Referral and Visit Lags

| Table One: Referral Lags for Hospital-Owned Services Please input referral lags for all hospital-owned services. |  |  |
| :---: | :---: | :---: |
|  |  | The percentage of appointments scheduled within |
| $\begin{aligned} & \text { Type of Service } \\ & \text { All Primary Care } \end{aligned}$ | Total number of patients |  |
| All Addiction Services |  |  |
| All Allergy Care |  |  |
| All Cardiology All Dermatology | 7 | 71.43\% |
| All Ear, Nose, and Throat | 6 | 33.33\% |
| All Endocrinology |  |  |
| All Gastroenterology All General Surgery |  | 4.62\% |
| All Infectious Diseases |  | 4.62\% |
| All Neurology | 7 | 100.00\% |
| All OB/GYN |  |  |
| All Oncology / Hematology |  |  |
| All Opthalmology | 18 | 55.56\% |
| All Pain Medicine |  |  |
| All Podiatry |  |  |
| All Psychiatry | 12 | 41.67\% |
| All Pulmonology All Radiology |  |  |
| All Rheumatology |  |  |
| All Sleep Medicine | 11 | 81.82\% |
| All Urology |  |  |
| [CUSTOM ENTRIES] |  |  |


| Table Two: Referral Lags for Imaging Procedures Please input referral lags for the top five most frequent imaging procedures. |  |  |
| :---: | :---: | :---: |
|  |  | The percentage of appointments scheduled within |
| Imaging Procedure | Total number of patients | three business days of referral |
| CT abd/pelvis with contrast | 67 | 100.00\% |
| CT head w/wo contrast | 63 | 100.00\% |
| CT CTA head/neck | 18 | 100.00\% |
| CT CTA chest | 17 | 100.00\% |
| CT cest/abd/pelvis with contrast [MORE CUSTOM ENTRIES] | 17 | 100.00\% |


| Table Three: Visit Lags for Hospital-Owned Services <br> Please input visit lags for all hospital-owned services. Please remember to include weekends and holidays in your calculation. |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Type of Service | Total number of new patients | Percentage of new patients scheduled to be seen within 14 days | Percentage of new patients scheduled to be seen within 30 days | Percentage of new patients scheduled to be seen within 90 days | Percentage of new patients scheduled to be seen within 180 days |
| All Primary Care | 56 | 39.29\% | 76.79\% | 100.00\% | 100.00\% |
| All Addiction Services |  |  |  |  |  |
| All Dermatology |  |  |  |  |  |
| All Ear, Nose, and Throat | 0 |  |  |  |  |
| All Endocrinology All Gastroenterology |  |  |  |  |  |
| All General Surgery | 20 | 80.00\% | 80.00\% | 100.00\% | 100.00\% |
| All Infectious Diseases |  |  |  |  |  |
| All Neurology <br> All OB/GYN | 17 | 58.82\% | 88.24\% | 100.00\% | 100.00\% |
| All Oncology / Hematology All Opthalmology |  |  |  |  |  |
| All Orthopedics | 19 | 78.95\% | 100.00\% | 100.00\% | 100.00\% |
| All Pain Medicine All Podiatry |  |  |  |  |  |
| All Psychiatry | 8 | 12.50\% | 12.50\% | 25.00\% | 87.50\% |
| All Pulmonology All Radiology | 0 |  |  |  |  |
|  |  |  |  |  |  |



| Table Four: Visit Lags for Imaging Procedures <br> Please input visit lags for the top five most frequent imaging procedures. Please remember to include weekends and holidays in your calculation. |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Imaging Procedures | Total number of new patients | Percentage of new patients scheduled to be seen within 14 days | Percentage of new patients scheduled to be seen within $\mathbf{3 0}$ days | Percentage of new patients scheduled to be seen within 90 days | Percentage of new patients scheduled to be seen within 180 days |
| CT abd/pelvis with contrast | 67 | .00\% |  |  |  |
| CT head w/wo contrast | 63 | 100.00\% |  |  |  |
| CT CTA head/neck | 18 | 100.00\% |  |  |  |
| CT CTA chest | 17 | 100.00\% |  |  |  |
| CT cest/abd/pelvis with contrast [MORE CUSTOM ENTRIES] | 17 | 100.00\% |  |  |  |

## Boarding and Transfer Issues

Note: These questions were lifted from budget narratives of previous years. If you are unable to answer the questions in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

Please estimate total number of discharges, patient days, associated expenditures and reimbursements for FY22 (Actuals), FY23 (Actuals), FY24 (Projected) and FY25 (Budget): Provision of care due to the inability to discharge patients home due to lack 0 services or transfer patients to post-acute or other more appropriate care settings. Examples might include hospital stays beyond what is clinically indicated due to difficulties discharging/transferring after patients are deemed safe and appropriate for discharge/transfer or stays for which patients received care that would not generally be provided in a hospital setting (i.e. admissions for social reasons)

| Year | Total Number of Discharges |  | Total Number of Patient Days | Associated Expenditures | Associated Reimbursements |
| :---: | :---: | :---: | :---: | :---: | :---: |
| FY2022 (Actuals) |  | 177 | 2,655 | 1,874,430 |  |
| FY2023 (Actuals) |  | 163 | 2,038 | 1,442,550 |  |
| FY2024 (Projected) |  | 132 | 871 | 475,675 |  |
| FY2025 (Budget) |  | 132 | 871 | 475,675 |  |

note : expenditures reflect only direct costs

## Table Six: Patient Boarding (LOS)

Assuming the majority of patients who stay in emergency departments for greater than 24 hours without an admitted disposition are patients boarding for a mental health evaluation, please define the LOS in patient hours for patients who have a LOS greater 24 hours without an admitted disposition and the total number of episodes this represents. Please estimate the associated expenditures and reimbursements associated with these encounters.

LOS in patient hours for patients who have a
LOS greater 24 hours (without an admitted

## Clinical Productivity

Note: If you are unable to answer the question in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.
Table Seven: Clinical Productivity
Please report average work RVUs per clinical physician FTE by department - both the level and the associated percentile of national benchmarks, or similar, for the most recent year available. Report the number of clinical and budgeted FTEs (if different) that are included in the denominator.


## Staff Turnover

Note: If you are unable to answer the question in full, please provide GMCB with a written explanation of your limitations and answer the question to the best of your ability.

| Table Eight: Staff Turnover and Vacancies |  |  |  |
| :--- | :--- | :--- | :--- |
|  | Terminated employment between June |  |  |
| Employed as of May 31, 2024 | 1,2023 and May 31, 2024 | Vacancies as of May 31, 2024 |  |
| FTE physicians | 40 | 7 | 3 |
| FTE mid-level providers | 19 | 3 | 1 |
| FTE nurses | 98 | 28 | 6 |



