North Country Hospital

Fiscal Year 2024 YTD Summary

Year to Date Submission (January 2024 through March 2024)

lorth Country Hospital																											
scal Year 2024 YTD Summary																											
											Submission (January	2024 through March	2024)											Submission (Janua	ry 2024 through Ma	rch 2024)	
INCOME STATEMENT	2022 A	2023 B	2023 A	2024 B	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 B YTD	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	Apr-2024	May-2024	Jun-2024	Jul-2024	Aug-2024	Sep-2024	2024 YTD	2024 PROJ	2024 B- 2024 A YTD	2023 A-2024 F
levenues																											
Gross Patient Care Revenue	\$217.184.670	\$247.130.627	\$262.370.533	\$271.004.219	\$22.583.685	\$22.583.685	\$22.583.685	\$22.583.685	\$22.583.685	\$22.583.685	\$135.502.110	\$24.426.619	\$22.464.253	\$23.942.990	\$25.644.258	\$23.882.659	\$23.597.637	\$23,025,446	S0	S0	S0	S0	SO.	\$166.983.862	\$286.258.049	23.2%	9.1%
Disproportionate Share Payments	\$1,368,531	\$721,654	\$691,294	\$597,808	\$49,817	\$49,817	\$49,817	\$49,817	\$49,817	\$49,817	\$298,904	\$60,205	\$49,768	\$39,182	\$49,768	\$49,768	\$49,768	\$49,768	\$0	\$0	\$0	\$0	\$0	\$348,227	\$596,961	16.5%	-13.6%
Graduate Medical Education (UVMMC only)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0		\$0	\$0	\$0		#D(V/0)	#DIV/01
Bad Debt	-\$8.423.290	-\$2.295.328	-\$2.046.165	-\$2.303.536	-\$191.961	-\$191.961	-\$191.961	-\$191.961	-\$191.961	-\$191.961	-\$1.151.768	-S410.933	-\$432.101	\$159.610	-\$208.264	-\$497.897	-\$649.293	-\$89.354	\$0	SO	SO.	SO	SD	-\$2.128.232	-\$3.648.398	84.8%	78.3%
Free Care	-\$1,634,478	-\$2,075,056	-\$1,071,824	-\$2,710,042	-\$225,837	-\$225,837	-\$225,837	-\$225,837	-\$225,837	-\$225,837	-\$1,355,021	-\$38,947	-\$92,812	-\$394,841	-\$87,598	-\$139,004	-\$205,780	-\$224,024	\$0	\$0	\$0	\$0	\$0	-\$1,183,006	-\$2,028,010	-12.7%	89.2%
Deductions from Revenue	-\$135.999.986	-\$155.925.124	·S176.347.384	·\$172.184.659	-\$14.348.722	-\$14.348.722	-\$14.348.722	·S14.348.722	·S14.348.722	-\$14.348.722	-S86.092.330	·\$16.864.244	·\$14.649.091	-\$15.836.015	·\$17.752.906	-\$15.552.268	-\$14.804.188	-S14.721.263	\$0	SO	\$0	SO.	SO.	-S110.179.975	·\$188.879.957	28.0%	7.1%
Net Patient Care Revenue	\$72,495,447	\$87.556.773	\$83.596.454	\$94,403,790	\$7.866.983	\$7.866.983	\$7.866.983	\$7.866.983	\$7.866.983	\$7.866.983	\$47.201.895	\$7.172.700	\$7.340.017	\$7.910.926	\$7.645.258	\$7.743.258	\$7.988.144	\$8.040.573	\$0	\$0	\$0	SO.	SO SO	\$53.840.876	\$92,298,645	14.1%	10.4%
Fixed Prospective Payments	\$10,573,280	\$10,367,692	\$10,282,276	\$9,015,460	\$751,288	\$751,288	\$751,288	\$751,288	\$751,288	\$751,288	\$4,507,730	\$827,690	\$701,532	\$918,963	\$753,021	\$859,234	\$842,056	\$723,609	\$0	\$0	\$0	\$0	\$0	\$5,626,105	\$9,644,751	24.8%	-6.2%
Reserves	SO	\$0	SO.	S0	S0	S0	\$0	S0	SO	SO.	S0	\$0		SO.	\$0	SO.	50	\$0	\$0	S0	\$0	SO	SD	SO.	\$0	#D(V/01	#DIV/01
Other Reform Payments	\$2,641,735	\$929,683	\$1,347,346	\$502,533	\$41,878	\$41,878	\$41,878	\$41,878	\$41,878	\$41,878	\$251,267	\$58,069	\$48,139	\$41,814	\$38,317	\$49,094	\$60,050	\$40,599	50	50	\$0	\$0	\$0	\$336,082	\$576,141	33.8%	-57.2%
