

## Exhibit 9. Payer and Case Mix

	FY21	FY22	FY23	FY23	FY24
	Actual	Actual	YTD Actual (Oct to Mar)	Projection	Budget
Case Mix Index	1.390	1.520	1.530	1.530	0.000
Gross Patient Service Revenue	\$ 197,875,612	\$ 215,214,525	\$ 111,778,788	\$ 268,269,091	\$ 280,449,989
Traditional Medicare	\$ 91,814,432	\$ 98,754,847	\$ 52,494,848	\$ 125,987,635	\$ 129,874,962
Medicare Advantage	\$	\$	\$	\$	\$
Medicaid	\$ 35,858,429	\$ 39,883,362	\$ 20,537,909	\$ 49,290,982	\$ 51,444,541
Commercial	\$ 70,202,751	\$ 76,576,315	\$ 38,746,031	\$ 92,990,474	\$ 99,130,486
All other	\$	\$	\$	\$	\$
Net Patient Service Revenue and Fixed Prospective Payments	\$ 88,489,113	\$ 92,729,611	\$ 43,981,260	\$ 105,555,023	\$ 111,164,180
Traditional Medicare	\$ 33,021,850	\$ 32,584,805	\$ 13,578,542	\$ 32,588,501	\$ 42,310,540
Medicare Advantage	\$	\$	\$	\$	\$
Medicaid	\$ 7,785,554	\$ 8,246,631	\$ 4,018,958	\$ 9,645,499	\$ 10,713,804
Commercial	\$ 47,049,977	\$ 50,889,739	\$ 26,146,038	\$ 62,750,491	\$ 66,301,979
Bad Debt	\$ (2,829,399)	\$ (4,824,020)	\$ (2,736,762)	\$ (6,568,229)	\$ (4,589,776)
Free Care	\$ (778,228)	\$ (943,341)	\$ (434,959)	\$ (1,043,902)	\$ (2,702,417)
Disproportionate Share Hospital	\$ 631,732	\$ 1,008,435	\$ 237,722	\$ 570,532	\$ 619,780
All other	\$	\$	\$	\$	\$



**Exhibit 11. Staffing Summary**

	Actual FY21	Actual FY22	Actual FY21 to FY22	YTD Actual (Oct to Mar) FY22	YTD Actual (Oct to Mar) FY23	YTD Actual (Oct to Mar) FY22 to FY23	Budget FY22	Budget FY24	Budget FY22 to FY24
<b>Total salaries</b>	\$ 42,437,647	\$ 44,141,278	\$ 1,703,631	\$ 21,792,152	\$ 23,456,349	\$ 1,664,197	\$ 45,326,800	\$ 51,639,424	\$ 6,312,623
% administrative and general	\$ 20,370,070	\$ 21,629,226	\$ 1,259,156	\$ 10,678,155	\$ 16,654,008	\$ 5,975,853	\$ 22,210,132	\$ 25,303,318	\$ 3,093,186
% clinical	\$ 22,067,576	\$ 22,512,052	\$ 444,475	\$ 11,113,998	\$ 6,802,341	\$ (4,311,656)	\$ 23,116,668	\$ 26,336,106	\$ 3,219,438
<b>Total FTEs</b>	538.3	510.8	-27.5	513.7	512.0	-1.7	556.1	556.0	-0.1
% administrative and general	376.81	362.668	-14.1	359.6	445.4	85.9	394.831	394.76	-0.1
% clinical	161.49	148.132	-13.4	154.1	66.6	-87.6	161.269	161.24	0.0
<b>Total contract labor expense</b>	\$ 301,519	\$ 4,360,825	\$ 4,059,306	\$ 1,562,099	\$ 1,787,596	\$ 225,497	\$ 200,000	\$ 1,000,000	\$ 800,000
% administrative and general	\$ -	\$ 130,825	\$ 130,825	\$ -	\$ 160,884	\$ 160,884	\$ -	\$ 193,440	\$ 193,440
% clinical	\$ 301,519	\$ 4,230,000	\$ 3,928,481	\$ 1,562,099	\$ 1,626,712	\$ 64,614	\$ 200,000	\$ 806,560	\$ 606,560
<b>Median hourly rate</b>									
Traveling nurse	\$93.75	\$157.00	\$	\$185.00	\$120.00	\$			\$
Physician locum			\$			\$			\$
Other:			\$			\$			\$
Other:			\$			\$			\$
Other:			\$			\$			\$

Definitions for administrative and general versus clinical employment should reflect those in Part 2 of the Medicare Provider Reimbursement Manual.