

## Exhibit 9. Payer and Case Mix

	FY21	FY22	FY23	FY24
	Actual	Actual	YTD Actual (Oct to Mar)	Budget
Case Mix Index	1.370	1.350	1.354	1.361
Gross Patient Service Revenue	637,836,274	699,519,034	428,149,967	904,554,032
Traditional Medicare	259,937,607	258,964,773	156,987,865	334,853,588
Medicare Advantage	69,666,232	99,183,298	69,960,240	150,201,817
Medicaid	117,810,864	132,148,575	75,532,600	161,499,000
Commercial	176,583,780	195,625,332	114,139,983	240,921,986
All other	13,837,790	13,597,055	11,529,279	17,077,641
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Net Patient Service Revenue and	276,008,215	305,454,147	163,398,149	328,821,137
Traditional Medicare	86,535,641	82,321,525	41,175,876	87,645,548
Medicare Advantage	21,562,111	29,874,990	17,460,632	38,021,934
Medicaid	35,767,293	36,265,916	18,179,251	34,321,183
Commercial	129,015,536	148,829,311	83,838,791	169,882,626
Bad Debt	(5,515,478)	(9,518,238)	(4,408,428)	(10,986,232)
Free Care	(5,119,561)	(4,274,298)	(3,089,127)	(7,353,249)
Disproportionate Share Hospital	3,346,115	6,873,908	1,598,742	3,274,163
All other	10,416,558	15,081,032	8,642,412	14,015,165