Fixed Prospective Payments and Reserves Net Patient Care Rev & Fixed Payments &	\$13,215,015	\$11,297,375	\$11,629,622	\$9,517,993	\$793,166	\$793,166	\$793,166	\$793,166	\$793,166	\$793,166	\$4,758,997	\$885,759	\$749,671	\$960,777	\$791,338	\$908,328	\$902,106	\$764,208	\$0	\$0	\$0	\$0	\$0	\$5,962,187	\$10,220,892		-12.1%
Net Patient Care Nev & Pixed Payments &	\$85,710,462	\$98.854.148	\$95,226,076	\$103.921.783	\$8,660,149	\$8,660,149	\$8,660,149	\$8,660,149	\$8,660,149	\$8,660,149	\$51,960,892	\$8.058,459	\$8,089,688	\$8,871,703	\$8,436,596	\$8,651,586	\$8,890,250	\$8,804,781			**	so.		\$59,803,063	\$102,519,537	15.1%	7.7%
340B Retail Pharmacy Programs	\$2.691.117	\$3.748.824	\$2,066,053	\$2,423,909	\$201.992	\$201.992	\$201.992	\$201.992	\$201.992	\$201.992	\$1,211,955	\$192,645	\$212.175	\$73.520	\$129,326	\$140.704	\$98,526	\$119.063	50	50	50	50	50	\$965,959	\$1,655,930	-20.3%	-19.9%
COVID-19 Stimulus and Other Grant Funding	52.091.117	33.740.024	52,000,055	52.425.909	5201.992	5201.992	5201.992	5201.992 CO	5201.992	5201.992	51.211.955	5192.045	5212.175	5/3.320 en	5129.326	5140.704	398.326	\$119.063	so so	50	50	50	50	3903.939	\$1.035.950	#D(V/0)	#DIV/01
Specialty Pharmacy	50	50	50	50	30	50	50	50	50	50	30	30	50	50	50	50	50	50	50	50	50	50	50	50	50	#D(V/0)	#DIV/01
Dutpatient Pharmacy Revenue	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	50	#D(V/0)	#DIV/01
Cafeteria & Parking	\$226.870	\$224.329	\$263.218	\$251.173	\$20.931	\$20.931	\$20.931	\$20.931	\$20.931	\$20.931	\$125.587	\$24.866	\$23,760	\$19.714	S22.146	\$18.674	\$20.956	\$21,366	50	50	50	50	50	\$151,482	\$259.683	20.6%	-1.3%
Grant Income	\$474.755	\$97.917	\$517.494	\$104.000	\$8.667	\$8.667	\$8.667	\$8.667	\$8.667	\$8.667	\$52,000	\$8,927	\$9.322	\$8.333	\$8.623	\$38.893	\$34.853	\$8.333	50	50	50	50	50	\$117.284	\$201.058	125.5%	-61.1%
Reference Lab Revenue	34/4./33	397.917	3317.494	5104.000	38.867	30.007	38.867	30.007	38.007	36.007	332.000	30.927	59.322	20.222	30.023	330.073	334.633	30.333	50	50	50	50	50	5117.204	5201.058	#D(V/0)	#DIV/01
Meaningful Use	50	50	50	50	30	50	50	50	50	50	30	30	50	50	50	50	50	50	50	50	50	50	50	50	50	#D(V/0)	#DIV/01
Other	\$1.910.437	\$1.923.732	\$1.149.214	\$1.888.347	\$157.362	\$157.362	\$157.362	\$157.362	\$157.362	\$157.362	5944.174	\$228.591	\$202.262	\$157.291	\$157.639	\$253,569	S224.419	\$217.733	50	50	50	50	50	\$1,441,504	\$2,471,150	52.7%	115.0%
Other Operating Revenue	\$5,303,179	\$5,994,802	\$3,995,979	\$4,667,429	\$388,952	\$388.952	\$388,952	\$388,952	\$388,952	\$388,952	\$2,333,715	\$455,029	\$447 519	\$258.858	\$317,734	\$451,840	\$378,754	\$366,495	50	50	50	50	50	\$2,676,229	\$4,587,821	14.7%	14.8%
Total Operating Revenue	\$91.013.641	\$104.848.950	\$99,222,055	\$108.589.212	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$54,294,606	\$8.513.488	\$8,537,207	\$9,130,561		\$9,103,426	\$9,269,004	\$9,171,276	SO SO	S0	50	50	50	\$62,479,292	\$107.107.358	15.1%	7.9%
Operating Expenses	391.013.041	3104.646.930	399.222.055	5106.569.212	39.049.101	59.049.101	39.049.101	39.049.101	39.049.101	39.049.101	334.234.000	36.313.466	36.337.207	39.130.301	38.734.330	37.103.426	37.207.004	39.1/1.2/6	30	30	30	30	30	302,473,232	5107.107.558	15.1%	7.3%
Salaries Non MD. Fringe Benefits Non MD.																											
