## **Green Mountain Care Board Instructions for completing the cost worksheets:**

Please use the worksheet that applies to your project.

Please enter data and information ONLY in the green highlighted cells in the Project & Operating Costs and Equipr If you need to include more line items, please list additional items under "Other (specify)" and include dollar am

If you have any questions, please contact Donna Jerry at 802-828-2918 or e-mail donna.jerry@vermont.gov.

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<b>Project &amp; Operating Costs</b>	
Northern Lights Recovery Center	
Northern Lights Recovery Center	

roject Costs:	Latest Actuals (12 mos)	Year one of Proj (12 mos)	Year 2 (12 mos)	Year 3 (12 mos)
Construction Costs				
New Construction	\$0	\$0	\$0	\$0
Renovation	\$0	\$0	\$0	\$0
Site Work	\$0	\$0	\$0	\$(
Fixed Equipment	\$0	\$0	\$0	\$0
Design/Bidding Contingency	\$0	\$0	\$0	\$(
Construction Contingency	\$0	\$0	\$0	\$(
Construction Manager Fee	\$0	\$0	\$0	\$0
Other (please specify):	\$0	\$0	\$0	\$(
	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0
Subtotal	\$ -	\$ -	\$ -	\$ -

Related Project Costs				
Major Moveable Equipment	\$0	\$0	\$0	\$0
Furnishings, Fixtures & Other Equip.	\$0	\$25,000	\$10,000	\$13,000
Architectural/Engineering Fees	\$0		\$0	\$0
Land Acquisition	\$0	\$0	\$0	
Purchase of Buildings	\$0		\$0	
Administrative Expenses & Permits	\$0		\$2,000	
Total Debt Financing Expenses (see below)	\$0		\$0	
Debt Service Reserve Fund	\$0		\$0	
Working Capital	\$0		\$0	
Other	\$0		, -	\$0
	\$0		\$0	
	\$0		, -	
Subtotal	\$0		\$12,000	\$15,000
Total Project Costs	\$ -	\$ 220,000.00		\$ 15,000.00
•				
Debt Financing Expenses				
Capital Interest	\$0	\$0	\$0	
Capital Interest Bond Discount or Placement Fee	\$0	\$0	\$0	\$0
Capital Interest  Bond Discount or Placement Fee  Misc. Financing Fees & Exp. (issuance costs)	\$0 \$0	\$0 \$0	\$0 \$0	\$0 \$0
Capital Interest Bond Discount or Placement Fee	\$0 \$0 \$0	\$0 \$0 \$100,000	\$0 \$0 \$0	\$0 \$0 \$0
Capital Interest  Bond Discount or Placement Fee  Misc. Financing Fees & Exp. (issuance costs)	\$0 \$0 \$0 \$0	\$0 \$0 \$100,000 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0
Capital Interest  Bond Discount or Placement Fee  Misc. Financing Fees & Exp. (issuance costs)	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$100,000 \$0 \$0	\$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0
Capital Interest Bond Discount or Placement Fee Misc. Financing Fees & Exp. (issuance costs) Other (specify):Partnership Equity  Subtotal	\$0 \$0 \$0 \$0	\$0 \$0 \$100,000 \$0 \$0	\$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0
Capital Interest  Bond Discount or Placement Fee  Misc. Financing Fees & Exp. (issuance costs)  Other (specify):Partnership Equity  Subtotal  Less Interest Earnings on Funds	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$100,000 \$0 \$0 \$100,000	\$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0
Capital Interest Bond Discount or Placement Fee Misc. Financing Fees & Exp. (issuance costs) Other (specify):Partnership Equity  Subtotal Less Interest Earnings on Funds Debt Service Reserve Funds	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$100,000 \$0 \$0 \$100,000 0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0
Capital Interest Bond Discount or Placement Fee Misc. Financing Fees & Exp. (issuance costs) Other (specify):Partnership Equity  Subtotal Less Interest Earnings on Funds Debt Service Reserve Funds Capitalized Interest Account	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$100,000 \$0 \$0 \$100,000 0 \$0 \$100,000	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0
Capital Interest Bond Discount or Placement Fee Misc. Financing Fees & Exp. (issuance costs) Other (specify):Partnership Equity  Subtotal Less Interest Earnings on Funds Debt Service Reserve Funds	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$100,000 \$0 \$0 \$100,000 0 \$100,000 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Capital Interest Bond Discount or Placement Fee Misc. Financing Fees & Exp. (issuance costs) Other (specify):Partnership Equity  Subtotal Less Interest Earnings on Funds Debt Service Reserve Funds Capitalized Interest Account	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$100,000 \$0 \$100,000 \$100,000 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Capital Interest Bond Discount or Placement Fee Misc. Financing Fees & Exp. (issuance costs) Other (specify):Partnership Equity  Subtotal Less Interest Earnings on Funds Debt Service Reserve Funds Capitalized Interest Account	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$100,000 \$0 \$0 \$100,000 0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
Capital Interest Bond Discount or Placement Fee Misc. Financing Fees & Exp. (issuance costs) Other (specify):Partnership Equity  Subtotal Less Interest Earnings on Funds Debt Service Reserve Funds Capitalized Interest Account	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$100,000 \$0 \$100,000 \$100,000 \$0 \$0 \$0 \$0	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$	\$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0

