Referral and Visit Lags

	Please input referral lags for all hospital-owned services.	
Type of Service All Primary Care	Total number of patients	The percentage of appointments scheduled within three business days of referral
All Addiction Services		
All Allergy Care		
All Cardiology		
All Dermatology		
All Ear, Nose, and Throat		
All Endocrinology		
All Gastroenterology		
All General Surgery		
All Infectious Diseases		
All Neurology		
All OB/GYN		
All Oncology / Hematology		
All Opthalmology		
All Orthopedics		
All Pain Medicine		
All Podiatry		
All Psychiatry		
All Pulmonology		
All Radiology		
All Rheumatology		
All Sleep Medicine		
All Urology		
[CUSTOM ENTRIES]		

Please in	Table Two: Referral Lags for Imaging Procedure put referral lags for the top five most frequent imaging	
Imaging Procedure	Total number of patients	The percentage of appointments scheduled within three business days of referral
1 [CUSTOM ENTRY]		, , , , , , , , , , , , , , , , , , , ,
2 [CUSTOM ENTRY]		
3 [CUSTOM ENTRY]		
4 [CUSTOM ENTRY]		
5 [CUSTOM ENTRY]		
[MORE CUSTOM ENTRIES]		

	Please input visit lags	Table Three: Visit Lags for Hospital-Ow s for all hospital-owned services. Please remember to in		cion.	
Type of Service	Total number of new patients	Percentage of new patients scheduled to be seen within 14 days	Percentage of new patients scheduled to be seen within 30 days	Percentage of new patients scheduled to be seen within 90 days	Percentage of new patients scheduled to be seen within 180 days
All Primary Care All Addiction Services All Allergy Care All Cardiology All Dermatology All Ear, Nose, and Throat All Endocrinology All Gastroenterology All Gastroenterology All General Surgery All Infectious Diseases All Neurology All Oncology / Hematology All Oncology / Hematology All Oncology / Hematology All Oncology / Hematology All Opthalmology	rotal number of new patients	Within 14 days	De seen within 30 days	ue seen willin su uays	Within 280 days
All Orthopedics All Pain Medicine All Podiatry All Psychiatry All Pulmonology All Radiology					

All Rheumatology	1	1	1	1	I .
All Sleep Medicine					
All Urology					
[CUSTOM ENTRIES]					

	Please input visit lags for the to	Table Four: Visit Lags for Imaging Pr		r calculation.	
		Percentage of new patients scheduled to be seen	Percentage of new patients scheduled to	Percentage of new patients scheduled to	Percentage of new patients scheduled to be seen
Imaging Procedures	Total number of new patients	within 14 days	be seen within 30 days	be seen within 90 days	within 180 days
1 [CUSTOM ENTRY]					
2 [CUSTOM ENTRY]					
3 [CUSTOM ENTRY]					
4 [CUSTOM ENTRY]					
5 [CUSTOM ENTRY]					
[MORE CUSTOM ENTRIES]					

Boarding and Transfer Issues

Note: These questions were lifted from budget narratives of previous years. If you are unable to answer the questions in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

Table Five: Patient Boarding

Please estimate total number of discharges, patient days, associated expenditures and reimbursements for FY22 (Actuals), FY23 (Actuals), FY24 (Projected) and FY25 (Budget): Provision of care due to the inability to discharge patients home due to lack of services or transfer patients to post-acute or other more appropriate care settings. Examples might include hospital stays beyond what is clinically indicated due to difficulties discharging/transferring after patients are deemed safe and appropriate for discharge/transfer or stays for which patients received care that would not generally be provided in a hospital setting (i.e. admissions for social reasons)

Year Total Number of Discharges Total Number of Patient Days Associated Expenditures Associated Reimbursements

FY2022 (Actuals)

FY2023 (Actuals) FY2024 (Projected) FY2025 (Budget)

Table Six: Patient Boarding (LOS)

Assuming the majority of patients who stay in emergency departments for greater than 24 hours without an admitted disposition are patients boarding for a mental health evaluation, please define the LOS in patient hours for patients who have a LOS greater 24 hours without an admitted disposition and the total number of episodes this represents. Please estimate the associated expenditures and reimbursements associated with these encounters.