Physician Fees & Salaries. Fringe Benefits MD	\$56,964,706	\$62,603,764	\$63,534,237	\$66,724,548	\$5,560,379	\$5,560,379	\$5,560,379	\$5,560,379	\$5,560,379	\$5,560,379	\$33,362,274	\$5,460,729	\$5,355,632	\$5,766,059	\$5,913,226	\$5,438,951	\$5,415,046	\$5,540,978	¢n.	co.	¢n.	co.	so.	\$38,890,621	\$66,669,636	16.6%	4.9%
Health Care Provider Tax	\$5,419,128	\$5,174,327	\$5,084,502	\$5,572,174	\$464,348	\$464,348	\$464,348	\$464,348	\$464,348	\$464,348	\$2,786,087	\$464,348	\$464,348	\$464,348	\$464,348	\$464,348	\$464,348	\$464,348	so so	50	şo so	50	50	\$3,250,436	\$5,572,176	16.7%	9.6%
Depreciation Amortization	\$3,541,031	\$3,810,349	\$3,403,684	\$3,474,504	\$289.542	\$289.542	\$289.542	\$289.542	\$289.542	\$289.542	\$1,737,252	\$265.160	\$258,479	\$266.991	\$261,986	\$248,564	\$265.224	\$275.916	50	50	50	50	50	\$1,842,320	\$3,158,263	6.0%	-7.2%
Interest - Short Term, Interest - Long Term	\$469,224	\$475,746	\$832.926	\$882,138	\$73,512	\$73,512	\$73.512	\$73,512	\$73,512	\$73,512	\$441,069	\$69,456	\$102,476	\$71.009	\$37,917	\$69.532	\$65,986	\$71,167	50	50	50	50	50	\$487,543	\$835.788	10.5%	0.3%
ACO Dues	\$678.522	\$651.834	\$769.421	\$799,235	\$66,603	\$66,603	\$66,603	\$66,603	\$66,603	\$66,603	\$399.618	\$66,603	\$75,226	\$75,271	\$44,676	\$44,676	\$44,676	\$44,676	50	50	50	50	50	\$395.804	\$678.521	-1.0%	-11.8%
Medical/Surgical Drugs and Supplies	50/8.322	3031.034	3769.421	\$9.304.883	\$775,407	\$775,407	\$775,407	\$775.407	\$775,407	\$775,407	\$4,652,442	\$790,985	\$845.072	\$750.018	\$563.094	\$757.030	5789.316	\$813.627	SO SO	SO SO	50	Sn.	SO SO	\$5,309,142	\$9,101,386	14.1%	#DIV/01
Pharmaceuticals	\$0 \$0	90	\$0	\$0	\$773,407	şırı şaur	\$773,407	\$173,407	\$173,407	\$173,407	90	\$0,00,00	\$0,072	\$0	\$00,004	\$1,030	\$0.00,010	\$0	\$0	şo so	so so	Sn.	so.	\$0	\$0	#D(V/0)	#DIV/01
Other Purchased Services - Consulting	50	50	50	\$138.660	\$11.555	\$11.555	\$11.555	\$11.555	\$11.555	\$11.555	\$69,330	50	50	50	50	50	50	50	so so	50	50	50	50	so so	50	-100.0%	#DIV/01
Other Purchased Services - Consuming Other Purchased Services - Travelers	\$8.350.331	90	\$7.039.509	\$2,976,084	\$248.007	\$248.007	\$248.007	\$248.007	\$248.007	\$248.007	\$1,488,042	\$449,494	\$366.389	\$345.625	\$321,710	\$274.102	\$395.831	\$329.900	SO SO	SO SO	50	Sn.	SO SO	\$2,483,051	\$4,256,659	66.9%	-39.5%
Other Operating Expenses	\$24,973,920	\$30,037,706	\$27.345.853	\$18,716,989	\$1,559,749	\$1.559.749	\$1,559,749	\$1 559 749	\$1 559 749	\$1 559 749	\$9.358.495	\$1 390 175	\$1,682,599	\$1,403,183	\$1.497.147	\$1,686,926	\$1 598 370	\$1,479,615	\$0	şo so	so so	Sn.	so.	\$10.738.015	\$18,408,026	14.7%	32.7%
Total Operating Expenses	\$100,396,862	\$102,753,726	\$108,010,132	\$108,589,215	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$9,049,101	\$54,294,608	\$8,956,950	\$9,150,221	\$9,142,504	\$9,104,104	\$8,984,129	\$9,038,797	\$9,020,227	\$0	\$0	\$0	\$0	\$0	\$63,396,932	\$108,680,455	16.8%	0.6%
Net Operating Income	-59.383.221	\$2,095,224	-\$8.788.077	-\$3	SO SO	\$0	SO.	SO.	SO.	\$0	-52	-\$443,462	-\$613.014	·\$11.943	-\$349,774	\$119,297	\$230,207	\$151.049	SO.	SO	SO	50	SO.	-\$917.640	-\$1.573.097	61175899.1%	-82.1%
						~					SO.																
