

Exhibit 9. Payer and Case Mix

		FY21		FY22		FY23		FY24
		Actual		Actual		YTD Actual (Oct to Mar)		Budget
Case Mix Index		1.228		1.280		1.199		1.234
Gross Patient Service Revenue	\$	145,577,121	\$	154,640,808	\$	87,347,697	\$	206,773,756
Traditional Medicare	\$	52,288,111	\$	68,041,956	\$	40,629,896	\$	96,181,084
Medicare Advantage	\$	-	\$	-	\$	-	\$	-
Medicaid	\$	21,111,053	\$	24,742,529	\$	12,998,485	\$	30,770,651
Commercial	\$	68,605,758	\$	58,763,507	\$	32,119,417	\$	76,034,660
All other	\$	3,572,199	\$	3,092,816	\$	1,599,900	\$	3,787,362
Net Patient Service Revenue and Fixed Prospective Payments	\$	84,772,335	\$	91,379,928	\$	49,282,634	\$	111,856,924
Traditional Medicare	\$	24,964,800	\$	43,209,574	\$	24,959,853	\$	56,436,589
Medicare Advantage	\$	-						
Medicaid	\$	7,588,284	\$	8,292,406	\$	3,823,677	\$	8,009,738
Commercial	\$	53,489,809	\$	44,206,718	\$	23,192,229	\$	54,123,339
Bad Debt	\$	(2,633,717)	\$	(4,412,309)	\$	(2,633,924)	\$	(6,244,567)
Free Care	\$	(862,902)	\$	(1,466,700)	\$	(735,385)	\$	(1,860,964)
Disproportionate Share Hospital	\$	500,596	\$	794,826	\$	291,822	\$	482,000
All other	\$	1,725,465	\$	755,412	\$	384,362	\$	910,790

Exhibit 11. Staffing Summary

	Actual FY21 to FY22	YTD Actual (Oct to Mar) FY22 to FY23	Budget FY22 to FY24
Total salaries	\$ 4,406,964	\$ 3,009,117	\$ 15,385,397
% administrative and general	\$ (2,686)	\$ 49,501	\$ 6,308,810
% clinical	\$ 4,409,650	\$ 2,959,616	\$ 9,076,587
Total FTEs	26.3	-0.2	49.0
% administrative and general	8.2	-10.7	-2.0
% clinical	18.2	10.5	51.0
Total contract labor expense	\$ 4,888,000	\$ (1,196,000)	\$ (3,140,800)
% administrative and general	\$ -	\$ -	\$ -
% clinical	\$ 4,888,000	\$ (1,196,000)	\$ (3,140,800)
Median hourly rate			
Traveling nurse	70	-70	-70
Physician locum	0	0	0
Other:			
Other:			
Other:			

Definitions for administrative and general versus clinical employment should reflect those in Part 2 of the Medicare Provider Reimbursement Manual.