

# Conversations with Leaders in Health Care Reform: Informing Next Steps in Vermont Hospital Sustainability Planning

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# Agenda

1. Introductions  
Alena Berube, GMCB
2. Is Capacity Destiny?  
David Goodman, MD MS, Professor, The Dartmouth Institute
3. Health Care Reform: Where do we want to go? How can we get there?  
Elliott Fisher, MD MPH, Professor, The Dartmouth Institute
4. A Path to Hospital Sustainability and Health Care Affordability in Vermont  
Michael Bailit, MBA, President, Bailit Health
5. Vermont Hospital Sustainability: Implementing Value-based Care  
Bruce H. Hamory, MD FACP, Partner and CMO, Oliver Wyman
6. Questions & Wrap Up
  - Board Discussion
  - Public Comment
  - Introduce Board “Homework” for January 19<sup>th</sup>



# Board Homework Due 01/19: Key Findings



Based on what has been observed through hospital budget reviews over the last 5+ years, as well as various analyses and insights from thought leaders on hospital sustainability, affordability, and health care reform, what key findings do you think I have missed (draft to be shared prior to January 19<sup>th</sup> presentation)?

Sample of relevant analyses/Presentations:

- Today's presentations
- [Price and Cost Coverage Variation](#): HMA Burns, October 27, 2021
- [Vermont Hospital Quality and Capacity Analysis](#): Berkeley Research Group, October 27, 2021
- [Potentially Avoidable Utilization at Rural Hospitals](#): Mathematica, August 11, 2021
- [The Future of Rural Healthcare](#): Stroudwater and Associates, June 23, 2021
- [Act 159 of 2020 Section 5 Report: Options for Regulating Provider Reimbursement for Provider Sustainability and Equity](#): GMCB Report to the Legislature, April 7<sup>th</sup>, 2021
- [All Payer ACO Model Implementation Improvement Plan](#): Ena Backus, Director of Health Care Reform, November 19, 2020
- [Hospital Price Transparency Project](#): RAND, October 21, 2020
- [A Look at Vermont Hospitals with NASHP Hospital Cost Tool](#): NASHP, October 21, 2020
- [National Trends in State Affordability and Sustainability Strategies](#): Bailit Health, May 13, 2020

# Board Homework Due 01/19: Recommendations



Long-term recommendations are largely process oriented and focus on developing a shared vision for the design of an efficient delivery system that delivers the best possible, affordable care to Vermonters, and how it should be paid for. This will allow providers to continue partnering with the state and Vermonters in developing this shared vision, since providers have been overwhelmed by the pandemic and have not yet had an opportunity to engage on the level necessary to establish a tangible path forward. A process will also allow us to map out any connections to a potential next federal agreement, and any necessary legislative changes based on that shared vision.

*What are your thoughts on this approach and what the Board can do through the evolution of its regulatory processes in the interim to ensure Vermonters continued access to essential services and addressing, to the extent possible, Vermont hospital sustainability as we transition from volume- to value-based care?*

- Hospital Budgets
- ACO Budget Review and Certification
- Insurance Rate Review
- CON
- Potential Next Federal Agreement