



**Franklin County
Rehab Center, LLC**

Franklin County Rehab and Adult Care Center
110 Fairfax Road, St. Albans, VT 05478 • Ph. (802) 752-1600 • Fax. (802) 752-1666

February 16, 2024

Ms. Donna Jerry
Senior Health Policy Analyst
Green Mountain Care Board
144 State Street
Montpelier, VT 05602

RE: Docket No. GMCB-007-23con, Transfer of 30 Skilled Nursing Facility Beds from The Villa Rehab Center to Franklin County Rehab, LLC and the Construction of an Addition to Accommodate 30 Beds and Associated Space.

Dear Ms. Jerry,

Thank you for your letter dated November 20, 2023, with questions about my request for a waiver under Section 5 of Act 4, An Act Relating to Extending the COVID-19 Health Care Regulatory Flexibility. Please see my responses below.

1. In your response to question 2ii dated June 16, 2023, it is stated that storage and an employee training center will to be incorporated into the preliminary plans for the new addition proposed at Franklin County Rehab Center. Please provide a copy of the preliminary floor plan that shows the storage and employee training center areas and the approximate square footage.

Answer: A copy of the preliminary floor plan is attached with the classroom and storage areas identified.

Classroom: 12' by 12' =144 sq feet

Shop: 12' by 12' =144 sq feet



2. In your response to questions 3ii dated June 16, 2023, it is stated that the loan is for \$6,229,000 at 6.25% however Table 2 shows the loan value at \$7,166,500 at 6% interest. Please explain the discrepancy, confirm the correct amount of the loan and percent interest, and confirm whether the \$7,166,500 recorded on Table 2 is correct.

The preliminary cost estimate of \$6,229,000 (\$6,929,000; 10% down payment of \$700,000) was an early estimate based on the knowledge we had at that moment. Subsequent to the submission of the June 16, 2023 response we had a meeting with a contractor and architect to review the project constructions costs and contracts which resulted in the following additions to the original loan estimate.

\$6,929,000	Original Project Cost
\$300,000-	Renovation costs for the current building to accommodate addition of 30 beds (inclusive of additional office space, relocation of dining room and rehab gym)
\$100,000-	Site work to bring land to grade level
\$346,500-	Construction Manager Fee
\$481,000-	Architectural/ Engineering Fees
\$10,000-	Administrative Expenses & Permits
\$1,237,500	Increase to the Project Cost
\$8,166,500	Updated Project Cost
(\$1,000,000)	Working Capital
\$7,166,500	Updated Loan Estimate

We confirm that the correct amount of the loan of \$7,166,500 to be accurate. We have updated the interest rate to 7% based on current market conditions which is now reflected properly on Table 2.

3. Table 4C shows increases in Land/Building by \$7.4 million. However, Table 1 records an amount closer to \$7.9 million. Please explain the discrepancy and specify the correct amount that should be reflected on Table 1 and Table 4C.

The Land/Building Estimate of \$7.4 million has been increased to \$7.9 million based on Table 1.

4. Table 4C increases the loan by \$6.745 million. This amount does not agree with the loan amounts represented in question 2 above. Please explain the discrepancies and specify the correct amount that should be reflected in Table 4C and Table 2.

The Loan amount for \$6.745 million has been corrected to \$7,166,500 based on Table 2.

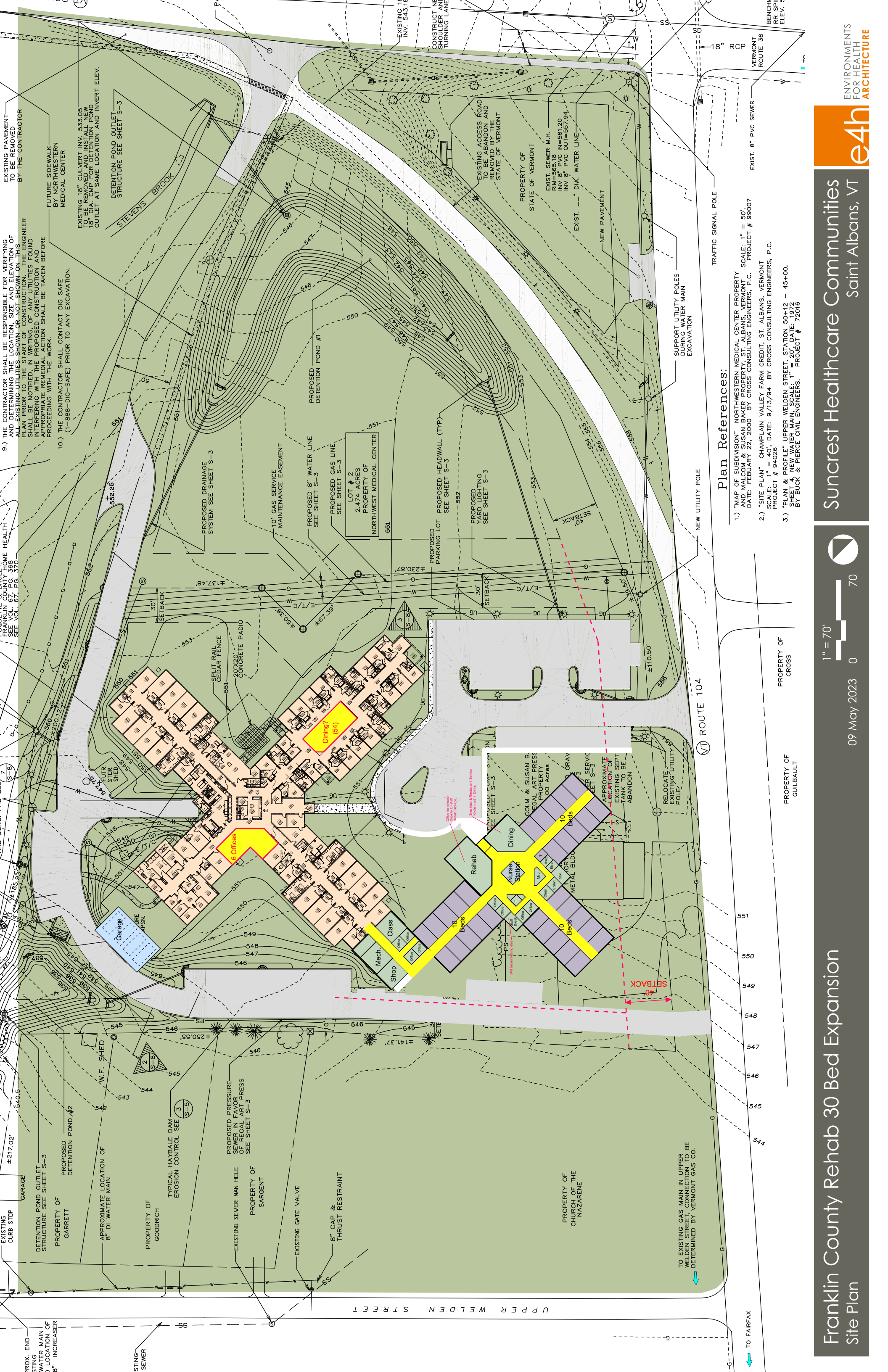
5. Please contact the Division of Rate Setting regarding the completion of a first-year budget cost report so that they may determine the increase in the Medicaid per diem rate based on the project you are proposing.

The Division of Rate Setting was sent a first year budget cost report on February 16, 2024 and we are currently awaiting a response to determine the increase in the Medicaid per diem rate.

