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GREEN MOUNTAIN CARE BOARD (GMCB)  
GMCB Board Meeting Minutes  
Friday, January 21, 2022  
12:00 pm

**Attendance**

Kevin J. Mullin, Chair (*via Microsoft Teams*)  
Susan J. Barrett, JD, Executive Director (*via Microsoft Teams*)  
Michael Barber, General Counsel (*via Microsoft Teams*)  
Robin Lunge, JD, MHCDS (*via Microsoft Teams*)  
Jessica Holmes, PhD (*via Microsoft Teams*)  
Tom Pelham (*via Microsoft Teams*)  
Thom Walsh, PhD, MS, MSPT (*via Microsoft Teams*)

**Executive Director's Report**

Chair Mullin called the meeting to order at approximately 12:00 pm. Executive Director Susan Barrett reviewed [the open special comment period on the GMCB website](#). Susan Barrett announced that the GMCB submitted the 2021 Annual Report and the Act 140 Section 10 Report to the legislature. Susan Barrett reminded everyone that there would be a Certificate of Need (CON) hearing on Wednesday, January 26, 2022 at 9:00 AM for the proposed Collaborative Surgery Center in Colchester, followed by the regularly scheduled Board Meeting at 1:00 PM.

**Minutes**

The Board voted (5-0) to approve the minutes from January 12, 2022.

**Integration of 2021 Reports/Data and Feedback on Health Care Reform Leaders' Discussion**

Michael Barber, General Counsel, GMCB  
Alena Berube, Strategic Advisor on Health Policy & Finance, GMCB

Michael Barber presented a reminder on the GMCB's authorities. Michael Barber explained the general principles of the Board, implied authorities, and express authorities. Express authorities of the GMCB include hospital budgets, Accountable Care Organization (ACO) budgets, insurance rates, rate review conditions, health care reform, provider rate setting, and the Health Resource Allocation Plan (HRAP). [The presentation can be seen here on the GMCB website](#).

Alena Berube began by presenting the background of hospital sustainability planning within the GMCB and reviewed the homework that had been given to the Board during the January 12, 2022 Board meeting, which was to review for any missing key findings and to think about how the GMCB can continue to support Vermonters as we transition from volume- to value-based care. Alena Berube presented the key findings including, but not limited to, hospital financial health, price and cost variations and regulations, commercial rate increases, increasing

efficiency, and hospital capacity and volume. The Board Members asked questions and made suggestions for edits to the Act 159 Section 5 Report. Alena Berube presented the potential paths forward and the GMCB staff recommendations. Alena Berube explained the next steps for the GMCB and the goals for sustainability planning framework. [The presentation can be seen here on the GMCB website.](#)

### **Public Comment**

Jeffrey Tieman, President and CEO, VAHHS  
Hamilton Davis, Journalist and Policy Analyst

### **Old Business**

None

### **New Business**

None

### **Adjourn**

The Board voted (5-0) to adjourn at approximately 3:00 PM.