320,678 \\ \$ 1,156,656 \end{array}$ | $\begin{array}{r} \$ 127,439,815 \\ \$ 2,845,748 \end{array}$ | $\begin{array}{r} \$ 130,522,248 \\ \$ 743,880 \end{array}$ | $\begin{array}{r} \$ 121,443,241 \\ \$ 9,222,531 \end{array}$ | $\begin{array}{r} 0.3 \% \\ 145.6 \% \end{array}$ | $\begin{aligned} & \text { \#DIV/0! } \\ & 166.6 \% \end{aligned}$ |
|  | \$120,683,138 | \$131,966,360 | \$3,459,481 | \$124,806,956 | \$121,431,038 | \$123,135,478 | \$126,116,599 | \$127,47, 3 , | \$130,285,563 | \$131,266,128 | \$130,665,772 | 4.7\% | 3677.0\% |
| Liabilities and Equities | \$166,987,760 | \$176,752,125 | \$3,45,481 | \$170,203,424 | \$167,254,185 | \$168,474,457 | \$171,829,561 | \$172,470,482 | \$176,589,602 | \$177,228,699 | \$175,765,772 | 3.3\% | 4980.7\% |
| Balance Sheet Metrics |  |  |  |  |  |  |  |  |  |  |  | Change in | Points |
| Days Cash on Hand | 251.9 | 255.0 | 0.0 | 243.6 | 216.6 | 201.5 | 233.9 | 217.3 | 228.9 |  | 234.4 | 9.2 |  |
| Debt Service Coverage Ratio | 0.8 | 3.5 | 0.9 | 3.6 | 5.2 | (9.3) | 8.4 | 3.5 | 6.0 | ${ }^{(0.3)}$ | 1.4 | -2.2 | 0.4 |
| Long Term Debt to Capitalization | 0.2 5.7 | 0.2 | ${ }^{0.0}$ | 0.2 | ${ }^{0.2}$ | 0.2 | ${ }^{0.2}$ | 0.2 | 0.2 | ${ }^{0.2}$ | 0.2 | -0.0 | 0.2 4.8 4.8 |
| ( Days Payabe | 52.7 39.4 | 50.1 25.7 | 0.0 0.0 | 49.9 44.0 | 51.1 39.6 | 44.9 47.2 | 50.6 37.3 | 45.9 37.4 | 49.6 40.9 |  | 49.8 39.9 | ${ }_{-4.1}^{-0.1}$ | 49.8 39.9 |


| Northwestem Medicial Center |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Fiscal ear 2024 rTo Sumar |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Utilization \& Staffing | 2022 A | 2023 B | 2023 A | 2024B | Oct-2022 | Nov-2022 | oct-2023 | Nov-2023 | Dec.2023 | Jan-2024 | Aub 2024 |  | Sep-202 | Nov-2023 | Dec.2023 | Jan-2024 | Feb-2024 | Mar-2024 | 2024 YTD | 2024 PROJ |
| Utilization Monthly |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Admissions | 2,596 |  | . | . |  | . | . | - |  |  |  |  | 231 | 231 | 242 | 229 | 254 | 237 | 1,424 | 5,996.00 |
| Total Patient Days | 10,787 | - | . | - |  | - |  | - |  |  |  |  | 988 | 834 | 816 | 890 | 928 | 744 | 5,200 | 20,800.00 |
| Magnetic Resonance Im. | 3,448 | . | . | - | . | . | . | . | . |  |  |  | 250 | 237 | 200 | 234 | 235 | 218 | 1,374 | 5,496.00 |
| Cat Scan Procedures | 9,490 | - | . | - | - | . | - | - |  |  |  |  | 1,024 | 939 | 889 | 985 | 939 | 957 | 5,733 | 22,932.00 |
| Radiology - Diagnostic $P$ P | 32,671 | - | - | - | . | - | - | - |  |  |  |  | 3,731 | 3,437 | 3,210 | 3,675 | 3,340 | 3,275 | 20,668 | 82,672.00 |
| Emergency Room Visits | 24,460 | . | - |  | - | - | - | . |  |  |  |  | 2,187 | 1,770 | 1,635 | 2,406 | 2,107 | 2,129 | 12,234 | 48,936.00 |
| Operating Room Proced | 2,785 | - | - |  | . | . |  | - |  |  |  |  | 326 | 299 | 311 | 365 | 334 | 330 | 1,965 | 7,860.00 |
| Operating Room Cases |  | - | . | - | - | . | . | - |  |  |  |  | 283 | 248 | 265 | 313 | 282 | 268 | 1,659 | 6,63.00 |
| Physician Office Visits | 97,878 |  | - | . | - | - | - | - | - | - |  |  | 6,927 | 6,616 | 6,307 | 7,051 | 6,301 | 6,234 | 39,436 | 157,744.00 |
| $\underset{\text { Primary Care visits }}{\text { Specialty Visits }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Staffing Year to Date |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Non MD FTES | 523.6 |  | - |  | - | - | - | - | - |  |  |  | 556.3 | 550.3 | 546.9 | 545.0 | 543.1 | 547.0 | 547 | 546.9 |