Project & Operating Costs		
Northern Lights Recovery Center		
Northern Lights Recovery Center		
feeds to Debt Financing Expenses above		

<b>Project &amp; Operating Costs</b>	
Northern Lights Recovery Center	
Northern Lights Recovery Center	

Operating Costs (expenses):		Latest Actuals (12 mos)	Year one of Proj (12 mos)	Year 2 (12 mos)	Year 3 (12 mos)	
Staffing Ex	penses					
	Salaries per FTE	\$0	\$1,373,844	\$1,488,780	\$1,545,931	
	Fringe Benefits/Health Insurance	\$0	\$300,000	\$312,000	\$324,480	
	Professional Insurance	\$0	\$10,000	\$10,400	\$10,816	
	Staff Travel	\$0	\$0	\$0	\$0	
	Consultant costs & travel	\$0	\$0	\$0	\$0	
	Subscriptions/Dues	\$0	\$0	\$0	\$0	
	Human Resources Part Time	\$0	\$35,000	\$36,400	\$37,856	
		\$0	\$0	\$0	\$(	
Operation	Supplies/printing	\$0	\$40,000	\$41,600	\$43,264	
	Depreciation	\$0	\$0	\$8,000	\$12,000	
	Interest	\$0	\$0			
	Advertising/Marketing/Printing	\$0	\$24,000	\$24,960	\$25,960	
	Vehicle Expense/Auto Insurance	\$0	\$16,000	\$16,640	\$17,30	
	Rent/Lease Expense	\$0	\$96,000	\$99,840	\$103,83	
	Utilities/Telephone Expenses	ties/Telephone Expenses \$0		\$20,000 \$20,800 \$0 \$0	\$21,632 \$0	
	Computer/hardware/Software					
	Building Maintenance and repair	\$0	\$0	\$(	\$	
	Property Taxes	\$0	\$0	\$0	\$(	
	Legal Services	\$0	\$5,000	\$5,000	\$5,000	
	Billing Services	\$0	\$0	\$0	\$(	
	Security Services	\$0	\$261,040	\$271,481	\$282,343	
	Cleaning Services	\$0	\$60,000	\$62,400	\$64,90	
	Grounds Keeper	\$0	\$0	\$0	\$(	
	Food			\$224,640	\$233,64	
	Horse Expenses			\$120,000	\$132,000	
Total Ope	erating Costs:	\$ -	\$ 2,456,884.00	\$ 2,742,941.00	\$ 2,860,959.00	

<b>Equipment Costs</b>	
Name of Project:	Northern Lights Recovery Center
Name of Organization:	Northern Lights Recovery Center

	Latest Actuals	Year 1	Year 2
Equipment costs	\$0	\$0	\$0
Studies/Surveys Expense	\$0	\$0	\$0
Designs/Plans/Working Drawings	\$0	\$0	\$0
Installation Costs	\$0	\$10,000	\$0
Renovation/construction costs	\$0	\$0	\$0
Financing costs	\$0	\$0	\$0
Maintenance/service contracts	\$0	\$12,000	\$12,960
Other component costs	\$0	\$0	
Lease costs	\$0	\$0	\$0
Equipment operating costs	\$0	\$0	\$0
Other (specify):	\$0	\$0	\$0
Horse (4)	\$0	GMCB	\$60,000
	\$0	\$0	\$0
	\$0	\$0	\$0
Less fair market trade-in value			
of equipment	\$0	\$0	\$0

Total equipment Costs	\$ -	\$ 22,000.00	\$ 72,960.00