

Fiscal Year 2022 Vermont Hospital Reporting: Year-End Actuals

Health Systems Finance Team

Report Date: March 29, 2022

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Fiscal Year 2022: Year-End Review



Vermont hospitals are required to report their Fiscal Year 2022 (FY2022) actual operating results as part of the Green Mountain Care Board's (GMCB) FY2022 budget orders. Additionally, hospitals are required to submit their FY2022 audited financial statements, as well as the hospital's parent organization's audited consolidated financial statements, if applicable. These documents, and other additional information, are available on the [Green Mountain Care Board website](#).

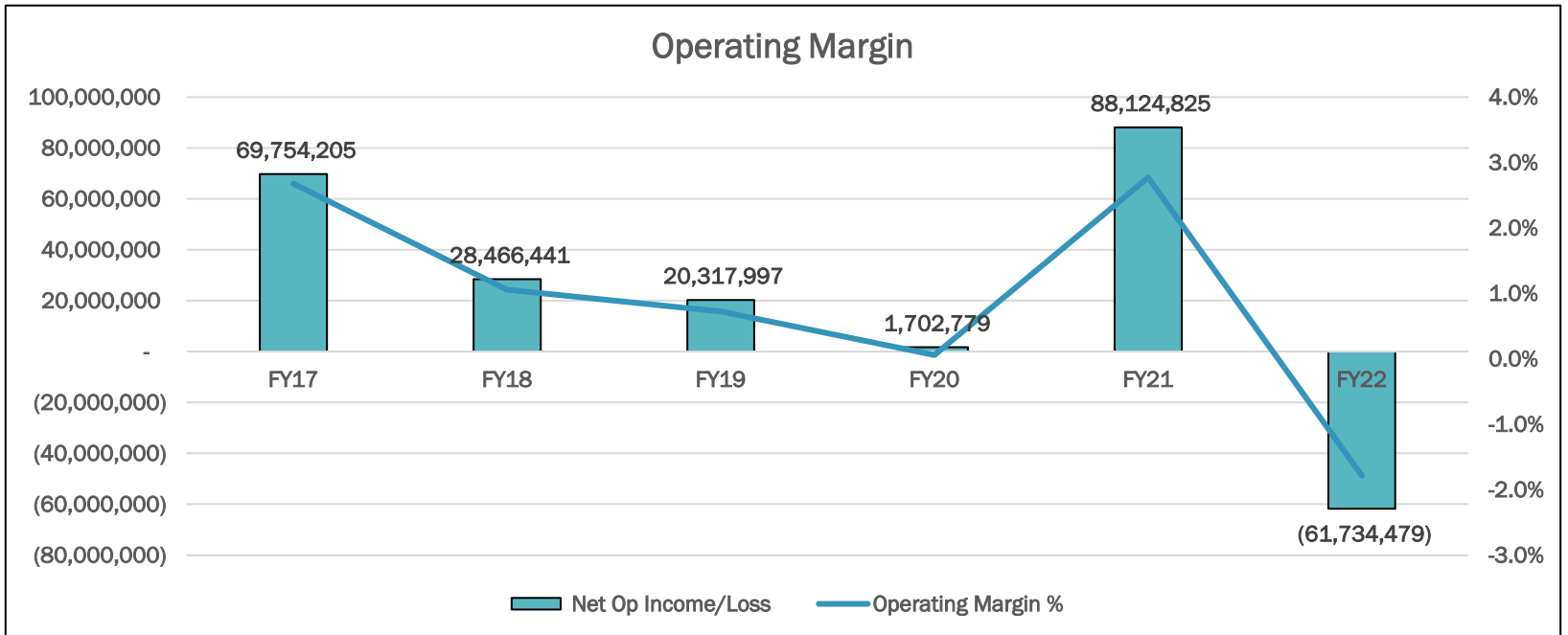
System-wide Analysis

Vermont Hospital System

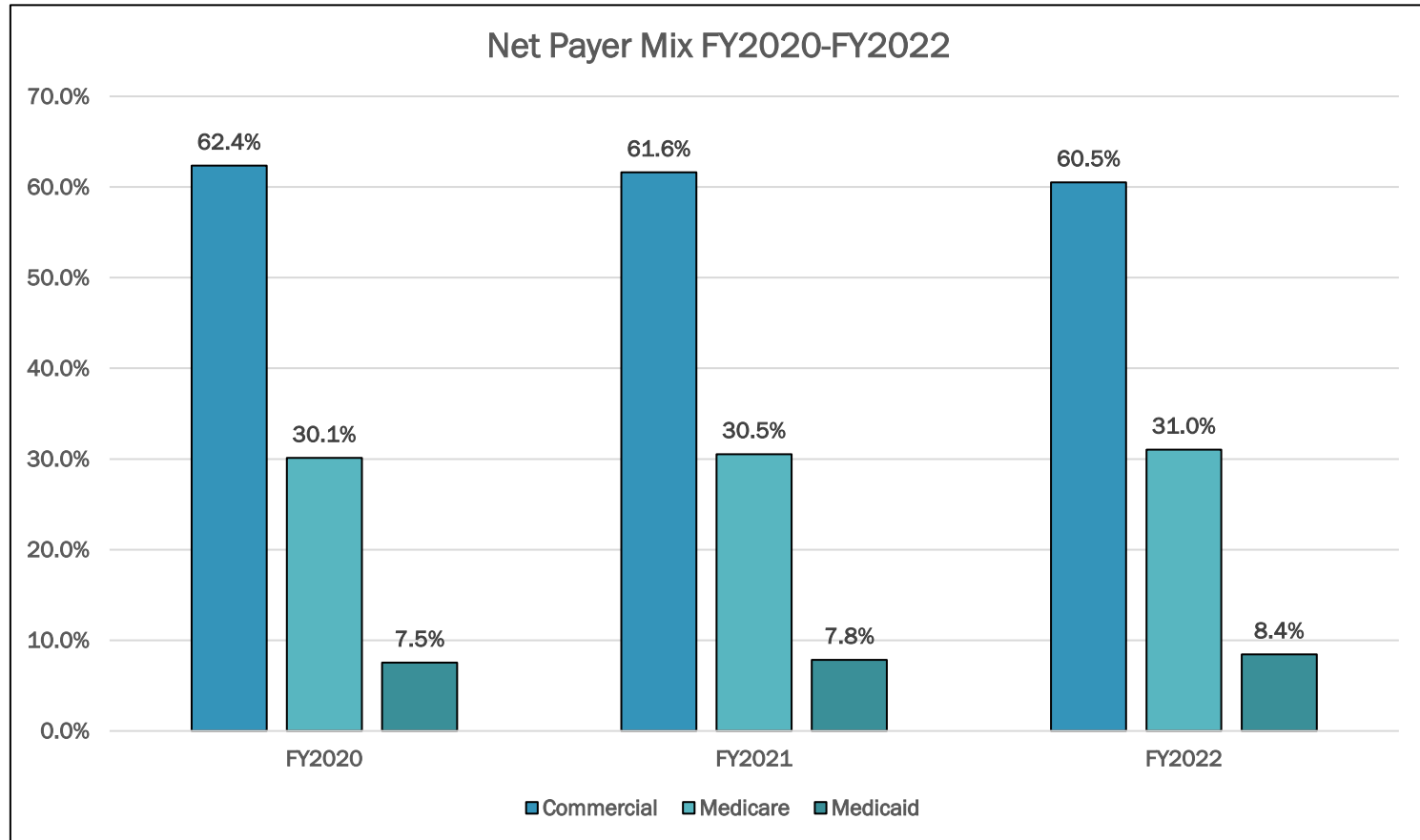


Vermont Hospital System			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 3,017,186,107	\$ 2,972,140,470	\$ 45,045,637	1.5%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 3,517,904,501	\$ 3,185,295,499	\$ 332,609,002	10.4%

Vermont Hospital System			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 3,017,186,107	\$ 2,745,310,346	\$ 271,875,761	9.9%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 3,517,904,501	\$ 3,095,128,546	\$ 422,775,956	13.7%



Payer Mix



FY2022 Year-End Results: NPR/FPP



Hospital	FY2021 Actuals	FY2022 Budget	FY2022 Actuals	Budget to Actual %	Actual to Actual %
				Variance	Variance
BMH	88,489,113	93,088,223	92,729,611	-0.4%	4.8%
CVMC	227,345,562	250,954,727	240,386,620	-4.2%	5.7%
CH	84,772,335	85,656,271	91,379,925	6.7%	7.8%
GMC	59,059,883	54,224,079	58,680,936	8.2%	-0.6%
GCH	20,586,195	22,072,030	23,119,049	4.7%	12.3%
MAHHC	62,332,171	59,640,912	62,582,387	4.9%	0.4%
NCH	90,555,276	87,889,674	85,710,463	-2.5%	-5.4%
NVRH	91,407,947	97,368,788	105,668,556	8.5%	15.6%
NMC	118,590,140	115,925,533	115,589,987	-0.3%	-2.5%
PMC	91,520,953	94,168,035	98,711,768	4.8%	7.9%
RRMC	276,008,218	270,361,370	305,366,707	12.9%	10.6%
SVMC	176,337,632	177,594,439	186,729,148	5.1%	5.9%
SH	50,588,689	54,689,913	53,066,802	-3.0%	4.9%
UVMC	1,307,716,232	1,508,506,476	1,497,464,148	-0.7%	14.5%
Vermont Hospital System	2,745,310,346	2,972,140,470	3,017,186,107	1.5%	9.9%

FY2022 Year-End Results: Operating Margin (\$)



Hospital	FY2021 Actuals	FY2022 Budget	FY2022 Actuals
BMH	(1,598,592)	669,328	(3,846,610)
CVMC	(2,539,154)	4,059,504	(17,136,661)
CH	4,715,884	291,615	(670,999)
GMC	5,456,163	3,324,614	4,380,666
GCH	2,023,511	(1,171,524)	(2,229,065)
MAHHC	6,142,843	1,057,911	1,119,070
NCH	4,532,332	980,581	(9,383,220)
NVRH	2,927,072	2,065,038	258,482
NMC	6,134,675	2,452,048	(5,216,563)
PMC	7,669,728	5,161,064	3,229,913
RRMC	6,970,064	121,363	(12,483,538)
SVMC	8,527,733	3,628,525	(339,432)
SH	640,009	2,039,984	3,309,654
UVMMC	36,522,557	59,337,858	(22,726,174)
Vermont Hospital System	88,124,825	84,017,909	(61,734,479)

FY2022 Year-End Results: Total Margins (\$)



Hospital	FY2021 Actuals	FY2022 Budget	FY2022 Actuals
BMH	4,002,064	1,174,328	(7,761,091)
CVMC	27,136,955	12,057,050	(28,071,898)
CH	10,037,648	593,799	690,359
GMC	11,010,362	4,274,614	(203,011)
GCH	4,759,618	(234,101)	(2,466,742)
MAHHC	10,183,858	2,282,460	(624,863)
NCH	8,568,302	1,821,109	(5,010,952)
NVRH	7,072,837	2,065,038	(3,478,873)
NMC	16,154,609	3,998,383	(11,729,151)
PMC	11,022,284	5,939,000	(1,650,636)
RRMC	35,577,990	6,495,227	(41,206,751)
SVMC	8,383,759	(45,606,475)	7,665,986
SH	19,866,977	1,350,509	5,164,948
UVMMC	119,762,749	80,319,120	(176,894,734)
Vermont Hospital System	293,540,012	76,530,060	(265,577,408)

FY2022 Year-End Review

Fixed Prospective Payments

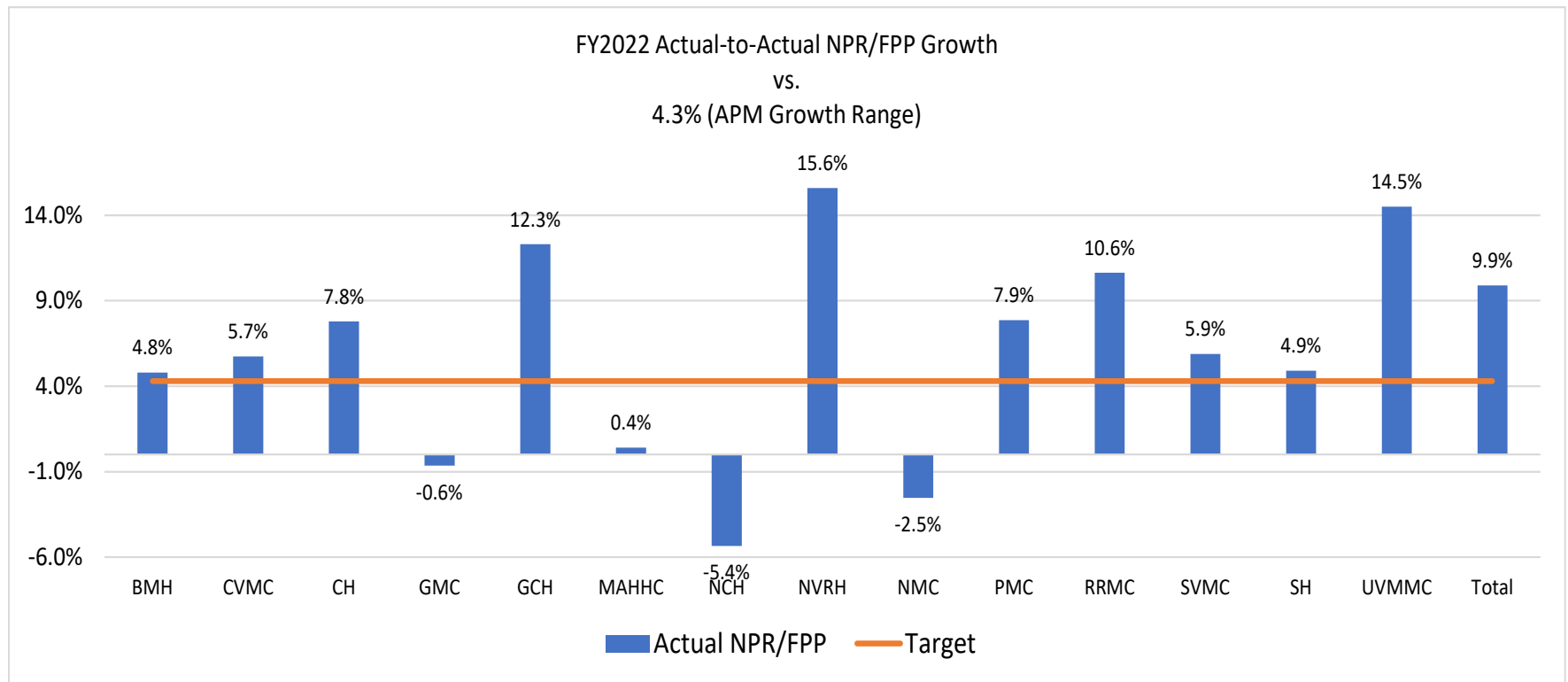


Hospital	FY2022 Budget	FY2022 Actuals	% of Total	FPP	FPP as % of NPR/FPP	Budget- Actual % Variance
BMH	93,088,223	92,729,611	3.1%	13,787,328	14.9%	-0.4%
CVMC	250,954,727	240,386,620	8.0%	52,266,578	21.7%	-4.2%
CH	85,656,271	91,379,925	3.0%	7,069,106	7.7%	6.7%
GMC	54,224,079	58,680,936	1.9%	4,131,933	7.0%	8.2%
GCH	22,072,030	23,119,049	0.8%	-	0.0%	4.7%
MAHHC	59,640,912	62,582,387	2.1%	2,206,024	3.5%	4.9%
NCH	87,889,674	85,710,463	2.8%	10,573,280	12.3%	-2.5%
NVRH	97,368,788	105,668,556	3.5%	9,184,370	8.7%	8.5%
NMC	115,925,533	115,589,987	3.8%	23,227,122	20.1%	-0.3%
PMC	94,168,035	98,711,768	3.3%	20,335,085	20.6%	4.8%
RRMC	270,361,370	305,366,707	10.1%	(145,632)	0.0%	12.9%
SVMC	177,594,439	186,729,148	6.2%	31,845,094	17.1%	5.1%
SH	54,689,913	53,066,802	1.8%	3,614,454	6.8%	-3.0%
UVMC	1,508,506,476	1,497,464,148	49.6%	185,071,892	12.4%	-0.7%
Vermont Hospital System	2,972,140,470	3,017,186,107	100.0%	363,166,634	12.0%	2.0%

Fiscal Year Actual-to-Actual Growth: System Above Ceiling

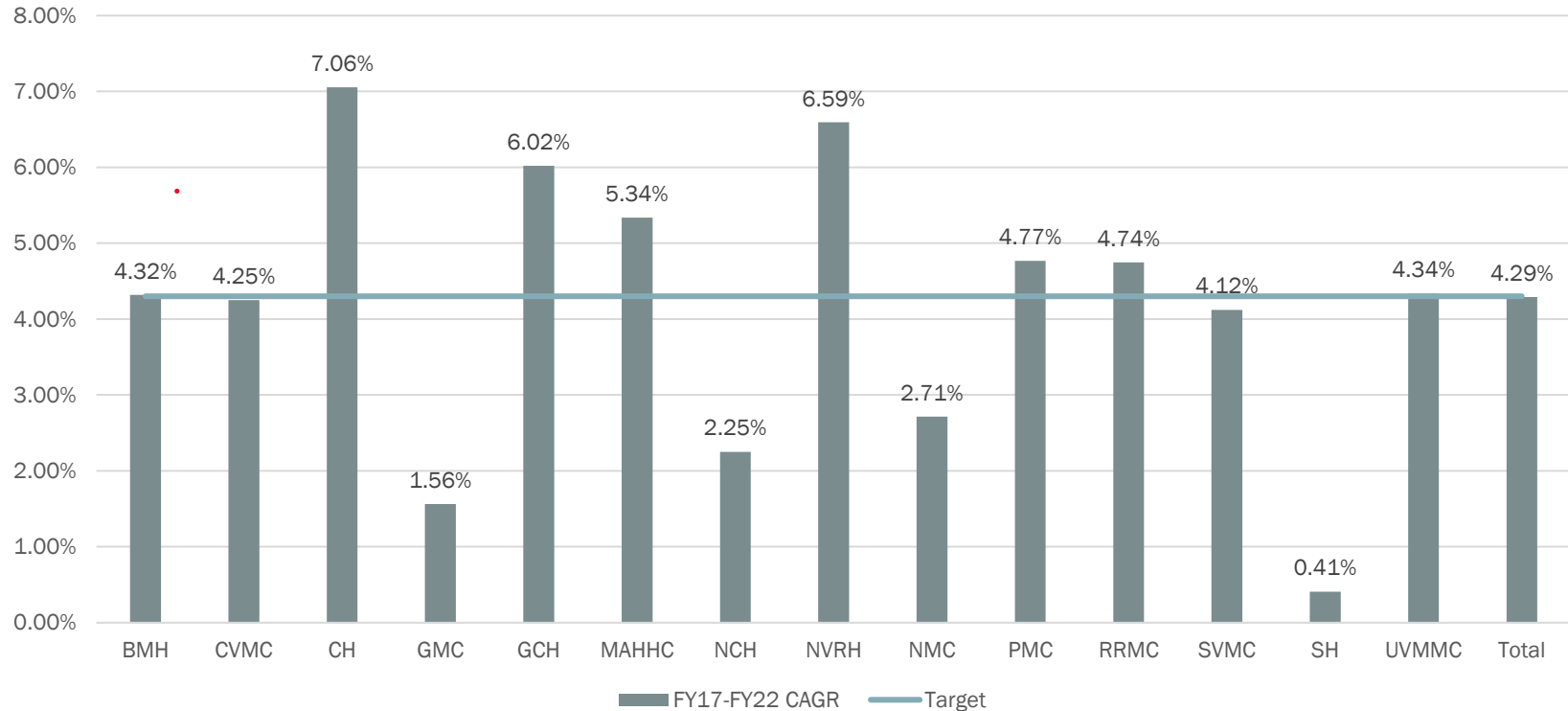


System-wide NPR/FPP increased 9.9% from FY21 to FY22 compared to an increase of 13.1% from FY20 to FY21.



