Northwestern Medical Center

Fiscal Year 2024 YTD Summary

Year to Date Submission (January 2024 through March 2024)

Fiscal Year 2024 AFD Summary

Colonia in January 2024 Abouth Meet 2024

											Submission (January 2	sion (January 2024 through March 2024)					Submission (January 2024 through March 2024)					
INCOME STATEMENT	2022 A	2023 B	2023 A	2024 B	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 B YTD	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 YTD	2024 PROJ	2024 B- 2024 A YTD	2023 A-2024 P	
Revenues																						
Gross Patient Care Revenue	\$249,304,798	\$197,063,789	\$204,781,022	\$220,576,268	\$24,508,474	\$24,508,474	\$24,508,474	\$24,508,474	\$24,508,474	\$24,508,474	\$73,525,423	\$26,820,426	\$23,891,477	\$23,665,659	\$27,225,924	\$25,246,682	\$24,622,252	\$151,472,420	\$302,944,840	106.0%	47.9%	
Disproportionate Share Payments	\$2,294,033	\$852,049	\$908,538	\$1,021,514	\$113,502	\$113,502	\$113,502	\$113,502	\$113,502	\$113,502	\$340,505	\$113,312	\$113,312	\$113,312	\$113,312	\$113,312	\$113,312	\$679,872	\$1,362,018	99.7%	49.9%	
Graduate Medical Education (UVMMC only)	\$2,234,033	Ç032,043	\$500,550	\$1,021,314	\$113,302	\$113,302	Ç113,302	\$113,302	\$113,302	\$113,302	\$340,303	\$113,312	\$113,312	\$113,312	\$113,312	\$113,312	\$113,312	\$075,672 ¢0	\$1,502,010	#DIV/0!	#DIV/0!	
Bad Debt	-\$9,681,565	-\$4,504,771	-\$7,914,394	-\$7,422,431	-\$824,715	-\$824.715	-\$824,715	-\$824,715	-\$824,715	-\$824,715	-\$2,474,144	-\$1,187,753	-\$1,275,735	-\$827,267	-\$1,823,858	-\$1.854.417	-\$1.632.086	-\$8,601,116	-\$17,202,232	247.6%	117.4%	
Free Care	-\$1,609,237	-\$4,504,771 -\$1.668.326	-\$7,914,394	-\$1,323,458	-\$824,715 -\$147.051	-\$824,715 -\$147.051	-\$824,715 -\$147.051	-\$824,715 -\$147.051	-\$624,715 -\$147.051	-\$824,715 -\$147.051	-\$2,474,144	-\$1,187,753 -\$49.604	-\$1,275,735 -\$69.711	-\$827,267 -\$80.854	-\$1,823,838 -\$73.005	-\$1,854,417 -\$82.958	-\$1,032,086 -\$125.275	-\$6,601,116 -\$481.407	-\$17,202,232 -\$962.814	9.1%	-19.8%	
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Deductions from Revenue	-\$148,000,570	-\$114,874,374 \$76.868.367	-\$125,055,740 \$71,518,277	-\$136,702,376 \$76.149.517	-\$15,189,153	-\$15,189,153	-\$15,189,153	-\$15,189,153	-\$15,189,153	-\$15,189,153	-\$45,567,459	-\$15,818,620	-\$14,651,589	-\$12,539,783 \$10.331.067	-\$15,502,256	-\$13,239,627 \$10.182.992	-\$15,186,850	-\$86,938,725	-\$173,877,450	90.8% 121.1%	39.0%	
Net Patient Care Revenue	\$92,307,459				\$8,461,057	\$8,461,057	\$8,461,057	\$8,461,057	\$8,461,057	\$8,461,057	\$25,383,172	\$9,877,761	\$8,007,754		\$9,940,117		\$7,791,353	\$56,131,044	\$112,264,362		57.0%	