LOS in patient hours for patients who have a LOS greater 24 hours (without an admitted

Year disposition) Total Number of Episodes Associated Expenditures Associated Reimbursements

[CUSTOM ENTRY]

Clinical Productivity

Note: If you are unable to answer the question in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

		Table S	Seven: Clinical Productiv	ity											
Please report average work	Please report average work RVUs per clinical physician FTE by department – both the level and the associated percentile of national benchmarks, or similar, for the most recent year available. Report the number of clinical and budgeted FTEs (if different) that are included in the denominator.														
	work RVUS / Clinical Physician	Associated Percentile of National	Benchmark Source	Number of Clinical Physi	ician Number of Budgeted Clinical										
Department	FTEs	Benchmark	Details	FTEs	Physician FTEs (if different)	Year of Data									
Emergency Department				0.48											
Hospitalist				1.63											
Family Practice				5.88											

Grace Cottage does not currently have work RVUs per clinical FTE. Development of such reporting is in the works.

Staff Turnover

Note: If you are unable to answer the question in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

	Table Field Co	. CC =	
	Table Eight: St	taff Turnover and Vacancies	
		Terminated employment between June	
	Employed as of May 31, 2024	1, 2023 and May 31, 2024	Vacancies as of May 31, 2024
FTE physicians	6.60	-	-
FTE mid-level providers	9.25	-	0.90
FTE nurses	31.80	8.00	5.10

NPR FY24 Budget FY24 Approved Budget for Net Patient Revenue and Fixed Prospective Payments (NPR).

NPR FY24 Projected FY24 Annual Projected NPR.

FY25 Proposed Budget for NPR. NPR FY25 FY25 Proposed Budget for NPR less FY24 Budgeted NPR. NPR YOY

Weight of line item relative to total NPR YOY.

FY25 NPR due to changes in Commercial Price; estimate FY24 @ FY25 commercial prices, holding all else constant. NPR FY24 @FY25 Comm. Prices NPR FY25 due to Comm. Price Difference of FY25 NPR and FY24 Budgeted NPR that can be attributed to changes in commercial price.

NPR FY25 due to Comm. Price (FY24 Proj. to Budget) Identify the component of "NPR FY25 due to Comm. Price" that is associated with differences between FY24 projected and FY24 actual.

NPR FY25 due to Comm. Price (FY25 Budget to FY24 Proj.) Identify the component of "NPR FY25 due to Comm. Price" that is associated with differences between FY25 proposed budget and FY24 projected. NPR FY24 @FY25 Utiliz. FY25 NPR due to changes in utilization; estimate FY24 @ FY25 utilization, holding all else constant.

NPR FY25 due to Utiliz. Difference of FY25 NPR and FY24 Budgeted NPR that can be attributed to changes in utilization.

FY25 NPR due to changes in public payer prices; estimate FY24 @ FY25 public payer prices, holding all else constant. Difference of FY25 NPR and FY24 Budgeted NPR that can be attributed to changes in public payer prices. NPR FY24 @FY25 Public Payer Prices NPR FY25 due to Public Payer Prices

NPR FY24 @FY25 Payer Mix FY25 NPR due to changes in payer mix; estimate FY24 @ FY25 payer mix, holding all else constant.

NPR FY25 due to Payer Mix Difference of FY25 NPR and FY24 Budgeted NPR that can be attributed to changes in payer mix.

NPR FY25 due to all other Difference of FY25 NPR and FY24 Budgeted NPR that can be attributed to any other changes not captured elsewhere.

FY25 Comm Rate NPR Impact The estimated commercial price growth as measured by impact on NPR. FY25 Estimated Annualized Comm Rate Uses the month of implementation for rate changes to estimate an annualized increase.

FY25 Comm Rate (WAvg) Weighted average commercial rate changes for FY25 by payer and core service line; ie the contribution of the commercial price changes for a payer and core service line on a hospital's total NPR.