Fiscal Year Actual-to-Actual Growth: System Above Ceiling

FY2017-2022 NPR/FPP CAGR
vs.
4.3% (APM Growth Range)



Common Financial Highlights



- Hospitals are facing strong headwinds nationally due to workforce challenges, increased costs, and capacity needs. These challenges are shared by Vermont hospitals
- System-wide, while net patient revenue is up almost 10% from the prior year and 1.5% above budget, hospitals are struggling due to cost pressures
- In their narratives, hospitals reported significant pressures related to staffing (contract labor and salaries/benefits) and inflationary pressure on both general and medical expenses.
- Due to this imbalance between operating revenue and expenses, hospitals operating margins (system-wide) have been reduced from \$80M in FY21 to (\$61M) in FY22.
- Link to narratives for further review: [FY2022 Actual | Green Mountain Care Board](#)

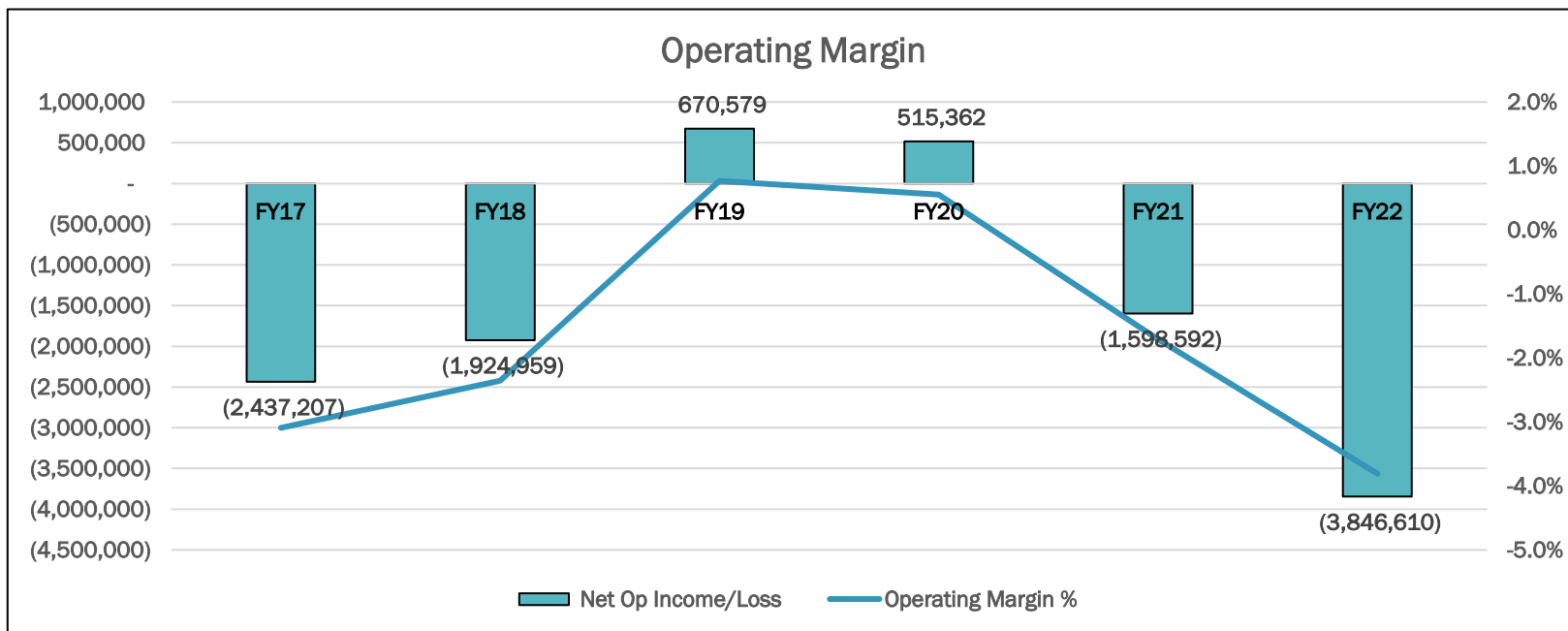
Hospital Profiles

Brattleboro Memorial Hospital

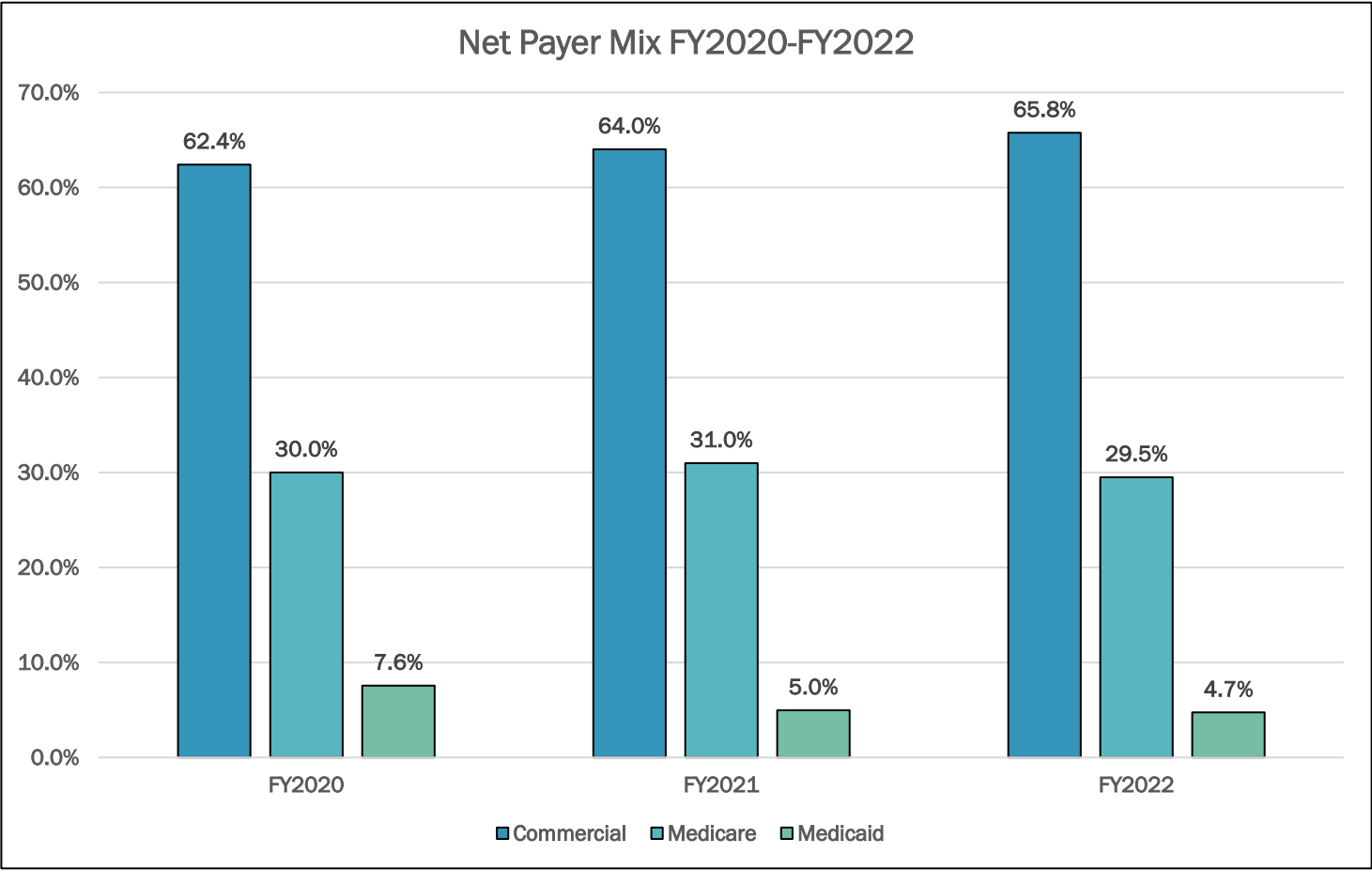


Brattleboro Memorial Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 92,729,611	\$ 93,088,223	\$ (358,612)	-0.4%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 104,777,540	\$ 96,860,486	\$ 7,917,054	8.2%

Brattleboro Memorial Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 92,729,611	\$ 88,489,113	\$ 4,240,498	4.8%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 104,777,540	\$ 95,153,892	\$ 9,623,648	10.1%



Brattleboro Memorial Hospital

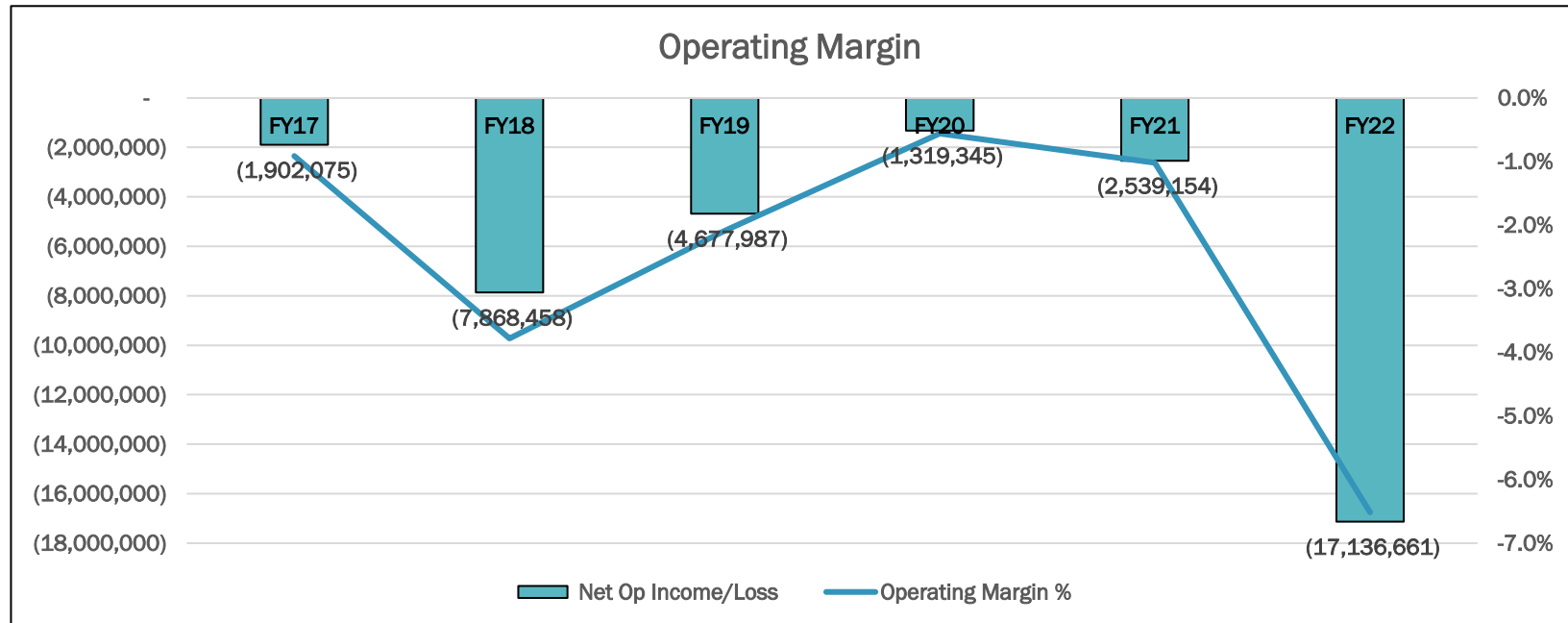


Central Vermont Medical Center

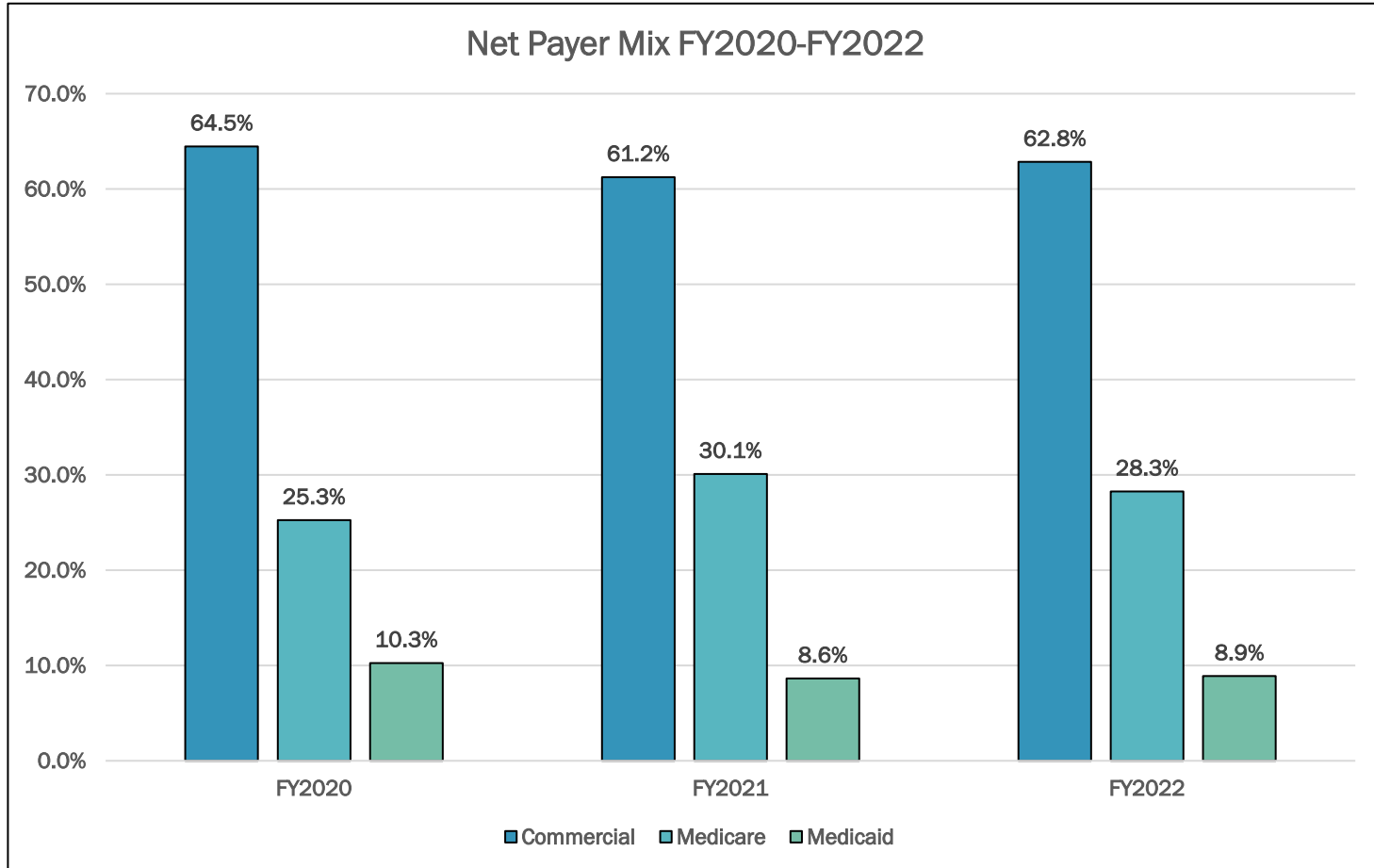


Central Vermont Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 240,386,620	\$ 250,954,727	\$ (10,568,107)	-4.2%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 280,204,325	\$ 264,316,173	\$ 15,888,152	6.0%

Central Vermont Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 240,386,620	\$ 227,345,562	\$ 13,041,059	5.7%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 280,204,325	\$ 251,279,114	\$ 28,925,211	11.5%