Sincerely,



Coleen Condon
Owner

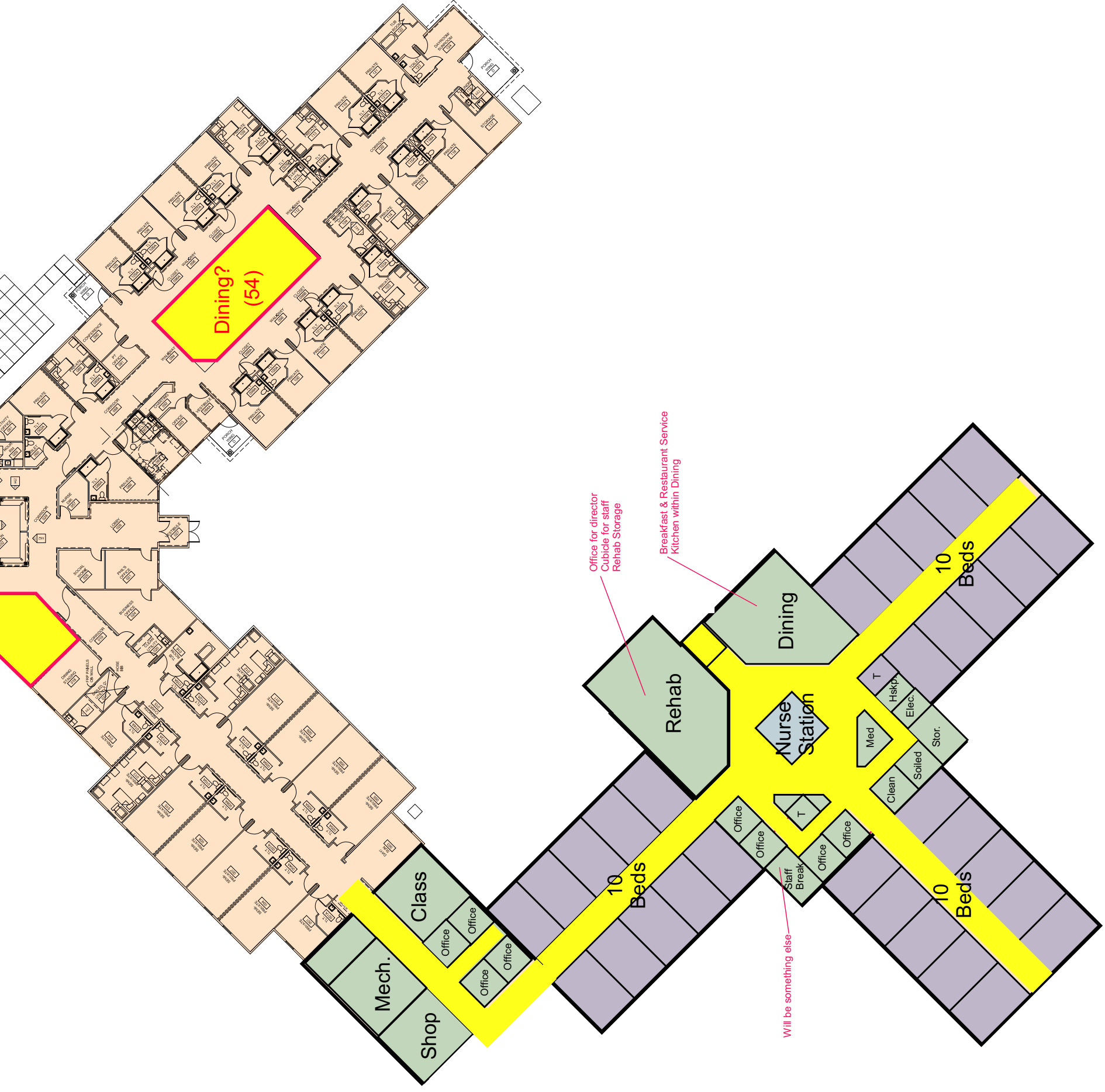


9.) THE CONTRACTOR SHALL BE RESPONSIBLE FOR VERIFYING AND DETERMINING THE LOCATION, SIZE AND ELEVATION OF ALL EXISTING UTILITIES SHOWN OR NOT SHOWN ON THIS PLAN PRIOR TO THE START OF CONSTRUCTION. THE ENGINEER SHALL BE NOTIFIED, IN WRITING, OF ANY UTILITIES FOUND INTERFERING WITH THE PROPOSED CONSTRUCTION AND APPROPRIATE REMEDIAL ACTION SHALL BE TAKEN BEFORE PROCEEDING WITH THE WORK.

10.) THE CONTRACTOR SHALL CONTACT DIG SAFE (1-888-DIG-SAFE) PRIOR TO ANY EXCAVATION.

Plan References:

- 1.) "MAP OF SUBDIVISION" NORTHWESTERN MEDICAL CENTER PROPERTY AND MALCOM & SUSAN BAKER PROPERTY, ST. ALBANS, VERMONT DATE: FEBRUARY 22, 2000 BY CROSS CONSULTING ENGINEERS, P.C. PROJECT # 99007 SCALE: 1" = 50'.
- 2.) "SITE PLAN" CHAMPLAIN VALLEY FARM CREDIT, ST. ALBANS, VERMONT PROJECT # 94026 SCALE: 1" = 40'; DATE: 9/13/94 BY CROSS CONSULTING ENGINEERS, P.C.
- 3.) "PLAN & PROFILE" UPPER WELDEN STREET, STATION 50+12 - 45+00, SHEET 4, NEW WATER MAIN, SCALE: 1" = 20'; DATE: 1972 BY BUCK & PIERCE CIVIL ENGINEERS, PROJECT # 72016



NOTE: When completing this table make entries in the shaded fields only.

Franklin County Rehab Center, LLC
Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Cc

TABLE 1
PROJECT COSTS

Construction Costs	
1. New Construction	\$ 6,300,000
2. Renovation	\$300,000
3. Site Work	100,000
4. Fixed Equipment	
5. Design/Bidding Contingency	
6. Construction Contingency	
7. Construction Manager Fee	346,500
8. Other (please specify)	-
Subtotal	\$ 7,046,500
Related Project Costs	
1. Major Moveable Equipment	
2. Furnishings, Fixtures & Other Equip.	\$200,000
3. Architectural/Engineering Fees	\$481,000
4. Land Acquisition	309,000
5. Purchase of Buildings	
6. Purchase of Vehicles	
7. Administrative Expenses & Permits	\$10,000
8. Debt Financing Expenses (see below)	120,000
9. Debt Service Reserve Fund	-
10. Working Capital	-
11. Other (please specify)	-
Subtotal	\$ 1,120,000
Total Project Costs	\$ 8,166,500

Debt Financing Expenses	
1. Capital Interest	\$ -
2. Bond Discount or Placement Fee	-
3. Misc. Financing Fees & Exp. (issuance costs)	120,000
4. Other	-
Subtotal	\$ 120,000
Less Interest Earnings on Funds	
1. Debt Service Reserve Funds	\$ -
2. Capitalized Interest Account	-
3. Construction Fund	-
4. Other	-
Subtotal	\$ -
Total Debt Financing Expenses	\$ 120,000
feeds to line 7 above	



NOTE: When completing this table make entries in the shaded fields only.

Franklin County Rehab Center, LLC
Allocate 30 Beds from Villa Rehab Center to Franklin County Rehab Ce
TABLE 2
DEBT FINANCING ARRANGEMENT, SOURCES & USES OF FUNDS

Sources of Funds		
1. Financing Instrument	HUD 241 Loan	
a. Interest Rate	7.0%	
b. Loan Period	Apr 2024 To: Mar 2054	
c. Amount Financed		\$ 7,166,500
2. Equity Contribution		-
3. Other Sources		
a. Working Capital		1,000,000
b. Fundraising		-
c. Grants		-
d. Other		-
Total Required Funds		\$ 8,166,500

Uses of Funds		
<u>Project Costs (feeds from Table 1)</u>		
1. New Construction		\$ 6,300,000
2. Renovation		300,000
3. Site Work		100,000
4. Fixed Equipment		-
5. Design/Bidding Contingency		-
6. Construction Contingency		-
7. Construction Manager Fee		346,500
8. Major Moveable Equipment		-
9. Furnishings, Fixtures & Other Equip.		200,000
10. Architectural/Engineering Fees		481,000
11. Land Acquisition		309,000
12. Purchase of Buildings		-
13. Purchase of Vehicles		-
14. Administrative Expenses & Permits		10,000
15. Debt Financing Expenses		120,000
16. Debt Service Reserve Fund		-
17. Working Capital		-
18. Other (please specify)		-
Total Uses of Funds		\$ 8,166,500

Total sources should equal total uses of funds.

