

Exhibit 9. Payer and Case Mix

| | FY21 | FY22 | FY23 | FY24 |
|--|----------------|----------------|----------------------------|----------------|
| | Actual | Actual | YTD Actual (Oct to Mar) | Budget |
| Case Mix Index | 1.298 | 1.320 | 1.363 | 1.341 |
| Gross Patient Service Revenue | \$ 246,224,948 | \$ 242,831,375 | \$ 135,751,497 | \$ 294,101,690 |
| Traditional Medicare | \$ 78,363,784 | \$ 73,328,558 | \$ 40,265,420 | \$ 86,963,218 |
| Medicare Advantage | | | | |
| Medicaid | \$ 52,083,816 | \$ 51,090,454 | \$ 28,307,587 | \$ 61,791,673 |
| Commercial | \$ 111,543,129 | \$ 114,352,406 | \$ 65,348,732 | \$ 141,283,121 |
| All other | \$ 4,234,219 | \$ 4,059,957 | \$ 1,829,758 | \$ 4,063,678 |
| Net Patient Service Revenue and Fixed Prospective Payments | \$ 118,590,140 | \$ 115,589,987 | \$ 58,165,306 | \$ 126,180,653 |
| Traditional Medicare | \$ 35,048,606 | \$ 34,585,500 | \$ 15,134,156 | \$ 32,227,511 |
| Medicare Advantage | | | | |
| Medicaid | \$ 18,906,053 | \$ 14,961,218 | \$ 8,882,138 | \$ 15,938,259 |
| Commercial | \$ 69,536,426 | \$ 70,484,247 | \$ 37,958,173 | \$ 85,710,156 |
| Bad Debt | \$ (7,261,575) | \$ (8,172,703) | \$ (4,812,454) | \$ (9,896,574) |
| Free Care | \$ (2,056,881) | \$ (1,631,269) | \$ (890,798) | \$ (1,764,611) |
| Disproportionate Share Hospital | \$ 1,028,949 | \$ 2,270,054 | \$ 568,033 | \$ 1,123,750 |
| All other | \$ 3,388,562 | \$ 3,092,940 | \$ 1,326,058 | \$ 2,842,162 |

