

Exhibit 9. Payer and Case Mix

	FY21	FY22	FY23	FY24
	Actual	Actual	YTD Actual (Oct to Mar)	Budget
Case Mix Index	1.274	1.316	1.405	1.422
Gross Patient Service Revenue	\$ 465,268,488	\$ 521,057,213	\$ 299,598,894	\$ 682,232,116
Traditional Medicare	\$ 211,197,295	\$ 202,394,620	\$ 109,075,661	\$ 251,138,061
Medicare Advantage	\$ 2,738,246	\$ 46,870,586	\$ 34,236,488	\$ 78,586,638
Medicaid	\$ 77,431,051	\$ 88,487,496	\$ 51,933,406	\$ 110,912,063
Commercial	\$ 130,637,898	\$ 133,120,953	\$ 72,714,628	\$ 169,217,744
All other	\$ 43,263,998	\$ 50,183,558	\$ 31,638,711	\$ 72,377,609
Net Patient Service Revenue and Fixed Prospective Payments	\$ 227,345,562	\$ 240,386,620	\$ 125,556,668	\$ 291,921,349
Traditional Medicare	\$ 86,713,385	\$ 78,849,654	\$ 40,048,265	\$ 85,563,457
Medicare Advantage	\$ 1,119,852	\$ 15,736,682	\$ 11,229,998	\$ 24,545,736
Medicaid	\$ 28,793,984	\$ 29,333,972	\$ 15,755,586	\$ 31,404,148
Commercial	\$ 93,035,639	\$ 98,093,449	\$ 51,842,104	\$ 127,261,128
All other	\$ 25,158,248	\$ 24,758,725	\$ 10,537,774	\$ 31,770,611
Bad Debt	\$ (6,229,486)	\$ (7,540,979)	\$ (3,376,072)	\$ (6,632,388)
Free Care	\$ (2,393,660)	\$ (2,058,475)	\$ (1,157,318)	\$ (3,344,006)
Disproportionate Share Hospital	\$ 1,147,601	\$ 3,213,594	\$ 676,331	\$ 1,352,662