Non Operating Revenue	\$4,372,268	-\$8,106	-\$1,829,192	\$0	\$0	\$0	50	\$0	\$0	\$0	\$0 \$0	\$86,410	\$946,163	\$760,769	\$116,993	\$78,352	\$159,333	\$104,062	\$0	\$0	\$0	\$0	\$0	\$2,252,082	\$3,860,712	#DIV/0!	-311.1%
Excess (Deficit) of Rev over Exp	-\$5,010,953	\$2,087,118	-\$10,617,269	-\$3	\$0	\$0	\$0	\$0	\$0	\$0	-\$2	-\$357,052	\$333,149	\$748,826	-\$232,781	\$197,649	\$389,540	\$255,111	\$0	\$0	\$0	\$0	\$0	\$1,334,442	\$2,287,615	-88962899.3%	-121.5%
ncome Statement Metrics																											
Operating Margin %	-10.3%	2.0%	-8.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-5.2%	-7.2%	-0.1%	-4.0%	1.3%	2.5%	1.6%	#DIV/01	#DIV/0!	#DIV/01	#DIV/01	#DIV/01	-1.5%	-1.5%		1
Total Margin %	-5.3%	2.0%	-10.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	-4.2%	3.5%	7.6%	-2.6%	2.2%	4.1%	2.8%	#DIV/01	#DIV/01	#D(V/01	#DIV/01	#DIV/01	2.1%	2.1%		1

Country Hospital																			
Year 2024 YTD Summary																			
				S	ubmission (January 2024 th	rough March 2024)													_
BALANCE SHEET	FY2022A	FY2023 B	FY2023 A	FY2024 B	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	Apr-2024	May-2024	Jun-2024	Jul-2024	Aug-2024	Sep-2024	2024 Projection	2024 B-2024 P	2023 A
Cash & Investments	\$3,769,743	\$6,453,645	\$0	\$4,530,228	\$2,010,283	\$344,433	\$91,484	\$492,078	\$1,356,845	\$2,233,115	\$2,710,324	\$0	\$0	\$0	\$0	\$0	\$2,710,324	-40.2%	6 #D
Net Patient Accounts Receivable	\$14,078,085	\$10,065,276	\$0	\$11,593,154	\$14,740,830	\$13,989,177	\$14,506,115	\$13,804,922	\$11,643,625	\$11,299,570	\$12,127,162	\$0	\$0	\$0	\$0	\$0	\$12,127,162	4.6%	6 #6
Due From Third Parties	\$101,314	\$87,938	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#D
Risk Reserve Receivable	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	#DIV/0!	#D
Other Current Assets	\$3,429,609	\$7,353,276	\$0	\$7,455,559	\$5,035,227	\$7,855,221	\$9,017,746	\$8,996,053	\$9,821,711	\$10,900,639	\$8,947,352	\$0	\$0	\$0	\$0	\$0	\$8,947,352	20.0%	6 #DI
ent Assets	\$21,378,752	\$23,960,134	\$0	\$23,578,942	\$21,786,340	\$22,188,831	\$23,615,345	\$23,293,053	\$22,822,181	\$24,433,324	\$23,784,838	\$0	\$0	\$0	\$0	\$0	\$23,784,838	0.9%	á
Board Designated Assets	\$52,642,749	\$53.543.802	so.	\$51,706,440	\$52,048,326	\$52.951.438	\$53.635.508	\$53,744,308	\$52.961.096	\$53.111.837	\$52,719,315	¢n.	so.	¢n.	sn.	er	\$52,719,315	2.0%	6 #DI
Net. Property. Plant And Equipment	\$22,672,548	\$24.155.989	šn	\$24.057.880	\$22.084.157	\$21.861.582	\$21,623,562	\$22,533,025	\$22,312,019	\$23,151,735	\$23,140,776	¢n	\$n	so.	so so	er er	\$23.140.776	-3.8%	
Other Long-Term Assets	\$4.804.223	\$5.675.799	şu kn	\$4,037,680	\$5,703,055	\$5.785.478	\$5.875.742	\$5,381,791	\$5,376,493	\$5,438,993	\$5,355,299	\$0 \$n	\$0 \$n	şo so	50	S.C.	\$5,355,299	24.0%	
sets	\$101,498,272	\$107,335,724	\$0	\$103.660.388	\$101,621,878	\$102,787,328	\$104,750,157	\$104,952,176	\$103,471,791	\$106.135.889	\$105,000,227	\$0	\$0	SO SO	SO	SC	\$105.000,227	1.3%	
Accounts Payable	\$6,903,850	\$4,713,463	so.	\$9,808,575	\$11.689.138	\$12,507,595	\$12,320,590	\$13,263,111	\$11,205,742	\$11,515,834	\$11,056,779	40	60		60		\$11,056,779	12.7%	6 #DI
Current Liabilities COVID-19	\$6,903,850	\$4,713,463	\$0	\$9,808,575	\$11,089,138	\$12,507,595	\$12,320,590	\$13,263,111	\$11,205,742	\$11,515,834	\$11,050,779	50	50	50	50	\$1	\$11,056,779	#DIV/0!	#DI
