Referral and Visit Lags

Table One: Referral Lags for Hospital-Owned Services Please input referral lags for all hospital-owned services.											
Type of Service	Total number of patients	The percentage of appointments scheduled within three business days of referral									
All Primary Care	37	15									
All Cardiology	27	15									
All General Surgery	11	36									
All OB/GYN	21	14									
All Orthopedics	43	14									
All Podiatry	18	72									
All Urology	10	100									
Rehab (PT/ST/OT)	101	52									

5/1-5/14

Table Three: Visit Lags for Hospital-Owned Services Please input visit lags for all hospital-owned services. Please remember to include weekends and holidays in your calculation.														
Type of Service	Total number of new patients	Percentage of new patients scheduled to be seen within 14 days	Percentage of new patients scheduled to be seen within 30 days	Percentage of new patients scheduled to be seen within 90 days	Percentage of new patients scheduled to be seen within 180 days									
All Primary Care	27		100											
All Cardiology	11			90	10									
All Neurology	14			100										
All OB/GYN	16			100										
All Oncology / Hematology	2			100										
All Orthopedics	7			100										
All Podiatry	28			93	7									
All Urology	2			100										

Table Four: Visit Lags for Imaging Procedures Please input visit lags for the top five most frequent imaging procedures. Please remember to include weekends and holidays in your calculation.													
Imaging Procedures	Within 2 weeks	Within 1 Month	Within 3 months	Within 6 months	> 6 months	Grand Total							
CT Chest/Abdomen/Pelvis (BVT)	32	1	4	3	1	41							
MA Mammo (BVT)	38	128	17	4	3	190							
US Abdomen (BVT)	28	2				30							
US Echocardiography (BVT)	62	7	4	2	1	76							
US Gestational (BVT)	21	11	5			37							

Staff Turnover

Note: If you are unable to answer the question in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

Table Eight: Staff Turnover and Vacancies											
	Terminated employment between June										
	Employed as of May 31, 2024	cancies as of May 31, 2024									
FTE physicians	16.9	6	0	6							
FTE mid-level providers	14.2	1	1.75	1							
FTE nurses	81.7	9	23.5	18							

Calculated from actual paid hours 10/1/24 - 5/31/24

Boarding and Transfer Issues

Note: These questions were lifted from budget narratives of previous years. If you are unable to answer the questions in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

Table Five: Patient Boarding

Please estimate total number of discharges, patient days, associated expenditures and reimbursements for FY22 (Actuals), FY23 (Actuals), FY24 (Projected) and FY25 (Budget): Provision of care due to the inability to discharge patients home due to lack of services or transfer patients to post-acute or other more appropriate care settings. Examples might include hospital stays beyond what is clinically indicated due to difficulties discharging/transferring after patients are deemed safe and appropriate for discharge/transfer or stays for which patients received care that would not generally be provided in a hospital setting (i.e. admissions for social reasons)

Year Total Number of Discharges Total Number of Patient Days Associated Expenditures Associated Reimbursements

BMH only started documenting avoidable days in the EMR recently.

Table Six: Patient Boarding (LOS)

Assuming the majority of patients who stay in emergency departments for greater than 24 hours without an admitted disposition are patients boarding for a mental health evaluation, please define the LOS in patient hours for patients who have a LOS greater 24 hours without an admitted disposition and the total number of episodes this represents. Please estimate the associated expenditures and reimbursements associated with these encounters.

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		LOS in patient hours for patients who have	e a		
		LOS greater 24 hours (without an admitte	d		
	Year	disposition)	Total Number of Episodes	Associated Expenditures	Associated Reimbursements
	24 FYTD (Oct - May)	3 days (72 hours)	511		
	FY23	3 days (72 hours)	325		
	FY22	3 days (72 hours)	227		

Clinical Productivity

Note: If you are unable to answer the question in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

Table Seven: Clinical Productivity

Please report average work RVUs per clinical physician FTE by department – both the level and the associated percentile of national benchmarks, or similar, for the most recent year available. Report the number of clinical and budgeted FTEs (if different) that are included in the denominator.

