

**Brattleboro Memorial Hospital**  
**Bridges - FY 2021 Approved Budget to FY 2021 Actual Results**

NPR/FPP	Total	% over/under
FY 21 Approved Budget	\$ 92,802,429	
Utilization	2,501,158	
Reimbursement/Payer Mix	(9,840,565)	
Bad Debt/Free Care	2,711,264	
Physician Acq/Trans		
Changes in Accounting		
Changes in DSH	100,871	
Other (FPP)	213,956	
Other (please label)	0	
FY 21 Actual Results	\$ 88,489,113	-4.6%

**Bridges - FY 2021 Approved Budget to FY 2021 Actual Results**

Expenses	Amount	% over/under
FY 21 Approved Budget	\$ 96,055,094	
Salaries	(1,031,337)	-2.4%
Fringe Benefits	(203,363)	-1.7%
Physician Contracts	211,657	3.5%
Contract Staffing	1,519	0.5%
Supplies	303	21.7%
Drugs	799,699	16.3%
Facilities		
IT Related		
Health Reform Programs		
Depreciation	(573,339)	-12.8%
Interest	(340,113)	-70.0%
Health Care Provider Tax	(836,893)	-15.2%
Other (Contracted Services)	1,070,665	11.6%
Other (please label)		
Cost Savings		
FY 21 Actual Results	\$ 95,153,892	-0.9%