| mps | - | . | . |  | . | . | . | . |  |  |  |  | - |  |  | - | - |  |  |  |
| Residents \& Fellows |  | . | . |  |  | . | - | - |  |  |  |  | - |  |  |  |  |  |  |  |
| Physician FTEs | 24.5 | . | . |  |  | . | . | . | . |  |  |  | 25 | 23 | 23 | 23 | 23 | 18 | 23 | 23.0 |
| Travelers, Travelers MD | 28.5 | - | - | - | - | - | - | - | - | - |  |  | 30.1 | 16.0 | 16.0 | 15.0 | 14.5 | 14.2 | 16.0 | 16.0 |


| Northwestern Medicial Center |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fiscal eear 202 4rio summary |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Payer Mix | 2022 A | 2023 B | 2023 A | 20248 | Oct-2023 | Noov-2023 | Dec-2023 | Jan-2024 | reb-2024 | Mar-2024 | 2024 в צT0 | Oct-2023 | Nov-2023 | Dec.2023 | Jan-2024 | Feb-2024 | Mar-2024 | 2024 rTo | 2024 PROJ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Total Revenue | 5299,304,988 | S197,063,79 | 5204,781,022 | \$220,576,288 | S24,50, 774 | 524,50, 474 | 52,50, 474 | $524,50,474$ | S24,508,744 | 524,50, 774 | 57,55,4,43 | 526,820,46 | $523,89,477$ | 523,65,659 | 527,25,924 | S25,24,6,82 | 524,62, 2,52 | S $151,472,420$ | \$302,94, 8 ,90 |
| Oisproortionat Share Peaments | 2,29,033 | ${ }_{82} 82049$ | 908,388 | 1,021.514 | 113,502 | 113,502 | 113.502 | 113.502 | 113.502 | 113.502 | ${ }^{30,505}$ | ${ }^{113,312}$ | 113312 | 113,312 | 1133312 | ${ }_{13,312}$ | 113,312 | 67,872 | 1.3620 .18. |
| Bad oebt | (9,681.55) | (4,504,771) | (7,94, 394) | (1,422,431) | (824,75] | (824,75) | (824,75) | (824,75) | (824,75) | (824,75) | (2,474,144) | (1,187,753) | (1,275,73) | [827,267) | (1,823, 588) | (1,854,47) | (1,682, 288 ) | (8.601,16) | (17,202,232) |
| Free cre | (1,609237) | (1.688326) | (1,20,1,49) | (1,332.458) | (147,051) | (147,051) | (147,051) | (127,051) | (147,051) | (147,051) | (441,153) | (49,604) | (697711) | (80, 594) | (13.05) | (829988) | (125,25) | (481,407) | (962814) |
| Deductions foom Revenue | (148,00, 570) | (114,874,374) | (125,05,740) | (136,702376) | (15,189,153) | (15,189,153) | (15,189,153) | (15,18, 153 ) | (15,18, 1,53 ) | (15,189,153) | (45,567,49) | (15,88, 2,20 | (14,561,58) | (12,59,783) | (15,502,256) | (13,23, 2,77 | (15,186,850) | (86,98,725) | (173,87, 450) |
| Net Payer Reverue | 92,307,49 | 7,888,367 | 71,518,277 | 76,19,5,51 | 8,461,057 | 8,461,057 | 8,461,057 | 8,461,057 | 8,461,057 | 8,461,057 | 25,383,172 | 9,877,761 | 8.007,754 | 10,331,067 | 9,90,117 | 10,182,922 | 1,991,353 | 56,131,044 | 112,26,362 |
| Fixed Proseective Payments | 22888,520 | 15,639388 | 14,182,399 | 18,85,973 | 2.053,97 | 2.053,97 | 2,053,97 | 2.053,97 | 2,053,997 | 2.053,97 | $6.161,99$ | 1.274,761 | 1,184,055 | 1,169,421 | 1,40,591 | 1.422,281 | 1,356,68 | 7,847,792 | 15,95,584 |
| Reseres | (913,952) | (1,887,50) | 997,23 |  |  |  |  |  |  |  |  | (208,337) | (208372) | 41.645 | 257,046 | (811,802) | 453,213 | (476,607) | (477,607) |
| Other Reform Paymens |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fixed Pospective Payments and Reseres | 21,934,567 | 13,95, 888 | 15,179,572 | 18,485,973 | 2,053,97 | 2053,97 | 2053,97 | 2053,97 | 2053,97 | 2,053,97 | 51,991 | 1.066,24 | 975,683 | 211,066 | 1,697,637 | 10,479 | ${ }_{1,809,986}$ | 7,371,185 | 5,218, |