			are meradea in the acid				
						Number of Budgeted	
		work RVUS / Clinical Physician	Associated Percentile of National	Benchmark Source	Number of Clinical Physician	Clinical Physician FTEs (if	
Department	Total wRVUs	FTEs	Benchmark	Details	FTEs	different)	Year of Data
Brattleboro Cardiology	17,493.54	4,373.38			4	FY23	
Brattleboro Family Medicine	30,022.57	10,007.52	7,254.00	75%tile MGMA	3	3.4 FY23	
Brattleboro General Surgery	26,418.18	11,007.58	9,086.00	75%tile MGMA	2.4	2.3 FY23	
Brattleboro Internal Medicine	29,623.49	7,984.77	7,245.00	75%tile MGMA	3.71	3.2 FY23	
Brattleboro OB/GYN	43,196.31	4,799.59	9,011.00	75%tile MGMA	9	9.2 FY23	
Brattleboro Orthopedics	73,291.02	11,345.36	13,326.00	75%tile MGMA	6.46	8.8 FY23	
Hospitalists	25,360.69	4,644.81	5,445.00	75%tile MGMA	5.46	8 FY23	
Maplewood Family Practice	14,318.71	7,867.42	7,254.00	75%tile MGMA	1.82	2.6 FY23	
Post Acute Care	4,295.65	4,091.10	4,302.00	75%tile MGMA	1.05	1 FY23	
Putney Family Healthcare	22,672.46	8,011.47	7,254.00	75%tile MGMA	2.83	2.9 FY23	
Urology	16,964.11	8,482.05	11,126.00	75%tile MGMA	2	2 FY23	
Windham Family Medicine	11,492.31	8,208.79	7,254.00	75%tile MGMA	1.4	2 FY23	
Wound Care	1,591.92	1,591.92	6,319.00	75%tile MGMA	1	0.9 FY23	
BMH Podiatry	144.84	144.84			1	1 FY23	

Column

NPE F748 Budget

F724 Approved Budget for Net Patient Revenue and Fixed Prospective Payments (NPR).

NPR F749 Projected

P724 Annual Projected NPR.

P725 Proposed Budget for NPR.

NPR YOY

Weight of line Item relative to total NPR YOY.

Weight of line Item relative to total NPR YOY.

NPR [P724 @FP725 Comm. Prices)

NPR F725 SPR projected Budget for NPR. less P724 Budgeted NPR.

Weight of line Item relative to total NPR YOY.

NPR [P724 @FP725 Comm. Prices)

Difference of P725 NPR and P724 Budgeted NPR that can be attributed to change in commercial price.

NPR F725 Glouts to Utiliz)

NPR F725 Glouts to Utiliz)

NPR F725 Glouts to Utiliz)

NPR F725 Glouts Changes in utilization.

Difference of P725 NPR and F724 Budgeted NPR that can be attributed to change in utilization.

Difference of P725 NPR and F724 Budgeted NPR that can be attributed to change in utilization.

P725 NPR due to changes in utilization.

Difference of P725 NPR and F724 Budgeted NPR that can be attributed to change in utilization.

P725 NPR due to Changes in utilization.

Difference of P725 NPR and F724 Budgeted NPR that can be attributed to change in sublic payer price.

NPR F725 Glouts to Prize Sput MPR and F724 Budgeted NPR that can be attributed to change in public payer price.

P725 NPR due to Changes in public payer price.

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Commercial Rate Decomposition - NPR due to Price Changes

