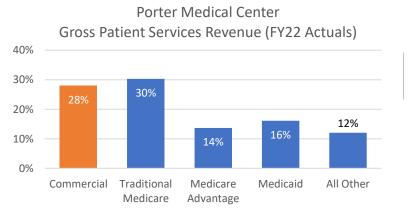
Porter Medical Center

FY24 Hospital Budget Review – Porter Medical Center Summary for GMCB Deliberations

Budgets								
Year		FY18	FY19	FY20	FY21	FY22	FY23	FY22-24
Net Patient	Guidance	3.0%	2.8%	3.5%	3.5%	3.5%	8	8.6%
Revenue	Submitted	3.4%	6.8%	3.5%	2.7%	4.9%	10.9%	28.4%
(NPR)	Δ Approved	0.6%	0.0%	0.0%	0.0%	0.0%	0.0%	
Commercial NPR	Submitted	1.7%	8.5%	1.3%	1.0%	0.0%	4.5%	25.8%
	Δ Approved	-0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	
Operating	Submitted	4.8%	6.3%	4.7%	2.3%	3.1%	7.9%	17.8%
Expenses	Δ Approved	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Change in Charge	Submitted	3.0%	2.8%	2.6%	5.8%	5.9%	11.5%	5.0% CER: 6.9%*
	Δ Approved	0.0%	0.0%	0.0%	-1.8%	-1.9%	0.0%	
	Commercial weight of approved increase	1.3%	1.2%	1.1%	1.6%	1.6%	4.6%	2.0%*

*As submitted; CER = Commercial Effective Rate

Actuals									
Year		FY18	FY19	FY20	FY21	FY22	FY23		
NPR	%	3.0%	2.8%	2.6%	5.8%	5.9%	18.6%		
	\$ in M	2.1	4.6	-7.5	14.0	7.2	18.3		
Commercial	%	0.0%	0.0%	0.0%	-1.8%	-1.9%	23.2%		
NPR	\$ in M	-0.5	2.1	-5.4	5.6	0.5	10.0		
Operating	%	1.3%	1.2%	1.1%	1.6%	1.6%	8.3%		
Expenses	\$ in M	2.4	5.4	-0.5	5.4	10.4	8.5		



Porter Medical Center Expense Growth Factors

	Porter Medical Center		Vermont Hospitals	Benchmark Data		
	FY22-24	VT Hospital Rank	Median	Lo	Benchmark	Hi
Labor	1.2%	5	4.0%	0.8%	5.2%	9.7%
Utilization	5.8%	6	7.0%	-5.5%	-0.4%	4.2%
Pharm Ex	15.3%	5	7.6%	2.3%	12%	21.6%
Cost Inflation	3.7%	5	3.7%	1.1%	5.8%	10.5%

Financial Indicators

		Vermont Hospitals			
	FY22 Actual	FY23 Approved	FY23 YTD	FY24 Submitted	FY24 Median
Op Margin	3.1%	5.7%	8.8%	7.9%	1.2%
Op-EBIDA Margin	6%	8%	11%	10%	5.6%
Total Margin	-1.6%	6.1%	11.4%	9.0%	3.8%
DCOH	120.0	169.9	101.5	117.8	109.64
Debt Service Coverage Ratio	7.5	10.8	15.8	15.4	4.56
LT Debt to Capitalization Ratio	14.3%	13.9%	15.4%	11.1%	0.17
Age of Plant	15.8	19.3	4.3	5.9	16.02

Porter Medical Center

Ratio of Administrative & General Salaries to Clinical Salaries (Critical Access Hospitals)

Hospital	VT Hospital Rank Hospital Percen		Comparator 25 th	Comparator 75 th	
	Rank ¹		Percentile	Percentile	
29.25%*	11	8 th	11%	22%	

*Adjusted from 13.6% per letter received Sept 5, 2023

CMI-Adjusted Average Cost per Medicare Discharge (Critical Access Hospitals)

Hospital	VT Hospital Rank	Hospital Percent Rank ²	Comparator 25 th Percentile	Comparator 75 th Percentile
\$12,075	7	42 nd	\$9,745	\$13,647

¹ Lower rank means more investment in clinical salaries (a lower ratio of administrative & general salaries to clinical salaries).

² Lower rank means lower costs per discharge (lower CMI-adjusted average cost per Medicare Discharge)

Porter Medical Center

Inpatient – Relative Cost and Price (Critical Access Hospital, not major teaching hospital)								
Year		FY18	FY19	FY20	FY21	FY22		
Commercial	Hospital	\$11,624	\$11,189	\$13,074	\$9,799	\$12,248		
Cost per	25 th percentile	\$11,349	\$11,030	\$12,737	\$11,914	\$11,865		
Discharge	75 th percentile	\$16,115	\$19,154	\$20,538	\$17,412	\$16,365		
Commercial	Hospital	102%	93%	80%	106%	92%		
Cost	25 th percentile	94%	80%	74%	72%	84%		
Coverage	75 th percentile	111%	100%	92%	97%	112%		
	Hospital		\$18,609					
Standardized Price	25 th percentile		\$13,391					
	75 th percentile		\$22,644					

Outpatient - R	Outpatient – Relative Cost and Price (Critical Access Hospital, not major teaching hospital)								
Year		FY18	FY19	FY20	FY21	FY22			
Commercial	Hospital	\$431	\$440	\$520	\$520	\$616			
Cost per	25 th percentile	\$426	\$423	\$470	\$471	\$498			
Discharge	75 th percentile	\$495	\$472	\$601	\$616	\$628			
Commercial	Hospital	203%	175%	155%	163%	150%			
Cost	25 th percentile	200%	171%	150%	163%	170%			
Coverage	75 th percentile	226%	202%	191%	193%	202%			
Standardized Price	Hospital		\$314						
	25 th percentile		\$259						
	75 th percentile		\$420						