FY25 Budgeted NPR to FY24 Budgeted NPR. FY25 NPR Growth

FY25 NPR Growth(WAvg) Weighted average growth in NPR by payer and core service line; i.e. the contribution of the volume and price increase, net of payer mix shifts, on the hospital's total NPR.

*each value is collected or calculated by payer and core service line

Commercial Rate Decomposition - NPR due to Price Changes

Our system was not set up to report out Commercial by various payers. It was designed when built to accommodate the GMCB reporting requirements in place at the time for breakdown by payers. This is the extent to which we are able to break it down.

Hospital to Provide - Currently Filled with Example Data.

Month of Commercial Rate Implementation

October

								NPR FY25 due to	NPR FY25 due to								FY25	FY25		ı	
								Comm. Price	Comm. Price								Comm	Estimated		ı	FY25 NPR
	NPR FY24	NPR FY24	NPR FY25	NPR YOY		NPR FY24 @FY25	NPR FY25 due to	(FY24 Proj. to FY24	(FY25 Budget to	NPR FY24 @FY25	NPR FY25 due to	NPR FY24 @FY25	NPR FY25 due to	NPR FY24 @FY25	NPR FY25 due to	NPR FY25 due to a	Rate NP	R AnnualizedO	FY25 Comm	FY25 NPR	Growth
Inpatient	Budget	Proj.	Budget	(Budget to Budget)	w	Comm. Prices	Comm. Price	Budget)	FY24 Proj.)	Utiliz.	Utiliz.	Public Payer Prices	Public Payer Prices	Payer Mix	Payer Mix	other	Impact	omm Rate	Rate (WAvg)	Growth	(WAvg)
Medicaid	247,272	430,367	436,791	189,519	0.02	247,272	-	-	-	430,367	183,095	247,272	-	247,272	-	6,42	0.0%	0.0%	0.0%	76.6%	1.8%
Medicare - Traditional	7,765,000	7,061,504	7,360,552	(404,448)	0.73	7,765,000	-	-	-	7,061,504	(703,496)	8,153,250	388,250	7,765,000	-	(89,202	0.0%	0.0%	0.0%	-5.2%	-3.8%
Medicare - Advantage				-	0.00	-	-			-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Commercial	2,556,303	3,337,988	3,467,287	910,984	0.24	2,620,211	63,908	12,782	38,345	3,337,988	781,685	2,556,303	-	2,556,303	-	65,39	2.5%	2.5%	0.6%	35.6%	8.6%
Major Payer #1				-	0.00	-	-	-	-	-	-	-	-	-	-		0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #2				-	0.00	-	-	-	-	-	-	-	-	-	-		0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #3				-	0.00	-	-	-	-	-	-	-	-	-	-		0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #4				-	0.00	-	-	-	-	-	-	-	-	-	-		0.0%	0.0%	0.0%	0.0%	0.0%
All other Commercial	2,556,303	3,337,988	3,467,287	910,984	0.24	2,620,211	63,908	12,782	38,345	3,337,988	781,685	2,556,303	-	2,556,303	-	65,39	2.5%	2.5%	0.6%	35.6%	8.6%
Fixed Prospective Payments	-	-	-	-	0.00	-	-			-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicare	-	-	-	-	0.00	-	-			-	-	-	-	-	-		0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicaid	-	-	-	-	0.00	-	-			-	-	-	-	-	-		0.0%	0.0%	0.0%	0.0%	0.0%
Risk/Reserves	-	-	-		0.00	-	-			-	-	-	-	-	-		0.0%	0.0%	0.0%	0.0%	0.0%
Other (Bad Debt, Free Care, DSH)				-	0.00	-				-	-	-	-	-	-		0.0%	0.0%	0.0%	0.0%	0.0%
Overall Inpatient	10,568,575	10,829,859	11,264,630	696,055	1.00	10,632,483	63,908	12,782	38,345	10,829,859	261,284	10,956,825	388,250	10,568,575	-	(17,387	0.6%	0.6%	0.6%	6.6%	6.6%
						•					•		•		•	•	-				