Exhibit 10. Utilization and Rate Assumptions

| | RATE: Estimated revenue change due to changes in reimbursement rates change | | | | UTILIZATION: Estimated revenue change due to volume, service mix, intensity, etc. | | | PAYER MIX: Estimated revenue change due to market shifts among or between payer types | | |
|--------------|--|----------------|-------------------------|----------------|--|-------------------------|----------------|--|-------------------------|----------------|
| | | Actual | YTD Actual (Oct to Mar) | Budget | Actual | YTD Actual (Oct to Mar) | Budget | Actual | YTD Actual (Oct to Mar) | Budget |
| | Change in GPSR | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 |
| TOTAL | Overall | \$ 21,946,935 | \$ 21,815,499 | \$ 37,973,056 | \$ (25,340,509) | \$ 6,856,118 | \$ 13,297,259 | \$ - | \$ - | \$ - |
| | Traditional Medicare | \$ 7,389,044 | \$ 6,892,565 | \$ 12,020,535 | \$ (7,475,523) | \$ 2,810,331 | \$ 3,891,196 | \$ (4,948,748) | \$ (1,718,409) | \$ (1,843,685) |
| | Medicare Advantage | | | | | | | | | |
| | Medicaid | \$ 4,463,427 | \$ 4,490,684 | \$ 7,831,690 | \$ (5,426,120) | \$ 1,230,411 | \$ 2,818,314 | \$ (30,669) | \$ (596,111) | \$ (185,688) |
| | Commerical | \$ 9,719,831 | \$ 10,072,782 | \$ 17,566,789 | \$ (11,944,971) | \$ 2,743,098 | \$ 6,388,590 | \$ 5,034,417 | \$ 3,146,709 | \$ 2,778,852 |
| | All other | \$ 374,633 | \$ 359,468 | \$ 554,042 | \$ (493,895) | \$ 72,278 | \$ 199,159 | \$ (55,000) | \$ (832,189) | \$ (749,479) |
| | Change in NPSR + FPP | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 |
| | Overall | \$ 7,493,495 | \$ 3,950,235 | \$ 9,132,190 | \$ (10,038,907) | \$ (2,414,553) | \$ 1,348,355 | \$ (454,740) | \$ 358,420 | \$ 110,121 |
| | Traditional Medicare | \$ 407,631 | \$ 396,408 | \$ 1,000,853 | \$ 3,212,805 | \$ (2,772,919) | \$ 2,517,473 | \$ (4,083,542) | \$ (1,158,473) | \$ (1,242,928) |
| | Medicare Advantage | | | | | | | | | |
| Medicaid | \$ - | \$ - | \$ - | \$ (3,938,491) | \$ 3,660,887 | \$ 753,395 | \$ (6,344) | \$ (42,563) | \$ (13,258) | |
| Commerical | \$ 6,048,385 | \$ 6,083,457 | \$ 10,480,582 | \$ (8,937,634) | \$ (3,359,458) | \$ (1,960,364) | \$ 3,675,050 | \$ 2,178,657 | \$ 1,923,967 | |
| All other | \$ 1,037,479 | \$ (2,529,630) | \$ (2,349,245) | \$ (375,587) | \$ 56,937 | \$ 37,851 | \$ (39,904) | \$ (619,201) | \$ (557,660) | |
| INPATIENT | Overall | \$ 4,947,359 | \$ 5,265,109 | \$ 9,109,410 | \$ (1,957,088) | \$ 5,214,082 | \$ 2,708,021 | \$ - | \$ - | \$ - |
| | Traditional Medicare | \$ 2,607,047 | \$ 2,431,397 | \$ 4,240,322 | \$ (1,030,651) | \$ 2,404,071 | \$ 1,216,453 | \$ (3,262,903) | \$ (223,668) | \$ (1,085,596) |
| | Medicare Advantage | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | Medicaid | \$ 816,297 | \$ 866,457 | \$ 1,511,089 | \$ (323,140) | \$ 857,681 | \$ 433,497 | \$ (17,702) | \$ 636,295 | \$ 157,950 |
| | Commerical | \$ 1,509,001 | \$ 1,925,474 | \$ 3,357,999 | \$ (597,354) | \$ 1,910,972 | \$ 1,058,071 | \$ 3,035,961 | \$ 65,919 | \$ 1,323,677 |
| | All other | \$ 15,014 | \$ 41,781 | \$ - | \$ (5,943) | \$ 41,358 | \$ - | \$ 244,644 | \$ (478,546) | \$ (396,031) |
| | Change in NPSR + FPP | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 |
| | Overall | \$ 1,461,754 | \$ 1,740,734 | \$ 3,105,899 | \$ (4,659,195) | \$ 2,177,487 | \$ 2,862,360 | \$ (302,396) | \$ (415,783) | \$ (98,791) |
| | Traditional Medicare | \$ 349,313 | \$ 376,524 | \$ 806,900 | \$ (2,528,832) | \$ 984,566 | \$ 2,536,898 | \$ (2,692,438) | \$ (150,787) | \$ (731,859) |
| | Medicare Advantage | | | | | | | | | |
| Medicaid | \$ - | \$ - | \$ - | \$ (1,010,642) | \$ (11,582) | \$ (247,682) | \$ (3,662) | \$ 45,432 | \$ 11,278 | |
| Commerical | \$ 1,101,548 | \$ 1,333,122 | \$ 2,298,999 | \$ (1,122,748) | \$ 1,173,571 | \$ 573,144 | \$ 2,216,207 | \$ 45,640 | \$ 916,462 | |
| All other | \$ 10,893 | \$ 31,088 | \$ - | \$ 3,027 | \$ 30,932 | \$ - | \$ 177,497 | \$ (356,068) | \$ (294,672) | |
| OUTPATIENT | Overall | \$ 16,999,576 | \$ 16,550,390 | \$ 28,863,646 | \$ (21,317,860) | \$ 972,155 | \$ 6,821,606 | \$ - | \$ - | \$ - |
| | Traditional Medicare | \$ 4,781,997 | \$ 4,461,168 | \$ 7,780,213 | \$ (5,998,137) | \$ 255,470 | \$ 1,838,914 | \$ (1,885,502) | \$ (1,150,443) | \$ (110,863) |
| | Medicare Advantage | | | | | | | | | |
| | Medicaid | \$ 3,647,130 | \$ 3,624,227 | \$ 6,320,601 | \$ (4,573,167) | \$ 214,855 | \$ 1,493,761 | \$ 708,949 | \$ (864,006) | \$ (65,155) |