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ospital Provided																					
Calculated Month of Commercial Rate Implementatio		January	75%	FO	RMU	ILAS, PROVID	E EXAMPLE														
month of commercial Rate implementatio	,	January	7370																		
																	FY25	FY25			
	NPR FY24	NPR FY24	NPR FY25	NPR YOY		NPR (FY24 @FY25 Comm.	NPR FY25 (due to Comm.	NDD	NPR FY25	NPR	NPR FY25	NPR (FY24 @FY25 Payer	NPR FY25	NPR (FY24 @FY25 Service	NPR FY25 (due to Service	NPR FY25	Comm Rate NPR	Estimated AnnualizedC	EV3E Comm	FY25 NPR	FY25 NE Growt
Inpatient	Budget	Proi.	Budget	(Budget to Budget)	w	Prices)	Price)	(FY24 @FY25 Utiliz.)	(due to Utiliz.)	Payer Prices)	Prices)	Mix)	(due to Payer Mix)	Mix/Patient Acuity)	Mix/Patient Acuity)	(due to all other)	Impact	omm Rate	Rate (WAve)	Growth	(WAvg
Medicaid	10,057,551	9,873,363	10,268,297	210,746	0.31	10,057,551	-	10,459,853	402,302	10,057,550.71	-	10,062,579	5,029	10,107,838	50,288	(246,872)	0.0%	0.0%	0.0%	2.1%	0.7%
Medicare - Traditional	32,958,566	32,922,138	34,996,232	2,037,666	1.03	32,958,566		34,276,909	1,318,343	33,703,430	744,864	32,975,045	16,479	33,123,359	164,793	(206,812)	0.0%	0.0%	0.0%	6.2%	6.4%
Medicare - Advantage	7,358,439	8,486,706	9,021,369	1,662,930	0.23	7,358,439		7,652,777	294,338	7,524,740	166,301	7,362,119	3,679	7,395,232	36,792	1,161,820	0.0%	0.0%	0.0%	22.6%	5.2%
Commercial Major Paver #1	15,563,129	15,314,773	16,647,159	1,084,030	0.49	16,294,596	731,467	16,185,654	622,525			15,594,255	31,126	15,640,944	77,816	(378,904)	4.7%	6.3%	2.3%	7.0%	3.4%
Major Payer #2					0.00												0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #3				-	0.00	-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #4				-	0.00	-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
All other Commercial	4.700.000	4,700,000	4.878.600	178,600	0.00	4,700,000		4,770,500	70,500	4.810.450	110,450	4,747,000	47,000	4,747,000	47,000	(96,350)	0.0%	0.0%	0.0%	0.0%	0.0%
Fixed Prospective Payments FPP - Medicare	2,820,000	4,700,000 2,848,200	4,878,600 2,927,160	107,160	0.15	2,820,000	-	2,862,300	70,500 42,300		110,450	2,848,200	28,200	4,747,000 2,848,200	28,200	(57,810)	0.0%	0.0%	0.0%	3.8%	0.6%
FPP - Medicaid	1,880,000	2,030,400	1.951.440	71,440	0.06	1,880,000		1,908,200	28,200	1,924,180	44.180	1,898,800	18,800	1,898,800	18,800	(38,540)	0.0%	0.0%	0.0%	3.8%	0.2%
Risk/Reserves			-		0.00		-			-	,,	-	-	-	-		0.0%	0.0%	0.0%	0.0%	0.0%
Other (Bad Debt, Free Care, DSH)	(38,566,529)	(40,051,888)	(44,637,764)	(6,071,235)	-1.20	(38,566,529)		(39,145,027)	(578,498)	(38,566,529)	-	(39,337,860)		(38,759,362)	(192,833)	(4,528,574)	0.0%	0.0%	0.0%	15.7%	-18.9%
Overall Inpatient	32,071,156	31,245,092	31,173,893	(897,263)	1.00	16,508,027	731,467	18,015,012	2,129,509	17,529,642	1,021,614	15,808,884	(668,017)	16,614,067	183,856	(4,295,692)	2.3%	3.0%	2.3%	-2.8%	-2.89