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								NPR FY25 due to	NPR FY25 due to								FY25	FY25			
								Comm. Price	Comm. Price								Comm	Estimated			FY25 NPR
	NPR FY24	NPR FY24	NPR FY25	NPR YOY		NPR FY24 @FY25	NPR FY25 due to	(FY24 Proj. to FY24	(FY25 Budget to	NPR FY24 @FY25	NPR FY25 due to	NPR FY24 @FY25	NPR FY25 due to	NPR FY24 @FY25	NPR FY25 due to	NPR FY25 due to all	Rate NPR	AnnualizedC	FY25 Comm	FY25 NPR	Growth
Outpatient	Budget	Proj.	Budget	(Budget to Budget)	w	Comm. Prices	Comm. Price	Budget)	FY24 Proj.)	Utiliz.	Utiliz.	Public Payer Prices	Public Payer Prices	Payer Mix	Payer Mix	other	Impact	omm Rate	Rate (WAvg)	Growth	(WAvg)
Medicaid	858,723	1,054,853	1,142,181	283,458	0.08	858,723		-	-	1,054,853	196,130	858,723	-	858,723		87,328	0.0%	0.0%	0.0%	33.0%	2.5%
Medicare - Traditional	3,293,206	4,041,887	4,357,609	1,064,403	0.29	3,293,206		-	-	4,041,887	748,681	3,457,866	164,660	3,293,206		151,062	0.0%	0.0%	0.0%	32.3%	9.5%
Medicare - Advantage				-	0.00	-				-	-	-	-	-		-	0.0%	0.0%	0.0%	0.0%	0.0%
Commercial	7,921,360	7,698,141	8,276,770	355,410	0.71	8,119,394	198,034	79,214	118,820	7,698,141	(223,219)	7,921,360	-	7,921,360		380,595	2.5%	2.5%	1.8%	4.5%	3.2%
Major Payer #1				-	0.00	-	-	-	-	-	-	-	-		-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #2				-	0.00	-	-	-	-	-	-	-	-		-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #3				-	0.00	-	-	-	-	-	-	-	-		-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #4				-	0.00	-	-	-	-	-	-	-	-		-	-	0.0%	0.0%	0.0%	0.0%	0.0%
All other Commercial	7,921,360	7,698,141	8,276,770	355,410	0.71	8,119,394	198,034	39,607	118,820	7,698,141	(223,219)	7,921,360	-	7,921,360	-	380,595	2.5%	2.5%	1.8%	4.5%	3.2%
Fixed Prospective Payments				-	0.00	-				-	-	-	-			-	0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicare	-	-	-	-	0.00	-	-			-	-	-	-		-	-	0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicaid	-	-	-	-	0.00	-	-			-	-	-	-		-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Risk/Reserves	-	-	-		0.00	-	-			-	-	-	-		-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Other (Bad Debt, Free Care, DSH)	(894,833)	(1,346,895)	(1,372,273)	(477,440)	-0.08	(930,626)	(35,793)			(908,255)	(13,422)	(1,346,895)	(452,062)	(912,730)	(17,897)	41,734	4.0%	4.0%	-0.3%	53.4%	-4.3%
Overall Outpatient	11,178,456	11,447,986	12,404,287	1,225,831	1.00	11,340,697	162,241	39,607	118,820	11,886,626	708,170	10,891,054	(287,402)	11,160,559	(17,897)	660,719	1.5%	1.5%	1.5%	11.0%	11.0%

