

## Exhibit 9. Payer and Case Mix

	FY21	FY22	FY23	FY24
	Actual	Actual	YTD Actual (Oct to Mar)	Budget
Case Mix Index	1.122	1.150	1.171	1.170
Gross Patient Service Revenue	\$ 123,822,514	\$ 125,764,260	\$ 65,303,521	\$ 147,468,272
Traditional Medicare	\$ 57,769,641	\$ 55,348,709	\$ 28,021,023	\$ 65,153,642
Medicare Advantage	\$ 11,999,505	\$ 15,975,250	\$ 9,613,927	\$ 18,964,240
Medicaid	\$ 14,347,452	\$ 16,034,909	\$ 7,994,132	\$ 17,440,230
Commercial	\$ 39,705,916	\$ 38,405,394	\$ 19,674,438	\$ 45,910,159
All other				
Net Patient Service Revenue and Fixed Prospective Payments	\$ 61,999,443	\$ 62,582,386	\$ 31,843,937	\$ 70,333,350
Traditional Medicare	\$ 28,693,332	\$ 27,551,707	\$ 13,007,602	\$ 31,292,280
Medicare Advantage	\$ 4,924,844	\$ 6,201,025	\$ 4,284,788	\$ 7,774,984
Medicaid	\$ 3,115,458	\$ 3,688,556	\$ 1,593,910	\$ 6,764,958
Commercial	\$ 27,000,283	\$ 25,964,836	\$ 14,146,184	\$ 27,945,467
Bad Debt	\$ (2,259,564)	\$ (2,069,077)	\$ (1,420,635)	\$ (2,580,695)
Free Care	\$ (607,209)	\$ (562,795)	\$ (188,439)	\$ (1,474,683)
Disproportionate Share Hospital	\$ 524,605	\$ 1,265,351	\$ 212,150	\$ 450,000
All other	\$ 607,694	\$ 542,784	\$ 208,378	\$ 161,040



## Exhibit 11. Staffing Summary

	Actual FY21 to FY22	YTD Actual (Oct to Mar) FY22 to FY23	Budget FY22 to FY24
<b>Total salaries</b>	\$ 183,172	\$ (88,770)	\$ 3,122,578
% administrative and general	\$ 215,435	\$ (230,812)	\$ 720,854
% clinical	\$ (32,263)	\$ 142,041	\$ 2,401,724
<b>Total FTEs</b>	-8.6	-9.7	8.7
% administrative and general	1.2	-0.6	3.3
% clinical	-9.8	-9.1	5.4
<b>Total contract labor expense</b>	\$ 2,427,720	\$ 1,725,904	\$ 2,301,828
% administrative and general	\$ 102,893	\$ 256,592	\$ 319,849
% clinical	\$ 2,324,827	\$ 1,469,312	\$ 1,981,980
<b>Median hourly rate</b>			
Traveling nurse	\$ 68.92	\$ (57.50)	\$ 29.58
Physician locum	N/A	N/A	N/A
Other:	\$	\$	\$
Other:	\$	\$	\$
Other:	\$	\$	\$

Definitions for administrative and general versus clinical employment should reflect those in Part 2 of the Medicare Provider Reimbursement Manual.