	A	B	C	D	E	F	G	H	I	J	K
1	Franklin County Rehab Center, LLC										
3	Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center										
6	Table 3A										
7	WITHOUT PROJECT (as if business were to continue without the CON)										
8		Actual	Budget		Proposed Yr		Proposed Yr 2		Proposed Yr 3		
9		(Most Recent)	(Most Recent)		1						
10		2022	2023		2023		2024		2025		%
11				% change		% change		% change		change	
12	REVENUES										
13	PRIVATE PAY	1,854,274	2,095,100	13.0%	2,180,444	4.1%	2,199,855	0.9%	2,309,848	5.0%	
14	MEDICARE PART A	3,874,737	4,685,468	20.9%	4,401,462	-6.1%	4,826,032	9.6%	4,970,813	3.0%	
15	MEDICAID	6,216,988	5,449,580	-12.3%	5,688,612	4.4%	5,613,067	-1.3%	5,781,459	3.0%	
16	MEDICARE PART B	236,537	250,100	5.7%	167,818	-32.9%	161,861	-3.5%	165,098	2.0%	
17	MANAGED CARE	220,881		-100.0%	129,469	#DIV/0!		-	#DIV/0!		
18	GROSS PATIENT CARE REVENUE	12,403,417	12,480,248	0.6%	12,567,805	0.7%	12,800,815	1.9%	13,227,218	3.3%	
19											
20	BAD DEBT & FREE CARE	(45,738)	(35,000)	-23.5%	(44,569)	27.3%	(35,000)	-21.5%	(30,000)	-14.3%	
21	DEDUCTIONS FROM REVENUE			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
22	NET PATIENT CARE REVENUE	12,357,679	12,445,248	0.7%	12,523,236	0.6%	12,765,815	1.9%	13,197,218	3.4%	
23											
24	OTHER OPERATING REVENUE	2,142,493	12,318	-99.4%	196,849	1498.1%	12,318	-93.7%	10,000	-18.8%	
25											
26	TOTAL OPERATING REVENUE	14,500,172	12,457,566	-14.1%	12,720,085	2.1%	12,778,133	0.5%	13,207,218	3.4%	
27											
28	OPERATING EXPENSE										
29	PERSONNEL COSTS										
30	SALARIES & WAGES	8,026,458	7,281,291	-9.3%	7,798,754	7.1%	7,281,291	-6.6%	7,499,730	3.0%	
31	FRINGE BENEFITS	432,313	467,041	8.0%	466,058	-0.2%	467,041	0.2%	481,052	3.0%	
32	PAYROLL TAXES	484,224	491,100	1.4%	491,628	0.1%	491,100	-0.1%	505,833	3.0%	
33	OTHER PERSONNEL COSTS (training, uniforms etc.)	136,217	120,096	-11.8%	154,491	28.6%	120,096	-22.3%	123,699	3.0%	
34	CLINICAL EXPENSES										
35	MEDICAL SUPPLIES & DRUGS	1,315,235	1,464,499	11.3%	1,364,370	-6.8%	1,464,499	7.3%	1,508,434	3.0%	
36	MEDICAL EQUIPMENT REPAIRS			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
37	LAUNDRY & LINENS	31,036	15,000	-51.7%	24,957	66.4%	15,000	-39.9%	15,450	3.0%	
38	MINOR EQUIPMENT			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
39	OTHER CLINICAL EXPENSES	133,985	90,000	-32.8%	54,000	-40.0%	90,000	66.7%	92,700	3.0%	
40	FACILITIES/EQUIPMENT COSTS										
41	BUILDING LEASE			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
42	EQUIPMENT LEASE			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
43	EQUIPMENT MAINTENANCE			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
44	HEALTH INFORMATION TECH./ELECTRONIC HEALTH RECORD			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
45	OTHER FACILITIES/EQUIPMENT COSTS	303,758	290,123	-4.5%	273,096	-5.9%	290,123	6.2%	298,827	3.0%	
46	FOOD PREPARATION/ RELATED COSTS	377,124	346,800	-8.0%	363,677	4.9%	346,800	-4.6%	357,204	3.0%	
47	UTILITIES	243,806	236,556	-3.0%	241,331	2.0%	236,556	-2.0%	243,653	3.0%	
48	ADMINISTRATIVE EXPENSES										
49	CONSULTING EXPENSES			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
50	LEGAL AND ACCOUNTING	96,623	77,000	-20.3%	94,591	22.8%	77,000	-18.6%	79,310	3.0%	
51	INSURANCE	262,346	263,079	0.3%	260,035	-1.2%	263,079	1.2%	270,971	3.0%	
52	MARKETING & PR	41,357	21,225	-48.7%	32,584	53.5%	21,225	-34.9%	21,862	3.0%	
53	TELEPHONE & COMMUNICATIONS	26,273	26,400	0.5%	28,837	9.2%	26,400	-8.5%	27,192	3.0%	
54	OFFICE SUPPLIES & EXPENSES	61,556	52,568	-14.6%	54,699	4.1%	52,568	-3.9%	54,145	3.0%	
55	COMPUTER EXPENSES	130,823	97,200	-25.7%	97,818	0.6%	97,200	-0.6%	100,116	3.0%	
56	MANAGEMENT/BILLING FEE	583,113	505,932	-13.2%	506,670	0.1%	505,932	-0.1%	521,110	3.0%	
57	TRAVEL & ENTERTAINMENT EXPENSES	6,345	15,800	149.0%	16,162	2.3%	15,800	-2.2%	16,274	3.0%	
58	OTHER ADMINISTRATIVE EXPENSES	20,572	32,302	57.0%	36,948	14.4%	32,302	-12.6%	33,271	3.0%	

	A	B	C	D	E	F	G	H	I	J	K
1	Franklin County Rehab Center, LLC										
59	OTHER EXPENSES										
60	DEPRECIATION AMORTIZATION	218,826	221,629	1.3%	222,275	0.3%	221,629	-0.3%	228,278	3.0%	
61	INTEREST - LONG/SHORT TERM	125,480	126,000	0.4%	124,819	-0.9%	126,000	0.9%	129,780	3.0%	
62	OTHER OPERATING EXPENSE	522,917	514,032	-1.7%	520,266	1.2%	514,032	-1.2%	529,453	3.0%	
63	TOTAL OPERATING EXPENSE	13,580,387	12,755,673	-6.1%	13,228,066	3.7%	12,755,673	-3.6%	13,138,343	3.0%	
64											
65	NET OPERATING INCOME (LOSS)	919,785	(298,107)	-132.4%	(507,981)	70.4%	22,460	-104.4%	68,875	206.7%	
66											
67	NON-OPERATING REVENUE			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
68											
69	EXCESS (DEFICIT) OF REVENUE OVER EXPENSE	919,785	(298,107)	-132.4%	(507,981)	70.4%	22,460	-104.4%	68,875	206.7%	
70											
72	Operating Margin %	6.3%	-2.4%		-4.0%		0.2%		0.5%		
73	Bad Debt & Free Care%	0.4%	0.3%		0.4%		0.3%		0.2%		
74	Compensation Ratio	66.9%	65.5%		67.4%		65.5%		65.5%		
75	Capital Cost % of Total Expenses	2.5%	2.7%		2.6%		2.7%		2.7%		
76											
77											
78											
79	Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center										
80											
81	Table 3B										
82	PROJECT ONLY (only related to the CON)										
83		Actual (Most Recent)	Budget (Most Recent)		Proposed Yr 1		Proposed Yr 2		Proposed Yr 3		
84		2022	2023	% change	2023	% change	2024	% change	2025	% change	
85	REVENUES										
86	PRIVATE PAY			#DIV/0!		#DIV/0!	1,267,645	#DIV/0!	1,261,677	-0.5%	
87	MEDICARE PART A			#DIV/0!		#DIV/0!	1,305,968	#DIV/0!	1,345,147	3.0%	
88	MEDICAID			#DIV/0!		#DIV/0!	689,013	#DIV/0!	709,683	3.0%	
89	MEDICARE PART B			#DIV/0!		#DIV/0!	58,915	#DIV/0!	62,301	5.7%	
90	MANAGED CARE			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
91	GROSS PATIENT CARE REVENUE	-	-	#DIV/0!	-	#DIV/0!	3,321,541	#DIV/0!	3,378,808	1.7%	
92											
93	BAD DEBT FREE CARE			#DIV/0!		#DIV/0!	(7,000)	#DIV/0!	(30,000)	328.6%	
94	DEDUCTIONS FROM REVENUE			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
95	NET PATIENT CARE REVENUE	-	-	#DIV/0!	-	#DIV/0!	3,314,541	#DIV/0!	3,348,808	1.0%	
96											
97	OTHER OPERATING REVENUE			#DIV/0!		#DIV/0!	(1,200)	#DIV/0!		-100.0%	
98											
99	TOTAL OPERATING REVENUE	-	-	#DIV/0!	-	#DIV/0!	3,313,341	#DIV/0!	3,348,808	1.1%	
100											
101	OPERATING EXPENSE										
102	PERSONNEL COSTS										
103	SALARIES & WAGES			#DIV/0!		#DIV/0!	1,214,539	#DIV/0!	1,250,975	3.0%	
104	FRINGE BENEFITS			#DIV/0!		#DIV/0!	44,959	#DIV/0!	46,308	3.0%	
105	PAYROLL TAXES			#DIV/0!		#DIV/0!	144,900	#DIV/0!	149,247	3.0%	
106	OTHER PERSONNEL COSTS (training, uniforms etc.)			#DIV/0!		#DIV/0!	6,656	#DIV/0!	6,856	3.0%	
107	CLINICAL EXPENSES										
108	MEDICAL SUPPLIES & DRUGS			#DIV/0!		#DIV/0!	169,154	#DIV/0!	174,229	3.0%	
109	MEDICAL EQUIPMENT REPAIRS			#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	
110	LAUNDRY & LINENS			#DIV/0!		#DIV/0!	57,848	#DIV/0!	59,583	3.0%	
111	MINOR EQUIPMENT			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
112	OTHER CLINICAL EXPENSES			#DIV/0!		#DIV/0!	(6,000)	#DIV/0!	(6,180)	3.0%	
113	FACILITIES/EQUIPMENT COSTS			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
114	BUILDING LEASE			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
115	EQUIPMENT LEASE			#DIV/0!		#DIV/0!		#DIV/0!	-	#DIV/0!	
116	EQUIPMENT MAINTENANCE			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	

	A	B	C	D	E	F	G	H	I	J	K
1	Franklin County Rehab Center, LLC										
117	HEALTH INFORMATION TECH./ELECTRONIC HEALTH RECORD			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
118	OTHER FACILITIES/EQUIPMENT COSTS			#DIV/0!		#DIV/0!	48,432	#DIV/0!	49,885	3.0%	
119	FOOD PREPARATION/ RELATED COSTS			#DIV/0!		#DIV/0!	75,333	#DIV/0!	77,593	3.0%	
120	UTILITIES			#DIV/0!		#DIV/0!	21,307	#DIV/0!	21,946	3.0%	
121	ADMINISTRATIVE EXPENSES			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
122	CONSULTING EXPENSES			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
123	LEGAL AND ACCOUNTING			#DIV/0!		#DIV/0!	22,000	#DIV/0!	22,660	3.0%	
124	INSURANCE			#DIV/0!		#DIV/0!	94,521	#DIV/0!	97,357	3.0%	
125	MARKETING & PR			#DIV/0!		#DIV/0!	28,556	#DIV/0!	29,413	3.0%	
126	TELEPHONE & COMMUNICATIONS			#DIV/0!		#DIV/0!	9,600	#DIV/0!		-100.0%	
127	OFFICE SUPPLIES & EXPENSES			#DIV/0!		#DIV/0!	10,912	#DIV/0!	11,239	3.0%	
128	COMPUTER EXPENSES			#DIV/0!		#DIV/0!	(23,200)	#DIV/0!	-23896	3.0%	
129	MANAGEMENT/BILLING FEE			#DIV/0!		#DIV/0!	693	#DIV/0!	714	3.0%	
130	TRAVEL & ENTERTAINMENT EXPENSES			#DIV/0!		#DIV/0!	(3,600)	#DIV/0!	(3,708)	3.0%	
131	OTHER ADMINISTRATIVE EXPENSES			#DIV/0!		#DIV/0!	(2,600)	#DIV/0!	-2678	3.0%	
132	OTHER EXPENSES										
133	DEPRECIATION AMORTIZATION			#DIV/0!		#DIV/0!	192,371	#DIV/0!	228,398	18.7%	
134	INTEREST - LONG/SHORT TERM			#DIV/0!		#DIV/0!	498,000	#DIV/0!	512,940	3.0%	
135	OTHER OPERATING EXPENSE			#DIV/0!		#DIV/0!	(31,281)	#DIV/0!	(32,219)	3.0%	
136	TOTAL OPERATING EXPENSE	-	-	#DIV/0!	-	#DIV/0!	2,573,100	#DIV/0!	2,670,661	3.8%	
137											
138	NET OPERATING INCOME (LOSS)	-	-	#DIV/0!	-	#DIV/0!	740,241	#DIV/0!	678,147	-8.4%	
139											
140	NON-OPERATING REVENUE			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
141											
142	EXCESS (DEFICIT) OF REVENUE OVER EXPENSE	-	-	#DIV/0!	-	#DIV/0!	740,241	#DIV/0!	678,147	-8.4%	
143											
144											
145											

