



November 1, 2021

Kevin Mullin, Chairman
Green Mountain Care Board
144 State Street
Montpelier, VT.05602

Dear Chairman Mullin,

I am writing to you as Interim CEO of Community Health to offer support of OneCare Vermont's proposed budget for fiscal year 2022. Community Health is aligned with OneCare's focus on improved health outcomes, higher quality of care, lower cost and enhanced coordination of care. For these reasons, Community Health strongly supports OneCare and the All-Payer Model (APM) waiver.

The Rutland and southern Addison county communities served by Community Health have benefited from OneCare's investment in innovation, community-based services and population health. To support our commitment to OneCare's Accountable Care Organization (ACO) model, Community Health and our regional hospital system, Rutland Regional Medical Center, have implemented a first-in-the-state dedicated OneCare population health liaison to continue to improve care coordination and partner collaboration across the region. Community Health's Director of Population Health is actively supporting the processes and initiatives that address population health management, health care costs and trends for delivering value-based care.

In 2020, Covid-19 created an unprecedented challenge for our health system. OneCare released a Covid-19 at risk tracking tool that provided data and analytics to support case management and outreach. Working collaboratively with OneCare, Community Health was able to reach out to community members to deliver critical information and case management in a timely manner.

These innovative and effective processes would not have been possible without OneCare Vermont's investment and ongoing support which was especially evident and critical during the early phases of the Covid-19 pandemic. Their support has continued as the health system focus adjusts to new pandemic concerns, providing resources, education and support to hold population health efforts steady.

Community Health realizes that OneCare Vermont continues along a maturation process and faces many challenges. However, given the size, scope of services and complexity of the health care system in Vermont, we feel the progress made by OneCare continues to be impressive. We support OneCare's aim to provide appropriate flexibility for hospitals and other health care organizations to spend health care dollars in ways that focus on individuals' health and wellness, not just their illness. OneCare's FY2022 budget proposal will ensure the continued support of our region's efforts to transform health care.

I hope you will strongly consider OneCare's impact on our Rutland/Addison County region, as well as the entire state of Vermont when reviewing the budget request for FY2022.

Yours truly,

Michael Gardner
CFO & Interim CEO