

November 23, 2021

The Honorable Kevin Mullin, Chair  
Green Mountain Care Board  
144 State Street  
Montpelier, Vermont 05602

Dear Chair Mullin and Members of the Board,

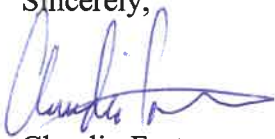
I am writing to express my support for OneCare Vermont's 2022 budget. Rutland Regional Medical Center has worked to advance Vermont's healthcare payment and delivery system reform initiative through our participation in the OneCare Vermont ACO, which has steadily increased since January 1, 2017. As we approach our sixth year of participation, Rutland Regional is participating in all the payer programs offered through the OneCare ACO.

For calendar year 2022, Rutland Regional will be making a significant financial investment in our participation in OneCare, through the membership dues, downside payment risk we assume, and the reinvestment of a portion of our revenue streams to local primary care and other participants in the form of population health management payments. Although this is a significant financial commitment for Rutland Regional, we believe this important investment will help Rutland Regional advance our mission: *To improve the health of our community by delivering high value care through collaboration.*

Joining Rutland Regional in our participation is Rutland County's largest primary care provider, Community Health; our state designated Mental Health Agency, Rutland Mental Health; the largest community hospice organization in Rutland County, VNA & Hospice of the Southwest Region, along with three local skilled nursing facilities and a physical therapy provider. OneCare Vermont provides us the vehicle and support structure to enable us to work more closely with our other participating health care partners than we ever have previously. One of the reasons that this is vitally important is that, unlike in most other health service areas in the state, Rutland Regional does not own or operate primary care practices. Alignment with primary care is more essential than ever to our ability to deliver integrated, cost effective, quality care. The population health payments that are provided to our partners through OneCare have enabled Community Health to hire a Director of Population Health for our region, invest in a team of care coordinators in all of their practices, and recruit a data analyst to enable the primary care providers to better understand the various outcome metrics that measure our performance in moving to value-based care. Because of these investments and our ability to share data through the ACO, our partnership with these essential primary care and community health partners is stronger than ever before.

On behalf of Rutland Regional Medical Center, our community health care partners, and the patients we collectively serve, I ask your support and approval of OneCare Vermont's 2022 budget.

Sincerely,



Claudio Fort  
President & CEO