

**Green Mountain Care Board**  
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[www.gmcbboard.vermont.gov](http://www.gmcbboard.vermont.gov)

*Kevin Mullin, Chair*  
*Jessica Holmes, PhD*  
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*Tom Pelham*  
*Susan Barrett, JD, Executive Director*

September 12, 2019

Governor Phil Scott  
Pavilion Office Building  
109 State Street  
Montpelier, VT 05609

Dear Governor Scott:

Thank you for your thoughtful and thorough response to our letter. Clearly, your administration has its eyes on the prize of making health care more affordable to Vermonters and everyone at the GMCB is committed to that mission as well. We look forward to working with you to make it a reality. The GMCB does not accept ever-increasing costs as a reality and will continue to balance cost containment with ensuring access and quality. We thank you for your willingness to consider optimizing investments in delivery system reform and we look forward to improved communication and collaborative partnership with the administration and AHS to achieve our shared goals.

Sincerely,



Kevin Mullin, Chair, GMCB

Cc:

Martha Maksym, Secretary, Agency of Human Services  
Ena Backus, AHS Director of Health Care Reform  
Cory Gustafson, Commissioner, Department of Vermont Health Access  
Jason Gibbs, Chief of Staff