	A	B	C	D	E	F	G	H	I	J	K
1	Franklin County Rehab Center, LLC										
146											
147											
148	Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center										
149	<i>Note: This table requires no "fill-in" as it is populated automatically</i>										
150	Table 3C										
151	WITH PROJECT										
152		Actual	Budget		Proposed Yr		Proposed Yr 2		Proposed Yr 3		
153		(Most Recent)	(Most Recent)								
154		2022	2023	%	2023	% change	2024	% change	2025	%	change
155	REVENUES										
156	PRIVATE PAY	1,854,274	2,095,100	13.0%	2,180,444	4.1%	3,467,500	59.0%	3,571,525	3.0%	
157	MEDICARE PART A	3,874,737	4,685,468	20.9%	4,401,462	-6.1%	6,132,000	39.3%	6,315,960	3.0%	
158	MEDICAID	6,216,988	5,449,580	-12.3%	5,688,612	4.4%	6,302,080	10.8%	6,491,142	3.0%	
159	MEDICARE PART B	236,537	250,100	5.7%	167,818	-32.9%	220,776	31.6%	227,399	3.0%	
160	MANAGED CARE	220,881	-	-100.0%	129,469	#DIV/0!	-	-100.0%	-	#DIV/0!	
161	GROSS PATIENT CARE REVENUE	12,403,417	12,480,248	0.6%	12,567,805	0.7%	16,122,356	28.3%	16,606,027	3.0%	
162	BAD DEBT FREE CARE	(45,738)	(35,000)	-23.5%	(44,569)	27.3%	(42,000)	-5.8%	(60,000)	42.9%	
163	DEDUCTIONS FROM REVENUE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	
164	NET PATIENT CARE REVENUE	12,357,679	12,445,248	0.7%	12,523,236	0.6%	16,080,356	28.4%	16,546,027	2.9%	
165	OTHER OPERATING REVENUE	2,142,493	12,318	-99.4%	196,849	1498.1%	11,118	-94.4%	10,000	-10.1%	
166	TOTAL OPERATING REVENUE	14,500,172	12,457,566	-14.1%	12,720,085	2.1%	16,091,474	26.5%	16,556,027	2.9%	
167											
168	OPERATING EXPENSE										
169	PERSONNEL COSTS										
170	SALARIES & WAGES	8,026,458	7,281,291	-9.3%	7,798,754	7.1%	8,495,830	8.9%	8,750,705	3.0%	
171	FRINGE BENEFITS	432,313	467,041	8.0%	466,058	-0.2%	512,000	9.9%	527,360	3.0%	
172	PAYROLL TAXES	484,224	491,100	1.4%	491,628	0.1%	636,000	29.4%	655,080	3.0%	
173	OTHER PERSONNEL COSTS (training, uniforms etc.)	136,217	120,096	-11.8%	154,491	28.6%	126,752	-18.0%	130,555	3.0%	
174	CLINICAL EXPENSES										
175	MEDICAL SUPPLIES & DRUGS	1,315,235	1,464,499	11.3%	1,364,370	-6.8%	1,633,653	19.7%	1,682,663	3.0%	
176	MEDICAL EQUIPMENT REPAIRS	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	
177	LAUNDRY & LINENS	31,036	15,000	-51.7%	24,957	66.4%	72,848	191.9%	75,033	3.0%	
178	MINOR EQUIPMENT	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	
179	OTHER CLINICAL EXPENSES	133,985	90,000	-32.8%	54,000	-40.0%	84,000	55.6%	86,520	3.0%	
180	FACILITIES/EQUIPMENT COSTS										
181	BUILDING LEASE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	
182	EQUIPMENT LEASE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	
183	EQUIPMENT MAINTENANCE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	
184	HEALTH INFORMATION TECH./ELECTRONIC HEALTH RECORD	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	
185	OTHER FACILITIES/EQUIPMENT COSTS	303,758	290,123	-4.5%	273,096	-5.9%	338,555	24.0%	348,712	3.0%	
186	FOOD PREPARATION/ RELATED COSTS	377,124	346,800	-8.0%	363,677	4.9%	422,133	16.1%	434,797	3.0%	
187	UTILITIES	243,806	236,556	-3.0%	241,331	2.0%	257,863	6.9%	265,599	3.0%	
188	ADMINISTRATIVE EXPENSES										
189	CONSULTING EXPENSES	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	
190	LEGAL AND ACCOUNTING	96,623	77,000	-20.3%	94,591	22.8%	99,000	4.7%	101,970	3.0%	
191	INSURANCE	262,346	263,079	0.3%	260,035	-1.2%	357,600	37.5%	368,328	3.0%	
192	MARKETING & PR	41,357	21,225	-48.7%	32,584	53.5%	49,781	52.8%	51,274	3.0%	
193	TELEPHONE & COMMUNICATIONS	26,273	26,400	0.5%	28,837	9.2%	36,000	24.8%	27,192	-24.5%	
194	OFFICE SUPPLIES & EXPENSES	61,556	52,568	-14.6%	54,699	4.1%	63,480	16.1%	65,384	3.0%	
195	COMPUTER EXPENSES	130,823	97,200	-25.7%	97,818	0.6%	74,000	-24.3%	76,220	3.0%	
196	MANAGEMENT/BILLING FEE	583,113	505,932	-13.2%	506,670	0.1%	506,625	0.0%	521,824	3.0%	
197	TRAVEL & ENTERTAINMENT EXPENSES	6,345	15,800	149.0%	16,162	2.3%	12,200	-24.5%	12,566	3.0%	
198	OTHER ADMINISTRATIVE EXPENSES	20,572	32,302	57.0%	36,948	14.4%	29,702	-19.6%	30,593	3.0%	
199	OTHER EXPENSES										
200	DEPRECIATION AMORTIZATION	218,826	221,629	1.3%	222,275	0.3%	414,000	86.3%	456,676	10.3%	
201											
202											

	A	B	C	D	E	F	G	H	I	J	K
1	Franklin County Rehab Center, LLC										
203	INTEREST - LONG/SHORT TERM	125,480	126,000	0.4%	124,819	-0.9%	624,000	399.9%	642,720	3.0%	
204	OTHER OPERATING EXPENSE	522,917	514,032	-1.7%	520,266	1.2%	482,751	-7.2%	497,234	3.0%	
205	TOTAL OPERATING EXPENSE	13,580,387	12,755,673	-6.1%	13,228,066	3.7%	15,328,773	15.9%	15,809,004	3.1%	
206											
207	NET OPERATING INCOME (LOSS)	919,785	(298,107)	-132.4%	(507,981)	70.4%	762,701	-250.1%	747,023	-2.1%	
208											
209	NON-OPERATING REVENUE	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	
210											
211	EXCESS (DEFICIT) OF REVENUE OVER EXPENSE	919,785	(298,107)	-132.4%	(507,981)	70.4%	762,701	-250.1%	747,023	-2.1%	
212											
213											
214	Operating Margin %	6.3%	-2.4%		-4.0%		4.7%		4.5%		
215	Bad Debt & Free Care%	0.4%	0.3%		0.4%		0.3%		0.4%		
216	Compensation Ratio	65.9%	64.6%		66.2%		62.9%		62.8%		
217	Capital Cost % of Total Expenses	2.5%	2.7%		2.6%		6.8%		7.0%		
218											

Franklin County Rehab Center, LLC

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

Table 4A

WITHOUT PROJECT (as if business continued without the CON)