Fixed Prospective Payments	\$22,848,520	\$15,639,388	\$14,182,349	\$18,485,973	\$2,053,997	\$2,053,997	\$2,053,997	\$2,053,997	\$2,053,997	\$2,053,997	\$6,161,991	\$1,274,761	\$1,184,055	\$1,169,421	\$1,440,591	\$1,422,281	\$1,356,683	\$7,847,792	\$15,695,584	27.4%	10.7%	
Reserves Other Reform Payments	-\$913,952	-\$1,687,500	\$997,223	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0	-\$208,337	-\$208,372 SO	\$41,645	\$257,046	-\$811,802 SO	\$453,213	-\$476,607	-\$476,607	#DIV/0! #DIV/0!	-147.8% #DIV/0!	
Fixed Prospective Payments and Reserves	\$21,934,567	\$13,951,888	\$15,179,572	\$18,485,973	\$2,053,997	\$2,053,997	\$2,053,997	\$2,053,997	\$2,053,997	\$2,053,997	\$6,161,991	\$1,066,424	\$975,683	\$1,211,066	\$1,697,637	\$610.479	\$1,809,896	\$7,371,185	\$15,218,977	#514/0:	#DIV/O:	
Net Patient Care Rev & Fixed Payments &	ŞZ1,334,307	\$13,551,000	\$13,173,37Z	Ç10,403,573	\$2,033,337	72,033,337	\$2,033,337	\$2,033,337	ŞZ,033,337	J2,033,331	Ç0,101,331	\$1,000,424	\$575,005	\$1,211,000	\$1,037,037	\$010,475	\$1,005,050	\$7,371,103	\$13,210,377			
Reserves	\$114.242.026	\$90.820.255	\$86,697,849	\$94,635,490	\$10.515.054	\$10.515.054	\$10.515.054	\$10,515,054	\$10.515.054	\$10.515.054	\$31,545,163	\$10.944.185	\$8,983,437	\$11,542,133	\$11.637.754	\$10,793,471	\$9.601.249	\$63,502,229	\$127.483.339	101.3%	47.0%	
340B Retail Pharmacy Programs	\$1,070,241	\$300,000	\$451,938	\$240,230	\$26,692	\$26,692	\$26,692	\$26,692	\$26,692	\$26,692	\$80.077	\$80,052	\$66,137	\$83,203	\$40,525	\$44,461	\$67,398	\$381,776	\$763,552	376.8%	69.0%	
COVID-19 Stimulus and Other Grant Funding	\$0,070,242	\$0	\$1,550	\$0	\$20,032	\$0,032	\$0,032	\$0,032	\$0,032	\$20,032	\$0	\$0	\$00,157	\$05,205	\$10,525	\$11,102	\$07,550	\$0	\$0.5552	#DIV/0!	#DIV/0!	
Specialty Pharmacy	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	ŚO	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!	
Outpatient Pharmacy Revenue	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0 \$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!	
Cafeteria & Parking	\$527,208	\$496,865	\$479,112	\$393,383	\$43,709	\$43,709	\$43,709	\$43,709	\$43,709	\$43,709	\$131,128	\$56,454	\$56,016	\$55,924	\$47,629	\$59,096	\$56,643	\$331,762	\$663,524	153.0%	38.5%	
Grant Income	\$1,724,559	\$1,513,177	\$1,798,488	\$2,043,191	\$227,021	\$227,021	\$227,021	\$227,021	\$227,021	\$227,021	\$681,064	\$252,354	\$373,234	\$137,901	\$161,335	\$321,837	\$261,947	\$1,508,608	\$3,017,216	121.5%	67.8%	
