

## Referral and Visit Lags

**Table One: Referral Lags for Hospital-Owned Services**  
Please input referral lags for all hospital-owned services.

Type of Service	Total number of patients	The percentage of appointments scheduled within three business days of referral
All Primary Care	0	0%
All Addiction Services	0	0%
All Allergy Care	0	0%
All Cardiology	0	0%
All Dermatology	0	0%
All Ear, Nose, and Throat	0	0%
All Endocrinology	0	0%
All Gastroenterology	8	88%
All General Surgery	17	82%
All Infectious Diseases	0	0%
All Neurology	0	0%
All OB/GYN	0	0%
All Oncology / Hematology	0	0%
All Ophthalmology	0	0%
All Orthopedics	0	0%
All Pain Medicine	0	0%
All Podiatry	5	100%
All Psychiatry	0	0%
All Pulmonology	0	0%
All Radiology	0	0%
All Rheumatology	0	0%
All Sleep Medicine	0	0%
All Urology	0	0%
[CUSTOM ENTRIES]		

**Table Two: Referral Lags for Imaging Procedures**  
Please input referral lags for the top five most frequent imaging procedures.

Imaging Procedure	Total number of patients	The percentage of appointments scheduled within three business days of referral
US BREAST	72	17%
CT CHEST	39	10%
US ABDOMEN	34	29%
US ECHOCARDIOGRAM	32	0%
CT ABDOMEN/PELVIS	26	38%
[MORE CUSTOM ENTRIES ]		

**Table Three: Visit Lags for Hospital-Owned Services**  
Please input visit lags for all hospital-owned services. **Please remember to include weekends and holidays in your calculation.**

Type of Service	Total number of new patients	Percentage of new patients scheduled to be seen within 14 days	Percentage of new patients scheduled to be seen within 30 days	Percentage of new patients scheduled to be seen within 90 days	Percentage of new patients scheduled to be seen within 180 days
All Primary Care	57	19%	7%	32%	40%
All Addiction Services	0				
All Allergy Care	0				
All Cardiology	0				
All Dermatology	0				
All Ear, Nose, and Throat	0				
All Endocrinology	0				
All Gastroenterology	15	13%	7%	20%	60%
All General Surgery	43	74%	7%	16%	2%
All Infectious Diseases	0				
All Neurology	19	58%	21%	21%	0%
All OB/GYN	0				
All Oncology / Hematology	2	50%	50%	0%	0%
All Ophthalmology	94	32%	15%	28%	26%
All Orthopedics	0				
All Pain Medicine	0				
All Podiatry	47	45%	55%	0%	0%
All Psychiatry	10	20%	30%	50%	0%
All Pulmonology	0				
All Radiology	0				

All Rheumatology	2	0%	0%	50%	50%
All Sleep Medicine	0				
All Urology	26	85%	4%	12%	0%
[CUSTOM ENTRIES]					

Table Four: Visit Lags for Imaging Procedures						
Please input visit lags for the top five most frequent imaging procedures. Please remember to include weekends and holidays in your calculation.						
Imaging Procedures	Total number of new patients	Percentage of new patients scheduled to be seen within 14 days	Percentage of new patients scheduled to be seen within 30 days	Percentage of new patients scheduled to be seen within 90 days	Percentage of new patients scheduled to be seen within 180 days	
US BREAST	72	58%	46%	8%	0%	0%
CT CHEST	39	95%	3%	3%	0%	0%
US ABDOMEN	34	88%	12%	0%	0%	0%
US ECHOCARDIOGRAM	32	31%	56%	13%	0%	0%
CT ABDOMEN/PELVIS	26	85%	15%	0%	0%	0%
[MORE CUSTOM ENTRIES ]						

## Boarding and Transfer Issues

Note: These questions were lifted from budget narratives of previous years. If you are unable to answer the questions in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

<b>Table Five: Patient Boarding</b>				
Please estimate total number of discharges, patient days, associated expenditures and reimbursements for FY22 (Actuals), FY23 (Actuals), FY24 (Projected) and FY25 (Budget): Provision of care due to the inability to discharge patients home due to lack of services or transfer patients to post-acute or other more appropriate care settings. Examples might include hospital stays beyond what is clinically indicated due to difficulties discharging/transferring after patients are deemed safe and appropriate for discharge/transfer or stays for which patients received care that would not generally be provided in a hospital setting (i.e. admissions for social reasons)				
Year	Total Number of Discharges	Total Number of Patient Days	Associated Expenditures	Associated Reimbursements
FY2022 (Actuals)	15	1,351	3,609,940	561,289
FY2023 (Actuals)	29	1,797	4,801,674	1,683,543
FY2024 (Projected)	24	1,265	3,429,934	1,924,356
FY2025 (Budget)		N/A		