Exhibit 10. Utilization and Rate Assumptions

	RATE: Estimated revenue change due to reimbursement rates change								UTILIZATION: Estimated revenue change due to volume, service mix, intensity, etc.					PAYER MIX: Estimated revenue change due to market shifts among or between payer types					
	Actual		YTD Actual (Oct to Mar)		FY22A to FY23A		FY23 Proj to FY24 Base		FY22A to FY24 Base		FY23 Proj to FY24 Base		FY22A to FY24 Base		FY23 Proj to FY24 Base		FY22A to FY24 Base		
	FY21A to FY22A	FY22A to FY23A	FY22A to FY23A	FY23 Proj to FY24 Base	FY22A to FY23A	FY23 Proj to FY24 Base	FY22A to FY23A	FY23 Proj to FY24 Base	FY21A to FY22A	FY22A to FY23A	FY22A to FY23A	FY23 Proj to FY24 Base	FY22A to FY23A	FY23 Proj to FY24 Base	FY21A to FY22A	FY22A to FY23A	FY22A to FY23A	FY23 Proj to FY24 Base	FY22A to FY24 Base
TOTAL	Overall	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Traditional Medicare	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Medicare Advantage	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Medicaid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	All other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Free Care	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	DSH	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Bad Debt	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Free Care	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	DSH	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Change in NPSR + FPP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Overall	19,371,737	(813,635)	8,063,006	13,554,403	21,614,409	11,399,391	10,216,996	7,736,990	8,482,007	11,064,414	19,546,421	(16,909,674)	846,836	(3,373,073)	2,347,581	(1,025,492)	(1,025,492)	(1,025,492)
	Traditional Medicare	(2,450,269)	5,034,224	4,483,690	(2,786,450)	1,697,240	2,362,475	10,216,996	7,736,990	8,482,007	11,064,414	19,546,421	(16,909,674)	846,836	(3,373,073)	2,347,581	(1,025,492)	(1,025,492)	(1,025,492)
	Medicare Advantage	13,361,094	(5,647,894)	1,449,005	1,454,181	2,903,186	(127,973)	349,037	683,582	588,535	1,008,144	1,596,679	906,698	6,123,466	4,262,263	174,900	4,437,163	4,437,163	4,437,163
	Medicaid	(1,416,048)	(940,464)	(177,565)	(193,869)	(371,434)	240,819	1,720,678	676,645	717,297	1,548,023	2,285,320	235,358	904,514	1,532,448	(1,596,977)	(645,229)	(645,229)	(645,229)
	Commercial	11,016,990	3,945,296	7,347,346	6,293,433	13,640,779	10,048,644	4,083,499	3,469,136	3,910,707	4,282,445	6,193,152	(10,042,679)	(4,483,498)	(6,248,002)	3,333,106	(2,714,896)	(2,714,896)	(2,714,896)
	All other	(2,296,793)	(3,038,933)	(4,376,943)	8,697,443	4,320,501	(207,522)	919,846	671,488	842,960	841,717	1,684,607	976,422	1,068,602	1,223,317	(18,105)	1,214,231	1,214,231	1,214,231
	Bad Debt	(964,094)	(95,168)	1,417,035	669,481	2,086,515	(610,467)	(347,399)	(210,611)	(297,770)	(277,687)	(567,457)	-	-	-	-	-	-	-
	Free Care	414,863	16,960	(218,320)	(582,816)	(801,447)	(306,584)	(79,678)	(73,099)	(79,985)	(97,515)	(177,500)	-	-	-	-	-	-	-
	DSH	2,065,993	(87,997)	(1,860,932)	0	(1,860,932)	0	-	-	-	-	-	-	-	-	-	-	-	-
	Change in NPSR + FPP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Overall	12,470,258	376,822	1,727,882	(894,106)	833,776	4,428,748	564,938	1,873,262	1,227,805	3,676,210	4,904,015	(6,248,421)	(11,667)	(813,864)	400,816	(413,049)	(413,049)	(413,049)
	Traditional Medicare	(3,241,400)	4,186,620	1,306,795	417,481	1,724,277	(1,151,755)	(201,784)	579,756	833,470	1,412,007	2,245,476	(1,133,719)	1,421,291	(2,515,521)	387,870	(1,863,682)	(1,863,682)	(1,863,682)
	Medicare Advantage	7,800,015	(4,891,725)	598,909	806,074	1,404,983	(448,086)	-	323,487	221,263	545,467	766,730	-	4,228,299	2,687,122	(317,463)	2,369,660	2,369,660	
	Medicaid	(1,999,789)	(1,266,973)	532,300	64,092	396,392	(3,743)	(51,447)	329,578	270,543	500,823	771,366	73,557	371,601	41,794	(1,012,962)	(971,169)	(971,169)	(971,169)
	Commercial	8,374,344	3,613,952	6,879,296	3,842,893	10,722,189	7,291,557	(358,086)	1,956,284	2,026,707	3,883,373	5,709,080	(5,581,043)	(2,643,356)	(4,017,713)	2,346,540	(1,671,173)	(1,671,173)	(1,671,173)
	All other	(3,427,394)	(2,697,938)	(4,874,145)	8,109,295	3,235,150	(254,602)	(78,018)	278,883	333,219	421,659	754,879	216,628	1,040,416	1,535,058	307,431	1,842,489	1,842,489	1,842,489
	Bad Debt	(1,246,825)	125,921	1,499,218	1,276,332	2,775,350	(401,479)	24,723	(136,517)	(169,825)	(224,669)	(384,494)	-	-	-	-	-	-	-
	Free Care	596,125	164,533	(50,730)	(143,440)	(194,170)	(200,739)	10,882	(50,032)	(42,270)	(76,369)	(118,639)	-	-	-	-	-	-	-