Salaries, Wages And Payroll Taxes Payable	\$4.821.363	\$6,330,036	\$0	\$6,216,359	\$6,669.096	\$4.212.287	\$4,577,326	\$5,376,180	\$5,411,202	\$5,912,903	\$6,533,571	\$0	\$0	\$0	50	\$1	\$6,533,571	#DIV/U! 5.1%	
Other Third Party Settlements	\$255.212	\$2,255,212	50	\$2.526.833	\$2,026,833	\$2.026.833	\$2.026.833	\$1,082,451	\$996.716	\$996.716	\$996.716	\$0	50	30	30		\$996.716	-60.6%	
ACO Risk Reserve	\$233,212	\$205,393	şu kn	\$2,320,833	\$2,020,033	\$2,020,833	\$2,020,833	\$1,002,431	\$550,710 CO	\$550,710	3550,710	\$0 \$n	\$0 \$n	şo so	50	S.C.	\$990,710	#DIV/0!	#DI
Other Current Liabilities	\$12.078.686	\$5.122.572	šn	\$10.029.110	\$10,537,681	\$10.884.225	\$10.845.118	\$10,795,350	\$10.741.752	\$10.768.674	\$10,597,367	¢n	so.	\$n	so.	¢r	\$10.597.367	5.7%	6 #DIV
rrent Liabilities	\$24,059,111	\$18,626,676	\$0	\$28,580,877	\$30,922,749	\$29,630,940	\$29,769,867	\$30,517,092	\$28,355,412	\$29,194,127	\$29,184,434	\$0	\$0	\$0	\$0	\$0	\$29,184,434	2.1%	
Long Term Liabilities COVID-19	\$2,578,621	60	60	60	ćo	co	ćo.	¢o.	¢o.	00	co	¢o.	60	¢o.	¢o.	e		#DIV/0!	#DIV
Long Term Liabilities	\$12.101.260	\$13.785.798	şu kn	\$11,514,678	\$12.322.320	\$12.342.954	\$12.151.667	\$12.024.780	\$11.814.287	\$12,357,819	\$12.400.229	\$0 \$n	\$0 \$n	şo so	50	S.C.	\$12,400,229	7 7%	
Other Noncurrent Liabilities	\$12,101,200	\$13,703,730	šn	\$11,514,070	\$11,512,510	\$12,342,334	\$12,131,007	\$11,024,700	\$11,014,107	\$12,337,023	\$11,400,113	¢n	\$n	so.	so so	er er	\$11,400,113	#DIV/0!	#DIV
ng Term Liabilities	\$14 679 880	\$13,785,798	\$n	\$11 514 678	\$12 322 320	\$12 342 954	\$12 151 667	\$12,024,780	\$11.814.287	\$12 357 819	\$12,400,229	¢n.	\$0 \$0	so.	so.	S.C.	\$12,400,229	7 7%	
tal Liabilities	\$38,738,991	\$32,412,474	\$0	\$40,095,555	\$43,245,069	\$41,973,894	\$41,921,534	\$42,541,873	\$40,169,700	\$41,551,946	\$41,584,662	\$0	\$0	\$0	\$0	\$0	\$41,584,662	3.7%	
Net Assets	\$67,770,232	\$72,836,091	**	\$63,564,836	\$58,733,861	\$60.480.287	\$62.079.796	\$62,643,084	\$63.104.442	\$64.194.403	\$63,160,454	40	60	60	60		\$62,081,123	-2.3%	6 #DIV
	-\$5.010.953	\$2,836,091	-\$1.818.056	\$63,564,836	-\$357.052	\$60,480,287	\$62,079,796	-\$232,780	\$197.649	\$389.540	\$255.111	50	50	50	50	\$1	\$1,334,442	-2.3% -44481499.7%	
YTD Change In Net Assets nd Balance	\$62,759,279	\$74.923.209	-\$1,818,056 -\$1.818.056	\$63 564 833	-\$357,052 \$58,376,809	\$60.813.436	\$62,828,622	\$62,410,304	\$63.302.091	\$64.583.943	\$63,415,565	\$0	\$0	\$0	\$0	\$1	\$1,334,442	-44481499.7% -0.2%	
no balance	302,733,273	\$74,523,205	-\$1,616,030	303,304,633	\$30,370,005	300,013,430	302,020,022	302,410,304	\$03,302,091	204,303,543	303,413,303	30	30	30	30	Ç	303,413,303	-0.2%	1
abilities and Equities	\$101,498,271	\$107,335,683	-\$1,818,056	\$103,660,388	\$101,621,878	\$102,787,329	\$104,750,156	\$104,952,176	\$103,471,791	\$106,135,889	\$105,000,227	\$0	\$0	\$0	\$0	\$0	\$105,000,227	1.3%	
lance Sheet Metrics																		Change	e in Points
Days Cash on Hand	212.6	221.3	0.0	195.3	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0	-195.3	3
Debt Service Coverage Ratio	(11.5)	3.8	0.9	0.6	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0)	-0.6	á
Long Term Debt to Capitalization	0.2	0.2	0.0	0.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0	-0.2	4
Days Payable	90.7	68.7	0.0	99.2	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0	-99.2	4
Days Receivable	70.9	42.0	0.0	44.8	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0)	-44.8	3

North Country Hospital																									