								NPR FY25 due to	NPR FY25 due to								FY25	FY25			
								Comm. Price	Comm. Price								Comm	Estimated			FY25 NPR
	NPR FY24	NPR FY24	NPR FY25	NPR YOY		NPR FY24 @FY25	NPR FY25 due to	(FY24 Proj. to FY24	(FY25 Budget to	NPR FY24 @FY25	NPR FY25 due to	NPR FY24 @FY25	NPR FY25 due to	NPR FY24 @FY25	NPR FY25 due to	NPR FY25 due to all	Rate NPI	R AnnualizedC	FY25 Comm	FY25 NPR	Growth
Professional Services	Budget	Proj.	Budget	(Budget to Budget)	w	Comm. Prices	Comm. Price	Budget)	FY24 Proj.)	Utiliz.	Utiliz.	Public Payer Prices	Public Payer Prices	Payer Mix	Payer Mix	other	Impact	omm Rate	Rate (WAvg)	Growth	(WAvg)
Medicaid	969,466	1,125,663	1,212,677	243,211	0.17	969,466	-	-	-	1,125,663	156,197	969,466	-	969,466	-	87,014	0.0%	0.0%	0.0%	25.1%	4.2%
Medicare - Traditional	2,758,075	2,885,883	3,332,410	574,335	0.47	2,758,075	-	-	-	2,885,883	127,808	2,895,979	137,904	2,758,075	-	308,623	0.0%	0.0%	0.0%	20.8%	9.9%
Medicare - Advantage				-	0.00		-			-	-	-		-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Commercial	2,202,601	2,656,678	2,877,198	674,597	0.38	2,257,666	55,065	22,026	33,039	2,656,678	454,077	2,202,601	-	2,202,601	-	165,455	2.5%	2.5%	0.9%	30.6%	11.6%
Major Payer #1				-	0.00	-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #2				-	0.00	-	-	-	-	-	-	-		-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #3				-	0.00	-	-	-	-	-	-	-		-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #4				-	0.00	-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
All other Commercial	2,202,601	2,656,678	2,877,198	674,597	0.38	2,257,666	55,065	11,013	33,039	2,656,678	454,077	2,202,601	-	2,202,601	-	165,455	2.5%	2.5%	0.9%	30.6%	11.6%
Fixed Prospective Payments				-	0.00	-	-			-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicare	_			_	0.00	_				_	_	_	_	_	_		0.0%	0.0%	0.0%	0.0%	0.0%