Reference Lab Revenue	\$2,332,613	\$1,642,196	\$1,741,760	\$1,833,845	\$203,761	\$203,761	\$203,761	\$203,761	\$203,761	\$203,761	\$611,282	\$197,906	\$197,906	\$197,906	\$197,906		\$132,969	\$1,122,499		83.6%	28.9%	
Meaningful Use	\$2,332,013 ¢n	\$1,042,150 ¢0	\$1,741,700	\$1,033,043	3203,701	\$203,701 ćn	3203,701 ¢n	\$203,701	\$203,701	\$203,701 ćn	3011,202 čn	\$157,500	\$157,500	\$157,500	\$157,500	\$157,500	\$132,505 ¢n	\$1,122, 4 55	32,244,336 ćn	#DIV/0!	#DIV/0!	
Other	\$1,489,091	\$424,517	\$1,414,328	\$391,388	\$43,488	\$43,488	\$43,488	\$43,488	\$43.488	\$43,488	\$130,463	\$106,647	\$11,043	\$29,063	\$23,257	\$31,975	\$22,268	\$224,253	\$448,506	71.9%	-68.3%	
Other Operating Revenue	\$7,143,712	\$4,376,755	\$5.885.626	\$4,902,037	\$544,671	\$544.671	\$544,671	\$544.671	\$544.671	\$544.671	\$1,634,012	\$693,413	\$704.336	\$503.997	\$470,652		\$541.225	\$3.568.898	\$7.137.796	118.4%	21.3%	
Total Operating Revenue	\$121,385,738	\$95,197,010	\$92,583,475	\$99,537,526	\$11,059,725	\$11,059,725	\$11,059,725	\$11,059,725	\$11,059,725	\$11.059.725	\$33,179,176	\$11,637,598	\$9.687.773	\$12,046,130	\$12.108.406	\$11.448.746	\$10,142,474	\$67,071,127	\$134,621,135	102.1%	45.4%	
	\$121,303,730	\$55,157,010	332,363,473	\$55,557,520	\$11,035,725	\$11,055,725	\$11,055,725	\$11,035,725	\$11,035,725	\$11,035,725	\$33,173,170	\$11,037,330	\$3,067,773	\$12,040,130	\$12,100,400	311,440,740	310,142,474	307,071,127	\$154,021,155	102.170	43.470	
Operating Expenses Salaries Non MD, Fringe Benefits Non MD,											ŞU											
Physician Fees & Salaries, Fringe Benefits MD	\$66,618,340	\$51,301,664	\$55,429,231	\$56,463,248	\$6,273,694	\$6,273,694	\$6,273,694	\$6,273,694	\$6,273,694	\$6,273,694	\$18,821,083	\$6,537,315	\$6,920,335	\$6,561,777	\$6,970,936	\$6.085.040	\$5,729,620	\$38.805.023	\$77,610,046	106.2%	40.0%	
	\$6,819,534	\$5,176,520	\$5,205,366	\$5,081,494					\$564,610		\$1,693,831	\$5,537,315	\$5,920,333		\$580,431	\$5,085,040	\$5,729,620	\$3,482,586	\$6,965,172	105.6%	33.8%	
Health Care Provider Tax	\$6,819,534		\$4,726,773		\$564,610	\$564,610 \$536,213	\$564,610 \$536,213	\$564,610	\$554,610	\$564,610 \$536,213	\$1,693,831	\$580,431		\$580,431 \$539,925								
Depreciation Amortization		\$4,555,859		\$4,825,913	\$536,213			\$536,213					\$539,925		\$539,925	\$539,925	\$539,925	\$3,219,688	\$6,439,376	100.2%	36.2%	
Interest - Short Term, Interest - Long Term	\$551,723	\$541,346	\$438,799	\$465,755	\$51,751	\$51,751	\$51,751	\$51,751	\$51,751	\$51,751	\$155,252	\$48,628	\$44,701	\$48,287	\$139,399	\$34,735	\$46,203	\$361,953	\$621,007 \$682.718	133.1%	41.5%	