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						NPR	NPR FY25			NPR	NPR FY25	NPR		NPR	NPR FY25		FY25	Estimated			FY25 N
	NPR FY24	NPR FY24	NPR FY25	NPR YOY		(FY24 @FY25 Comm.	(due to Comm.	NPR	NPR FY25		(due to Public Payer	(FY24 @FY25 Payer	NPR FY25	(FY24 @FY25 Service	(due to Service	NPR FY25	Rate NPR	Annualized	FY25 Rate	FY25 NPR	Growt
Outpatient	Budget	Proj.	Budget	(Budget to Budget)	w	Prices)	Price)	(FY24 @FY25 Utiliz.)	(due to Utiliz.)	Payer Prices)	Prices)	Mix)	(due to Payer Mix)	Mix/Patient Acuity)	Mix/Patient Acuity)	(due to all other)	Impact	Rate	(WA)	Growth	(WA)
Medicaid Medicare - Traditional	36,923,782 55,110,717	36,247,583 55,049,805	37,697,487 58,517,942	773,705 3,407,225	0.51	36,923,782 55,110,717		38,400,733 57,315,146	1,476,951 2,204,429	36,923,782.12 56,356,219	1,245,502	36,942,244 55,138,272	18,462 27,555	37,108,401 55,386,271	184,619 275,554	(906,327) (345,815)	0.0%	0.0%	0.0%	2.1% 6.2%	1.1% 4.7%
Medicare - Hadidollal Medicare - Advantage	26.196.045	30,212,674	32,116,072	5,920,027	0.36	26.196.045		27.243.887	1.047.842	26,788,076	592,031	26,209,143	13.098	26.327.025	130,980	4.136.076	0.0%	0.0%	0.0%	22.6%	8.1%
Commercial	72,685,408	71,525,498	77,748,215	5,062,807	0.99	76,101,622	3,416,214	75,592,824	2,907,416		(72,685,408)	72,830,779		73,048,835	363,427	70,915,787	4.7%	6.3%	4.7%	7.0%	6.9%
Major Payer #1				-	0.00	-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #2				-	0.00			-	-	-	-	-	-	-	-		0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #3				-	0.00		-	-	-	-		-	-	-	-	•	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #4 All other Commercial					0.00												0.0%	0.0%	0.0%	0.0%	0.0%
Fixed Prospective Payments	9,400,000	9,400,000	9,890,200	490,200	0.13	9,400,000		9,541,000	141,000	9,620,900	220,900	9,494,000	94,000	9,494,000	94,000	(59,700)	0.0%	0.0%	0.0%	5.2%	0.7%
FPP - Medicare	6,580,000	6,580,000	6,923,140	343,140	0.09	6,580,000	-	6,678,700	98,700	6,734,630	154,630	6,645,800	65,800	6,645,800	65,800	(41,790)	0.0%	0.0%	0.0%	5.2%	0.5%
FPP - Medicaid	2,820,000	2,820,000	2,967,060	147,060	0.04	2,820,000	-	2,862,300	42,300	2,886,270	66,270	2,848,200	28,200	2,848,200	28,200	(17,910)	0.0%	0.0%	0.0%	5.2%	0.2%
Risk/Reserves Other (Bad Debt, Free Care, DSH)	(127,231,597)	(132,131,821)	(149,221,911)	(21,990,314)	0.00	(132 131 821)	(4.900.224)	(134,113,799)	(6,882,202)	(132,131,821)	(4.900.224)	(134.774.458)	(7,542,861)	(132 792 480)	(5,560,883)	7.796.081	0.0%	0.0% 5.1%	0.0% -6.7%	0.0%	0.0%
Overall Outpatient	73,084,355	70,303,739	66,748,006	(6,336,349)	1.00	(4,501,277)	(1,484,010)	(1,613,033)	895,436	(2,442,844)				(4,476,784)	(4,512,304)	81,536,102	-2.0%	-2.7%	-2.0%	-8.7%	-8.7%
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						NPR	NPR FY25			NPR	NPR FY25	NPR		NPR	NPR FY25		FY25	Estimated			FY25 NE
	NPR FY24	NPR FY24			w	(FY24 @FY25 Comm.	(due to Comm.	NPR	NPR FY25	(FY24 @FY25 Public	(due to Public Payer		NPR FY25	(FY24 @FY25 Service	(due to Service	NPR FY25	Rate NPR	Annualized	FY25 Rate (WA)	FY25 NPR	Growt