| Total Net Paver Revenue \& fived Prospective Payment | 114,242,026 | 90,820,255 | 86,69, 899 | 94,65,490 | 10,515,054 | 10,515,054 | 10,515,054 | 10,515,054 | 10,515,054 | 10,515,054 | 31,55, 1,63 | 10,94, 1,85 | 8,93,437 | 11,592,133 | 11,63, 54 | 10,793,471 | 9,601,29 | 63,502,29 | 127,483,39 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Revenue | 57,328,588 | 576,460,332 | \$55,93,0,14 | so | so | so | so | so | so | so | so | \$7,65,230 | 56,527,988 | 55,980,42 | \$5,99,887 | \$6,33,222 | \$6,122,000 | S00,14,279 | \$86,93,326.00 |
| Disproportionat |  |  |  |  |  |  |  |  |  |  | so |  |  |  |  |  |  |  |  |
| Graduate Medical Elucation | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so |  |  |
| Bad oebt | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so |  |
| Free cre |  | so | 50 | so | so | so | so | so | so | so | so | so | so | ${ }_{50}$ | so | so | so | so |  |
| Deductions foom Revenue | . $550.809,45$ | .55,765,904 | S42,685,244 | so | 50 | so | 50 | so | so | so | so | -55,301,39 | -54,76,945 | S2,47,718 | \$4,3818,431 | -5,998,090 | 54,499,937 | ${ }_{524,82,459}$ | 564,40,287 |
| Net Payer Revenue | S22,519,413 | 522,69,428 | \$16,257,729 | so | so | so | so | so | so | so | so | \$2,351,892 | \$1,75, 54 | \$3,532,755 | 52,63, 4,56 | \$3,341,202 | \$1,62,663 | \$11,50, 8 ,82 | 522,92,939 |
| Fixed Prospective Payments | \$12,066,087 | S9,102,427 | 57,413,45 | so | so | so | so | so | so | so | so | S995,900 | S345,780 | 544,780 | S650,106 | S605,548 | S600,87 | \$2,93, 141 | $59,74,586$ |
| Resenes - .isk Portion | so | S51,12,000 | 50 | so | so | so | so | so | so | so | so | so | so | so | so | so | 50 | so |  |
| Other Reform Payments | so | ${ }_{50}$ | so | so | 50 | so | so | so | so | so | so |  |  | so | 5 | so | 50 |  | so |
| Toat Net Payer Reverue \& fired Prospective Payment | S34,55,500 | ,671,85 | , 27,184 | sol | so | sol | sol | sol | so | so | so | 52,76,982 | \$2,96,634 | 5, ${ }^{\text {c78,535 }}$ | ${ }_{53,21,562}$ | ¢3,96,750 | \$2,23,500 | 518,24,362 | 532,27, 525 |
| Mediciad |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Revenue | S51,09,454 | \$55,63,569 | 543,106,64 | so | so | so | so | so | so | so | so | \$4,914,670 | \$4,366,00 | 54,298,501 | 55,120,033 | \$5,15,995 | \$4,896,209 | 528,75,128 | 561,79,661 |
| Disproortionte Share Payments |  |  |  |  |  |  |  |  |  |  | so |  |  |  |  |  |  |  |  |
| Gratuate Medical Eduation | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so |  |
| Bad oebt | so | so | so | so | so | so | so | so | so | so | so | so | S | so | so | so | 50 | so | so |
| Free cre | so | so | 50 | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so |
| Deductions foom Revenue | S46,807,250 | .50,51,092 | S00,426,153 | so | so | so | so | so | so | so | so | S4,801,467 | S4,177,341 | -54,32, 4, 16 | \$47212,210 | S4,416,846 | S5,122,965 | 527,581,244 | S60,766,75 |
| Net Payer Revenue | 54,28,2,29 | \$5,12,9,57 | S2,80,511 | so | so | so | so | so | so | so | so | 5113,204 | 5188,60 | .522,95 | S399,93 | 5740,099 | S246,756 | \$1,171,885 | S1,20,8,866 |