ACO Dues	\$859,676	\$609,429	\$661,008	\$512,039	\$56,893	\$56,893	\$56,893	\$56,893	\$56,893	\$56,893	\$170,680	\$73,243	\$73,243	\$73,243	\$56,624	\$56,624	\$56,624	\$389,601	\$682,718	128.3%	3.3%	
Medical/Surgical Drugs and Supplies	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!	
Pharmaceuticals	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!	
Other Purchased Services - Consulting	\$0	\$0	\$0	\$0	ŞU	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#DIV/0!	
Other Purchased Services -Travelers	\$11,127,872	\$6,502,016	\$5,482,228	\$2,946,840	\$327,427	\$327,427	\$327,427	\$327,427	\$327,427	\$327,427	\$982,280	\$476,297	\$538,170	\$388,476	\$350,007	\$507,068	\$406,394	\$2,666,412	\$5,332,824	171.5%	-2.7%	
Other Operating Expenses	\$36,700,985	\$25,565,983	\$26,992,848	\$28,253,894	\$3,139,322	\$3,139,322	\$3,139,322	\$3,139,322	\$3,139,322	\$3,139,322	\$9,417,965	\$3,049,431	\$3,197,766	\$2,953,257	\$3,216,821	\$3,240,490	\$3,423,992	\$19,081,757	\$38,163,514	102.6%	41.4%	
Total Operating Expenses	\$129,047,906	\$94,252,817	\$98,936,253	\$98,549,182	\$10,949,909	\$10,949,909	\$10,949,909	\$10,949,909	\$10,949,909	\$10,949,909	\$32,849,727	\$11,285,408	\$11,894,571	\$11,145,396	\$11,854,143	\$11,044,313	\$10,783,189	\$68,007,020	\$135,814,657	107.0%	37.3%	
Net Operating Income	-\$7,662,168	\$944,193	-\$6,352,778	\$988,345	\$109,816	\$109,816	\$109,816	\$109,816	\$109,816	\$109,816	\$329,448	\$352,190	-\$2,206,798	\$900,734	\$254,263	\$404,433	-\$640,715	-\$935,893	-\$1,193,522	-384.1%	-81.2%	
Non Operating Revenue	\$201,022	\$1,159,751	\$6,744,696	\$1,827,581	\$203,065	\$203,065	\$203,065	\$203,065	\$203,065	\$203,065	\$609,194	-\$622,022	\$3,945,280	\$2,106,863	\$902,393	\$2,441,315	\$1,384,595	\$10,158,424	\$10,158,424	1567.5%	50.6%	
Excess (Deficit) of Rev over Exp	-\$7.461.147	\$2.103.944	\$391.918	\$2.815.925	\$312.881	\$312.881	\$312.881	\$312.881	\$312.881	\$312.881	\$938.642	-\$269.832	\$1,738,482	\$3.007.597	\$1.156.656	\$2.845.748	\$743.880	\$9.222.531	\$8.964.902	882.5%	2187.4%	
	-37,401,147	32,103,944	\$331,318	32,013,325	331Z,881	3312,001	3312,881	2312,881	\$312,881	\$312,881	\$550,04Z	-3205,632	31,730,482	33,007,397	31,130,030	32,043,748	\$743,88U	33,222,331	₹0,50 4 ,902	002.3/0	2107.478	
Income Statement Metrics																						
Operating Margin %	-6.3%	1.0%	-6.9%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	1.0%	5.0%	3.0%	-22.8%	7.5%	2.1%		-6.3%	-1.4%				
Total Margin %	-6.1%	2.2%	0.4%	2.8%	2.8%	2.8%	2.8%	2.8%	2.8%	2.8%	13.9%	-2.4%	12.8%	21.3%	8.9%	20.5%	6.5%	11.9%	6.2%			