| | Commerical | \$ 8,210,830 | \$ 8,147,308 | \$ 14,208,790 | \$ (10,295,628) | \$ 482,997 | \$ 3,357,993 | \$ 1,482,697 | \$ 2,326,616 | \$ 545,625 |
| | All other | \$ 359,619 | \$ 317,687 | \$ 554,042 | \$ (450,928) | \$ 18,833 | \$ 130,938 | \$ (306,144) | \$ (312,167) | \$ (369,607) |
| | Change in NPSR + FPP | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 |
| | Overall | \$ 5,276,151 | \$ 5,007,544 | \$ 8,791,541 | \$ (5,902,066) | \$ (683,393) | \$ 3,183,316 | \$ (548,957) | \$ 541,318 | \$ 23,367 |
| | Traditional Medicare | \$ 58,318 | \$ 19,884 | \$ 193,953 | \$ 3,342,655 | \$ (953,801) | \$ 1,649,282 | \$ (1,555,854) | \$ (775,576) | \$ (74,739) |
| | Medicare Advantage | | | | | | | | | |
| Medicaid | \$ - | \$ - | \$ - | \$ (984,935) | \$ 124,063 | \$ 354,484 | \$ 146,667 | \$ (61,691) | \$ (4,652) | |
| Commerical | \$ 4,946,837 | \$ 4,750,335 | \$ 8,181,583 | \$ (7,891,758) | \$ 121,699 | \$ 1,072,262 | \$ 1,082,347 | \$ 1,610,857 | \$ 377,769 | |
| All other | \$ 270,996 | \$ 237,325 | \$ 416,005 | \$ (368,028) | \$ 24,646 | \$ 107,288 | \$ (222,117) | \$ (232,272) | \$ (275,011) | |
| PROFESSIONAL | Overall | \$ - | \$ - | \$ - | \$ (2,065,561) | \$ 669,881 | \$ 3,767,632 | \$ - | \$ - | \$ - |
| | Traditional Medicare | \$ - | \$ - | \$ - | \$ (446,735) | \$ 150,790 | \$ 835,829 | \$ 199,657 | \$ (344,298) | \$ (647,226) |
| | Medicare Advantage | | | | | | | | | |
| | Medicaid | \$ - | \$ - | \$ - | \$ (529,813) | \$ 157,875 | \$ 891,056 | \$ (721,916) | \$ (368,400) | \$ (278,483) |
| | Commerical | \$ - | \$ - | \$ - | \$ (1,051,989) | \$ 349,129 | \$ 1,972,526 | \$ 515,759 | \$ 754,174 | \$ 909,550 |
| | All other | \$ - | \$ - | \$ - | \$ (37,024) | \$ 12,087 | \$ 68,221 | \$ 6,500 | \$ (41,476) | \$ 16,159 |
| | Change in NPSR + FPP | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 |
| | Overall | \$ - | \$ - | \$ - | \$ 2,002,786 | \$ (4,507,754) | \$ (6,454,210) | \$ 396,613 | \$ 232,885 | \$ 185,545 |
| | Traditional Medicare | \$ - | \$ - | \$ - | \$ 469,021 | \$ 172,912 | \$ 662,800 | \$ 164,750 | \$ (232,110) | \$ (436,330) |
| | Medicare Advantage | | | | | | | | | |
| Medicaid | \$ - | \$ - | \$ - | \$ 1,305,459 | \$ (174,271) | \$ (3,588,777) | \$ (149,349) | \$ (26,304) | \$ (19,884) | |
| Commerical | \$ - | \$ - | \$ - | \$ 238,892 | \$ (4,507,754) | \$ (3,458,796) | \$ 376,496 | \$ 522,160 | \$ 629,736 | |
| All other | \$ - | \$ - | \$ - | \$ (10,586) | \$ 1,359 | \$ (69,437) | \$ 4,716 | \$ (30,861) | \$ 12,023 | |
| OTHER | Overall | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| | Traditional Medicare | | | | | | | | | |
| | Medicare Advantage | | | | | | | | | |
| | Medicaid | | | | | | | | | |
| | Commerical | | | | | | | | | |
| | All other | | | | | | | | | |
| | Change in NPSR + FPP | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 | FY21 to FY22 | FY22 to FY23 | FY22 to FY24 |
| | Overall | \$ 755,590 | \$ (2,798,043) | \$ (2,765,250) | \$ (1,480,432) | \$ 599,107 | \$ 1,756,889 | \$ - | \$ - | \$ - |
| | Traditional Medicare | \$ - | \$ - | \$ - | \$ 1,929,961 | \$ (2,976,596) | \$ (2,331,507) | \$ - | \$ - | \$ - |
| | Medicare Advantage | | | | | | | | | |
| Medicaid | \$ - | \$ - | \$ - | \$ (3,248,373) | \$ 3,722,677 | \$ 4,235,370 | \$ - | \$ - | \$ - | |
| Commerical | \$ - | \$ - | \$ - | \$ (162,020) | \$ (146,974) | \$ (146,974) | \$ - | \$ - | \$ - | |
| All other | \$ 755,590 | \$ (2,798,043) | \$ (2,765,250) | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | |

Exhibit 11. Staffing Summary

| | Actual FY2022 | YTD Actual (Oct to Mar) FY2023 | Budget FY2024 |
|-------------------------------------|------------------|--------------------------------------|------------------|
| Total salaries | \$ 47,955,576 | \$ 26,259,866 | \$ 57,751,500 |
| % administrative and general | 32.2% | 31.4% | 31.1% |
| % clinical | 67.8% | 68.6% | 68.9% |
| Total FTEs | 548.1 | 538.0 | 601.7 |
| % administrative and general | 41.6% | 42.4% | 41.4% |
| % clinical | 58.4% | 57.6% | 58.6% |
| Total contract labor expense | 16,794,528 | 11,056,214 | 8,798,941 |
| % administrative and general | 0.6% | 0.5% | 1.1% |
| % clinical | 99.4% | 99.5% | 98.9% |
| Median hourly rate | | | |
| Traveling nurse | \$ 120 | \$ 110 | \$ 90 |
| Physician locum | \$ 337 | \$ 328 | \$ 385 |
| Other: | | | |
| Other: | | | |
| Other: | | | |

Definitions for administrative and general versus clinical employment should reflect those in Part 2 of the Medicare Provider Reimbursement Manual.