	DSH	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Change in NPSR + FPP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Overall	8,455,677	(765,609)	5,991,644	14,372,327	20,264,172	4,891,153	(653,730)	3,281,440	3,472,108	6,261,290	9,734,208	(11,333,719)	1,421,291	(2,005,291)	1,711,416	(205,875)	(205,875)	(205,875)
	Traditional Medicare	(3,241,400)	4,186,620	1,306,795	417,481	1,724,277	(1,151,755)	(201,784)	579,756	833,470	1,412,007	2,245,476	(1,133,719)	1,421,291	(2,515,521)	387,870	(1,863,682)	(1,863,682)	(1,863,682)
	Medicare Advantage	7,800,015	(4,891,725)	598,909	806,074	1,404,983	(448,086)	-	323,487	221,263	545,467	766,730	-	4,228,299	2,687,122	(317,463)	2,369,660	2,369,660	
	Medicaid	(1,999,789)	(1,266,973)	532,300	64,092	396,392	(3,743)	(51,447)	329,578	270,543	500,823	771,366	73,557	371,601	41,794	(1,012,962)	(971,169)	(971,169)	(971,169)
	Commercial	8,374,344	3,613,952	6,879,296	3,842,893	10,722,189	7,291,557	(358,086)	1,956,284	2,026,707	3,883,373	5,709,080	(5,581,043)	(2,643,356)	(4,017,713)	2,346,540	(1,671,173)	(1,671,173)	(1,671,173)
	All other	(3,427,394)	(2,697,938)	(4,874,145)	8,109,295	3,235,150	(254,602)	(78,018)	278,883	333,219	421,659	754,879	216,628	1,040,416	1,535,058	307,431	1,842,489	1,842,489	1,842,489
	Bad Debt	(1,246,825)	125,921	1,499,218	1,276,332	2,775,350	(401,479)	24,723	(136,517)	(169,825)	(224,669)	(384,494)	-	-	-	-	-	-	-
	Free Care	596,125	164,533	(50,730)	(143,440)	(194,170)	(200,739)	10,882	(50,032)	(42,270)	(76,369)	(118,639)	-	-	-	-	-	-	-
	DSH	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Change in NPSR + FPP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Overall	26,087,573	11,223,748	19,342,371	42,400,280	54,400,280	11,223,748	2,087,573	11,223,748	19,342,371	42,400,280	54,400,280	11,223,748	11,223,748	19,342,371	42,400,280	54,400,280	11,223,748	11,223,748
	Traditional Medicare	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Medicare Advantage	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Medicaid	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Commercial	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	All other	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Free Care	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	DSH	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Change in NPSR + FPP	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Overall	2,418,620	(1,493,229)	(495,660)	880,237	384,577	1,691,225	9,873,944	2,913,223	4,167,732	(169,271)	3,998,460	755,062	(261,414)	(292,542)	244,768	(477,231)	(477,231)	(477,231)
	Traditional Medicare	(3,023,375)	(1,095,093)	(27,341)	(651,609)	(678,950)	136,311	3,289,072	1,030,011	1,378,316	(54,504)	1,323,813	2,373,704	(441,593)	(610,620)	(186,561)	(77,274)	(77,274)	(77,274)
	Medicare Advantage	118,085	(122,481)	(107,453)	245,051	137,597	34,413	349,037	153,687	246,214	(11,394)	234,929	906,698	360,577	413,711	(77,875)	335,835	335,835	335,835
	Medicaid	(1,204,076)	(403,783)	(604,551)	240,657	(1,063,894)	(0)	1,493,635	361,044	525,120	(17,733)	905,388	(51,531)	49,681	97,400	(121,822)	(215,432)	(215,432)	(215,432)
	Commercial	581,993	(474,723)	(722,545)	993,318	270,774	1,623,374	4,331,354	1,156,116	1,648,303	(62,002)	1,586,300	(3,033,925)	(666,487)	(852,710)	755,727	(96,983)	(96,983)	(96,983)
	All other	726,304	459,408	657,853	373,534	1,031,387	1,031,387	871,301	309,078	517,514	(26,556)	490,958	560,115	442,408	659,727	66,309	726,036	726,036	726,036
	Bad Debt	446,771	176,327	369,777	(180,278)	189,499	(51,601)	(369,066)	(76,667)	(115,598)	3,334	(112,264)	-	-	-	-	-	-	-
	Free Care	71,848	(32,526)	(61,401)	(140,435)	(201,836)	(17,151)	(90,390)	(19,555)	(32,237)	1,573	(30,664)</							

Exhibit 11. Staffing Summary

	FTES				SALARIES			
	FY21	FY22	FY23	FY24	FY21	FY22	FY23	FY24
	Actual	Actual	FY23 YTD Mar	Budget	Actual	Actual	FY23 YTD Mar	Budget
TOTAL STAFF	1,259	1,310	1,283	1,344	91,219,376	114,218,857	56,761,407	117,694,559
Resident	-	-	-	-	-	-	-	-
APP	53	58	61	65	6,441,040	7,329,072	4,149,756	9,468,404
Traveler	27	76	84	75	6,072,776	23,824,567	10,654,192	15,243,186
Management	129	129	126	138	13,419,103	14,028,667	7,163,133	16,059,027
LPN	32	41	41	41	1,977,770	2,743,761	1,503,676	3,161,833
RN	259	254	240	251	21,855,631	23,128,778	11,768,859	26,489,001
Tech	59	50	47	56	3,503,959	2,908,321	1,376,143	3,636,045
Staff Other	700	703	683	718	37,949,099	40,255,692	20,145,648	43,637,062