Cost Report Per Diem Swing

<b>Table Six: Patient Boarding (LOS)</b>				
Assuming the majority of patients who stay in emergency departments for greater than 24 hours without an admitted disposition are patients boarding for a mental health evaluation, please define the LOS in patient hours for patients who have a LOS greater 24 hours without an admitted disposition and the total number of episodes this represents. Please estimate the associated expenditures and reimbursements associated with these encounters.				
Year	LOS in patient hours for patients who have a LOS greater 24 hours (without an admitted disposition)	Total Number of Episodes	Associated Expenditures	Associated Reimbursements
2023	64	60	62,347	26,094
2024	69	47	52,236	12,970

Avg LOS/episode

## Clinical Productivity

Note: If you are unable to answer the question in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

**Table Seven: Clinical Productivity**

Please report average work RVUs per clinical physician FTE by department – both the level and the associated percentile of national benchmarks, or similar, for the most recent year available. Report the number of clinical and budgeted FTEs (if different) that are included in the denominator.

Department	work RVUS / Clinical Physician FTEs	Associated Percentile of National Benchmark - 25th%	Benchmark Source Details	Number of Clinical Physician FTEs	Number of Budgeted Clinical Physician FTEs (if different)	Year of Data
PRIMARY CARE	4,461	4061	MGMA 2022	1.70	1.88	2024
PEDIATRICS	3,240	4019	MGMA 2022	1.36		2024
OHC - PRIMARY CARE	4,136	4061	MGMA 2022	1.84		2024
OHC - PEDIATRICS	4,038	4019	MGMA 2022	0.73		2024
OPHTHALMOLOGY	3,030	6133	MGMA 2022	1.23	0.60	2024
OPTOMETRY	2,661	3122	MGMA 2022	2.00		2024
RHEUMATOLOGY	3,166	3794	MGMA 2022	0.26	0.33	2024
PHYSIATRY	3,115	4049	MGMA 2022	1.00		2024
NEUROLOGY	1,739	3515	MGMA 2022	0.80		2024
PODIATRY	2,871	4970	MGMA 2022	1.00		2024
SURGERY - GENERAL	4,452	4829	MGMA 2022	1.83	2.37	2024
SURGERY - GASTRO	5,004	6185	MGMA 2022	0.20		2024

Var = Dolkhart

Var = Added Thareja

Var = Gilbert/Potash

Avg MD Q2 RVUs

Provider Volume Wbk

\*ADD HOSP DEPT - by 6/26

## Staff Turnover

Note: If you are unable to answer the question in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

Table Eight: Staff Turnover and Vacancies			
	Employed as of May 31, 2024	Terminated employment between June 1, 2023 and May 31, 2024	Vacancies as of May 31, 2024
FTE physicians	17.81	1.00	5.0
FTE mid-level providers	12.00	2.51	2.0
FTE nurses	50.81	13.70	12.6

MV JTI

FTE's

Account No	Account	JBCD RAD Description	Grand Total		
			Amount	HOUR RAD	FTE
6100	SALARIES	Physician	\$345,923.39	2,388.00	14.93
		Physician HOSPITALIST	\$69,770.68	462.00	2.89
		<b>SALARIES Total</b>	<b>\$415,694.07</b>	<b>2,850.00</b>	<b>17.81</b>

6100	SALARIES	Clinical Medical Director (Primary Care)	\$16,669.10	160.00	1.00
		Nurse Practitioner (hospital-based)	\$7,732.80	96.00	0.60
		Nurse Practitioner clinic	\$62,319.88	1,056.00	6.60
		Physician Assistant	\$25,646.04	448.00	2.80
		Physician Assistant (hospital)	\$10,404.80	160.00	1.00
		<b>SALARIES Total</b>	<b>\$122,772.62</b>	<b>1,920.00</b>	<b>12.00</b>

6100	SALARIES	Nurse - Staff RN	\$196,175.47	3,867.50	24.17
		Nurse (RN)	\$154,946.29	3,286.00	20.54
		Nurse Staff RN Clinic Leader	\$13,887.72	297.25	1.86
		Occupational Health RN	\$7,655.10	161.25	1.01
		PAT RN	\$8,039.08	160.00	1.00
		RN Care Coordinator	\$13,764.93	268.50	1.68

	Triage RN	\$4,120.67	88.75	0.55
	SALARIES Total	\$398,589.26	8,129.25	50.81