al Year 2024 YTD Summary																									
Draft Submission (January 2024 th											through March 2024)														
Utilization & Staffing	2022 A	2023 B	2023 A	2024B	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 YTD	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	Apr-2024	May-2024	Jun-2024	Jul-2024	Aug-2024	Sep-2024	2024 YTD	2024 P
Utilization Monthly												Utilization Monthly													
Total Average Daily Census												11	12	15	14	16	13	13							
Total Admissions	1,650		-									122	123	142	143	119	142	107				-		898	1,
Total Patient Days	5,883		-									342	354	454	420	461	400	255				-		2,686	5,3
Magnetic Resonance Image Procedures, Exal	1,355		-									154	152	155	182	176	177	168				-		1,164	2,
Cat Scan Procedures	6,604		-		-							640	691	674	744	659	661	728		-		-		4,797	9,
Radiology - Diagnostic Procedures	12,598		-									1,154	1,048	1,182	1,222	1,129	1,115	1,037				-		7,887	15,
Emergency Room Visits	14,411		-									1,343	1,154	1,133	1,576	1,316	1,200	1,215				-		8,937	17,8
Operating Room Procedure	4,263		-									375	256	258	295	289	246	241				-		1,960	3,9
Operating Room Cases	-		-										-	-	-					-		-			ì
Physician Office Visits	45,184		-									5,520	5,014	4,510	5,551	5,392	5,368	5,113				-		36,468	72,9
Primary Care Visits																									
Specialty Visits																									1
											U.UN														
Staffing Year to Date											0	Staffing Year to Date													
Non MD FTEs			406.9									440.4	432.0	447.4	434.3	441.2	438.9	433.7						3,068	3
MLPs															-										
Residents & Fellows															-	-									
Physician FTEs			29.6									29	26	29	26	28	24	25				-		186	
Travelers, Travelers MD																					-				

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cal Year 2024 YTD Summary			Draft								Submission (Janua	ry 2024 through Mar	ch 2024)												_
Payer Mix	2022 A	2023 B	2023 A	2024 B	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	2024 B YTD	Oct-2023	Nov-2023	Dec-2023	Jan-2024	Feb-2024	Mar-2024	Apr-2024	May-2024	Jun-2024	Jul-2024	Aug-2024	Sep-2024	2024 YTD	202
ı																									
Revenue roportionate Share Payments	\$217.184.670 1,368,531	\$247.130.627 721,654	\$262.370.533 691,294	\$271.004.219 597,808	\$22.583.685 49,817	\$22.583.685 49,817	\$22.583.685 49,817	\$22.583.685 49,817	\$22.583.685 49,817	\$22.583.685 49,817		\$24,426,619 60,205	\$22.464.253 49,768	523.942.990 39,182	\$25.644.258 49,768	\$23,882,659 49,768	\$23,597,637 49,768	\$23.025.446 49,768	50	50	50	50	50	\$166.983.862 348,227	s
uate Medical Education	1,368,531	721,654	691,294	597,808	49,817	49,817	49,817	49,817	49,817	49,817	298,904	60,205	49,768	39,182	49,768	49,768	49,768	49,768	-	-			-	348,227	-
Debt	(8,423,290)	(2,295,328)	(2,046,165)	(2,303,536)	(191,961)	(191,961)	(191,961)	(191,961)	(191,961)	(191,961)	(1,151,768)	(410,933)	(432,101)	159,610	(208,264)	(497,897)	(649,293)	(89,354)		-	-	-		(2,128,232)	
Care	(1,634,478)	(2,075,056)	(1,071,824)	(2,710,042)	(225,837)	(225,837)	(225,837)	(225,837)	(225,837)	(225,837)		(38,947)	(92,812)	(394,841)	(87,598)	(139,004)	(205,780)	(224,024)		-		-		(1,183,006)	
uctions from Revenue	(135,999,986)	(155,925,124)	(176,347,384)	(172,184,659)	(14,348,722)	(14,348,722)	(14,348,722)	(14,348,722)	(14,348,722)	(14,348,722)	(86,092,330)	(16,864,244)	(14,649,091)	(15,836,015)	(17,752,906)	(15,552,268)	(14,804,188)	(14,721,263)	-	-	-	-		(110,179,975)	1