Professional Services Medicaid	Budget 4.563.613	Proj. 4.480.038	NPR FY25 4.659.239	NPR YOY 95.626	1.06	Prices) 4.563.613	Price)	(FY24 @FY25 Utiliz.) 4.746.158	(due to Utiliz.)	Payer Prices) 4.563.613.17	Prices)	Mix) 4.565.895	(due to Payer Mix) 2.282	Mix/Patient Acuity) 4,586,431	Mix/Patient Acuity)	(due to all other) (112.019)	Impact 0.0%	0.0%	0.0%	Growth 2.1%	(WA)
Medicare - Traditional	6.811.436	6.803.908	7.232.555	421,118	1.57	6.811.436		7.083.894	272,457	6,965,375	153,938	6.814.842	3,406	6,845,494	34.057	(42,741)	0.0%	0.0%	0.0%	6.2%	9.7%
Medicare - Advantage	3,237,713	3,734,151	3,969,402	731,689	0.75	3,237,713		3,367,222	129,509	3,310,886	73,172		1,619	3,253,902	16,189	511,200	0.0%	0.0%	0.0%	22.6%	16.9%
Commercial	8,983,590	8,840,230	9,609,330	625,740	2.08	9,405,818	422,229	9,342,933	359,344		(8,983,590)	9,001,557	17,967	9,028,508	44,918	8,764,873	4.7%	6.3%	9.8%	7.0%	14.5%
Major Payer #1				-	0.00	-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #2 Major Payer #3				-	0.00			-						-			0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #4					0.00												0.0%	0.0%	0.0%	0.0%	0.0%
All other Commercial				-	0.00	-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Fixed Prospective Payments				-	0.00	-	-	-		750	750	-	-	-	-	(750)	0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicare FPP - Medicaid				-	0.00	-	-	-	-	375 375	375 375	-	-	-	-	(375)	0.0%	0.0%	0.0%	0.0%	0.0%
Risk/Reserves					0.00					3/5	3/5					(3/5)	0.0%	0.0%	0.0%	0.0%	0.0%
Other (Bad Debt, Free Care, DSH)	(19,270,822)	(20,013,022)	(9,710,149)	9,560,673	-4.46	(20,013,022)	(742,200)	(20,313,218)	(1,042,396)	(20,013,022)	(742,200)	(20,213,153)	(942,331)	(20,413,283)	(1,142,461)	14,172,261	3.9%	5.1%	-17.2%	-49.6%	221.09
Overall Professional Services	4,325,531	3,845,305	15,760,377	11,434,846	1.00	(5,400,259)	(319,972)	(5,115,944)	(98,542)	(5,172,398)	(9,497,929)	(5,593,083)	(917,057)	(5,727,456)	(1,024,479)	23,292,825	-7.4%	-9.9%	-7.4%	264.4%	264.49
													1					D/OF			
						NPR	NPR FY25			NPR	NPR FY25	NPR		NPR	NPR FY25		FY25	FY25 Estimated			FY25 NE
	NPR FY24	NPR FY24	NPR FY25	NPR YOY		(FY24 @FY25 Comm.	(due to Comm.	NPR	NPR FY25			(FY24 @FY25 Payer	NPR FY25	(FY24 @FY25 Service	(due to Service	NPR FY25	Rate NPR	Annualized	FY25 Rate	FY25 NPR	Growt
Other Services	Budget	Proj.	Budget	(Budget to Budget)	w	Prices)	Price)	(FY24 @FY25 Utiliz.)	(due to Utiliz.)	Payer Prices)	Prices)	Mix)	(due to Payer Mix)	Mix/Patient Acuity)	Mix/Patient Acuity)	(due to all other)	Impact	Rate	(WA)	Growth	(WA)
Medicaid				-							-		-		-		0.0%	0.0%	0.0%	0.0%	0.0%
Medicare - Traditional Medicare - Advantage				:		-		-			-				-		0.0%	0.0%	0.0%	0.0%	0.0%
Medicare - Advantage Commercial				:													0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #1				-				-		-		-	-	-	-		0.0%	0.0%	0.0%	0.0%	0.0%