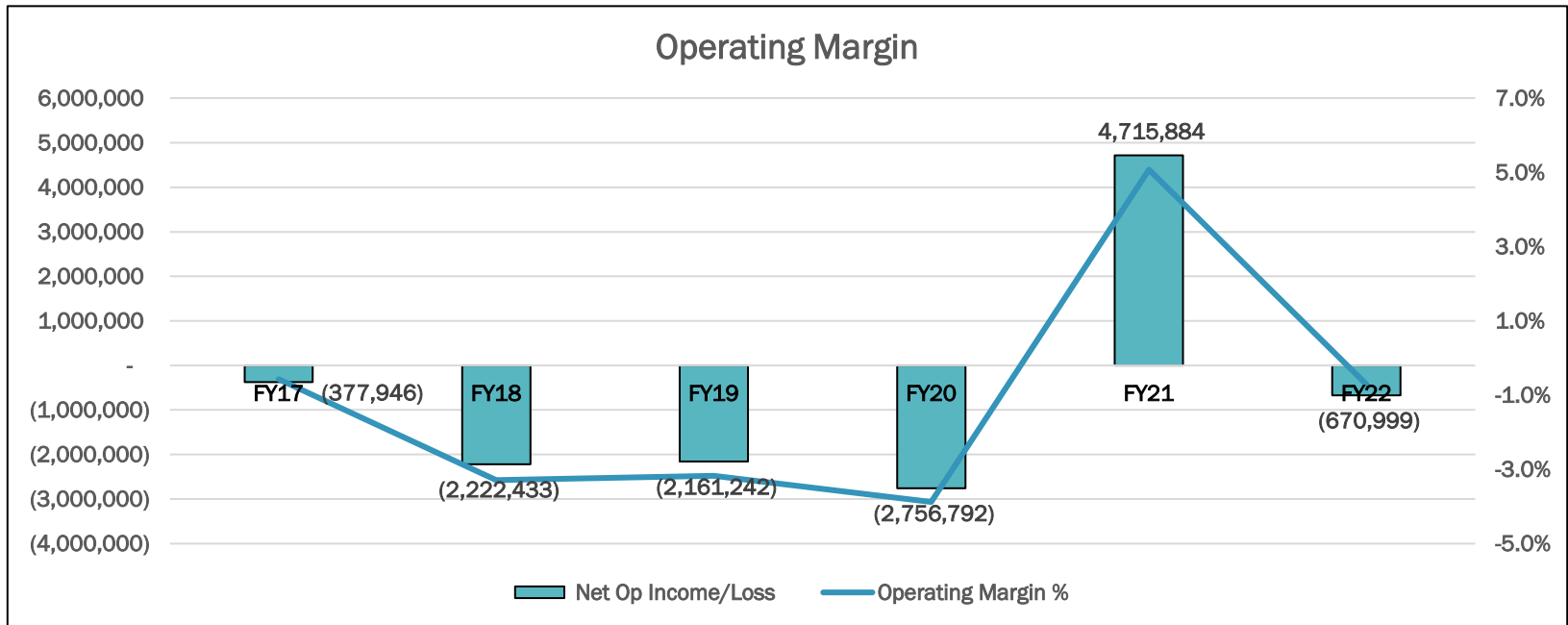


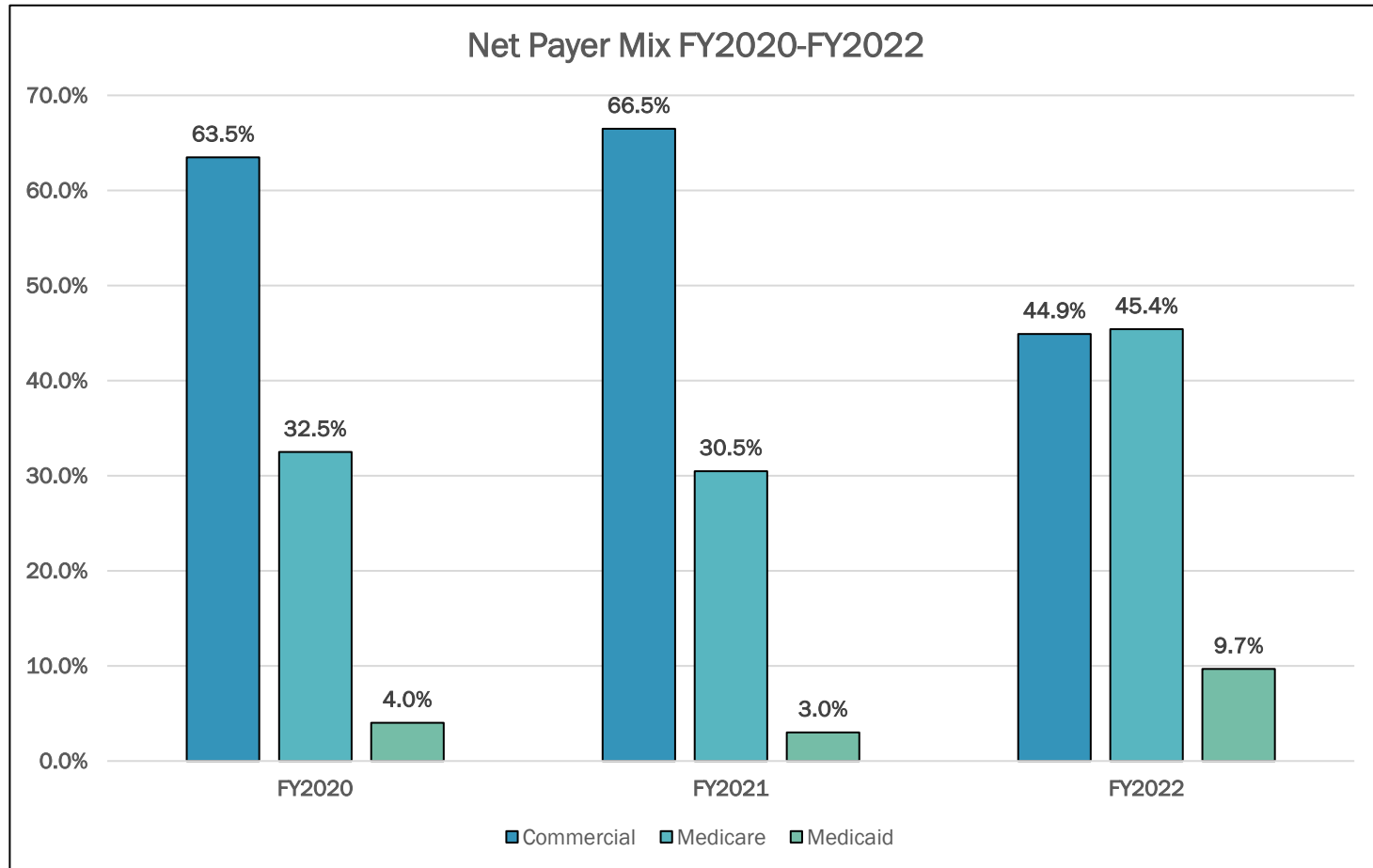
Central Vermont Medical Center



Copley Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 91,379,925	\$ 85,656,271	\$ 5,723,654	6.7%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 95,335,394	\$ 86,378,982	\$ 8,956,412	10.4%

Copley Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 91,379,925	\$ 84,772,335	\$ 6,607,590	7.8%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 95,335,394	\$ 88,188,411	\$ 7,146,983	8.1%



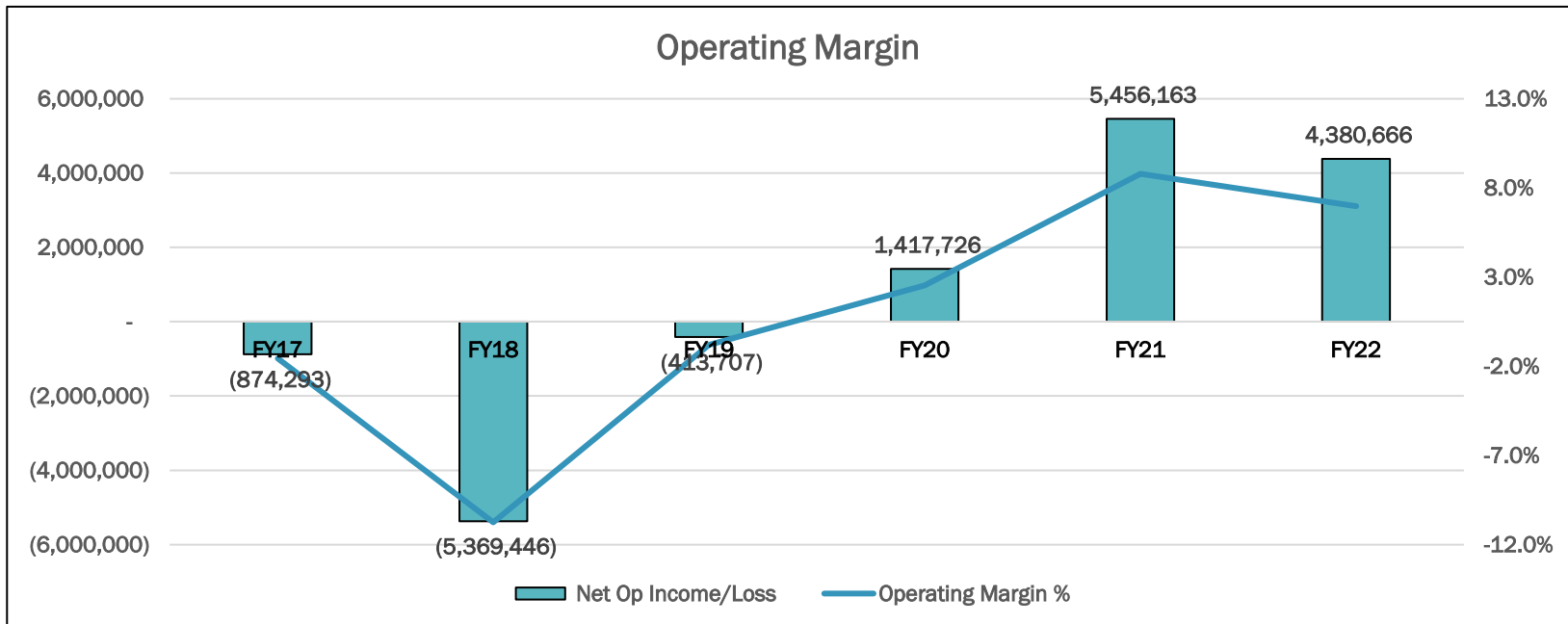


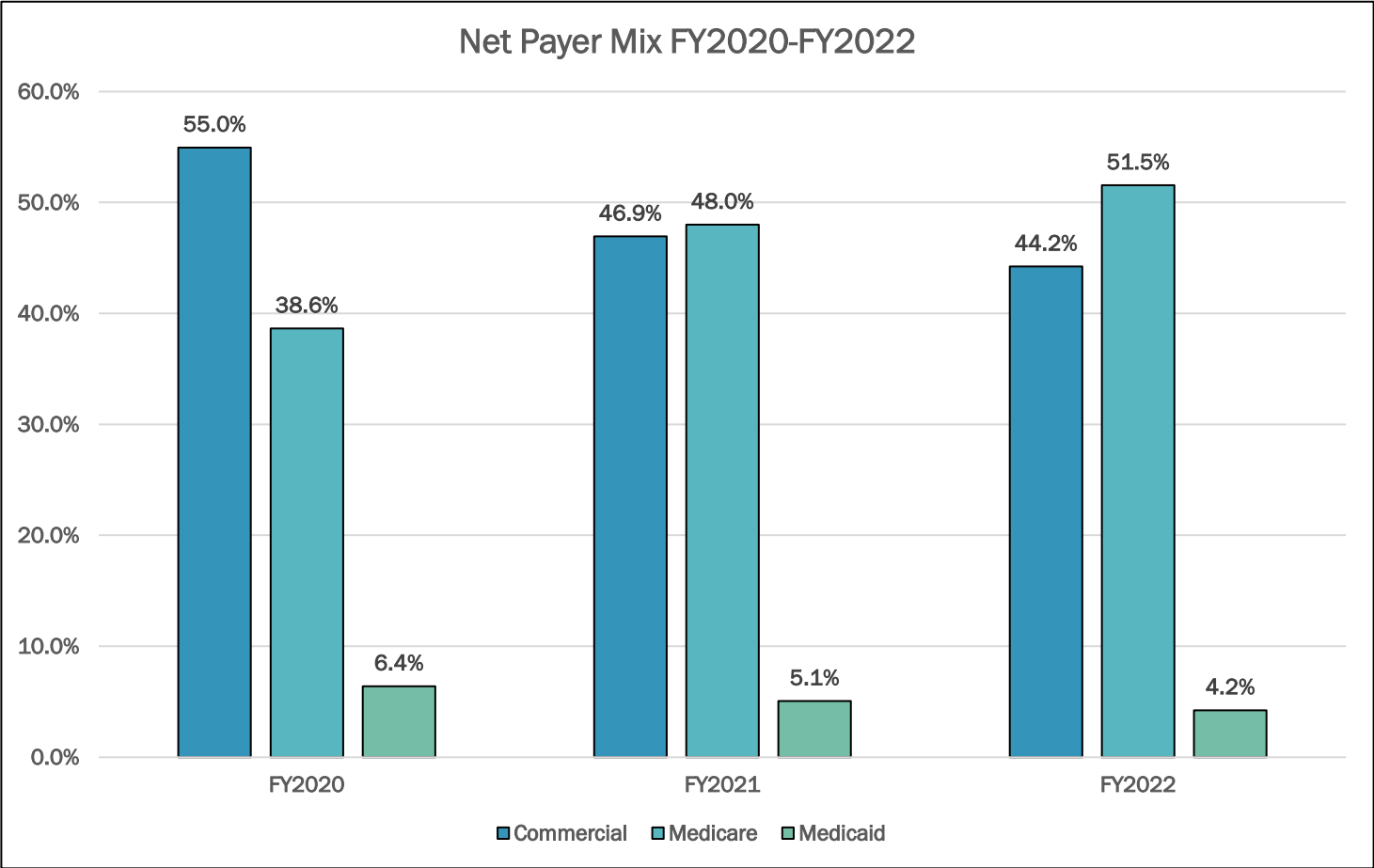
Gifford Medical Center



Gifford Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 58,680,936	\$ 54,224,079	\$ 4,456,857	8.2%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 58,474,915	\$ 53,172,793	\$ 5,302,122	10.0%

Gifford Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 58,680,936	\$ 59,059,883	\$ (378,947)	-0.6%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 58,474,915	\$ 56,697,232	\$ 1,777,683	3.1%