Payer Revenue	72,495,447	87,556,773	83,596,454	94,403,790	7,866,983	7,866,983	7,866,983	7,866,983	7,866,983	7,866,983	47,201,895	7,172,700	7,340,017	7,910,926	7,645,258	7,743,258	7,988,144	8,040,573	-		-		-	53,840,876	+-
d Prospective Payments	10,573,280	10,367,692	10,282,276	9,015,460	751,288	751,288	751,288	751,288	751,288	751,288	4,507,730	827,690	701,532	918,963	753,021	859,234	842,056	723,609	-	-	-	-	-	5,626,105	-
erves er Reform Payments	2.641.735	929.683	1.347.346	502.533	41.878	41.878	41.878	41.878	41.878	41.878	251.267	58.069	48.139	41.814	38.317	49.094	60.050	40 599	-	_		_		336.082	_
d Prospective Payments and Rese	13,215,015	11.297.375	1,547,540	9,517,993	793,166	793,166	793,166	793,166	793,166	793,166		885,759	749,671	960,777	791,338	908,328	902.106	764,208			-			5.962.187	
O P TO LOCK COME P AND INC. IN C. NO.	13,113,013	11,137,373	11,027,022	2,317,333	733,100	733,100	733,100	733,100	773,100	733,200	5,730,337	603,733	743,071	300,777	731,230	200,210	301,100	704,100						3,302,103	
l Net Payer Revenue & Fixed																									3
pective Payment	85,710,462	98,854,148	95,226,076	103,921,783	8,660,149	8,660,149	8,660,149	8,660,149	8,660,149	8,660,149	51,960,892	8,058,459	8,089,688	8,871,703	8,436,596	8,651,586	8,890,250	8,804,781	-		-			- 59,803,063	+-
dicare	Above from t	he Income Statement												Above From the In	come Statement					Above from the I	Income Statement				1
ss Revenue	\$100,134,560	\$112,267,226	\$88,710,791	60	60	40	60	60	60	60	60	\$11,375,595	\$9,823,332	\$10,258,294	\$7,022,178	\$6,505,266	\$6,831,678	\$6,777,137	60	60	60	60	60	\$58,593,480	\$1
proportionate Share Payments	3100,134,200	7111,107,110	380,710,731	~		,,,	,,,		,,,	,,,	śn	311,373,333	37,013,331	710,130,134	37,011,170	30,302,200	30,031,070	30,777,227			,,,,			90	
duate Medical Education	50	50	50	50	50	\$0	\$0	50	\$0	\$0	50	50	50	50	\$0	\$0	50	50	50	50	\$0	50	50	50	
Debt	50	50	50	50	50	so	50	50	50	50	50	so	50	50	50	50	50	50	so	50	S0	50	50	50	
e Care	50	50	50	50	50	\$0	50	50	\$0	\$0	\$0	50	50	50	\$0	50	50	50	50	50	\$0	50	50	50	4
luctions from Revenue	-\$64,384,594	-\$79,261,855	-\$59,421,595	\$0	\$0	\$0	\$0	50	\$0	\$0	50	-\$8,658,015	-\$6,647,218	-\$7,069,692	-\$5,354,262	-\$4,296,648	-\$4,650,493	-\$4,540,828	50	\$0	\$0	50	\$0	-\$41,217,156	_
Payer Revenue	\$35,749,966	\$33,005,371	\$29,289,196	50	50	50	50	50	\$0	\$0	\$0	\$2,717,580	\$3,176,114	\$3,188,602	\$1,667,916	\$2,208,618	\$2,181,185	\$2,236,309	50	50	50	50	\$0	\$17,376,324	+-
d Prospective Payments	50	50	\$0	50	50	\$0	\$0	50	\$0	\$0	50	50	50	50	\$0 \$0	\$0	50	\$0	50	50	50	50	50	50	+
erves - Risk Portion er Reform Payments	50	50	50	50	50	50	\$0	30	50	50	50	50	50	50	50	50	50	50	90	50	50	50	30	. 50	_
al Net Paver Revenue & Fixed	50	50	30	50	50	50	50	30	\$0	50	50	50	50	50	50	50	30	30	50	50	50	30	30	90	
spective Payment	\$35,749,966	\$33,005,371	\$29,289,196	50	50	\$0	50	50	\$0	\$0	50	\$2,717,580	\$3,176,114	\$3,188,602	\$1,667,916	\$2,208,618	\$2,181,185	\$2,236,309	50	50	\$0	50	50	\$17,376,324	
edicaid																									
oss Revenue	\$52,047,987	\$58,165,173	\$47,891,529	SO.	so.	so	so	sn.	50	50	sn.	\$5,750,500	\$5,131,823	\$4,617,044	\$5,720,735	\$5,453,611	\$5,470,291	\$4,945,892	so.	50	so.	40	SO SO	\$37,089,896	
proportionate Share Payments											50														
aduate Medical Education	50	50	50	50	50	S0	S0	\$0	50	50	\$0	50	50	50	50	SO.	50	50	50	50	S0	50	50	SQ.	