Fiscal Year 2024 YTD Summary Submission (January 2024 through March 2024) **BALANCE SHEET** FY2022A FY2023 B FY2023 A FY2024 B Oct-2023 Dec-2023 Jan-2024 Feb-2024 Mar-2024 Nov-2023 2024 B-2024 P 2023 A-2024 P 2024 Projection Cash & Investments \$76,381,074 \$75,292,621 \$75,503,424 \$67,356,628 \$68,040,966 \$71,604,431 \$70,578,553 \$73,957,769 \$74,949,947 \$73,565,772 -2.6% #DIV/0! \$10,010,921 \$7,225,000 \$0 \$12,250,000 \$13,988,307 \$14,120,098 \$13,872,958 \$14,038,202 \$15,232,975 \$13,894,539 \$13,900,000 13.5% #DIV/0! Net Patient Accounts Receivable \$0 \$0 \$0 #DIV/0! #DIV/0! Due From Third Parties ŚΩ Risk Reserve Receivable \$0 \$0 #DIV/0! #DIV/0! Other Current Assets \$4,391,777 \$6,250,000 \$0 \$3,800,000 \$4,203,996 \$4,326,110 \$4,197,847 \$4,393,766 \$4,196,970 \$4,232,435 \$4,250,000 11.8% #DIV/0! \$90,783,772 \$88,767,621 \$0 \$91,553,424 \$85,548,931 \$86,487,174 \$89,675,236 \$89,010,521 \$93,387,714 \$93,076,921 \$91,715,772 0.2% **Current Assets Board Designated Assets** \$7,368,816 \$8,250,000 \$0 \$7,900,000 \$7,848,721 \$8,222,674 \$8,414,587 \$8,735,037 \$8,941,340 \$9,315,484 \$9,300,000 17.7% #DIV/0! Net, Property, Plant And Equipment \$67,554,197 \$78,232,696 \$0 \$69,700,000 \$71,362,096 \$71,288,297 \$71,815,456 \$72,818,896 \$72,372,838 \$72,744,895 \$72,750,000 4.4% #DIV/0! Other Long-Term Assets \$1,280,975 \$1,501,808 \$0 \$1,050,000 \$2,494,437 \$2,476,312 \$1,924,282 \$1,906,028 \$1,887,710 \$2,091,399 \$2,000,000 90.5% #DIV/0! \$176,752,125 \$0 \$168,474,457 \$172,470,482 \$166,987,760 \$170,203,424 \$167,254,185 \$171,829,561 \$176,589,602 \$177,228,699 \$175,765,772 3.3% #DIV/0! Assets Accounts Payable \$5,726,094 \$3,950,000 \$0 \$4,000,000 \$4,008,214 \$4,049,162 \$3,781,441 \$3,425,977 \$3,564,287 \$4,407,039 \$4,400,000 10.0% #DIV/0! Current Liabilities COVID-19 \$0 \$0 \$0 #DIV/0! #DIV/0! \$0 \$3,635,829 \$4,500,000 \$5,000,000 \$5,115,533 \$3,384,399 \$3,685,198 \$4,100,962 \$4,464,932 \$4,744,205 Salaries, Wages And Payroll Taxes Payable \$4,750,000 -5.0% #DIV/0! \$0 \$2,000,000 \$3,005,004 \$1,209,913 Other Third Party Settlements \$2,180,105 \$644,415 \$961,981 \$575,242 \$1,139,665 \$346,740 \$350,000 -88.4% #DIV/0! ACO Risk Reserve \$1,985,742 \$3,000,000 \$0 \$994,996 \$2,083,532 \$2,291,904 \$2,500,259 \$1,393,212 \$2,084,250 \$2,084,250 \$2,100,000 111.1% #DIV/0! \$3,979,276 \$2,973,867 \$0 \$4,088,338 \$5,892,457 \$6,312,643 \$6,757,382 \$6,683,636 \$6,635,356 \$6,039,366 \$6,000,000 #DIV/0! Other Current Liabilities 46.8% Current Liabilities \$17,507,046 \$16,423,867 \$0 \$17,088,338 \$17,744,151 \$17,000,089 \$17,299,522 \$16,743,452 \$17,958,738 \$17,621,600 \$17,600,000 3.0% #DIV/0! \$0 Long Term Liabilities COVID-19 \$0 #DIV/0! #DIV/0! \$24,934,283 \$23,861,898 \$0 \$23,408,130 \$23,120,315 \$22,981,449 \$22,843,424 \$22,565,251 \$22,423,105 \$22,284,030 \$21,500,000 Long Term Liabilities -8.29 #DIV/0! Other Noncurrent Liabilities \$3.863.293 \$4.500.000 \$0 \$4.900.000 \$4.958.681 \$5,357,441 \$5.570.016 \$5.684.445 \$5,922,196 \$6.056.941 \$6,000,000 #DIV/0! 22 4% Long Term Liabilities \$28,797,576 \$28,361,898 \$0 \$28,308,130 \$28,078,996 \$28,338,890 \$28,413,440 \$28,249,696 \$28,345,301 \$28,340,971 \$27,500,000 #DIV/0! **Total Liabilities** \$46,304,622 \$44,785,765 \$0 \$45,396,468 \$45,823,147 \$45,338,979 \$45,712,962 \$44,993,148 \$46,304,039 \$45,962,571 \$45,100,000 \$121,052,389 \$121,700,870 \$121,396,996 \$126,320,678 \$127,439,815 \$130,522,248 0.3% #DIV/0! Net Assets \$132,412,289 \$129,161,102 \$123,109,002 \$121,443,241