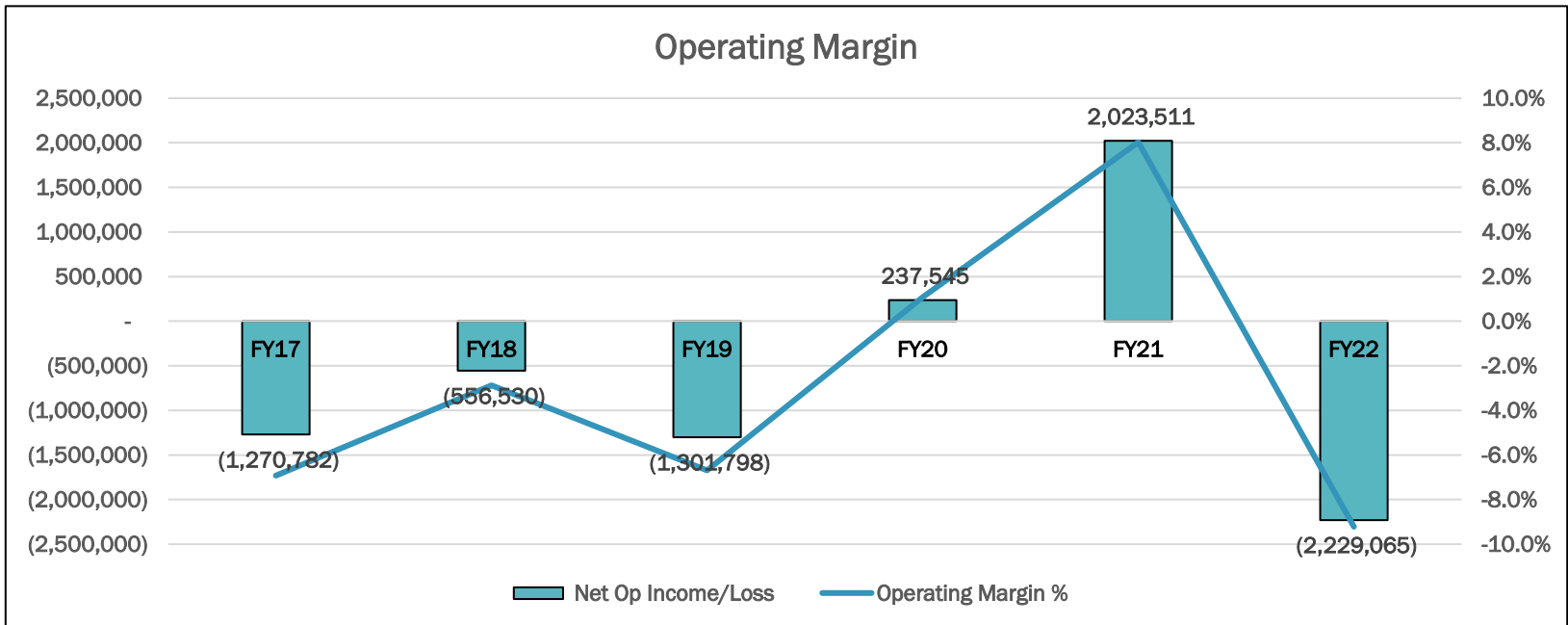


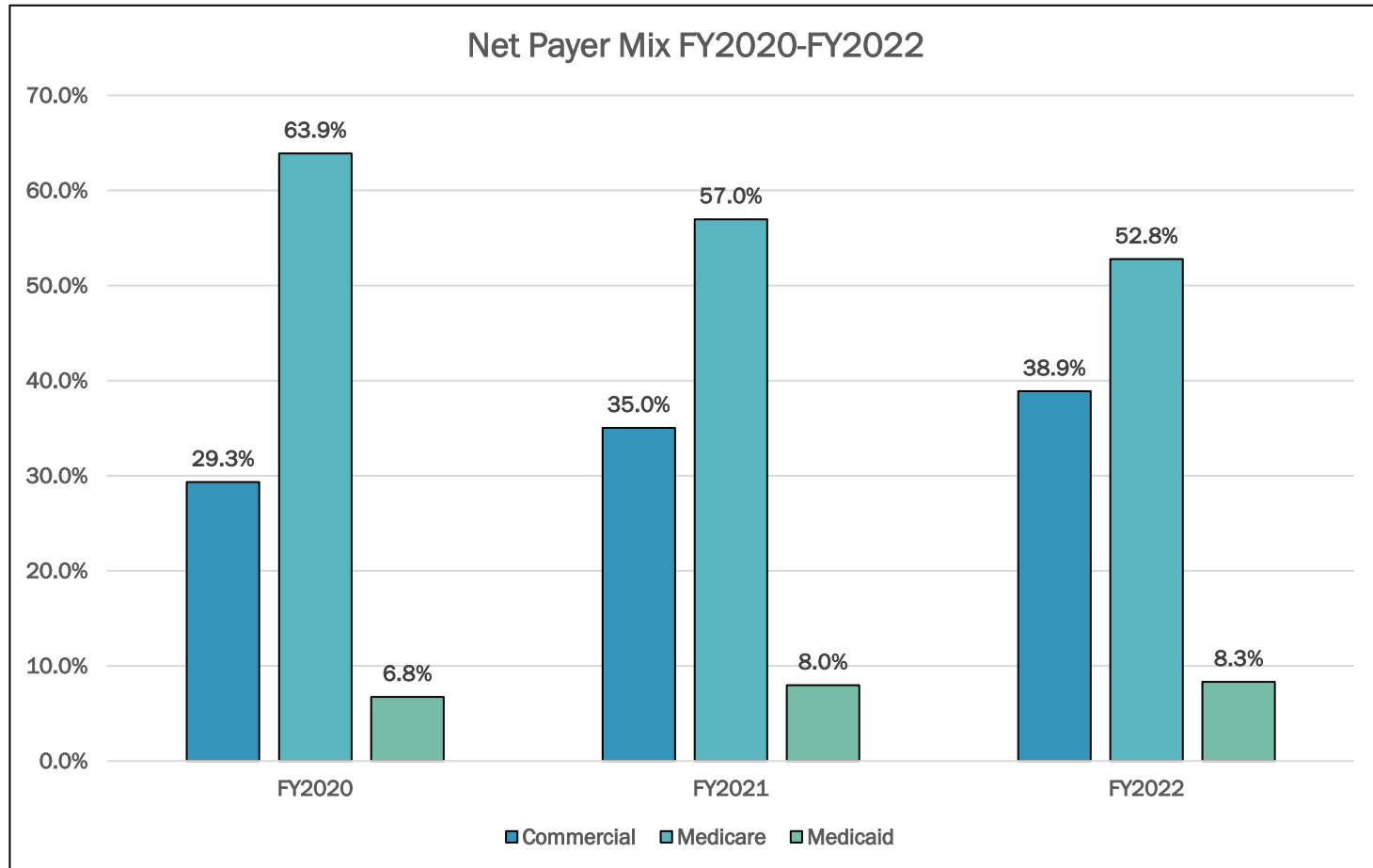
Grace Cottage Hospital



Grace Cottage Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 23,119,049	\$ 22,072,030	\$ 1,047,019	4.7%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 26,413,344	\$ 24,518,885	\$ 1,894,459	7.7%

Grace Cottage Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 23,119,049	\$ 20,586,195	\$ 2,532,854	12.3%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 26,413,344	\$ 23,195,664	\$ 3,217,680	13.9%



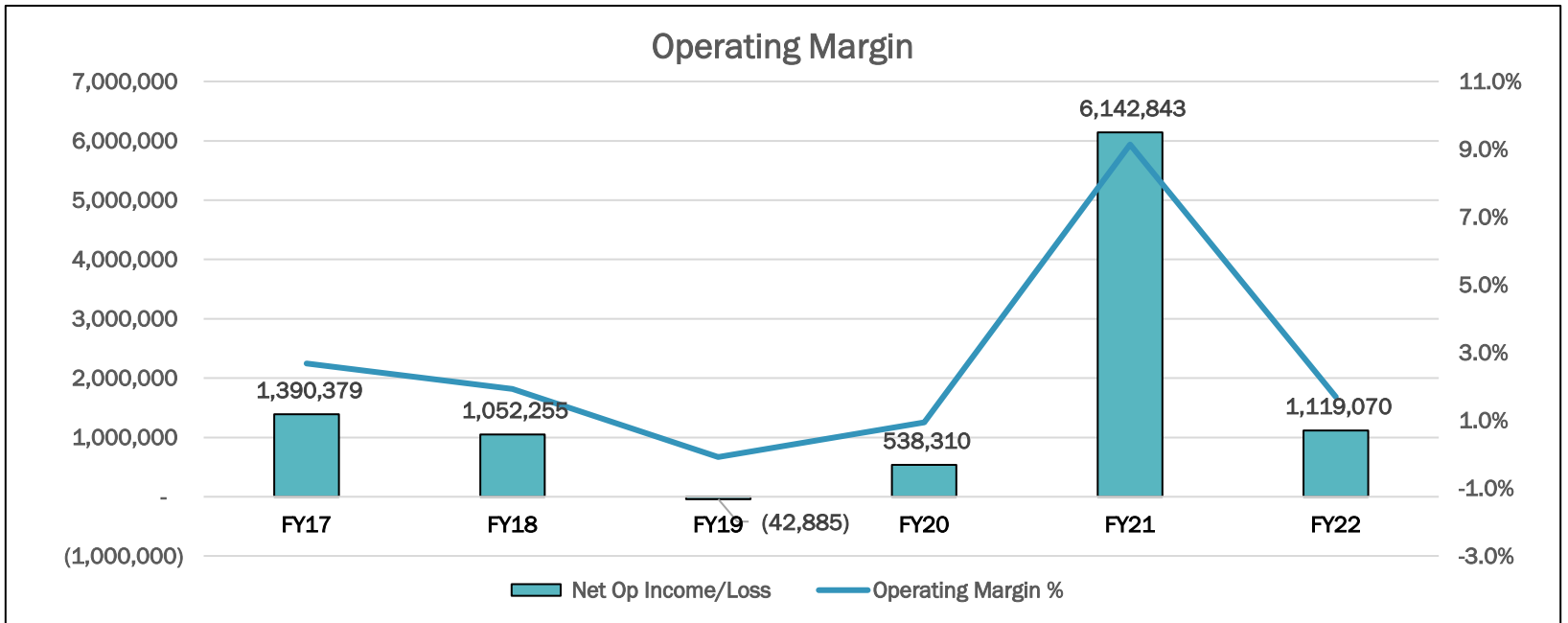


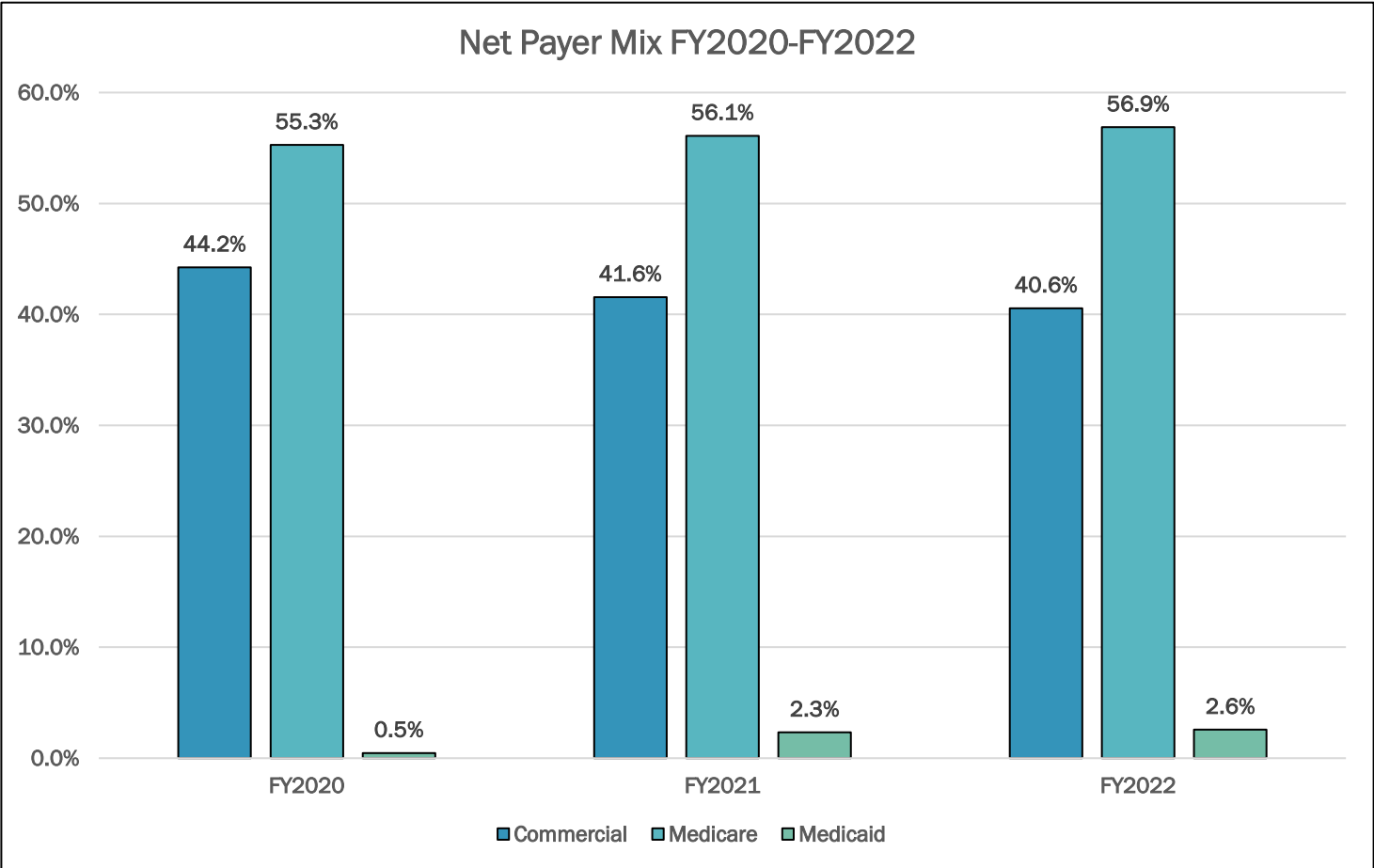
Mt. Ascutney Hospital & Health Center



Mt. Ascutney Hospital & Health Ctr			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 62,582,387	\$ 59,640,912	\$ 2,941,475	4.9%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 64,964,600	\$ 62,951,120	\$ 2,013,479	3.2%

Mt. Ascutney Hospital & Health Ctr			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 62,582,387	\$ 62,332,171	\$ 250,215	0.4%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 64,964,600	\$ 61,042,770	\$ 3,921,830	6.4%



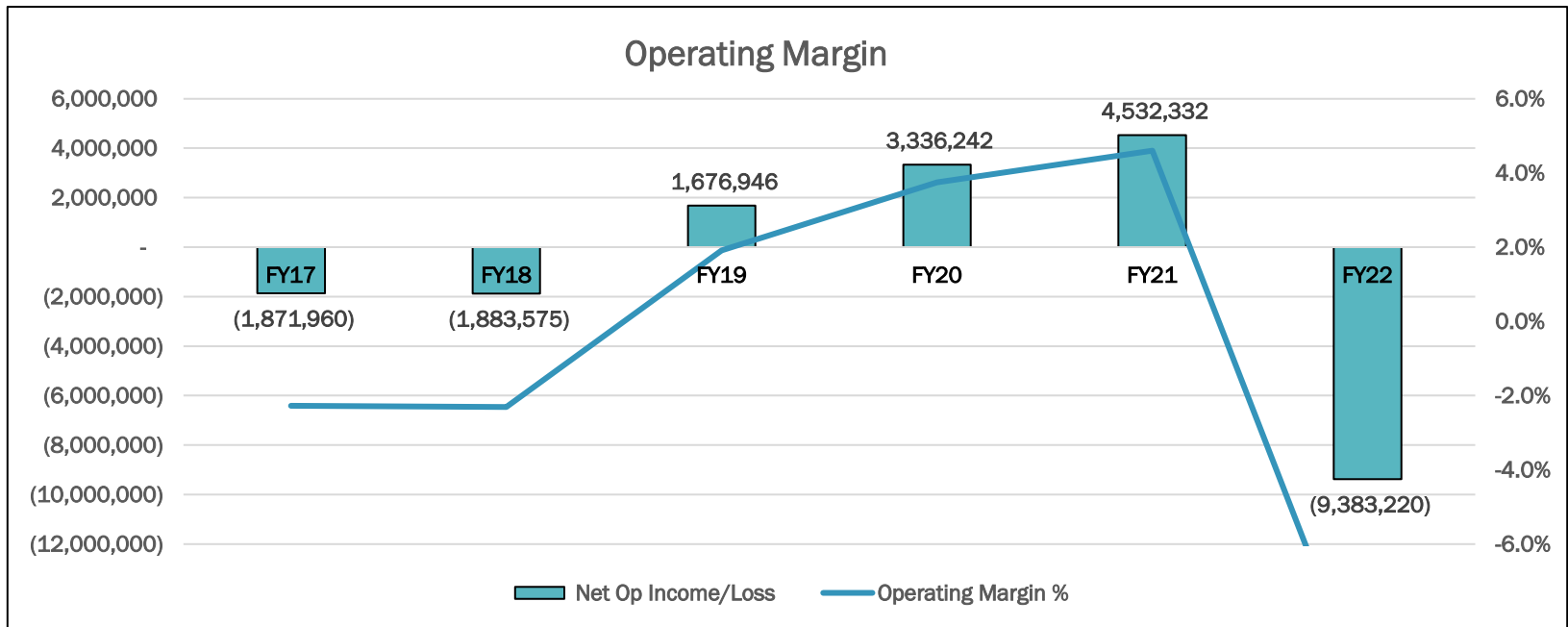


North Country Hospital

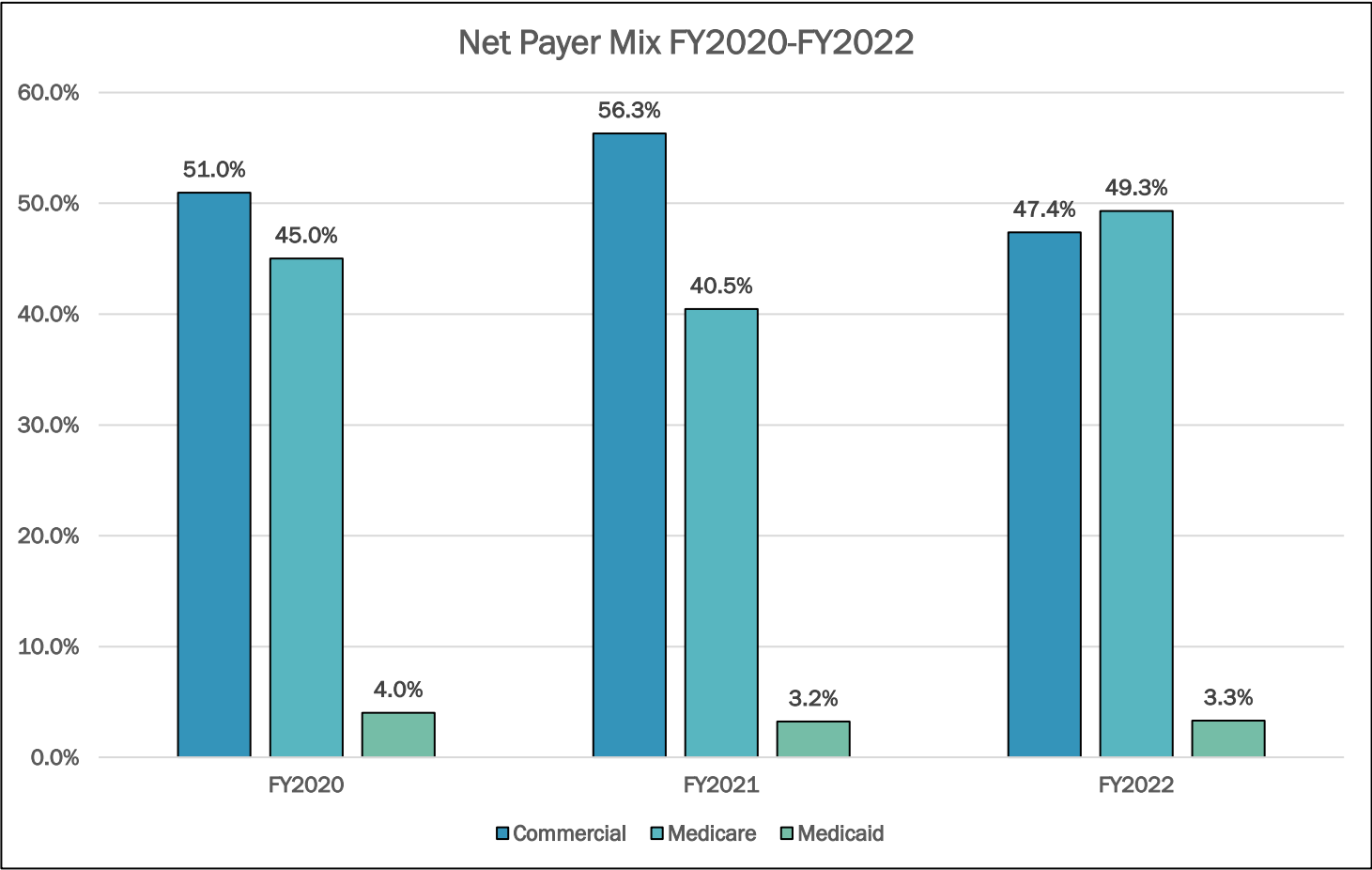


North Country Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$85,710,463	\$87,889,674	\$(2,179,211)	-2.5%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$100,396,862	\$93,407,053	\$6,989,809	7.5%