	2022 Actual (Most Recent)	2023 Budget (Most Recent)	%	2023 Proposed Year 1	%	2024 Proposed Year 2	%	2025 Proposed Year 3	%
			change		change		change		change
ASSETS									
CURRENT ASSETS									
CASH & INVESTMENTS	793,434.78	1,275,098.78	60.7%	1,207,761.95	-5.3%	910,222.39	-24.6%	474,097.59	-47.9%
RESTRICTED/RESERVED CASH-CURRENT	196,832.18	196,832.18	0.0%	197,937.44	0.6%	197,937.44	0.0%	197,937.44	0.0%
ACCOUNTS RECEIVABLE, GROSS	1,989,585.27	1,259,408.89	-36.7%	1,410,356.81	12.0%	1,260,356.81	-10.6%	1,560,356.81	23.8%
LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCTS	(100,500.00)	(100,500.00)	0.0%	(100,500.00)	0.0%	(100,500.00)	0.0%	(100,500.00)	0.0%
DUE FROM THIRD PARTIES	1,261,133.44	613,921.44	-51.3%	141,640.71	-76.9%	6,640.71	-95.3%	6,640.71	0.0%
OTHER CURRENT ASSETS	124,517.05	124,517.05	0.0%	134,252.01	7.8%	134,252.01	0.0%	134,252.01	0.0%
TOTAL CURRENT ASSETS	4,265,003	3,369,278	-21.0%	2,991,449	-11.2%	2,408,909	-19.5%	2,272,785	-5.7%
RESTRICTED/RESERVED LONG TERM ASSETS									
RESTRICTED/RESERVED CASH-LONG TERM			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
BOARD RESTRICTED ENDOWMENT			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
INVESTMENTS - LONG TERM			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
OTHER			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL RESTRICTED/RESERVED LONG TERM ASSETS	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
PROPERTY, PLANT, AND EQUIPMENT									
FIXED EQUIPMENT	1,579,234.08	1,579,234.08	0.0%	1,603,469.45	1.5%	1,603,469.45	0.0%	1,603,469.45	0.0%
LAND, BUILDINGS & IMPROVEMENTS	5,394,595.27	5,394,595.27	0.0%	5,394,595.27	0.0%	5,394,595.27	0.0%	5,394,595.27	0.0%
REFINANCING COSTS	446,936.42	446,936.42	0.0%	446,936.42	0.0%	446,936.42	0.0%	446,936.42	0.0%
VEHICLES	57,018.96	57,018.96	0.0%	57,018.96	0.0%	57,018.96	0.0%	57,018.96	0.0%
TOTAL PROPERTY, PLANT AND EQUIPMENT	7,477,785	7,477,785	0.0%	7,502,020	0.3%	7,502,020	0.0%	7,502,020	0.0%
LESS: ACCUMULATED DEPRECIATION									
LAND, BUILDINGS & IMPROVEMENTS	(2,189,497.85)	(2,277,349.49)	4.0%	(2,301,138.39)	1.0%	(2,413,138.39)	4.9%	(2,525,138.39)	4.6%
EQUIPMENT - FIXED	(1,318,822.82)	(1,353,316.40)	2.6%	(1,365,465.35)	0.9%	(1,411,465.35)	3.4%	(1,457,465.35)	3.3%
REFINANCING COSTS	(123,825.29)	(130,942.01)	5.7%	(133,584.21)	2.0%	(143,584.21)	7.5%	(153,584.21)	7.0%
VEHICLES			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL ACCUMULATED DEPRECIATION	(3,632,146)	(3,761,608)	3.6%	(3,800,188)	1.0%	(3,968,188)	4.4%	(4,136,188)	4.2%
TOTAL PROPERTY, PLANT AND EQUIPMENT, NET	3,845,639	3,716,177	-3.4%	3,701,832	-0.4%	3,533,832	-4.5%	3,365,832	-4.8%
TOTAL ASSETS	8,110,641	7,085,455	-12.6%	6,693,281	-5.5%	5,942,742	-11.2%	5,638,617	-5.1%
LIABILITIES AND FUND BALANCE									
CURRENT LIABILITIES									
ACCOUNTS PAYABLE	1,094,692.58	1,094,692.58	0.0%	1,440,908.83	31.6%	940,908.83	-34.7%	840,908.83	-10.6%
SALARIES, WAGES AND PAYROLL TAXES PAYABLE	275,530.96	275,530.96	0.0%	269,749.61	-2.1%	269,749.61	0.0%	269,749.61	0.0%
ESTIMATED THIRD-PARTY SETTLEMENTS			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
OTHER CURRENT LIABILITIES	504,089.33	12,971.95	-97.4%	9,256.33	-98.2%	9,256.33	0.0%	9,256.33	0.0%
CURRENT PORTION OF LONG-TERM DEBT	112,622.40	112,622.40	0.0%	117,574.60	4.4%	117,574.60	0.0%	117,574.60	0.0%
TOTAL CURRENT LIABILITIES	1,986,935	1,495,818	-24.7%	1,837,489	-7.5%	1,337,489	-27.2%	1,237,489	-7.5%
LONG-TERM DEBT									
BONDS & MORTGAGES PAYABLE	3,931,137.32	3,829,137.32	-2.6%	3,824,986.44	-2.7%	3,724,986.44	-2.6%	3,624,986.44	-2.7%
CAPITAL LEASE OBLIGATIONS			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
OTHER LONG-TERM DEBT	40,073.70	35,573.70	-11.2%	34,745.52	-13.3%	29,745.52	-14.4%	24,745.52	-16.8%
TOTAL LONG-TERM DEBT	3,971,211	3,864,711	-2.7%	3,859,732	-2.8%	3,754,732	-2.7%	3,649,732	-2.8%
OTHER NONCURRENT LIABILITIES			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL LIABILITIES	5,958,146	5,360,529	-10.0%	5,697,221	-4.4%	5,092,221	-10.6%	4,887,221	-4.0%
FUND BALANCE	2,152,495.20	1,724,926.26	-19.9%	996,059.74	-53.7%	850,520.18	-14.6%	751,395.38	-11.7%
TOTAL LIABILITIES AND FUND BALANCE	8,110,641	7,085,455	-12.6%	6,693,281	-17.5%	5,942,742	-11.2%	5,638,617	-5.1%

Franklin County Rehab Center, LLC

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

Table 4B

PROJECT ONLY

	2022 Actual (Most Recent)	2023 Budget (Most Recent)	%	2023 Proposed Year 1	%	2024 Proposed Year 2	%	2025 Proposed Year 3	%
			change		change		change		change
ASSETS									
CURRENT ASSETS									
CASH & INVESTMENTS			#DIV/0!		#DIV/0!	(161,718)	#DIV/0!	566,723	-450.4%
RESTRICTED/RESERVED CASH-CURRENT			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
ACCOUNTS RECEIVABLE, GROSS			#DIV/0!		#DIV/0!	190,880	#DIV/0!	435,880	128.4%
LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCTS			#DIV/0!		#DIV/0!	(12,000)	#DIV/0!	(42,000)	250.0%
DUE FROM THIRD PARTIES			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
OTHER CURRENT ASSETS			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL CURRENT ASSETS	-	-	#DIV/0!	-	#DIV/0!	17,162	#DIV/0!	960,603	5497.3%
RESTRICTED/RESERVED LONG TERM ASSETS									
RESTRICTED/RESERVED CASH-LONG TERM			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
BOARD RESTRICTED ENDOWMENT			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
INVESTMENTS - LONG TERM			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
OTHER			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL RESTRICTED/RESERVED LONG TERM ASSETS	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
PROPERTY, PLANT, AND EQUIPMENT									
FIXED EQUIPMENT			#DIV/0!		#DIV/0!	200,000	#DIV/0!	200,000	0.0%
LAND, BUILDINGS & IMPROVEMENTS			#DIV/0!		#DIV/0!	7,966,500	#DIV/0!	7,400,000	-7.1%
REFINANCING COSTS			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
VEHICLES			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL PROPERTY, PLANT AND EQUIPMENT	-	-	#DIV/0!	-	#DIV/0!	8,166,500	#DIV/0!	7,600,000	-6.9%
LESS: ACCUMULATED DEPRECIATION									
LAND, BUILDINGS & IMPROVEMENTS			#DIV/0!		#DIV/0!	(148,650)	#DIV/0!	(297,300)	100.0%
EQUIPMENT - FIXED			#DIV/0!		#DIV/0!	(49,088)	#DIV/0!	(98,176)	100.0%
REFINANCING COSTS			#DIV/0!		#DIV/0!	(30,660)	#DIV/0!	(61,320)	100.0%
VEHICLES			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL ACCUMULATED DEPRECIATION	-	-	#DIV/0!	-	#DIV/0!	(228,398)	#DIV/0!	(456,796)	100.0%
TOTAL PROPERTY, PLANT AND EQUIPMENT, NET	-	-	#DIV/0!	-	#DIV/0!	7,938,102	#DIV/0!	7,143,204	-10.0%
TOTAL ASSETS	-	-	#DIV/0!	-	#DIV/0!	7,955,264	#DIV/0!	8,103,807	1.9%
LIABILITIES AND FUND BALANCE									
CURRENT LIABILITIES									
ACCOUNTS PAYABLE			#DIV/0!		#DIV/0!	155,000	#DIV/0!	155,000	0.0%
SALARIES, WAGES AND PAYROLL TAXES PAYABLE			#DIV/0!		#DIV/0!	60,000	#DIV/0!	60,000	0.0%
ESTIMATED THIRD-PARTY SETTLEMENTS			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
OTHER CURRENT LIABILITIES			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
CURRENT PORTION OF LONG-TERM DEBT			#DIV/0!		#DIV/0!	155,000	#DIV/0!	155,000	0.0%
TOTAL CURRENT LIABILITIES	-	-	#DIV/0!	-	#DIV/0!	370,000	#DIV/0!	370,000	0.0%
LONG-TERM DEBT									
BONDS & MORTGAGES PAYABLE			#DIV/0!		#DIV/0!	7,166,500	#DIV/0!	6,740,000	-6.0%
CAPITAL LEASE OBLIGATIONS			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
OTHER LONG-TERM DEBT			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL LONG-TERM DEBT	-	-	#DIV/0!	-	#DIV/0!	7,166,500	#DIV/0!	6,740,000	-6.0%
OTHER NONCURRENT LIABILITIES			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL LIABILITIES	-	-	#DIV/0!	-	#DIV/0!	7,536,500	#DIV/0!	7,110,000	-5.7%
FUND BALANCE			#DIV/0!		#DIV/0!	418,764	#DIV/0!	993,807	137.3%
TOTAL LIABILITIES AND FUND BALANCE	-	-	#DIV/0!	-	#DIV/0!	7,955,264	#DIV/0!	8,103,807	1.9%