-\$269,832

216.6

5.2

0.2

51.1

39.6

\$121,431,038

\$167,254,185

\$1,738,482

\$123,135,478

\$168,474,457

201.5

(9.3)

0.2

44.9

47.2

\$3,007,597

\$126,116,599

\$171,829,561

233.9

8.4

0.2

50.6

37.3

\$1,156,656

\$127,477,334

\$172,470,482

217.3

3.5

0.2

45.9

37.4

\$2,845,748

\$130,285,563

\$176,589,602

228.9

6.0

0.2

49.6

40.9

\$743,880

238.0

(0.3)

0.2

53.3

44.9

\$131,266,128

\$177,228,699

\$9,222,531

\$130,665,772

\$175,765,772

234.4

0.2

49.8

39.9

145.6%

4.7%

3.3%

Change in

-9.7

-2.2

-0.0

-0.1

166.6%

3677.0%

4980.7%

234.4

0.4

0.2

49.8

39.9

Northwestern Medical Center

YTD Change In Net Assets

Days Cash on Hand

Days Payable

Days Receivable

Debt Service Coverage Ratio

Long Term Debt to Capitalization

Fund Balance

iabilities and Equities

-\$11,729,151

\$120,683,138

\$166,987,760

251.9

0.8

0.2

52.7

39.4

\$2,805,258

\$131,966,360

\$176,752,125

255.0

3.5

0.2

50.1

25.7

\$3,459,481

\$3,459,481

\$3,459,481

0.0

0.9

0.0

0.0

0.0

\$3,754,567

\$124,806,956

\$170,203,424

243.6

3.6

0.2

49.9

44.0

Iorthwestern Medical Center																			
scal Year 2024 YTD Summary																			
Scar rear 2024 110 Sammary											Submission (January 2024	through March 2024)							
Utilization & Staffing	2022 A	2023 B	2023 A	2024B	Oct-2022	Nov-2022	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Aug-2024	Sep-2024	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 YTD	2024 PROJ
Utilization Monthly												Utilization Monthly							
Total Average Daily Cens	us											, in the second second							
Total Admissions	2,596	-	-	-	-	-	-	-	-	-	-	231	231	242	229	254	237	1,424	5,696.0
Total Patient Days	10,787	-	-	-	-	-	-	-	-	-	-	988	834	816	890	928	744	5,200	20,800.0
Magnetic Resonance Image	3,448	-	-	-	-	-	-	-	-	-	-	250	237	200	234	235	218	1,374	5,496.0
Cat Scan Procedures	9,490	-	-	-	-	-	-	-	-	-	-	1,024	939	889	985	939	957	5,733	22,932.0
Radiology - Diagnostic Pr	32,671	-	-	-	-	-	-	-	-	-	-	3,731	3,437	3,210	3,675	3,340	3,275	20,668	82,672.0
Emergency Room Visits	24,460	-	-	-	-	-	-	-	-	-	-	2,187	1,770	1,635	2,406	2,107	2,129	12,234	48,936.0
Operating Room Proced	2,785	-	-	-	-	-	-	-	-	-	-	326	299	311	365	334	330	1,965	7,860.0
Operating Room Cases	-	-	-	-	-	-	-	-	-	-	-	283	248	265	313	282	268	1,659	6,636.0
Physician Office Visits	97,878	-	-	-	-	-	-	-	-	-	-	6,927	6,616	6,307	7,051	6,301	6,234	39,436	157,744.0
Primary Care Visits											-							-	-
Specialty Visits											-							-	-
											U.U%	is a second							
Staffing Year to Date											0	Staffing Year to Date							
Non MD FTEs	523.6	-	-	-	-	-	-	-	-	-	-	556.3	550.3	546.9	545.0	543.1	547.0	547	546
MLPs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Residents & Fellows	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Physician FTEs	24.5	-	-	-	-	-	-	-	-	-	-	25	23	23	23	23	18	23	23
Travelers, Travelers MD	28.5	-	-	-	-	-	-	-	-	-	-	30.1	16.0	16.0	15.0	14.5	14.2	16.0	16