North Country Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$85,710,463	\$90,555,276	\$(4,844,813)	-5.4%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$100,396,862	\$94,012,827	\$6,384,035	6.8%



North Country Hospital

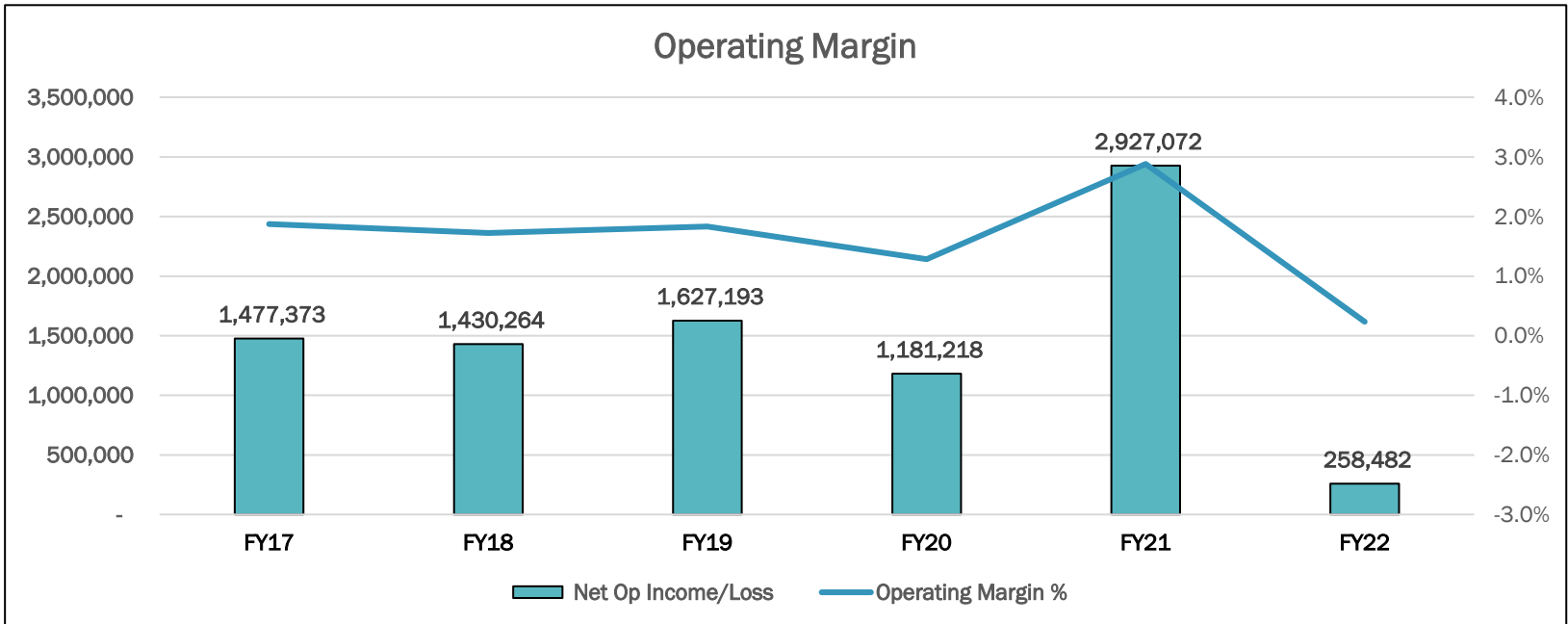


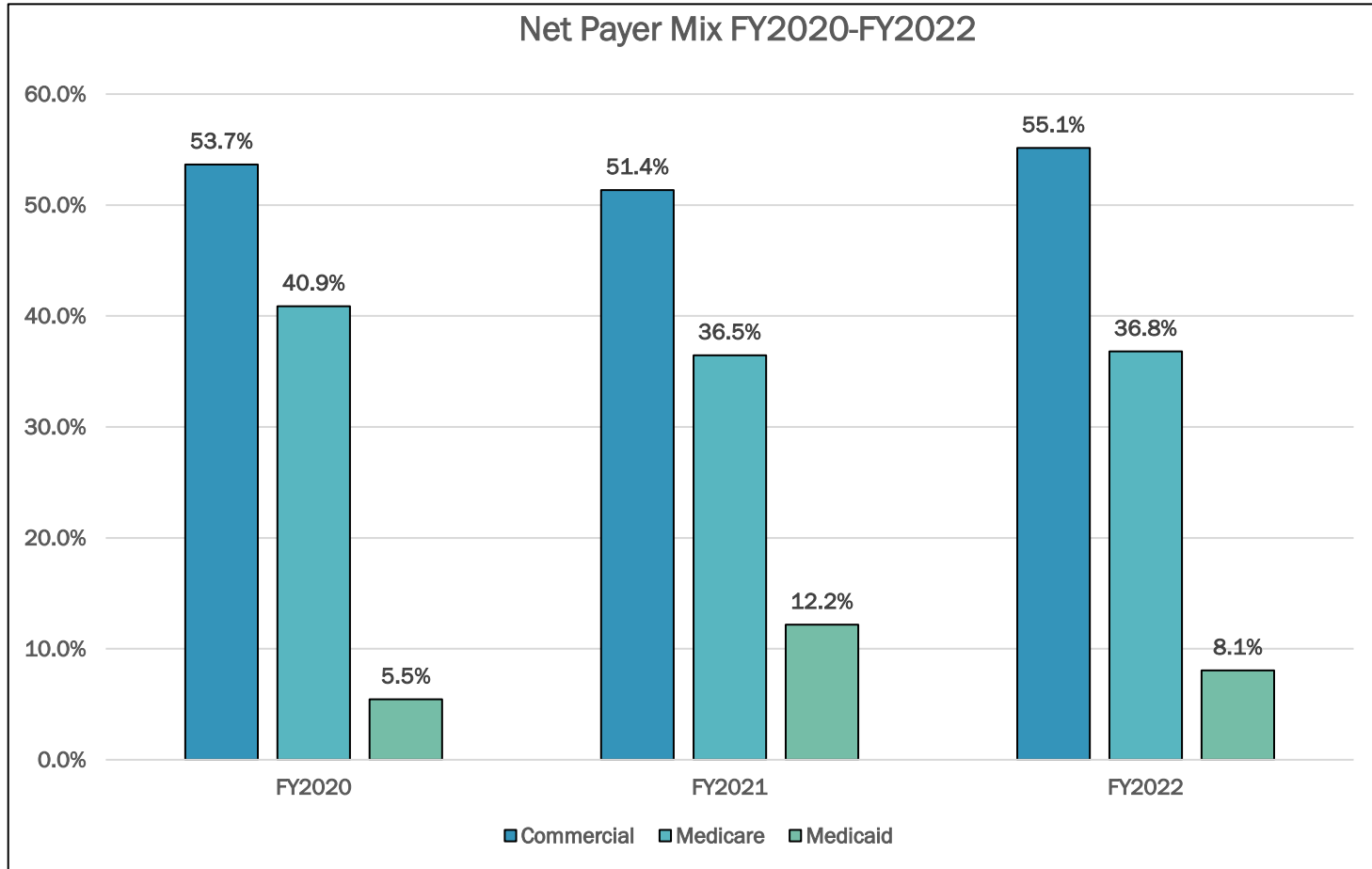
Northeastern Vermont Regional Hospital



Northeastern VT Regional Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 105,668,556	\$ 97,368,788	\$ 8,299,768	8.5%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 110,795,992	\$ 99,768,850	\$ 11,027,142	11.1%

Northeastern VT Regional Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 105,668,556	\$ 91,407,947	\$ 14,260,609	15.6%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 110,795,992	\$ 98,663,273	\$ 12,132,719	12.3%



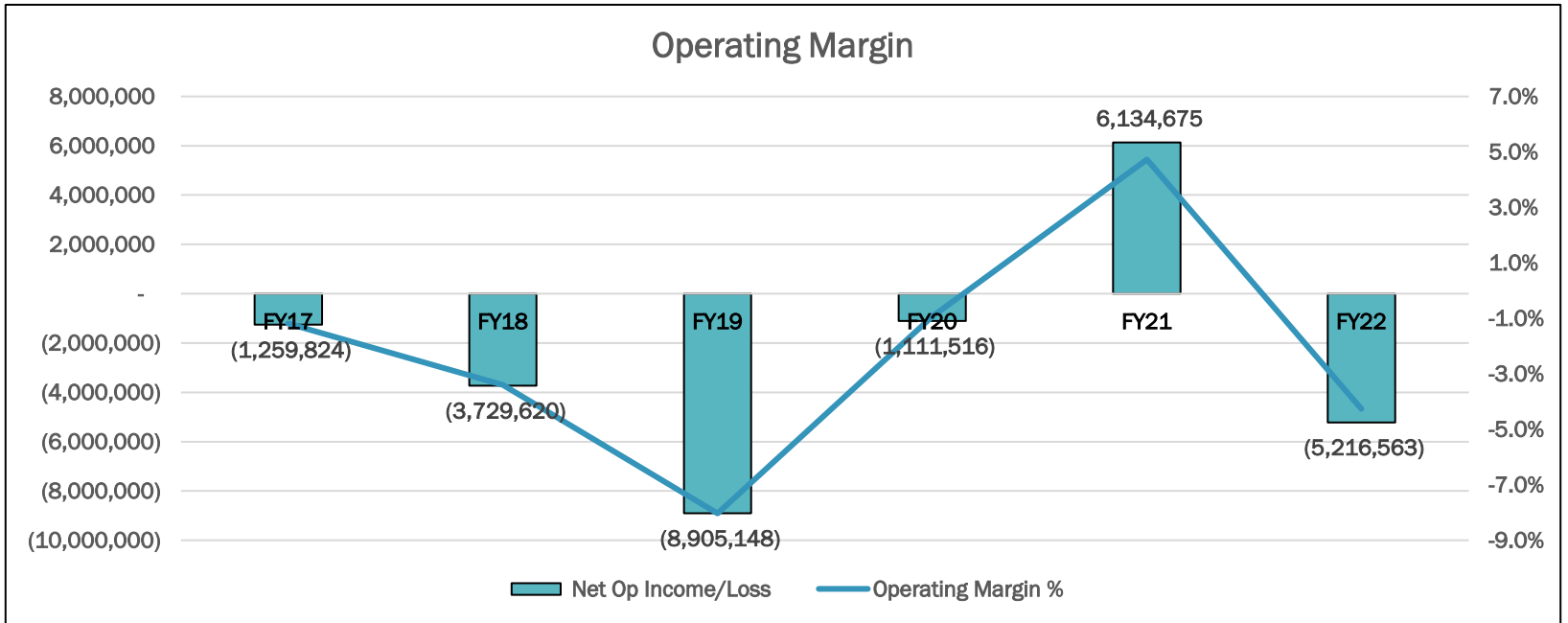


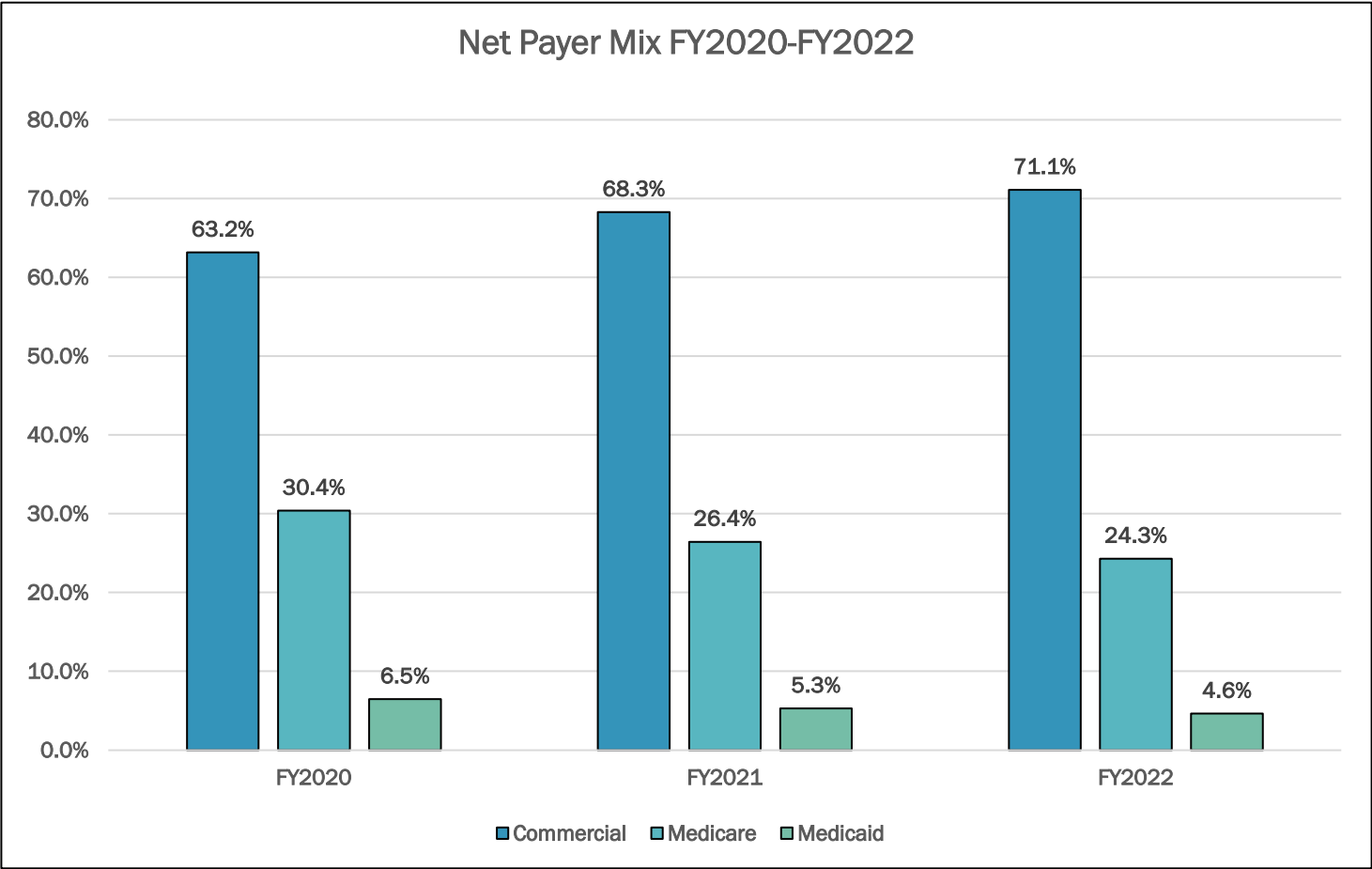
Northwestern Medical Center



Northwestern Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 115,589,987	\$ 115,925,533	\$ (335,546)	-0.3%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 127,717,820	\$ 119,163,778	\$ 8,554,042	7.2%

Northwestern Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 115,589,987	\$ 118,590,140	\$ (3,000,153)	-2.5%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 127,717,820	\$ 123,612,022	\$ 4,105,798	3.3%