| Fixed Proseetive Payments | S11,01,0,68 | 5117,50,090 | S9,20,430 | so | so | so | so | so | so | so | so | 5879,671 | S888,275 | 5823,641 | 5790,485 | S816,733 | 575, 846 | 54,904,651 | S14,913,778 |
| Reseres- Risisporion | . 5336,54 | S51,15,000 | so | so | so | so | so | so | so | so | so | . 208337 | . 5208372 | 541,65 | S257,046 | . 5811,802 | 5453,213 | .547,607 | so |
| Other Reform Payments | so | so | so | 50 | sol | so | so | so | so | so | so |  |  |  |  | so |  |  | so |
| Total Net Peyer feverue \& fived Prospective Peyment | S14,961,218 | S15,75,6,67] | \$11,970,941 | so | so | so | so | so | so | so | ${ }_{50}$ | 578,5,58] | 5812,56] | 5842,372 | S1,47, 124 | 574,5030 | ¢962,303 | \$5,599,929 | S15,938,24 |
| Commericial |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Gross Revenue | \$11,412,363 | \$130,647, 818 | 5103,932,263 | so | so | so | so | so | so | so | so | \$14,252,526 | \$12,997,679 | \$11,36,686 | \$15,155,34 | \$13,250,45 | \$1,53,4,43 | 588,576,013 | $5_{145,346,803}$ |
| Disprosortionte Share Papments |  |  |  |  |  |  |  |  |  |  | so |  |  |  |  |  |  |  | so |
| Gradute Medical Education |  |  |  | , | so | so | so | so | so | so | so |  |  |  | so | 50 | so |  |  |
| Bad oebt | S8,12,703 | -56006,361 | -57,54, 190 | so | so | so | so | so | so | so | so | .51,187,753 | S1,275,735 | S827,267 | S1,823,888 | S1.854,417 | S1,622.086 | ¢8,001,16 | .59886,574 |
| Free Cre | S1,63,269 | -52224,435 | S51,248,091 | so | so | so | so | so | so | so | so | -599,604 | . 569.71 | . 580.854 | -53,005 | -582,958 | . 5125,275 | [488,407 | S1, $76,6,111$ |
| Deductions trom Revenue | .54,982, 50 | -548885,886 | 543,105,729 | so | so | so |  | so | so | so |  | . 5 5,715,8,15 | \$5,67,304 | .55,770.650 | S6,462,615 | S5,324,991 | S5,53, 9,988 | \$53,515,023 | S557,032,752 |
| Net Peyef Revenue | S6, 262,291 | 57,531,136 | \$52, $64,3,33$ | so | so | so | so | so | so | so | so | 57,29,354 | \$5,54,929 | 56,70,915 | 56,79,736 | 55,98,379 | \$6,232,134 | 538,98,467 | 57,652,866 |
| Fixed Prosective Payment | S146,974 |  | 5106 |  |  |  |  |  | so | so | so |  |  | so | so | so | so |  |  |
| Reseres- Risik Portion | so | so | 50 | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so | so |
| Other Reform Pepments | so | so | so | 50 | so | so | so | so | so | so | so | so | so |  | so | so | 50 | so | so |
| Toat Net Paver Reverue \& fived Prospective Payment | 56,773,215 | 57,531,136 | S52,064,09 | so | so | sol | sol | sol | sol | so | 50 | \$5,29,354 | 55,94,929 | 56,07,955 | S6,95,756 | 55,98,379 | 56,23, 134 | [33,98,4,47] | 57,652,866 |
| Disproporitionte Stare Peayments | S2294033 | S8520.49 | 5908.538 | s1,021,514 | S113,502 | S113,502 | S113,502 | S113,502 | \$113,502 | S113,502 | S340,505 | \$113,312 | S113,322 | S11,321 | \$113,32 | \$113,312 | \$113,322 | S679,872 | ${ }_{51,362.018}$ |

## Northwestern Medical Center

## NARRATIVE Submission (January 2024 through March 2024)

Question:

Please address the financial performance seen in your quarterly reporting.
Volumes are stable with gross revenue about 1\% over budget through March. Bad Debt continues to run very high, and the transition away from Traveler RNs has occurred more slowly than ancticipated.