Marchen March Ma								
Proceedings		2024)						
Section Sect	23 Dec-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 YTD	2024 PR
Proceedings Process							2024110	2024110
Proceedings Process								
International Conference Conference Con			\$23,665,65 113,312	1			\$151,472,420	\$302,
Series (1909) (1	3,312 113,3	113,312	113,312	113,312	12 113,312	113,312	679,872	1,3
real control (1,046,777) (1,046,710) (1,046,177) (1,046,177) (1,047,177) (1,04	(927.2	(1 275 725)	(827,267	(1,823,858	58) (1,854,417)	(1,632,086)	(8,601,116)	(17,2
Authors from homes CAMPOUND CLASS		(69,711)	(80,854				(481,407)	(17,
## Common \$1,000			(12,539,783				(86,938,725)	(173,
1.452.00 1.452.00		8,007,754	10,331,067				56,131,044	112,2
1995 1995		1,184,055	1,169,421				7,847,792	15,0
Procession 1,14546 1,14516 1		(208,372)	41,645				(476,607)	(4
14-19-14-15 13-14-15 13-15-168 13-		(200)0.07		-	. (022,012,		(,)	,
Market Payer Presented & Standard Prospective Payment 14,14,2,151 16,24,251 16,31,504 16,31,505 16,31,50	5.683 1.211.0	975,683	1,211,066	1,697,637	37 610,479	1,809,896	7,371,185	15,2
Part	3,003	373,003	1,211,000	2,037,037	010,473	2,003,030	7,572,203	10,1
December								
Section Sect		8,983,437	11,542,13	•		1 9,601,249	63,502,229	127
Procession	Above From t		Above From the	Income Statement				
perspections during Payments 5								
readused Medical Education	27,798 \$5,980,4	\$6,527,798	\$5,980,47	\$6,949,88	\$6,839,292	2 \$6,192,600	\$40,143,279	\$86,963
and check 50					4-			
see Care		\$0	\$1	1	\$0 \$0	0 \$0	Ş0	
Section Sect		\$0	Şi Şi		\$0 \$0	J.	\$0	
set Bayer Revenue \$32,319,431 \$32,294,425 \$15,237,739 \$9 \$9 \$9 \$9 \$9 \$9 \$9	ŞÜ	\$0	ب	, ,	\$0 \$0	0 \$0	\$0	4
Section Sect			-\$2,447,71				-\$24,842,459	-\$64
Secures - 8ix Partion 50 51,125,000 50 50 50 50 50 50 50			\$3,532,75				\$15,300,821	\$22,
ther Reform Payments	45,780 \$345,1 \$0		\$345,78i		\$605,548 \$0 \$605		\$2,943,141	\$9,
Nation Net Payer Revenue & Fixed Prospective Payment \$34,555,000 \$30,673,855 \$23,673,856 \$23,673,855 \$23,673,856 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50 \$50	7-		Şi		\$0 \$0		\$0 \$0	
Section Sect	ŞO	\$0	Şi	Şi	\$0 \$0	0 \$0	<u>\$0</u>	
SS SS SS SS SS SS SS S	96,634 \$3,878,	\$2,096,634	\$3,878,53	\$3,281,56	\$3,946,750	0 \$2,293,500	\$18,243,962	\$32,2
Sproportionate Share Payments So		4						
And Debt	66,000 \$4,298,	\$4,366,000	\$4,298,50	\$5,120,80	\$5,156,945	5 \$4,896,209	\$28,753,128	\$61,
See Care So So So So So So So S								
ree Care	\$0	\$0	Şi	\$	\$0 \$0	0 \$0	\$0	
eductions from Revenue	\$0	\$0	Şi) Şi	\$0 \$0	0 \$0	\$0	
et Payer Revenue \$4,283,204 \$5,129,527 \$2,680,511 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$50 \$5113,204 \$118, 800 \$1	\$0	\$0	. Şi	\$	\$0 \$0	0 \$0	. \$0	
Seed Prospective Payments S11,014,068 S11,750,090 S9,290,430 S0 S0 S0 S0 S0 S0 S0			-\$4,321,41				-\$27,581,244	