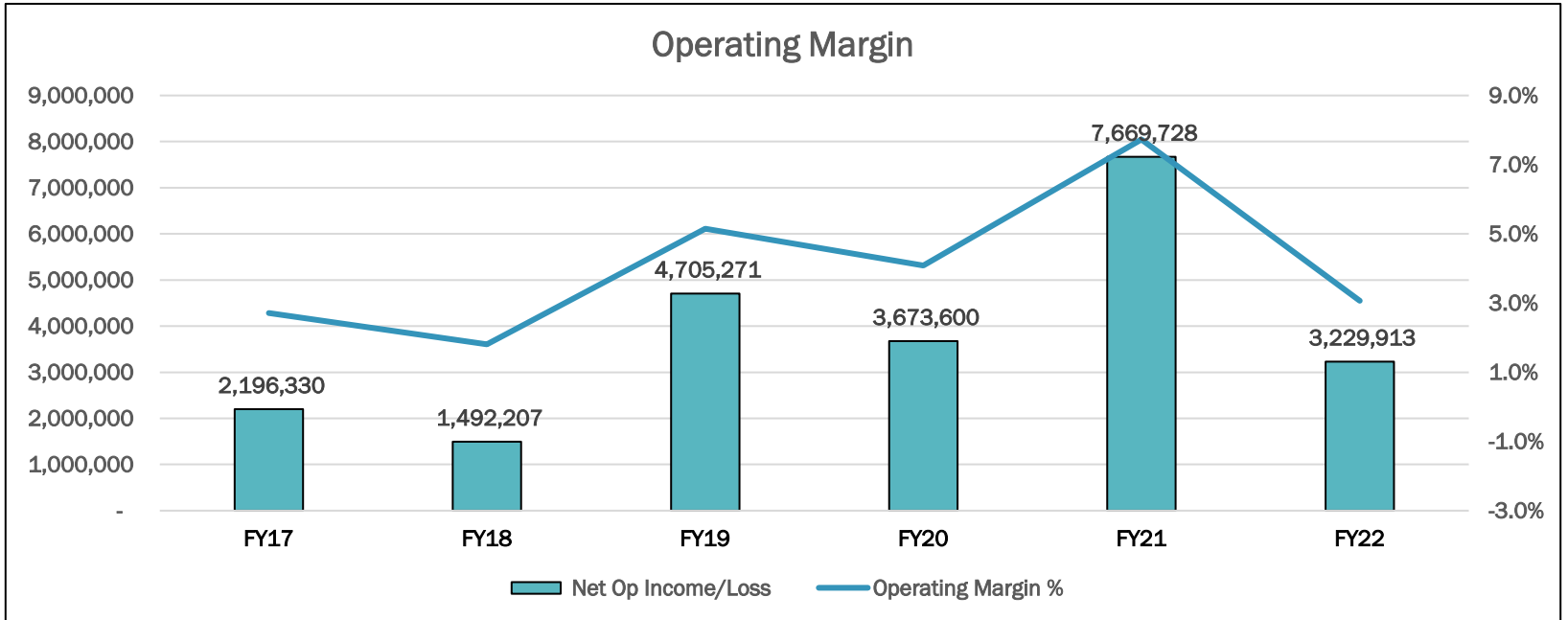


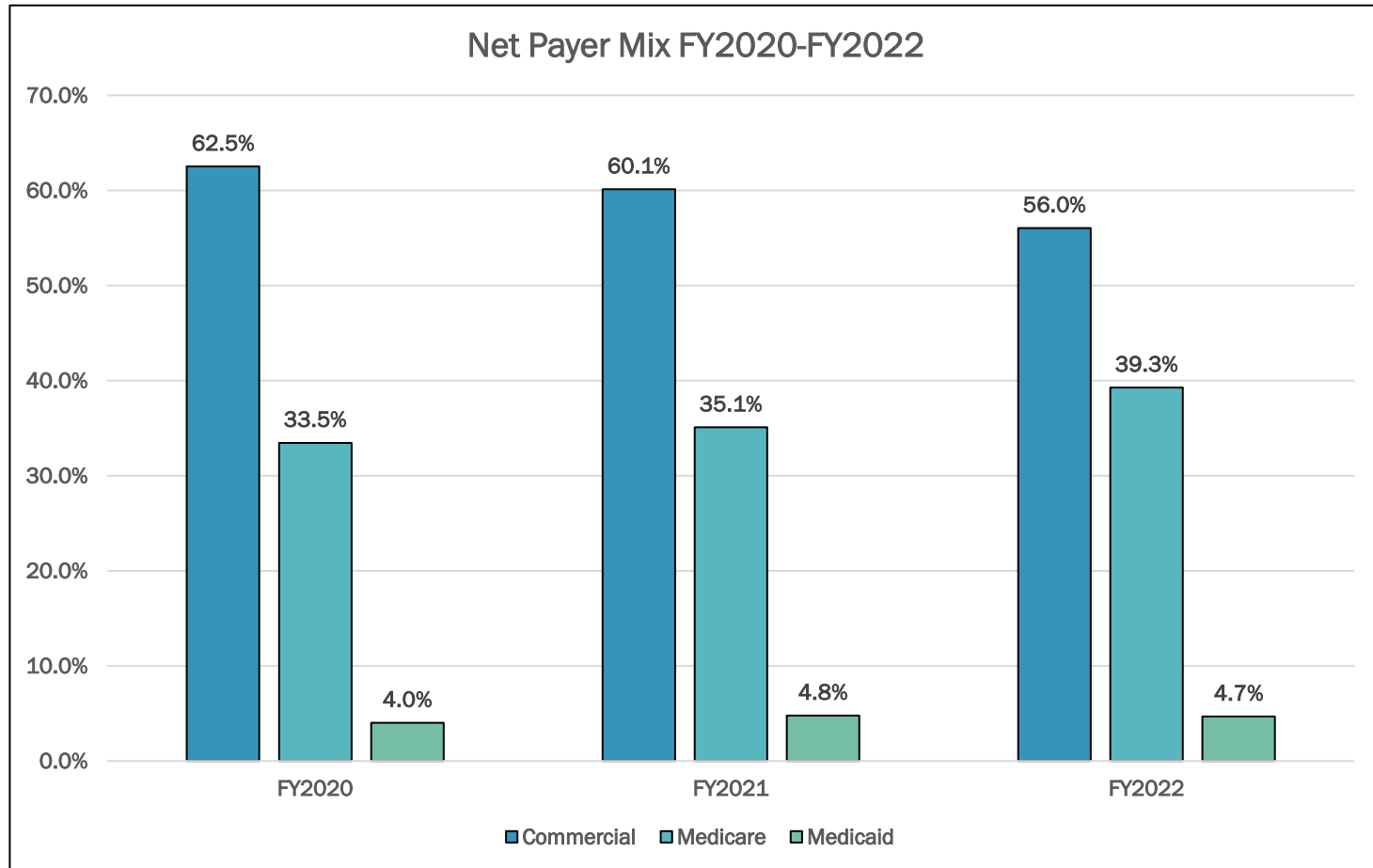
Porter Medical Center



Porter Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 98,711,768	\$ 94,168,035	\$ 4,543,733	4.8%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 102,041,955	\$ 95,215,788	\$ 6,826,167	7.2%

Porter Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 98,711,768	\$ 91,520,953	\$ 7,190,815	7.9%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 102,041,955	\$ 91,604,670	\$ 10,437,285	11.4%



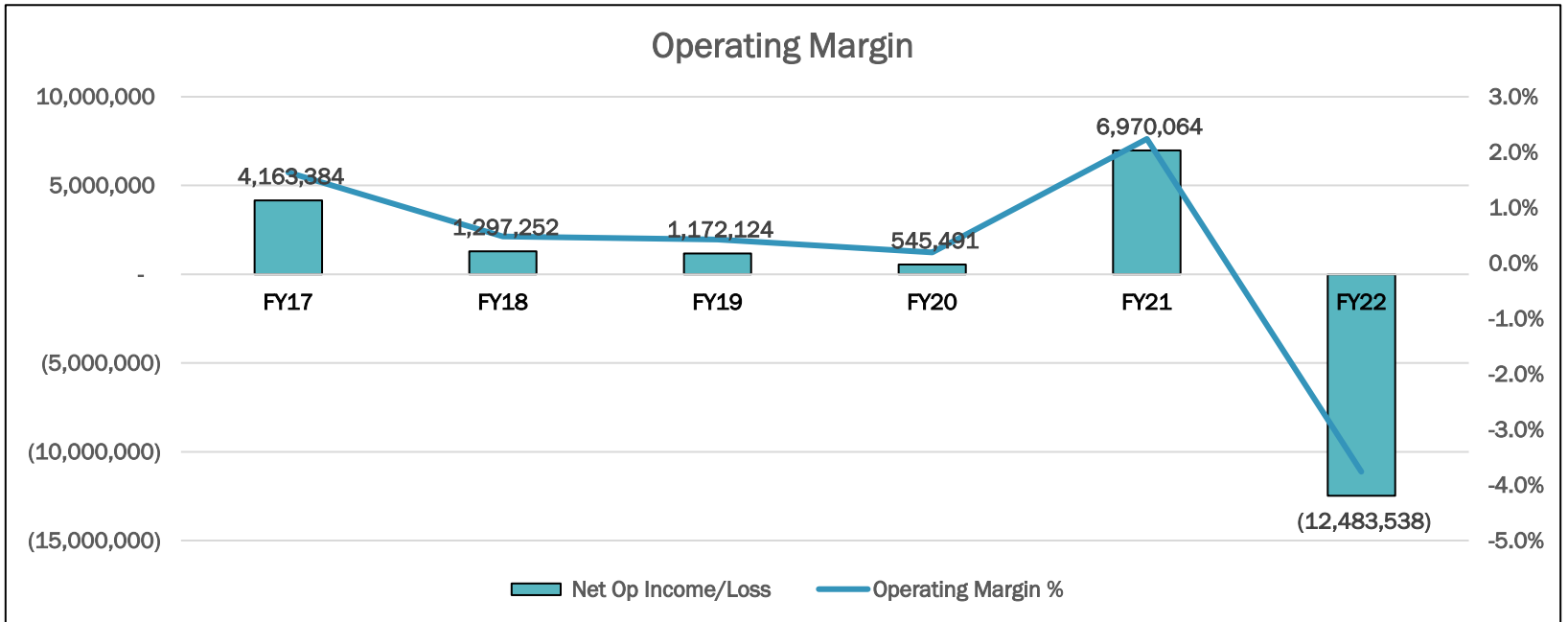


Rutland Regional Medical Center

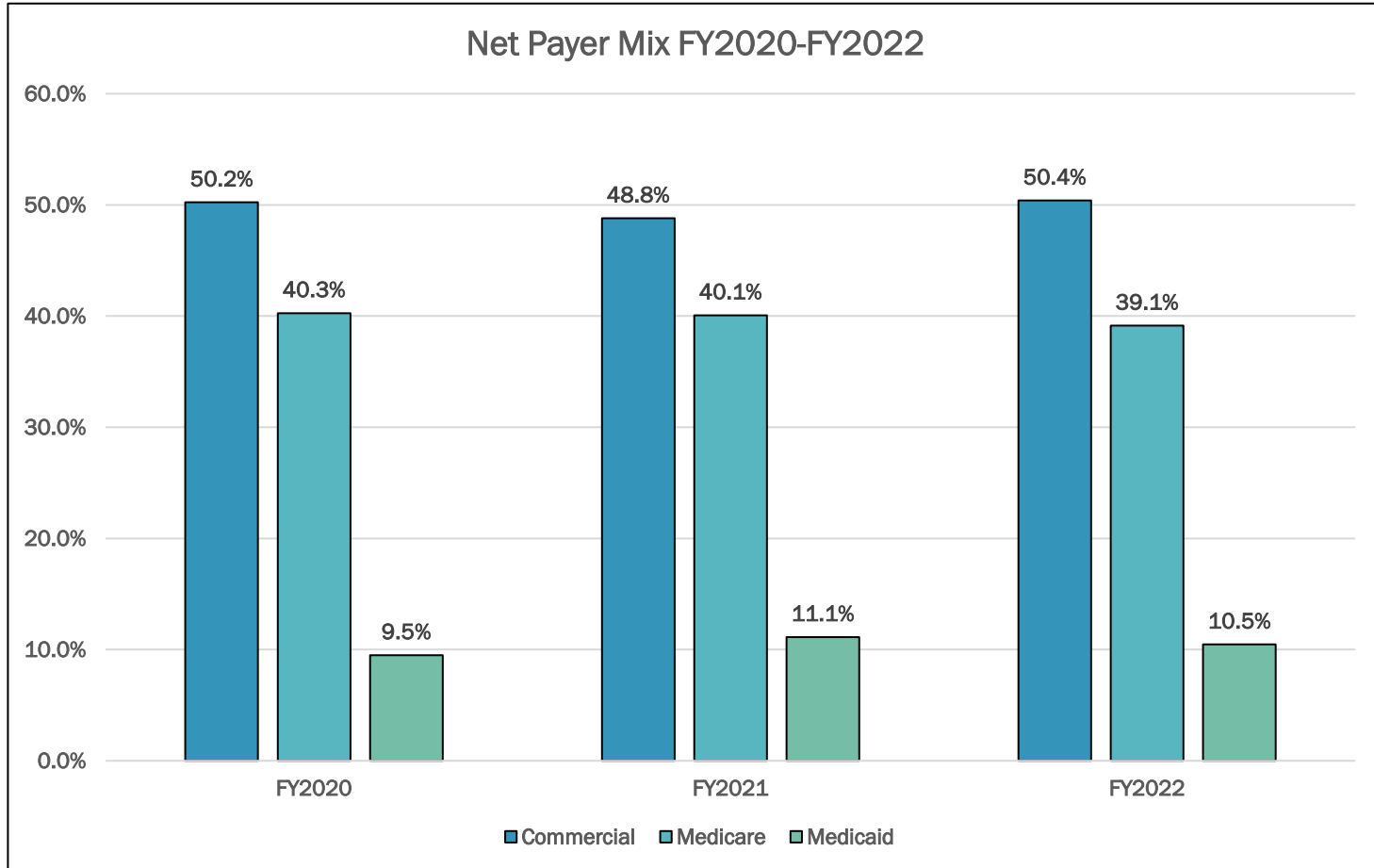


Rutland Regional Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 305,366,707	\$ 270,361,370	\$ 35,005,337	12.9%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 344,575,357	\$ 290,985,741	\$ 53,589,616	18.4%

Rutland Regional Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 305,366,707	\$ 276,008,218	\$ 29,358,489	10.6%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 344,575,357	\$ 304,385,835	\$ 40,189,522	13.2%



Rutland Regional Medical Center

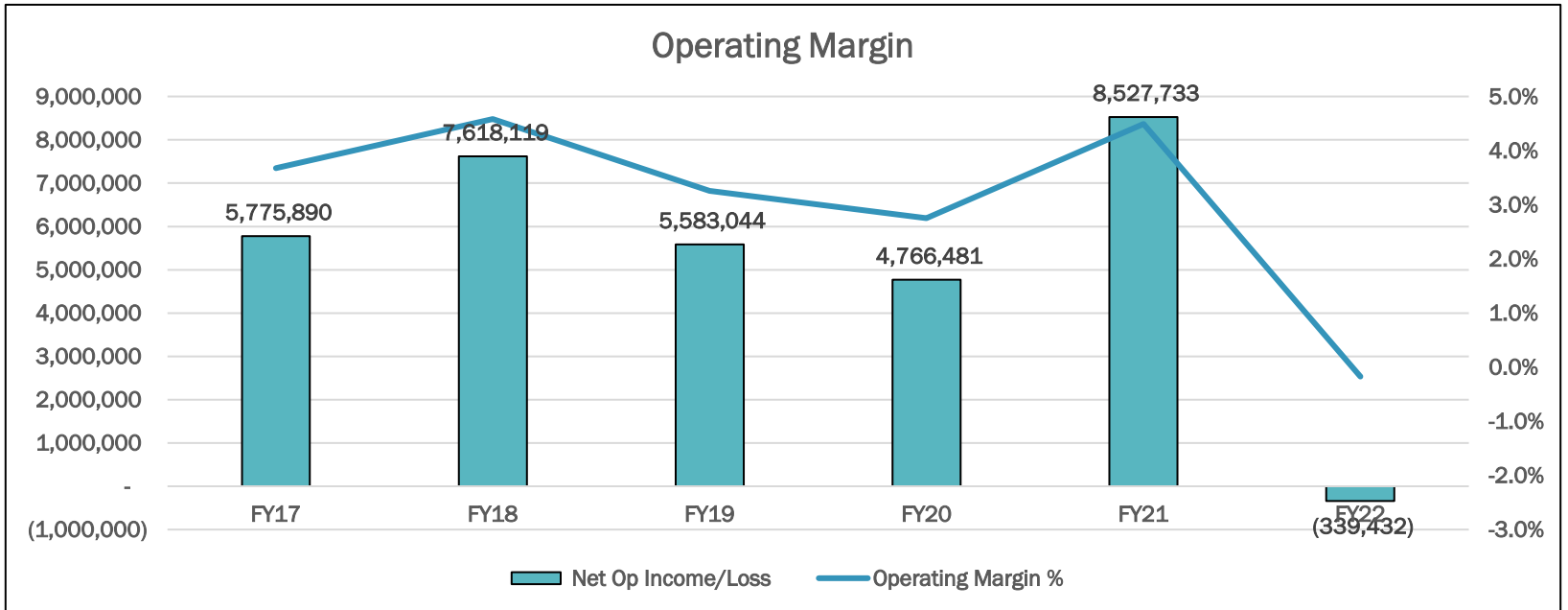


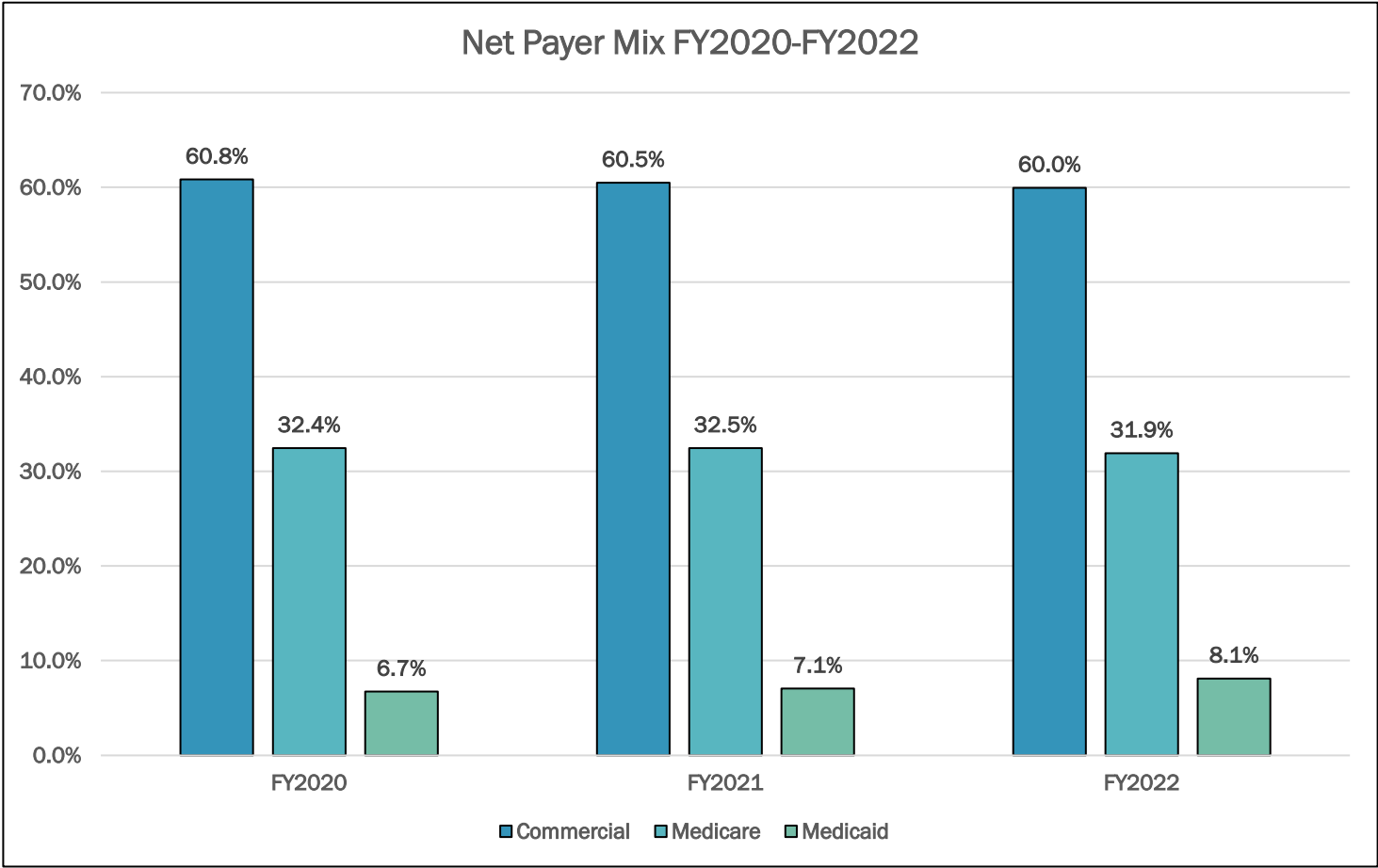
Southwestern Vermont Medical Center



Southwestern VT Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 186,729,148	\$ 177,594,439	\$ 9,134,709	5.1%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 195,777,045	\$ 180,760,242	\$ 15,016,803	8.3%

