

## Exhibit 9. Payer and Case Mix

	FY21	FY22	FY23	FY24
	Actual	Actual	YTD Actual (Oct to Mar)	Budget
Case Mix Index	0.923	1.013	1.044	1.044
Gross Patient Service Revenue	\$ 34,398,070	\$ 38,779,928	\$ 21,295,132	\$ 44,208,512
Traditional Medicare	\$ 15,536,629	\$ 16,828,153	\$ 8,568,808	\$ 17,788,772
Medicare Advantage	\$ 4,956,138	\$ 5,606,627	\$ 3,192,486	\$ 6,627,574
Medicaid	\$ 5,158,978	\$ 6,392,056	\$ 3,438,608	\$ 7,138,521
Commercial	\$ 7,464,480	\$ 8,407,540	\$ 5,015,046	\$ 10,411,193
All other	\$ 1,281,845	\$ 1,545,553	\$ 1,080,184	\$ 2,242,453
Net Patient Service Revenue and Fixed Prospective Payments	\$ 21,605,267	\$ 24,822,599	\$ 13,213,786	\$ 28,572,003
Traditional Medicare	\$ 10,457,305	\$ 11,344,841	\$ 5,684,327	\$ 12,345,679
Medicare Advantage	\$ 3,104,435	\$ 3,687,201	\$ 1,985,827	\$ 4,312,979
Medicaid	\$ 2,022,399	\$ 2,345,452	\$ 1,267,068	\$ 2,751,920
Commercial	\$ 4,243,825	\$ 5,341,314	\$ 3,091,646	\$ 6,714,686
Bad Debt	\$ 748,699	\$ 775,355	\$ 338,920	\$ 657,713
Free Care	\$ 270,373	\$ 361,581	\$ 181,673	\$ 346,192
Disproportionate Share Hospital	\$ -	\$ -	\$ -	\$ -
All other	\$ 758,232	\$ 966,856	\$ 664,325	\$ 1,442,834



## Exhibit 11. Staffing Summary

	Actual FY21 to FY22	YTD Actual (Oct to Mar) FY22 to FY23	Budget FY22 to FY24
<b>Total salaries</b>	\$ 938,343	\$ 1,179,710	\$ 2,495,160
% administrative and general	\$ 365,946	\$ 151,058	\$ 417,460
% clinical	\$ 572,397	\$ 1,028,652	\$ 2,077,700
<b>Total FTEs</b>	6.78	4.12	12.06
% administrative and general	3.66	(1.08)	0.87
% clinical	3.12	5.20	11.19
<b>Total contract labor expense</b>	\$ 972,709	\$ (442,310)	\$ (995,354)
% administrative and general	\$ -	\$ -	\$ -
% clinical	\$ 972,709	\$ (442,310)	\$ (995,354)
<b>Median hourly rate</b>			
Traveling nurse	\$ 105.00	\$ (50.00)	\$ (50.00)
Physician locum			
Other:	\$ 76.00	\$ (40.00)	\$ (40.00)
Other:	\$ 12.00	\$ 10.00	\$ -
Other:			

Definitions for administrative and general versus clinical employment should reflect those in Part 2 of the Medicare Provider Reimbursement Manual.