Same			-\$22,91				\$1,171,885	\$1,
ther Reform Payments		\$838,275	\$823,64				\$4,904,651	\$14
Stall Net Payer Revenue & Fixed Prospective Payment \$14,961,218 \$15,754,617 \$11,970,941 \$0 \$0 \$0 \$50 \$			\$41,64				-\$476,607	
Commercial Com	\$0	\$0	Şi	\$	\$0 \$0	0 \$0	\$0	
Commercial Com	18.563 \$842.3	\$818,563	\$842,37	\$1,447,12	\$745,030	0 \$962,303	\$5,599,929	\$15,
Sign		1 - 7 7				,	1-77-	
Sproportionate Share Payments Sproportionate Sproportiona								
raduate Medical Education	97,679 \$13,386,6	\$12,997,679	\$13,386,68	\$15,155,23	\$13,250,445	5 \$13,533,443	\$82,576,013	\$145
ad Debt -\$8,172,703 -\$6,006,361 -\$7,514,190 50 50 50 50 50 50 50 50 50 -\$1,187,753 -\$1,275, ree Care -\$1,516,1269 -\$2,224,435 -\$1,248,041 50 50 50 50 50 50 50 50 50 50 50 50 50								
ee Care - \$1,631,269	50	-	\$1	, <u> </u>	\$0 \$0	J.	\$0	
Control Cont		-\$1,275,735	-\$827,26				-\$8,601,116	-\$9
et Payer Revenue \$63,626,241 \$73,531,136 \$52,064,303 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0,593,334 \$5,954, 35,954		-\$69,711	-\$80,85				-\$481,407	-\$1
xed Prospective Payments \$146,974 \$0 \$106 \$0	37,504 \$3,770,0	-\$5,697,304	-\$5,770,65				-\$34,515,023	-\$57
serves - Risk Portion 50 50 50 50 50 50 50 50 50 50 50 50 50	54,929 \$6,707,9	\$5,954,929	\$6,707,91	\$6,795,75	\$5,988,379	9 \$6,232,134	\$38,978,467	\$76
ther Reform Payments 50 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0	\$0	Şi	\$	\$0 \$0	0 \$0	\$0	
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stal Net Payer Revenue & Fixed Prospective Payment \$63,773,215 \$73,531,136 \$52,064,409 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0	\$0	\$i	\$	\$0 \$0	0 \$0	\$0	
tal Net Payer Revenue & Fixed Prospective Payment \$63,773,215 \$73,531,136 \$52,064,409 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$50 \$50 \$								
	54,929 \$6,707,9	\$5,954,929	\$6,707,91	\$6,795,75	\$5,988,379	9 \$6,232,134	\$38,978,467	\$76
proportionate Share Payments \$2,294,033 \$852,049 \$908,538 \$1,021,514 \$113,502 \$113,502 \$113,502 \$113,502 \$113,502 \$113,502 \$113,502 \$113,502 \$113,502		\$113,312	\$113,31	\$113,31	\$113,312	2 \$113,312	\$679,872	\$

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Green Mountain Care Board

Northwestern Medical Center
NARRATIVE Submission (January 2024 through March 2024)
Question:
Please address the financial performance seen in your quarterly reporting. Volumes are stable with gross revenue about 1% over budget through March. Bad Debt continues to run very high, and the transition away from Traveler RNs has occurred more slowly than ancticipated.

 $FY2020\ Budget\ Guidance: \ \underline{https://gmcboard.vermont.gov/sites/gmcb/files/FY2020\%20Hospital\%20Budget\%20Guidance\%20Final\%20as\%20of\%202019-03-27\%20updated\%204\%208\%2019.pdf}$