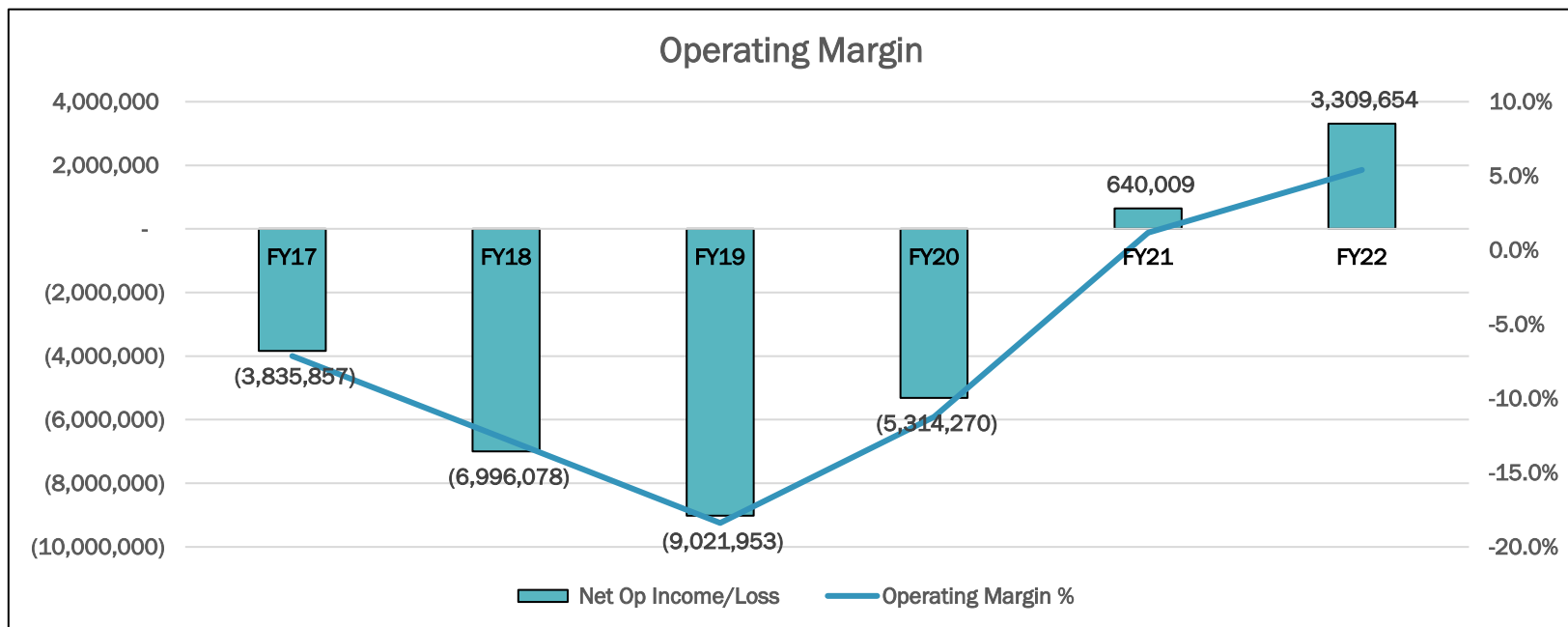
Southwestern VT Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 186,729,148	\$ 176,337,632	\$ 10,391,516	5.9%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 195,777,045	\$ 181,093,942	\$ 14,683,103	8.1%

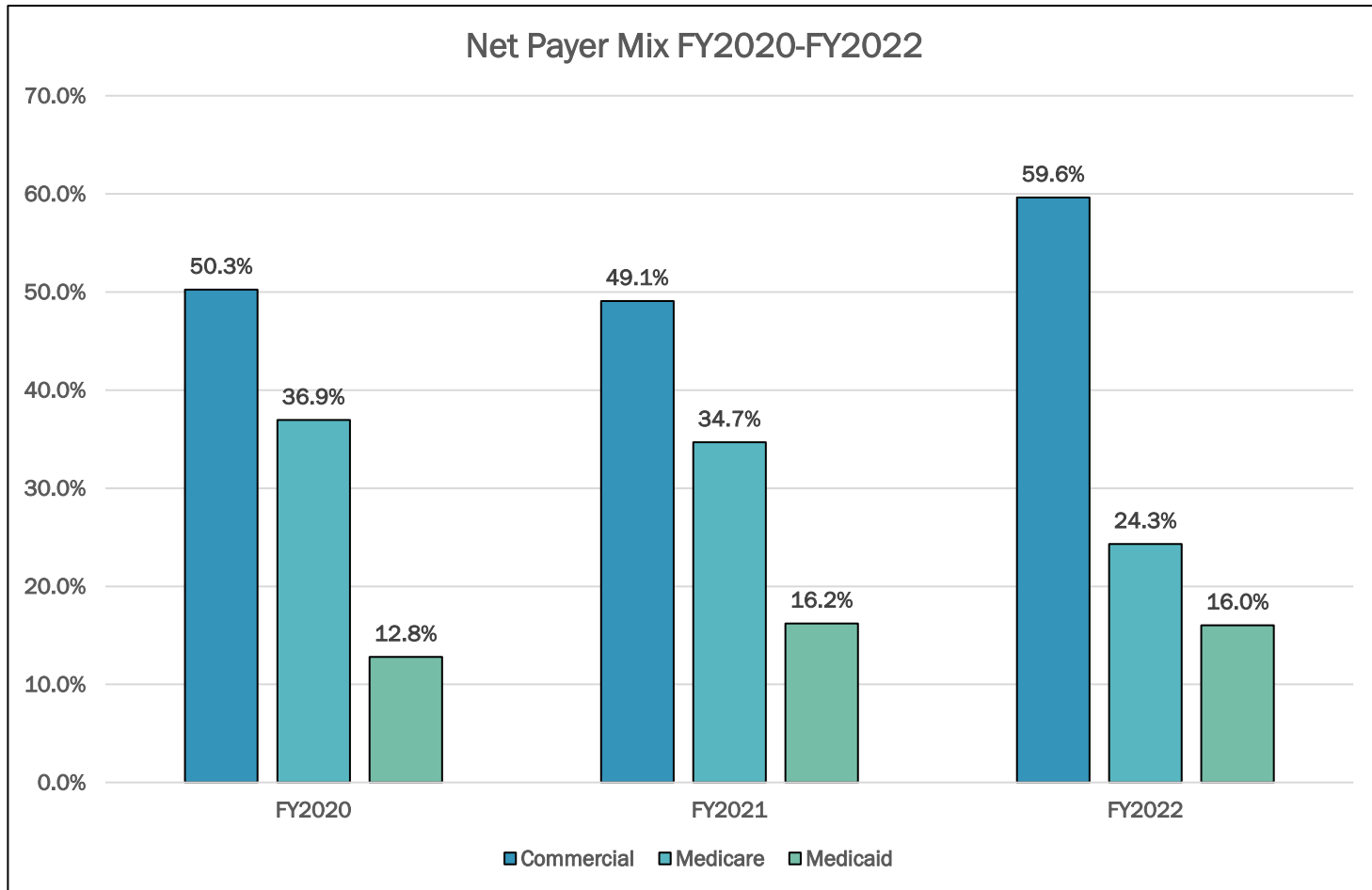




Springfield Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 53,066,802	\$ 54,689,913	\$ (1,623,111)	-3.0%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 58,073,534	\$ 55,043,929	\$ 3,029,605	5.5%

Springfield Hospital			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 53,066,802	\$ 50,588,689	\$ 2,478,113	4.9%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 58,073,534	\$ 53,974,777	\$ 4,098,757	7.6%



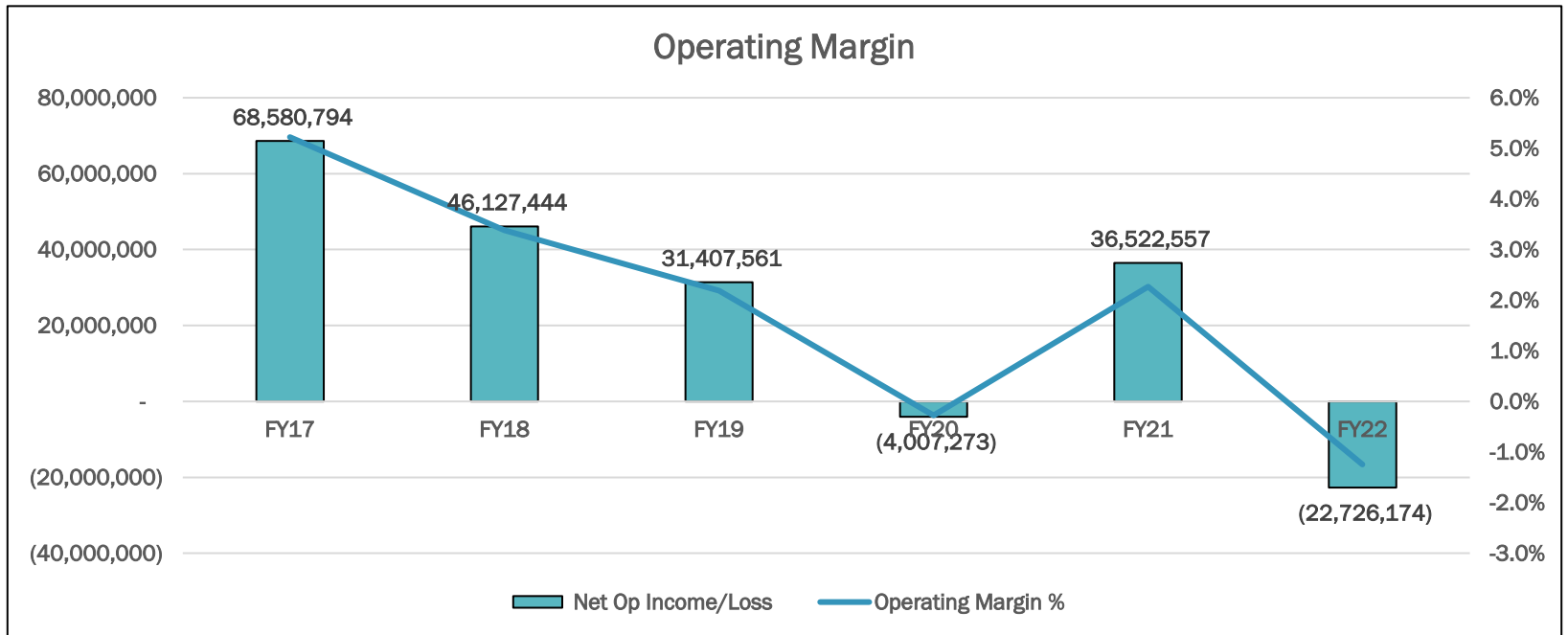


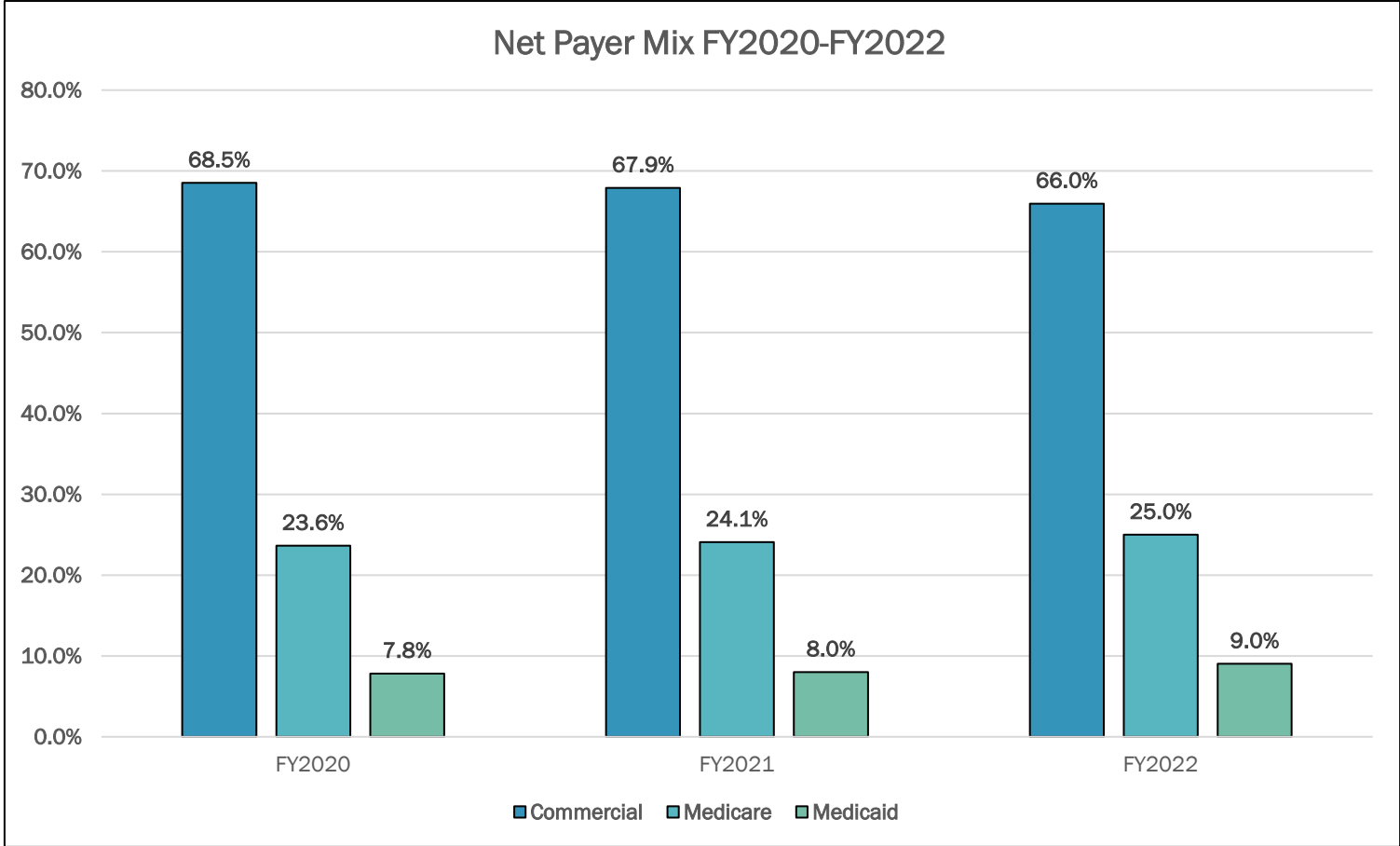
University of Vermont Medical Center



The University of Vermont Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 1,497,464,148	\$ 1,508,506,476	\$ (11,042,328)	-0.7%
Operating Expenses			
Actual 2022	Budget 2022	Variance (\$)	Variance (%)
\$ 1,848,355,820	\$ 1,662,751,679	\$ 185,604,141	11.2%

The University of Vermont Medical Center			
Net Patient Revenue/Fixed Prospective Payments			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 1,497,464,148	\$ 1,307,716,232	\$ 189,747,916	14.5%
Operating Expenses			
Actual 2022	Actual 2021	Variance (\$)	Variance (%)
\$ 1,848,355,820	\$ 1,572,224,117	\$ 276,131,702	17.6%





Overall Review

NPR/FPP: 5-Year Results \$



Hospital	FY2018	FY2019	FY2020	FY2021	FY2022
BMH	77,601,735	83,994,257	76,593,854	88,489,113	92,729,611
CVMC	194,586,135	208,006,996	193,820,404	227,345,562	240,386,620
CH	66,226,448	66,993,816	69,112,081	84,772,335	91,379,925
GMC	48,844,171	50,052,096	47,232,407	59,059,883	58,680,936
GCH	18,193,737	18,734,702	19,425,101	20,586,195	23,119,049
MAHHC	50,808,643	50,849,386	49,880,775	62,332,171	62,582,387
NCH	76,427,164	80,634,917	76,811,293	90,555,276	85,710,463
NVRH	78,445,072	84,684,742	85,775,755	91,407,947	105,668,556
NMC	103,317,768	106,529,464	98,555,639	118,590,140	115,589,987
PMC	80,346,401	84,961,115	77,472,728	91,520,953	98,711,768
RRMC	254,235,029	256,402,902	239,255,341	276,008,218	305,366,707
SVMC	161,115,765	163,952,570	154,068,253	176,337,632	186,729,148
SH	52,978,810	47,392,824	39,790,103	50,588,689	53,066,802
UVMMC	1,254,036,509	1,285,234,193	1,199,728,235	1,307,716,232	1,497,464,148
Vermont Hospital System	2,517,163,387	2,588,423,980	2,427,521,969	2,745,310,346	3,017,186,107