			a.																		
Major Payer #4				-		-		-	-	-		-		-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
All other Commercial						-	-	-	-	-		-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Fixed Prospective Payments							-	-		-		-		-	-		0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicare	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicaid	-		-				-	-		-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Risk/Reserves	-	-	-			-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Other (Bad Debt, Free Care, DSH)						-		-		-		-		-			0.0%	0.0%	0.0%	0.0%	0.0%
Overall Other Services	-	-	-		0.00	-	-	-		-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
																		FY25			
						NPR	NPR FY25			NPR	NPR FY25	NPR		NPR	NPR FY25		FY25	Estimated			FY25 NPR
	NPR FY24	NPR FY24				(FY24 @FY25 Comm.	(due to Comm.	NPR	NPR FY25	(FY24 @FY25 Public	(due to Public Payer	(FY24 @FY25 Payer	NPR FY25	(FY24 @FY25 Service	(due to Service	NPR FY25	Rate NPR	Annualized	FY25 Rate	FY25 NPR	Growth
TOTAL	Budget	Proj.	NPR FY25	NPR YOY	w	Prices)	Price)	(FY24 @FY25 Utiliz.)	(due to Utiliz.)	Payer Prices)	Prices)	Mix)	(due to Payer Mix)	Mix/Patient Acuity)	Mix/Patient Acuity)	(due to all other)	Impact	Rate	(WA)	Growth	(WA)
Medicaid	51,544,946	50,600,984	52,625,023	1,080,077	0.46	51,544,946		53,606,744	2,061,798	51,544,946		51,570,718	25,772	51,802,671	257,725	(1,265,218)	0.0%	0.0%	0.0%	2.1%	1.0%
Medicare - Traditional	94,880,720	94,775,851	100,746,729	5,866,009	0.85	94,880,720		98,675,948	3,795,229	97,025,024	2,144,304	94,928,160	47,440	95,355,123	474,404	(595,368)	0.0%	0.0%	0.0%	6.2%	5.3%
Medicare - Advantage	36,792,198	42,433,531	45,106,843	8,314,645	0.33	36,792,198		38,263,886	1,471,688	37,623,701	831,504	36,810,594	18,396	36,976,159	183,961	5,809,097	0.0%	0.0%	0.0%	22.6%	7.5%
Commercial	97,232,126	95,680,501	104,004,704	6,772,578	0.87	101,802,036	4,569,910	101,121,411	3,889,285		(97,232,126)	97,426,590	194,464	97,718,287	486,161	94,864,884	4.7%	6.3%	4.1%	7.0%	6.1%
Major Payer #1				-	0.00	-	-	-	-	-		-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #2				-	0.00	-		-	-	-		-		-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #3				-	0.00	-	-	-	-	-		-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #4				-	0.00	-		-	-	-		-		-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
All other Commercial				-	0.00	-	-	-	-	-		-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Fixed Prospective Payments	14,100,000	14,100,000	14,768,800	668,800	0.13	14,100,000		14,311,500	211,500	14,432,100	332,100	14,241,000	141,000	14,241,000	141,000	(156,800)	0.0%	0.0%	0.0%	4.7%	0.6%
FPP - Medicare	9,400,000	9,428,200	9,850,300	450,300	0.08	9,400,000	-	9,541,000	141,000	9,621,275	221,275	9,494,000	94,000	9,494,000	94,000	(99,975)	0.0%	0.0%	0.0%	4.8%	0.4%
FPP - Medicaid	4,700,000	4,850,400	4,918,500	218,500	0.04	4,700,000	-	4,770,500	70,500	4,810,825	110,825	4,747,000	47,000	4,747,000	47,000	(56,825)	0.0%	0.0%	0.0%	4.6%	0.2%
Risk/Reserves		-	-		0.00	-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Other (Bad Debt, Free Care, DSH)	(183,385,809)	(190,448,768)	(203,330,858)	(19,945,049)	-1.65	(190,711,373)	(7,325,564)	(193,572,043)	(10,186,234)	(190,711,373)	(7,325,564)	(194,325,470)	(10,939,661)	(191,965,125)	(8,579,316)	24,411,290	4.0%	5.3%	-6.6%	10.9%	-17.9%
Overall Total	111 164 181	107 142 099	113 921 241	2 757 061	1.00	6 606 491	(2.755.654)	11 286 035	1 243 265	9 914 399	(101 249 782)	3 225 002	(10.512.588)	6 409 828	(7.036.066)	123 067 886	-2 5%	-3 3%	-2 5%	2.5%	2.5%

Notes Please include IP Psych in "other services"