Franklin County Rehab Center, LLC

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

Note: This table requires no "fill-in" as it is populated automatically

**Table 4C
WITH PROJECT**

	2022 Actual (Most Recent)	2023 Budget (Most Recent)	%	2023 Proposed Year 1	%	2024 Proposed Year 2	%	2025 Proposed Year 3	%
			change		change		change		change
ASSETS									
CURRENT ASSETS									
CASH & INVESTMENTS	793,435	1,275,099	60.7%	1,207,762	-5.3%	748,504	-38.0%	1,040,821	39.1%
RESTRICTED/RESERVED CASH-CURRENT	196,832	196,832	0.0%	197,937	0.6%	197,937	0.0%	197,937	0.0%
ACCOUNTS RECEIVABLE, GROSS	1,989,585	1,259,409	-36.7%	1,410,357	12.0%	1,451,237	2.9%	1,996,237	37.6%
LESS: ALLOWANCE FOR UNCOLLECTIBLE ACCTS	(100,500)	(100,500)	0.0%	(100,500)	0.0%	(112,500)	11.9%	(142,500)	26.7%
DUE FROM THIRD PARTIES	1,261,133	613,921	-51.3%	141,641	-76.9%	6,641	-95.3%	6,641	0.0%
OTHER CURRENT ASSETS	124,517	124,517	0.0%	134,252	7.8%	134,252	0.0%	134,252	0.0%
TOTAL CURRENT ASSETS	4,265,003	3,369,278	-21.0%	2,991,449	-11.2%	2,426,071	-18.9%	3,233,388	33.3%
RESTRICTED/RESERVED LONG TERM ASSETS									
RESTRICTED/RESERVED CASH-LONG TERM			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
BOARD RESTRICTED ENDOWMENT	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
INVESTMENTS - LONG TERM	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
OTHER	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
TOTAL RESTRICTED/RESERVED LONG TERM ASSETS	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
PROPERTY, PLANT, AND EQUIPMENT									
FIXED EQUIPMENT	1,579,234	1,579,234	0.0%	1,603,469	1.5%	1,803,469	12.5%	1,803,469	0.0%
LAND, BUILDINGS & IMPROVEMENTS	5,394,595	5,394,595	0.0%	5,394,595	0.0%	13,361,095	147.7%	12,794,595	-4.2%
MAJOR MOVABLE EQUIPMENT	446,936	446,936	0.0%	446,936	0.0%	446,936	0.0%	446,936	0.0%
VEHICLES	57,019	57,019	0.0%	57,019	0.0%	57,019	0.0%	57,019	0.0%
TOTAL PROPERTY, PLANT AND EQUIPMENT	7,477,785	7,477,785	0.0%	7,502,020	0.3%	15,668,520	108.9%	15,102,020	-3.6%
LESS: ACCUMULATED DEPRECIATION									
LAND, BUILDINGS & IMPROVEMENTS	(2,189,498)	(2,277,349)	4.0%	(2,301,138)	1.0%	(2,561,788)	11.3%	(2,822,438)	10.2%
EQUIPMENT - FIXED	(1,318,823)	(1,353,316)	2.6%	(1,365,465)	0.9%	(1,460,553)	7.0%	(1,555,641)	6.5%
EQUIPMENT - MAJOR MOVEABLE	(123,825)	(130,942)	5.7%	(133,584)	2.0%	(174,244)	30.4%	(214,904)	23.3%
VEHICLES	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
TOTAL ACCUMULATED DEPRECIATION	(3,632,146)	(3,761,608)	3.6%	(3,800,188)	1.0%	(4,196,586)	10.4%	(4,592,984)	9.4%
TOTAL PROPERTY, PLANT AND EQUIPMENT, NET	3,845,639	3,716,177	-3.4%	3,701,832	-0.4%	11,471,934	209.9%	10,509,036	-8.4%
TOTAL ASSETS	8,110,641	7,085,455	-12.6%	6,693,281	-5.5%	13,898,006	107.6%	13,742,424	-1.1%
LIABILITIES AND FUND BALANCE									
CURRENT LIABILITIES									
ACCOUNTS PAYABLE	1,094,693	1,094,693	0.0%	1,440,909	31.6%	1,095,909	-23.9%	995,909	-9.1%
SALARIES, WAGES AND PAYROLL TAXES PAYABLE	275,531	275,531	0.0%	269,750	-2.1%	329,750	22.2%	329,750	0.0%
ESTIMATED THIRD-PARTY SETTLEMENTS	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
OTHER CURRENT LIABILITIES	504,089	12,972	-97.4%	9,256	-98.2%	9,256	0.0%	9,256	0.0%
CURRENT PORTION OF LONG-TERM DEBT	112,622	112,622	0.0%	117,575	4.4%	272,575	131.8%	272,575	0.0%
TOTAL CURRENT LIABILITIES	1,986,935	1,495,818	-24.7%	1,837,489	-7.5%	1,707,489	-7.1%	1,607,489	-5.9%
LONG-TERM DEBT									
BONDS & MORTGAGES PAYABLE	3,931,137	3,829,137	-2.6%	3,824,986	-2.7%	10,891,486	184.7%	10,364,986	-4.8%
CAPITAL LEASE OBLIGATIONS	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
OTHER LONG-TERM DEBT	40,074	35,574	-11.2%	34,746	-13.3%	29,746	-14.4%	24,746	-16.8%
TOTAL LONG-TERM DEBT	3,971,211	3,864,711	-2.7%	3,859,732	-2.8%	10,921,232	183.0%	10,389,732	-4.9%
OTHER NONCURRENT LIABILITIES	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
TOTAL LIABILITIES	5,958,146	5,360,529	-10.0%	5,697,221	-4.4%	12,628,721	121.7%	11,997,221	-5.0%
FUND BALANCE	2,152,495	1,724,926	-19.9%	996,060	-53.7%	1,269,284	27.4%	1,745,202	37.5%
TOTAL LIABILITIES AND FUND BALANCE	8,110,641	7,085,455	-12.6%	6,693,281	-17.5%	13,898,006	107.6%	13,742,424	-1.1%

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

PAYER REVENUE REPORT

Table 5A

WITHOUT PROJECT (as if business were to continue without the CON)

	2022 Actual (Most Recent)	2023 Budget (Most Recent)	% change	2023 Proposed Year 1	% change	2024 Proposed Year 2	% change	2025 Proposed Year 3	% change
Commercial									
Gross Revenue Type 1	220,881		-100.0%	129,469	#DIV/0!		-100.0%		#DIV/0!
Gross Revenue Type 2			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Total Gross Revenue - Commercial	220,881	-	-100.0%	129,469	#DIV/0!	-	-100.0%	-	#DIV/0!
Allowances			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Free Care			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Bad Debt			#DIV/0!	(10,000)	#DIV/0!		#DIV/0!		#DIV/0!
Net Payer Revenue	220,881	-	-100.0%	119,469	#DIV/0!	-	-100.0%	-	#DIV/0!
Reimbursement Rate - Commercial	100%	#DIV/0!		92%		#DIV/0!		#DIV/0!	
Payer Mix - Commercial	1.8%	0.0%		1.0%		0		0	
Self-Pay									
Gross Revenue Type 1	1,854,274	2,095,100	13.0%	2,180,444	4.1%	2,199,855	0.9%	2,309,848	5.0%
Gross Revenue Type 2			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Total Gross Revenue - Self-Pay	1,854,274	2,095,100	13.0%	2,180,444	4.1%	2,199,855	0.9%	2,309,848	5.0%
Allowances			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Free Care			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Bad Debt	(45,738)	(35,000)	-23.5%	(34,569)	-1.2%	(35,000)	1.2%	(30,000)	-14.3%
Net Payer Revenue	1,808,536	2,060,100	13.9%	2,145,875	4.2%	2,164,855	0.9%	2,279,848	5.3%
Reimbursement Rate - Self-Pay	98%	98%		98%		98%		99%	
Payer Mix - Self-Pay	14.6%	16.6%		17.1%		17.0%		17.3%	
Medicaid									
Gross Revenue Type 1	6,216,988	5,449,580	-12.3%	5,688,612	4.4%	5,613,067	-1.3%	5,781,459	3.0%
Gross Revenue Type 2			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Total Gross Revenue - Medicaid	6,216,988	5,449,580	-12.3%	5,688,612	4.4%	5,613,067	-1.3%	5,781,459	3.0%
Allowances			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Free Care			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Bad Debt			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Net Payer Revenue	6,216,988	5,449,580	-12.3%	5,688,612	4.4%	5,613,067	-1.3%	5,781,459	3.0%
Reimbursement Rate - Medicaid	100%	100%		100%		100%		100%	
Payer Mix - Medicaid	50.3%	43.8%		45.4%		44.0%		43.8%	
Medicare									
Gross Revenue Type 1	3,874,737	4,685,468	20.9%	4,401,462	-6.1%	4,826,032	9.6%	4,970,813	3.0%
Gross Revenue Type 2	236,537	250,100	5.7%	167,818	-32.9%	161,861	-3.5%	165,098	2.0%
Total Gross Revenue - Medicare	4,111,274	4,935,568	20.0%	4,569,280	-7.4%	4,987,893	9.2%	5,135,911	3.0%
Allowances			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Free Care			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Bad Debt			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Net Payer Revenue	-	-	#DIV/0!	4,569,280	#DIV/0!	4,987,893	9.2%	5,135,911	3.0%
Reimbursement Rate - Medicare	0%	0%		100%		100%		100%	
Payer Mix - Medicare	0.0%	0.0%		36.5%		39.1%		38.9%	
Total Payer Revenue									
Gross Revenue Type 1	12,166,880	12,230,148	0.5%	12,399,987	1.4%	12,638,954	1.9%	13,062,120	3.3%
Gross Revenue Type 2	236,537	250,100	5.7%	167,818	-32.9%	161,861	-3.5%	165,098	2.0%
Total Gross Revenue - All Payers	12,403,417	12,480,248	0.6%	12,567,805	0.7%	12,800,815	1.9%	13,227,218	3.3%
Allowances	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Bad Debt	(45,738)	(35,000)	-23.5%	(44,569)	27.3%	(35,000)	-21.5%	(30,000)	-14.3%
Net Payer Revenue	12,357,679	12,445,248	0.7%	12,523,236	0.6%	12,765,815	1.9%	13,197,218	3.4%
Reimbursement Rate - All Payers	100%	100%		100%		100%		100%	