FPP - Medicaid	-	-	-	-	0.00		-			-		-	-	-		-	0.0%	0.0%	0.0%	0.0%	0.0%
Risk/Reserves	-				0.00					-	-		-				0.0%	0.0%	0.0%	0.0%	0.0%
Other (Bad Debt, Free Care, DSH)	(109,072)	(177,410)	(204,815)	(95,743)	-0.02	(113,435)	(4,363)			(110,708)	(1,636)	(177,410)	(68,338)	(111,253)	(2,181)	(19,225)	4.0%	4.0%	-0.1%	87.8%	-1.6%
Overall Professional Services	5,821,070	6,490,814	7,217,470	1,396,400	1.00	5,871,772	50,702	11,013	33,039	6,557,516	736,446	5,890,636	69,566	5,818,889	(2,181)	541,868	0.9%	0.9%	0.9%	24.0%	24.0%
								NPR FY25 due to	NPR FY25 due to								FY25	FY25	,		
								Comm. Price	Comm. Price								Comm	Estimated	,		FY25 NPR
	NPR FY24	NPR FY24	NPR FY25	NPR YOY		NPR FY24 @FY25	NPR FY25 due to	(FY24 Proj. to FY24	(FY25 Budget to	NPR FY24 @FY25	NPR FY25 due to	NPR FY24 @FY25	NPR FY25 due to	NPR FY24 @FY25	NPR FY25 due to	NPR FY25 due to all		AnnualizedC		FY25 NPR	
Other Services	Budget	Proj.	Budget	(Budget to Budget)	W	Comm. Prices	Comm. Price	Budget)	FY24 Proj.)	Utiliz.	Utiliz.	Public Payer Prices	Public Payer Prices	Payer Mix	Payer Mix	other	Impact	omm Rate	Rate (WAvg)	Growth	(WAvg)
Medicaid				-		-	-			-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Medicare - Traditional				-		-	-			-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Medicare - Advantage				-		-	-			-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Commercial	-	-	-	-		-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #1				-		-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #2				-		-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #3				-		-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #4				-		-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
All other Commercial				-		-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Fixed Prospective Payments				-		-	-			-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicare	-	-	-	-		-	-			-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicaid	-	-	-	-		-	-			-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Risk/Reserves	-	-	-			-	-			-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Other (Bad Debt, Free Care, DSH)				-		-	•			-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
Overall Other Services	-	-	-	-	0.00	-	-	-	-	-	-	-	-	-	-	-	0.0%	0.0%	0.0%	0.0%	0.0%
								NPR FY25 due to	NPR FY25 due to								EVAE	FY25			
																	FY25				FY25 NPR
	NPR FY24	NPR FY24	NPR FY25	NPR YOY		NPR FY24 @FY25	NPR FY25 due to	Comm. Price (FY24 Proj. to FY24	Comm. Price (FY25 Budget to	NPR FY24 @FY25	NPR FY25 due to	NPR FY24 @FY25	NPR FY25 due to	NPR FY24 @FY25	NPR FY25 due to	NPR FY25 due to all	Comm	Estimated AnnualizedC	FY25 Comm	FY25 NPR	
TOTAL	Budget	Proj.	Budget	(Budget to Budget)	w	Comm. Prices	Comm. Price	, ,	FY24 Proj.)	Utiliz.	Utiliz.	Public Payer Prices	Public Paver Prices	Paver Mix	Paver Mix	other	Impact	omm Rate	Rate (WAvg)	Growth	(WAvg)
Medicaid	2,075,461	2,610,883	2,791,649	716,188	0.08	2,075,461	Comm. Price	Budget)	F124 P10j.)	2,610,883	535,422	· ·	Public Payer Prices	2,075,461	Payer IVIIX	180,766	0.0%	0.0%	0.0%	34.5%	2.6%
Medicare - Traditional	13,816,281	13,989,274	15,050,571	1,234,290	0.50	13,816,281		_	_	13,989,274	172,993	14,507,095	690,814	13,816,281	_	370,483	0.0%	0.0%	0.0%	8.9%	4.5%
Medicare - Advantage	13,010,281	13,303,274	15,050,571	1,234,290	0.00	13,010,281				13,303,274	1/2,993	14,507,095	050,814	13,010,281		370,483	0.0%	0.0%	0.0%	0.0%	0.0%
Commercial	12,680,264	13,692,807	14,621,255	1,940,991	0.46	12,997,271	317,007	114,021	190,204	13,692,807	1,012,543	12,680,264		12,680,264		611,441	2.5%	2.5%	1.1%	15.3%	7.0%
Major Payer #1	12,000,204	13,032,807	14,021,233	1,340,331	0.00	12,397,271	317,007	114,021	150,204	13,092,807	1,012,545	12,000,204		12,000,204		011,441	0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #2					0.00												0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #3		-	_		0.00							-					0.0%	0.0%	0.0%	0.0%	0.0%
Major Payer #4					0.00												0.0%	0.0%	0.0%	0.0%	0.0%
All other Commercial	12,680,264	13,692,807	14,621,255	1,940,991	0.46	12,997,271	317,007	63.401	190,204	13,692,807	1,012,543	12,680,264		12,680,264		611,441	2.5%	2.5%	1.1%	15.3%	7.0%
Fixed Prospective Payments	12,000,204	15,092,607	14,021,233	1,540,551	0.46	12,997,271	317,007	03,401	150,204	15,092,607	1,012,343	12,000,204		12,000,204		011,441	0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicare					0.00												0.0%	0.0%	0.0%	0.0%	0.0%
FPP - Medicaid		-	_		0.00												0.0%	0.0%	0.0%	0.0%	0.0%
Risk/Reserves					0.00												0.0%	0.0%	0.0%	0.0%	0.0%
Other (Bad Debt, Free Care, DSH)	(1,003,905)	(1,524,305)	(1,577,088)	(573,183)		(1,044,061)	(40,156)			(1,018,964)	(15,059)	(1,524,305)	(520,400)	(1,023,983)	(20,078)	22,510	4.0%	4.0%	-0.1%	57.1%	- 2.1%
	(1,003,303)		(1,377,000)			(1,044,001)														37.1/0	-2.1/0

Notes
Please report IP Psych consistently with prior years, and indicate in your narrative whether it is included in "inpatient" or "other services".