d Debt	50	50	50	50	50	50	50	50	\$0	\$0	50	50	50	50	\$0	50	50	50	50	50	\$0	50	50	50	
ie Care	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	50	\$0	\$0	\$0	\$0	\$0	\$0	50	\$0	\$0	\$0	\$0	50	
ductions from Revenue	-\$49,639,969	-\$51,014,333	-\$45,180,711	50	50	\$0	50	50	\$0	\$0	50	-\$5,383,766	-\$4,964,929	-\$4,666,540	-\$5,293,255		-\$5,083,639	-\$4,838,133	50	50	\$0	50	50	-\$35,642,185	
t Payer Revenue	\$2,408,018	\$7,150,840	\$2,710,818	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$366,734	\$166,894	-\$49,496	\$427,480	\$41,688	\$386,652	\$107,759	50	\$0	\$0	50	\$0	\$1,447,711	4—
ed Prospective Payments	\$10,573,281	\$10,367,692	\$8,085,236	50	50	\$0	50	50	\$0	\$0	\$0	\$827,690	\$701,532	5918,963	\$753,021	\$859,234	\$842,056	\$723,609	50	50	\$0	50	50	\$5,626,105	-
serves - Risk Portion her Reform Payments	\$2,641,738	\$0 \$929.683	\$0 \$981.238	50	90	\$0	\$0	\$0 \$0	\$0	50	50	SS 069	\$0 \$48,139	\$0 \$41.814	\$0 \$38.317	\$0 \$49,094	\$0 \$60,050	\$0 \$40,599	50	\$0	\$0 \$0	\$0	50	5336.082	+
tal Net Payer Revenue & Fixed	\$2,041,738	3929,683	2981,236	30	30	30	50	30	30	30	30	538,009	340,139	341,814	\$38,317	549,034	360,030	540,593	30	30	30	30	30	\$330,082	_
spective Payment	\$15,623,037	\$18,448,215	\$11,777,292	50	50	\$0	\$0	50	\$0	\$0	50	\$1,252,493	\$916,565	\$911,281	\$1,218,818	\$950,016	\$1,288,758	\$871,967	50	50	\$0	50	50	\$7,409,898	
											-														т —
mmercial oss Revenue	\$65,002,122	\$76,698,228	\$57,712,105									\$7,300,524	\$7,509,098	\$9,067,652	\$12,901,345	\$11,923,782	\$11,295,668	\$11,302,417				- 40		\$71,300,486	
proportionate Share Payments	365,002,122	370,098,228	357,712,103	30	30	30	30	30	30	30	50	\$7,300,524	37,309,098	39,067,632	512,901,345	311,923,782	\$11,295,666	\$11,302,417	30	30	30	30	30	\$71,300,486	1
iduate Medical Education	50	sn.	40	90	sn.	so.	sn	sn	50	SO.	SO.	so.	90	sn.	SO.	sn.	40	sn.	so.	90	so.	40	SO SO	50	
Debt	-\$8,423,289	-\$2,295,328	-\$76,330	50	50	50	50	50	\$0	\$0	50	-\$410,933	-\$432,101	\$159,610	-\$208,264	-\$497,897	-\$649,293	-\$89,354	50	50	50	50	50	-\$2,128,232	
Care	-\$1,634,478	-\$2,075,056	-\$734,142	50	50	50	\$0	\$0	\$0	\$0	\$0	-\$38,947	-\$92,812	-\$394,841	-\$87,598	-\$139,004	-\$205,780	-\$224,024	90	50	\$0	\$0	\$0	-\$1,183,006	
uctions from Revenue	-\$21,975,424	-\$25,648,936	-\$24,049,822	50	50	\$0	\$0	50	\$0	50	50	-\$2,822,463	-\$3,036,944	-\$4,099,783	-\$7,105,389	-\$5,843,697	-\$5,070,056	-\$5,342,302	50	50	50	50	50	-\$33,320,634	
Payer Revenue	\$32,968,931	\$46,678,908	\$32,851,811	50	50	50	\$0	50	\$0	\$0	50	\$4,028,181	\$3,947,241	\$4,732,638	\$5,500,094	\$5,443,184	\$5,370,539	\$5,646,737	50	50	\$0	50	50	\$34,668,614	
d Prospective Payments	50	50	50	50	50	\$0	\$0	50	\$0	\$0	50	50	50	\$0	\$0	50	50	50	50	50	50	\$0	50	50	ــــــــــــــــــــــــــــــــــــــ
erves - Risk Portion	50	\$0	50	\$0	\$0	\$0	50	50	\$0	\$0	\$0	50	50	50	\$0	\$0	50	50	50	50	\$0	50	50	50	4
er Reform Payments	50	50	50	50	50	50	50	50	S0	50	50	50	50	S0	SO	S0	50	50	90	50	S0	50	50	50	₩
el Net Payer Revenue & Fixed pective Payment	\$32,968,931	\$46 678 908	\$32.851.811			**		**	**	**	**	\$4,028,181	53 947 241	54.732.638	\$5 500 094	55 443 184	\$5,370,539	95 646 737			40		**	534 668 614	
	334.700.731	340.pra.908	324.601.811	50	- 50	50	301	501	501	50	30	24,026,181	53,247,241	39./34.638	33.300.094	20,492,184	20.279.529	33,646,757	90	30	. 30	30	30	324.506.514	_
oportionate Share Payments	\$1,368,531	\$721.654	\$691.294	\$597.808	\$49.817	\$49.817	\$49.817	\$49.817	\$49.817	\$49.817	\$298,904	\$60,205	\$49.768	\$39,182	\$49.768	\$49.768	\$49,768	\$49,768			SO.			\$348.227	_

North Country Hospital	
NARRATIVE Submission (January 2024 through March 2024)	
Question:	
Diagonal disease the financial manfarmana coor in your quantum you are	
Please address the financial performance seen in your quarterly reporting.	

 $FY2020\ Budget\ Guidance: \ \underline{https://gmcboard.vermont.gov/sites/gmcb/files/FY2020%20Hospital%20Budget%20Guidance%20Final%20as%20of%202019-03-27%20updated%204%208%2019.pdf$