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

PAYER REVENUE REPORT
Table 5B
PROJECT ONLY

	2022 Actual (Most Recent)	2023 Budget (Most Recent)	% change	2023 Proposed Year 1	% change	2024 Proposed Year 2	% change	2025 Proposed Year 3	% change
Commercial									
Gross Revenue Type 1			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Gross Revenue Type 2			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Total Gross Revenue - Commercial	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Allowances									
Free Care			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Bad Debt			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Net Payer Revenue	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Reimbursement Rate - Commercial	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Payer Mix - Commercial	#DIV/0!	#DIV/0!		#DIV/0!		0		0	
Self-Pay									
Gross Revenue Type 1			#DIV/0!		#DIV/0!	1,267,645	#DIV/0!	1,261,677	-0.5%
Gross Revenue Type 2			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Total Gross Revenue - Self-Pay	-	-	#DIV/0!	-	#DIV/0!	1,267,645	#DIV/0!	1,261,677	-0.5%
Allowances									
Free Care			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Bad Debt			#DIV/0!		#DIV/0!	(7,000)	#DIV/0!	(30,000)	328.6%
Net Payer Revenue	-	-	#DIV/0!	-	#DIV/0!	1,260,645	#DIV/0!	1,231,677	-2.3%
Reimbursement Rate - Self-Pay	#DIV/0!	#DIV/0!		#DIV/0!		99%		98%	
Payer Mix - Self-Pay	#DIV/0!	#DIV/0!		#DIV/0!		0.38		0.37	
Medicaid									
Gross Revenue Type 1			#DIV/0!		#DIV/0!	689,013	#DIV/0!	709,683	3.0%
Gross Revenue Type 2			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Total Gross Revenue - Medicaid	-	-	#DIV/0!	-	#DIV/0!	689,013	#DIV/0!	709,683	3.0%
Allowances									
Free Care			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Bad Debt			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Net Payer Revenue	-	-	#DIV/0!	-	#DIV/0!	689,013	#DIV/0!	709,683	3.0%
Reimbursement Rate - Medicaid	#DIV/0!	#DIV/0!		#DIV/0!		100%		100%	
Payer Mix - Medicaid	#DIV/0!	#DIV/0!		#DIV/0!		21%		21%	
Medicare									
Gross Revenue Type 1			#DIV/0!		#DIV/0!	1,305,968	#DIV/0!	1,345,147	3.0%
Gross Revenue Type 2			#DIV/0!		#DIV/0!	58,915	#DIV/0!	62,301	5.7%
Total Gross Revenue - Medicare	-	-	#DIV/0!	-	#DIV/0!	1,364,883	#DIV/0!	1,407,448	3.1%
Allowances									
Free Care			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Bad Debt			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Net Payer Revenue	-	-	#DIV/0!	-	#DIV/0!	1,364,883	#DIV/0!	1,407,448	3.1%
Reimbursement Rate - Medicare	#DIV/0!	#DIV/0!		#DIV/0!		100%		100%	
Payer Mix - Medicare	#DIV/0!	#DIV/0!		#DIV/0!		41%		42%	
Total Payer Revenue									
Gross Revenue Type 1	-	-	#DIV/0!	-	#DIV/0!	3,262,626	#DIV/0!	3,316,507	1.7%
Gross Revenue Type 2	-	-	#DIV/0!	-	#DIV/0!	58,915	#DIV/0!	62,301	5.7%
Total Gross Revenue - All Payers	-	-	#DIV/0!	-	#DIV/0!	3,321,541	#DIV/0!	3,378,808	1.7%
Allowances									
Free Care	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Bad Debt	-	-	#DIV/0!	-	#DIV/0!	(7,000)	#DIV/0!	(30,000)	328.6%
Net Payer Revenue	-	-	#DIV/0!	-	#DIV/0!	3,314,541	#DIV/0!	3,348,808	1.0%
Reimbursement Rate - All Payers	#DIV/0!	#DIV/0!		#DIV/0!		100%		99%	

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

Note: This table requires no "fill-in" as it is populated automatically

PAYER REVENUE REPORT

Table 5C
WITH PROJECT

	2022 Actual (Most Recent)	2023 Budget (Most Recent)	% change	YYYY Proposed Year 1	% change	YYYY Proposed Year 2	% change	YYYY Proposed Year 3	% change
Commercial									
Gross Revenue Type 1	220,881	-	-100.0%	129,469	#DIV/0!	-	-100.0%	-	#DIV/0!
Gross Revenue Type 2	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Total Gross Revenue - Commercial	220,881	-	-100.0%	129,469	#DIV/0!	-	-100.0%	-	#DIV/0!
Allowances	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Bad Debt	-	-	#DIV/0!	(10,000)	#DIV/0!	-	-100.0%	-	#DIV/0!
Net Payer Revenue	220,881	-	-100.0%	119,469	#DIV/0!	-	-100.0%	-	#DIV/0!
Reimbursement Rate - Commercial	100%	#DIV/0!		92%		#DIV/0!		#DIV/0!	
Payer Mix - Commercial	2%	0%		1%		0%		0%	
Self-Pay									
Gross Revenue Type 1	1,854,274	2,095,100	13.0%	2,180,444	4.1%	3,467,500	59.0%	3,571,525	3.0%
Gross Revenue Type 2	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Total Gross Revenue - Self-Pay	1,854,274	2,095,100	13.0%	2,180,444	4.1%	3,467,500	59.0%	3,571,525	3.0%
Allowances	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Bad Debt	(45,738)	(35,000)	-23.5%	(34,569)	-1.2%	(42,000)	21.5%	(60,000)	42.9%
Net Payer Revenue	1,808,536	2,060,100	13.9%	2,145,875	4.2%	3,425,500	59.6%	3,511,525	2.5%
Reimbursement Rate - Self-Pay	98%	98%		98%		99%		98%	
Payer Mix - Self-Pay	15%	17%		17%		21%		21%	
Medicaid									
Gross Revenue Type 1	6,216,988	5,449,580	-12.3%	5,688,612	4.4%	6,302,080	10.8%	6,491,142	3.0%
Gross Revenue Type 2	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Total Gross Revenue - Medicaid	6,216,988	5,449,580	-12.3%	5,688,612	4.4%	6,302,080	10.8%	6,491,142	3.0%
Allowances	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Bad Debt	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Net Payer Revenue	6,216,988	5,449,580	-12.3%	5,688,612	4.4%	6,302,080	10.8%	6,491,142	3.0%
Reimbursement Rate - Medicaid	100%	100%		100%		100%		100%	
Payer Mix - Medicaid	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Medicare									
Gross Revenue Type 1	3,874,737	4,685,468	20.9%	4,401,462	-6.1%	6,132,000	39.3%	6,315,960	3.0%
Gross Revenue Type 2	236,537	250,100	5.7%	167,818	-32.9%	220,776	31.6%	227,399	3.0%
Total Gross Revenue - Medicare	4,111,274	4,935,568	20.0%	4,569,280	-7.4%	6,352,776	39.0%	6,543,359	3.0%
Allowances	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Bad Debt	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Net Payer Revenue	-	-	#DIV/0!	4,569,280	#DIV/0!	6,352,776	39.0%	6,543,359	3.0%
Reimbursement Rate - Medicare	0%	0%		100%		100%		100%	
Payer Mix - Medicare	#DIV/0!	#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!	
Total Payer Revenue									
Gross Revenue Type 1	12,166,880	12,230,148	0.5%	12,399,987	1.4%	15,901,580	28.2%	16,378,627	3.0%
Gross Revenue Type 2	236,537	250,100	5.7%	167,818	-32.9%	220,776	31.6%	227,399	3.0%
Total Gross Revenue - All Payers	12,403,417	12,480,248	0.6%	12,567,805	0.7%	16,122,356	28.3%	16,606,026	3.0%
Allowances	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Free Care	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Bad Debt	(45,738)	(35,000)	-23.5%	(44,569)	27.3%	(42,000)	-5.8%	(60,000)	42.9%
Net Payer Revenue	12,357,679	12,445,248	0.7%	12,523,236	0.6%	16,080,356	28.4%	16,546,026	2.9%
Reimbursement Rate - All Payers	100%	100%		100%		100%		100%	