NPR/FPP: 5-Year Results %



Hospital	FY2018	FY2019	FY2020	FY2021	FY2022
BMH	3.4%	8.2%	-8.8%	15.5%	4.8%
CVMC	-0.3%	6.9%	-6.8%	17.3%	5.7%
CH	1.9%	1.2%	3.2%	22.7%	7.8%
GMC	-10.1%	2.5%	-5.6%	25.0%	-0.6%
GCH	5.4%	3.0%	3.7%	6.0%	12.3%
MAHHC	5.3%	0.1%	-1.9%	25.0%	0.4%
NCH	-0.3%	5.5%	-4.7%	17.9%	-5.4%
NVRH	2.1%	8.0%	1.3%	6.6%	15.6%
NMC	2.2%	3.1%	-7.5%	20.3%	-2.5%
PMC	2.7%	5.7%	-8.8%	18.1%	7.9%
RRMC	5.0%	0.9%	-6.7%	15.4%	10.6%
SVMC	5.6%	1.8%	-6.0%	14.5%	5.9%
SH	1.9%	-10.5%	-16.0%	27.1%	4.9%
UVMC	3.5%	2.5%	-6.7%	9.0%	14.5%
Vermont Hospital System	2.9%	2.8%	-6.2%	13.1%	9.9%

Operating Expenses \$: 5-Year Results



Hospital	FY2018	FY2019	FY2020	FY2021	FY2022
BMH	83,705,782	87,095,267	92,681,654	95,153,892	104,777,540
CVMC	216,033,931	228,415,989	235,847,778	251,279,114	280,204,325
CH	69,683,657	70,299,334	73,819,577	88,188,411	95,335,394
GMC	55,321,562	51,938,902	54,604,423	56,697,232	58,474,915
GCH	19,947,999	20,743,344	21,961,124	23,195,664	26,413,344
MAHHC	53,451,291	54,566,701	56,220,017	61,042,770	64,964,600
NCH	83,367,796	85,997,751	85,844,221	94,012,827	100,396,862
NVRH	81,424,338	87,189,684	90,705,424	98,663,273	110,795,992
NMC	113,575,304	119,729,265	120,798,340	123,612,022	127,717,820
PMC	81,233,322	86,649,174	86,170,515	91,604,670	102,041,955
RRMC	268,120,067	274,016,566	281,349,496	304,385,835	344,575,357
SVMC	158,556,275	165,778,101	168,204,278	181,093,942	195,777,045
SH	61,860,030	58,081,280	52,595,420	53,974,777	58,073,534
UVMMC	1,317,389,315	1,404,942,642	1,462,101,819	1,572,224,117	1,848,355,820
Vermont Hospital System	2,663,670,669	2,795,444,000	2,882,904,086	3,095,128,546	3,517,904,501

Operating Expenses %: 5-Year Results



Hospital	FY2018	FY2019	FY2020	FY2021	FY2022
BMH	3.0%	4.0%	6.4%	2.7%	10.1%
CVMC	2.8%	5.7%	3.3%	6.5%	11.5%
CH	4.3%	0.9%	5.0%	19.5%	8.1%
GMC	-2.4%	-6.1%	5.1%	3.8%	3.1%
GCH	1.7%	4.0%	5.9%	5.6%	13.9%
MAHHC	6.1%	2.1%	3.0%	8.6%	6.4%
NCH	-1.0%	3.2%	-0.2%	9.5%	6.8%
NVRH	5.2%	7.1%	4.0%	8.8%	12.3%
NMC	5.5%	5.4%	0.9%	2.3%	3.3%
PMC	3.0%	6.7%	-0.6%	6.3%	11.4%
RRMC	7.2%	2.2%	2.7%	8.2%	13.2%
SVMC	4.7%	4.6%	1.5%	7.7%	8.1%
SH	7.6%	-6.1%	-9.4%	2.6%	7.6%
UVMC	5.8%	6.6%	4.1%	7.5%	17.6%
Vermont Hospital System	5.0%	4.9%	3.1%	7.4%	13.7%

Operating Margin (\$): 5-Year Results



Hospital	FY2018	FY2019	FY2020	FY2021	FY2022
BMH	(1,924,959)	670,579	515,362	(1,598,592)	(3,846,610)
CVMC	(7,868,458)	(4,677,987)	(1,319,345)	(2,539,154)	(17,136,661)
CH	(2,222,433)	(2,161,242)	(2,756,792)	4,715,884	(670,999)
GMC	(5,369,446)	(413,707)	1,417,726	5,456,163	4,380,666
GCH	(556,530)	(1,301,798)	237,545	2,023,511	(2,229,065)
MAHHC	1,052,255	(42,885)	538,310	6,142,843	1,119,070
NCH	(1,883,575)	1,676,946	3,336,242	4,532,332	(9,383,220)
NVRH	1,430,264	1,627,193	1,181,218	2,927,072	258,482
NMC	(3,729,620)	(8,905,148)	(1,111,516)	6,134,675	(5,216,563)
PMC	1,492,207	4,705,271	3,673,600	7,669,728	3,229,913
RRMC	1,297,252	1,172,124	545,491	6,970,064	(12,483,538)
SVMC	7,618,119	5,583,044	4,766,481	8,527,733	(339,432)
SH	(6,996,078)	(9,021,953)	(5,314,270)	640,009	3,309,654
UVMMC	46,127,444	31,407,561	(4,007,273)	36,522,557	(22,726,174)
Vermont Hospital System	28,466,441	20,317,997	1,702,779	88,124,825	(61,734,479)

Operating Margin (%): 5-Year Results



Hospital	FY2018	FY2019	FY2020	FY2021	FY2022
BMH	-2.4%	0.8%	0.6%	-1.7%	-3.8%
CVMC	-3.8%	-2.1%	-0.6%	-1.0%	-6.5%
CH	-3.3%	-3.2%	-3.9%	5.1%	-0.7%
GMC	-10.7%	-0.8%	2.5%	8.8%	7.0%
GCH	-2.9%	-6.7%	1.1%	8.0%	-9.2%
MAHHC	1.9%	-0.1%	0.9%	9.1%	1.7%
NCH	-2.3%	1.9%	3.7%	4.6%	-10.3%
NVRH	1.7%	1.8%	1.3%	2.9%	0.2%
NMC	-3.4%	-8.0%	-0.9%	4.7%	-4.3%
PMC	1.8%	5.2%	4.1%	7.7%	3.1%
RRMC	0.5%	0.4%	0.2%	2.2%	-3.8%
SVMC	4.6%	3.3%	2.8%	4.5%	-0.2%
SH	-12.8%	-18.4%	-11.2%	1.2%	5.4%
UVMC	3.4%	2.2%	-0.3%	2.3%	-1.2%
Vermont Hospital System	1.1%	0.7%	0.1%	2.8%	-1.8%

Total Margin (\$): 5-Year Results



Hospital	FY2018	FY2019	FY2020	FY2021	FY2022
BMH	893,285	1,452,929	9,719,922	4,002,064	(7,761,091)
CVMC	1,889,145	(8,842,539)	11,172,680	27,136,955	(28,071,898)
CH	(1,652,330)	(1,765,506)	(2,308,754)	10,037,648	690,359
GMC	(3,213,655)	2,643,771	3,337,395	11,010,362	(203,011)
GCH	761,270	(69,318)	1,452,615	4,759,618	(2,466,742)
MAHHC	2,986,749	(2,088,966)	6,237,584	10,183,858	(624,863)
NCH	1,000,144	2,617,150	7,281,485	8,568,302	(5,010,952)
NVRH	1,885,564	1,589,626	3,599,744	7,072,837	(3,478,873)
NMC	618,694	(8,493,365)	(1,372,101)	16,154,609	(11,729,151)
PMC	5,261,453	5,403,292	3,890,641	11,022,284	(1,650,636)
RRMC	11,889,633	5,954,382	15,420,729	35,577,990	(41,206,751)
SVMC	9,702,573	5,996,356	8,089,171	8,383,759	7,665,986
SH	(6,628,574)	(16,279,821)	(5,495,183)	19,866,977	5,164,948
UVMC	71,281,801	65,803,757	(17,743,303)	119,762,749	(176,894,734)
Vermont Hospital System	96,675,752	53,921,747	43,282,625	293,540,012	(265,577,408)

Total Margin (%): 5-Year Results



Hospital	FY2018	FY2019	FY2020	FY2021	FY2022
BMH	1.1%	1.6%	9.5%	4.0%	-8.0%
CVMC	0.9%	-4.0%	4.5%	9.7%	-11.1%
CH	-2.4%	-2.6%	-3.2%	10.2%	0.7%
GMC	-6.2%	4.8%	5.8%	16.3%	-0.3%
GCH	3.7%	-0.3%	6.2%	17.0%	-10.3%
MAHHC	5.3%	-4.0%	10.0%	14.3%	-1.0%
NCH	1.2%	3.0%	7.8%	8.4%	-5.3%
NVRH	2.3%	1.8%	3.8%	6.7%	-3.2%
NMC	0.5%	-7.6%	-1.1%	11.6%	-10.1%
PMC	6.1%	5.9%	4.3%	10.7%	-1.6%
RRMC	4.2%	2.1%	5.2%	10.5%	-13.6%
SVMC	5.8%	3.5%	4.6%	4.4%	3.8%
SH	-12.0%	-38.9%	-11.7%	26.9%	8.2%
UVMMC	5.1%	4.5%	-1.2%	7.1%	-10.6%
Vermont Hospital System	3.5%	1.9%	1.5%	8.7%	-8.2%

Days Cash On Hand: 5-Year Results



Hospital	Days Cash on Hand				
	FY18A	FY19A	FY20A	FY21A	FY22A
BMH	196.30	156.93	219.50	213.61	131.75
CVMC	109.83	95.54	131.60	114.09	68.75
CH	63.95	62.11	199.79	125.68	65.83
GMC	223.93	236.80	332.93	326.43	203.51
GCH	92.04	92.46	240.85	249.02	98.40
MAHHC	132.20	144.36	206.98	246.09	207.52
NCH	213.39	220.47	318.08	315.26	212.59
NVRH	119.97	107.41	206.58	189.18	105.67
NMC	299.53	255.23	289.80	297.87	251.87
PMC	127.47	128.48	166.52	173.85	119.99
RRMC	209.49	201.78	274.53	274.29	181.87
SVMC	38.02	40.70	69.86	52.54	37.52
SH	46.45	16.58	47.68	42.24	70.43
UVMMC	201.65	169.38	193.21	198.82	112.54
Vermont Hospital System	175.83	154.73	197.73	196.31	121.17

Enforcement

Enforcement

The GMCB may review hospitals whose year-end NPR/FPPs exceed the NPR/FPP requirement by 1.0% above or below their approved NPR/FPP. This review will not necessarily lead to action by the GMCB. [[FY22 Guidance](#)]

NPR/FPP	FY22 B	FY22 A	Actuals to Budget
Brattleboro Memorial Hospital	93,088,223	92,729,611	-0.4%
Central Vermont Medical Center	250,954,727	240,386,620	-4.2%
Copley Hospital	85,656,271	91,379,925	6.7%
Gifford Medical Center	54,224,079	58,680,936	8.2%
Grace Cottage Hospital	22,072,030	23,119,049	4.7%
Mt. Ascutney Hospital & Health Ctr	59,640,912	62,582,387	4.9%
North Country Hospital	87,889,674	85,710,463	-2.5%
Northeastern VT Regional Hospital	97,368,788	105,668,556	8.5%
Northwestern Medical Center	115,925,533	115,589,987	-0.3%
Porter Medical Center	94,168,035	98,711,768	4.8%
Rutland Regional Medical Center	270,361,370	305,366,707	12.9%
Southwestern VT Medical Center	177,594,439	186,729,148	5.1%
Springfield Hospital	54,689,913	53,066,802	-3.0%
The University of Vermont Medical Center	1,508,506,476	1,497,464,148	-0.7%

Enforcement

Of the hospitals that trigger the review threshold (greater than 1% variance from budgeted NPR/FPP), only three of the hospitals reported Net Operating Incomes above budget.

Net Operating Income	FY22 B	% Op. Margin	FY22 A	% Op. Margin	Actuals to Budget (\$)
Central Vermont Medical Center	4,059,504	1.5%	(17,136,661)	-6.5%	\$ (21,196,166)
Copley Hospital	291,615	0.3%	(670,999)	-0.7%	\$ (962,614)
Gifford Medical Center	3,324,614	5.9%	4,380,666	7.0%	\$ 1,056,052
Grace Cottage Hospital	(1,171,524)	-5.0%	(2,229,065)	-9.2%	\$ (1,057,541)
Mt. Ascutney Hospital & Health Ctr	1,057,911	1.7%	1,119,070	1.7%	\$ 61,159
North Country Hospital	980,581	1.0%	(9,383,220)	-10.3%	\$ (10,363,801)
Northeastern VT Regional Hospital	2,065,038	2.0%	258,482	0.2%	\$ (1,806,556)
Porter Medical Center	5,161,064	5.1%	3,229,913	3.1%	\$ (1,931,151)
Rutland Regional Medical Center	121,363	0.0%	(12,483,538)	-3.8%	\$ (12,604,901)
Southwestern VT Medical Center	3,628,525	2.0%	(339,432)	-0.2%	\$ (3,967,957)
Springfield Hospital	2,039,984	3.6%	3,309,654	5.4%	\$ 1,269,670

Enforcement

Gifford, Mt. Ascutney, and Springfield have NPR/FPP thresholds that trigger review *and* have net operating incomes above budget. However, staff does not recommend enforcement for the following reasons:

Gifford Medical Center:

- Increased NPR relative to budget (8.2%) is largely the result of FPP attribution (511 more lives than budgeted) and a favorable cost report. Without these, Gifford would have reported a negative net operating income.

Mt. Ascutney Hospital and Health Center:

- Increased NPR relative to budget (4.9%) is similarly driven by a favorable cost report and FPP revenue. Coupled with net operating revenue of just \$61K over budget, staff does not recommend enforcement.

Springfield:

- Reported decreased NPR relative to budget (-3.0%) but positive operating income predominantly due federal grants in their Other Operating Revenues (Provider Relief, ARPA, USDA)

Enforcement

Hospital	NPR/FPP Actuals to Budget	Staff Recommendation	Explanation
Brattleboro Memorial Hospital	-0.4%	Does not trigger review	N/A
Central Vermont Medical Center	-4.2%	No enforcement	Negative Operating Margin
Copley Hospital	6.7%	No enforcement	Negative Operating Margin
Gifford Medical Center	8.2%	No enforcement	Operating Margin explained in narrative
Grace Cottage Hospital	4.7%	No enforcement	Negative Operating Margin
Mt. Ascutney Hospital & Health Ctr	4.9%	No enforcement	Operating Margin explained in narrative
North Country Hospital	-2.5%	No enforcement	Negative Operating Margin
Northeastern VT Regional Hospital	8.5%	No enforcement	Operating Margin lower than budgeted (-87%)
Northwestern Medical Center	-0.3%	Does not trigger review	N/A
Porter Medical Center	4.8%	No enforcement	Operating Margin lower than budgeted (-37%)
Rutland Regional Medical Center	12.9%	No enforcement	Negative Operating Margin
Southwestern VT Medical Center	5.1%	No enforcement	Negative Operating Margin
Springfield Hospital	-3.0%	No enforcement	Operating Margin explained in narrative
The University of Vermont Medical Center	-0.7%	Does not trigger review	N/A

Appendix

Critical Access Hospital (CAH): Designation given to eligible rural hospitals by the Centers for Medicare and Medicaid Services. CAH designation aims to reduce the financial vulnerability of rural hospitals and improve access to healthcare by keeping essential services in rural areas. To accomplish this goal, CAHs receive certain benefits, such as cost-based reimbursement for Medicare services.

Prospective Payment System (PPS): PPS is a method of reimbursement in which Medicare payment is made based on a predetermined, fixed amount. The payment amount for a particular service is derived based on the classification system of that service (for example, diagnosis-related groups for inpatient hospital services).

Net Patient Revenue (NPR): Revenue a hospital will receive for services rendered. It is the amount resulting after contractual allowances, commercial discounts, and free care are deducted from gross charges.

Fixed Prospective Payment (FPP): Fixed payments from the Accountable Care Organization (ACO) that cover the cost of medical care provided to lives attributed to the ACO, net of value-based incentive program deductions. Participation fees are recorded in Operating Expenses.

Operating Expenses: All input costs required to provide goods and services to patients. This includes salaries, fringes, insurance, professional fees, depreciation, interest, etc.

Acute Admissions: The number of patients admitted to a hospital for care in a given time period.

Outpatient: Individuals who receive services in the hospital but do not stay overnight.

Glossary



Days Cash on Hand: $(\text{Cash} + \text{Investments} + \text{Unrestricted Funded Depreciation (Board Designated Assets)} + \text{Unrestricted Other Board Designated Assets}) * 365 / (\text{Total expense} - (\text{Depreciation} + \text{Amortization}))$

Operating Margin: $\text{Operating Surplus} / (\text{NPR} + \text{FPP} + \text{Other Operating Revenue})$

Total Margin: $(\text{Operating Surplus} \& \text{ non-operating Revenues}) / (\text{NPR} + \text{FPP} + \text{Other Operating Revenue} + \text{Non-Operating Revenue})$

Days Payable: $\text{Current Liabilities} / (\text{Total Expenses} - (\text{Depreciation} + \text{Amortization} + \text{Interest})) * 365$

Days Receivable: $\text{Net Patient Accounts Receivable} / \text{NPR} * 365$

Debt Service Coverage Ratio: $(\text{Net Operating Income} + \text{Depreciation} + \text{Amortization} + \text{Interest}) / (\text{Current Portion of Long-Term Debt} + \text{Interest})$

Glossary

Hospital

Abbreviation

Brattleboro Memorial Hospital	BMH
Central Vermont Medical Center	CVMC
Copley Hospital	CH
Gifford Medical Center	GMC
Grace Cottage Hospital	GCH
Mt. Ascutney Hospital & Health Ctr	MAHHC
North Country Hospital	NCH
Northeastern VT Regional Hospital	NVRH
Northwestern Medical Center	NMC
Porter Medical Center	PMC
Rutland Regional Medical Center	RRMC
Southwestern VT Medical Center	SVMC
Springfield Hospital	SH
The University of Vermont Medical Center	UVMC



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