Franklin County Rehab Center, LLC

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

UTILIZATION PROJECTIONS--TABLE 6

Table 6A
WITHOUT PROJECT

	Actuals (Most Recent) 2022	Budget (Most Recent) 2023	% change	Proposed Yr 1 2023	% change	Proposed Yr 2 2024	% change	Proposed Yr 3 2025	% change
Inpatient Utilization									
Acute Beds (Staffed)	26	26	0.0%	26	0.0%	26	0.0%	26	0.0%
Acute Admissions	140	140	0.0%	140	0.0%	140	0.0%	140	0.0%
Acute Patient Days	6,963	8,760	25.8%	7,916	-9.6%	8,760	10.7%	8,760	0.0%
Acute Average Length Of Stay	36.00	28.00	-22.2%	27	-3.6%	28	3.7%	28	0.0%
Outpatient									
All Outpatient Visits			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Physician Office Visits			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Ancillary									
All Operating Room Procedure			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
All Operating Room Cases			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Emergency Room Visits			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Cat Scan Procedures			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Magnetic Resonance Image Exams			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Nuclear Medicine Procedures			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Radiology - Diagnostic Procedures			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Laboratory Tests			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
LTC Beds	68	68	0.0%	68	0.0%	68	0.0%	68	0.0%
LTC Admissions	4	4	0.0%	4	0.0%	4	0.0%	4	0.0%
LTC Patient Days	20,728	20,805	0.4%	20354	-2.2%	20805	2.2%	20805	0.0%
LTC Avg Length of Stay	240	300	25.0%	365	21.7%	365	0.0%	365	0.0%
Adjusted Statistics									
Adjusted Admissions			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Adjusted Days			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!

Franklin County Rehab Center, LLC

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

UTILIZATION PROJECTIONS--TABLE 6

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

UTILIZATION PROJECTIONS Table 6B PROJECT ONLY

	Actuals (Most Recent) 2022	Budget (Most Recent) 2023	% change	Proposed Yr 1 2023	% change	Proposed Yr 2 2024	% change	Proposed Yr 3 2025	% change
Inpatient Utilization									
Acute Beds (Staffed)			#DIV/0!		#DIV/0!	14	#DIV/0!	14	0.0%
Acute Admissions			#DIV/0!		#DIV/0!	120	#DIV/0!	120	0.0%
Acute Patient Days			#DIV/0!		#DIV/0!	1,460	#DIV/0!	1,460	0.0%
Acute Average Length Of Stay			#DIV/0!		#DIV/0!	28	#DIV/0!	28	0.0%
Outpatient									
All Outpatient Visits			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Physician Office Visits			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Ancillary									
All Operating Room Procedure			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
All Operating Room Cases			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Emergency Room Visits			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Cat Scan Procedures			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Magnetic Resonance Image Exams			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Nuclear Medicine Procedures			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Radiology - Diagnostic Procedures			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Laboratory Tests			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
LTC Beds			#DIV/0!		#DIV/0!	16	#DIV/0!	16	0.0%
LTC Admissions			#DIV/0!		#DIV/0!	8	#DIV/0!	8	0.0%
LTC Patient Days			#DIV/0!		#DIV/0!	786	#DIV/0!	786	0.0%
LTC Avg Length of Stay			#DIV/0!		#DIV/0!	365	#DIV/0!	365	0.0%
Adjusted Statistics									
Adjusted Admissions			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Adjusted Days			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!

Franklin County Rehab Center, LLC

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

UTILIZATION PROJECTIONS--TABLE 6

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

Note: This table requires no "fill-in" as it is populated automatically

UTILIZATION PROJECTIONS

Table 6C
WITH PROJECT

	Actuals (Most Recent) 2022	Budget (Most Recent) 2023	% change	Proposed Yr 1 2023	% change	Proposed Yr 2 2024	% change	Proposed Yr 3 2025	% change
Inpatient Utilization									
Acute Beds (Staffed)	26	26	0.0%	26	0.0%	40	53.8%	40	0.0%
Acute Admissions	140	140	0.0%	140	0.0%	260	85.7%	260	0.0%
Acute Patient Days	6,963	8,760	25.8%	7,916	-9.6%	10,220	29.1%	10,220	0.0%
Acute Average Length Of Stay	36	28	-22.2%	27	-3.6%	56	107.4%	56	0.0%
Outpatient									
All Outpatient Visits	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Physician Office Visits	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Ancillary									
All Operating Room Procedure	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
All Operating Room Cases	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Emergency Room Visits	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Cat Scan Procedures	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Magnetic Resonance Image Exams	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Nuclear Medicine Procedures	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Radiology - Diagnostic Procedures	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Laboratory Tests	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Other Ancillary (Please label)	68	68	0.0%	68	0.0%	84	23.5%	84	0.0%
Other Ancillary (Please label)	4	4	0.0%	4	0.0%	12	200.0%	12	0.0%
Other Ancillary (Please label)	20,728	20,805	0.4%	20,354	-2.2%	21,591	6.1%	21,591	0.0%
Other Ancillary (Please label)	240	300	25.0%	365	21.7%	730	100.0%	730	0.0%
Adjusted Statistics									
Adjusted Admissions	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Adjusted Days	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!

Franklin County Rehab Center, LLC

Relocate 30 Beds from Villa Rehab Center to Franklin County Rehab Center

**STAFFING REPORT
Table 7A
WITHOUT PROJECT**

	Actual (Most Recent) 2022	Budget (Most Recent) 2023	% change	Proposed Year 1 2023	% change	Proposed Year 2 2024	% change	Proposed Year 3 2025	% change
PHYSICIAN FTEs			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TRAVELERS			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Director of Nursing	2.0	2.0	0.0%	2.0	0.0%	2.0	0.0%	2.0	0.0%
Professional Nurses	27.2	27.2	0.0%	27.2	0.0%	27.2	0.0%	27.2	0.0%
Licensed Nursing Assistants	40.0	40.0	0.0%	40.0	0.0%	40.0	0.0%	40.0	0.0%
Other	15.0	15.0	0.0%	15.0	0.0%	15.0	0.0%	15.0	0.0%
Dietary	11.0	11.0	0.0%	11.0	0.0%	11.0	0.0%	11.0	0.0%
Admin	7.2	7.2	0.0%	7.2	0.0%	7.2	0.0%	7.2	0.0%
Non-MD FTE (Please Label)			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL NON-MD FTEs	102.4	102.4	0.0%	102.4	0.0%	102.4	0.0%	102.4	0.0%

**STAFFING REPORT
Table 7B
PROJECT ONLY**

	Actual (Most Recent) 2,022	Budget (Most Recent) 2,023	% change	Proposed Year 1 2023	% change	Proposed Year 2 2024	% change	Proposed Year 3 2025	% change
PHYSICIAN FTEs			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TRAVELERS			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
Director of Nursing			#DIV/0!		#DIV/0!	(1.0)	#DIV/0!	(1.0)	0.0%
Professional Nurses			#DIV/0!		#DIV/0!	9.0	#DIV/0!	9.0	0.0%
Licensed Nursing Assistants			#DIV/0!		#DIV/0!	14.0	#DIV/0!	14.0	0.0%
Other			#DIV/0!		#DIV/0!	2.0	0.0%	2.0	
Dietary			#DIV/0!		#DIV/0!	2.0	#DIV/0!	2.0	
Admin			#DIV/0!		#DIV/0!	(1.6)	#DIV/0!	(1.6)	
Non-MD FTE (Please Label)			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL NON-MD FTEs	-	-	#DIV/0!	-	#DIV/0!	24.4	#DIV/0!	24.4	0.0%

Note: This table requires no "fill-in" as it is populated automatically

**STAFFING REPORT
Table 7C
WITH PROJECT**

	Actual (Most Recent) 2,022	Budget (Most Recent) 2,023	% change	Proposed Year 1 2023	% change	Proposed Year 2 2024	% change	Proposed Year 3 2025	% change
PHYSICIAN FTEs	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
TRAVELERS	-	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!	-	#DIV/0!
Director of Nursing	2.0	2.0	0.0%	2.0	0.0%	1.0	-50.0%	1.0	0.0%
Professional Nurses	27.2	27.2	0.0%	27.2	0.0%	36.2	33.1%	36.2	0.0%
Licensed Nursing Assistants	40.0	40.0	0.0%	40.0	0.0%	54.0	35.0%	54.0	0.0%
Other	15.0	15.0	0.0%	15.0	0.0%	17.0	13.3%	17.0	0.0%
Dietary	11.0	11.0	0.0%	11.0	0.0%	13.0	18.2%	13.0	0.0%
Admin	7.2	7.2	0.0%	7.2	0.0%	5.6	-22.2%	5.6	0.0%
Non-MD FTE (Please Label)			#DIV/0!		#DIV/0!		#DIV/0!		#DIV/0!
TOTAL NON-MD FTEs	102.4	102.4	0.0%	102.4	0.0%	126.8	23.8%	126.8	0.0%