Exhibit 10. Utilization and Rate Assumptions

	RATE: Estimated revenue change due to changes in reimbursement rates change				UTILIZATION: Estimated revenue change due to volume, service mix, intensity, etc.			PAYER MIX: Estimated revenue change due to market shifts among or between payer types		
	Actual	YTD Actual (Oct to Mar)	Budget		Actual	YTD Actual (Oct to Mar)	Budget	Actual	YTD Actual (Oct to Mar)	Budget
	FY21 to FY22	FY22 to FY23	FY22 to FY24		FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
TOTAL	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	23,217,240	61,198,906	170,858,456	38,465,519	18,834,418	34,176,542	0	0	(0)
	Traditional Medicare	9,461,729	22,878,490	63,304,115	13,068,911	5,104,888	10,886,030	(23,503,474)	(1,134,818)	1,698,670
	Medicare Advantage	2,535,851	7,879,203	25,400,015	6,099,932	4,890,595	8,109,528	20,881,283	12,371,310	17,508,976
	Medicaid	4,288,315	11,399,683	31,835,546	7,331,448	2,323,767	4,116,116	2,717,947	(3,035,460)	(6,601,238)
	Commerical	6,443,316	17,741,439	47,111,252	11,272,107	3,402,133	10,322,695	1,271,551	(7,747,724)	(12,179,705)
	All other	488,029	1,300,091	3,207,528	693,121	3,113,035	742,172	(1,367,307)	(453,307)	(426,703)
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24
	Overall	8,842,994	11,050,148	26,537,592	23,690,427	7,315,977	4,587,270	(3,087,488)	(5,700,046)	(7,757,872)
	Traditional Medicare	1,745,857	610,812	2,476,142	15,141,379	573,951	(1,581,950)	(10,242,415)	(420,904)	579,293
Medicare Advantage	346,973	194,670	972,942	1,762,924	530,707	2,485,897	6,202,982	3,067,589	4,688,104	
Medicaid	-	-	-	(488,772)	790,781	135,739	987,395	(1,273,056)	(2,080,472)	
Commerical	6,601,687	9,899,899	22,237,358	11,360,428	3,051,767	8,989,588	725,773	(7,107,796)	(11,229,340)	
All other	148,476	344,767	851,150	(4,085,533)	2,368,771	(5,442,004)	(761,224)	34,121	284,543	
INPATIENT	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	6,829,289	18,273,153	49,157,580	8,326,120	(1,899,201)	(8,920,309)	(0)	(0)	(0)
	Traditional Medicare	3,322,239	8,005,924	21,224,373	3,115,938	(1,024,305)	(3,627,839)	(10,654,197)	(502,168)	1,856,449
	Medicare Advantage	844,098	2,615,138	7,925,230	1,409,098	353,969	(621,175)	5,517,495	3,437,113	6,432,587
	Medicaid	1,546,195	4,157,267	11,376,598	2,280,570	(459,040)	(2,262,922)	1,446,893	(837,915)	(3,344,577)
	Commerical	1,029,525	3,212,676	8,050,440	1,434,717	(1,514,047)	(2,297,472)	3,863,341	(2,151,857)	(4,954,354)
	All other	87,232	282,149	580,939	85,797	744,223	(110,900)	(173,532)	54,828	9,895
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24
	Overall	2,657,828	2,317,420	6,710,025	7,404,597	(744,356)	(979,820)	(850,321)	(2,073,257)	(2,453,118)
	Traditional Medicare	1,030,212	566,095	2,153,550	11,373,362	30,638	879,259	(6,105,783)	(253,838)	621,239
Medicare Advantage	157,308	179,994	827,962	1,166,076	(643,081)	302,630	1,982,700	993,242	1,995,611	
Medicaid	-	-	-	(2,415,197)	523,375	(1,807,245)	768,697	(734,115)	(853,252)	
Commerical	1,470,690	1,559,082	3,722,151	1,018,686	(820,043)	(1,672,210)	2,499,317	(2,105,634)	(4,218,204)	
All other	(382)	12,250	6,362	(3,738,329)	164,756	1,317,745	4,748	27,087	1,489	
OUTPATIENT	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	13,612,562	36,046,074	101,667,153	28,600,080	12,422,970	37,831,805	0	0	(0)
	Traditional Medicare	5,105,940	12,588,103	35,410,590	9,599,967	3,541,010	13,148,997	(9,990,076)	(538,784)	(115,214)
	Medicare Advantage	1,422,192	4,433,496	14,619,436	4,384,705	2,983,165	7,672,498	12,373,415	7,459,303	9,254,695
	Medicaid	2,175,577	5,839,728	16,512,191	4,748,012	1,348,976	5,570,494	1,569,061	(1,544,134)	(2,379,300)
	Commerical	4,590,507	12,366,477	33,028,820	9,300,340	2,432,649	10,787,803	(3,050,639)	(4,885,273)	(6,229,618)
	All other	318,345	818,270	2,096,116	567,058	2,117,171	652,014	(901,761)	(491,112)	(530,563)
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24
	Overall	4,803,023	7,497,971	16,912,982	15,815,579	4,140,829	10,066,298	(2,077,053)	(3,201,724)	(4,662,602)
	Traditional Medicare	715,645	44,717	322,592	3,289,330	192,648	(2,488,969)	(2,969,349)	(132,354)	(24,682)
Medicare Advantage	189,665	14,676	144,980	526,849	1,064,734	1,973,341	3,349,138	1,711,380	2,210,021	
Medicaid	-	-	-	1,981,063	38,028	1,280,944	306,315	(379,305)	(943,130)	
Commerical	3,779,024	7,177,565	15,785,892	9,918,321	2,040,313	9,332,682	(2,100,543)	(4,402,466)	(6,108,071)	
All other	118,689	261,012	659,518	100,016	805,106	(31,699)	(662,613)	1,021	203,260	
PROFESSIONAL	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	2,775,389	6,879,679	20,033,724	1,539,319	8,310,649	5,265,043	0	0	(0)
	Traditional Medicare	1,033,550	2,284,463	6,669,151	353,006	2,588,184	1,364,873	(2,859,201)	(93,867)	(42,565)
	Medicare Advantage	269,561	830,570	2,855,349	306,130	1,553,460	1,058,205	2,990,373	1,474,894	1,821,694
	Medicaid	566,543	1,402,688	3,946,757	302,866	1,433,830	808,544	(298,007)	(653,410)	(877,361)
	Commerical	823,284	2,162,286	6,031,992	537,050	2,483,534	1,832,362	458,849	(710,595)	(995,733)
	All other	82,452	199,672	530,473	40,266	251,641	201,059	(292,014)	(17,023)	93,965
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24
	Overall	1,382,142	1,234,758	2,914,585	902,500	2,630,915	2,238,105	(160,114)	(425,065)	(642,152)
	Traditional Medicare	-	-	-	478,688	350,666	27,759	(1,167,283)	(34,713)	(17,264)
Medicare Advantage	-	-	-	70,000	109,055	209,925	871,145	362,967	482,472	
Medicaid	-	-	-	(54,638)	229,377	662,043	(87,616)	(159,636)	(284,090)	
Commerical	1,351,973	1,163,253	2,729,314	423,421	1,831,498	1,329,117	326,999	(599,696)	(903,065)	
All other	30,169	71,505	185,270	(14,971)	110,319	9,260	(103,359)	6,013	79,795	
OTHER	Change in GPSR	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24	FY21 to FY22	FY22 to FY23	FY22 to FY24
	Overall	-	-	-	-	-	-	-	-	-
	Traditional Medicare	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Medicare Advantage	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Medicaid	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Commerical	\$	\$	\$	\$	\$	\$	\$	\$	\$
	All other	\$	\$	\$	\$	\$	\$	\$	\$	\$
	Change in NPSR + FPP	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24	FY21 to FY22	FY22 to FY23	FY23 to FY24
	Overall	-	-	-	(432,249)	1,288,590	(6,737,310)	-	-	-
	Traditional Medicare	\$	\$	\$	(0)	(0)	0	\$	\$	\$
Medicare Advantage	\$	\$	\$	0	(0)	0	\$	\$	\$	
Medicaid	\$	\$	\$	(0)	0	0	\$	\$	\$	
Commerical	\$	\$	\$	(0)	(0)	(0)	\$	\$	\$	
All other	\$	\$	\$	(432,248)	1,288,590	(6,737,310)	\$	\$	\$	

**Exhibit 11. Staffing Summary - Amounts are the variance between the 2 periods in each column**

	Actual FY21 to FY22	YTD Actual (Oct to Mar) FY22 to FY23	Actual to Budget FY22 to FY24
<b>Total salaries</b>	\$ 18,806,107	\$ (6,405,848)	\$ (12,389,607)
% administrative and general	\$ 8,090,821	\$ (4,036,645)	\$ (3,415,419)
% clinical	\$ 10,715,286	\$ (2,369,203)	\$ (8,974,188)
<b>Total FTEs</b>	18.8	-25.0	-40.8
% administrative and general	-5.7	1.7	-5.5
% clinical	24.5	-26.7	-35.3
<b>Total contract labor expense</b>	\$ 11,101,058	\$ (1,886,482)	\$ (5,578,998)
% administrative and general	\$ 27,509	\$ (22,950)	\$ 87,892
% clinical	\$ 11,073,549	\$ (1,863,532)	\$ (5,666,890)
<b>Median hourly rate</b>			
Traveling nurse	\$ 43.00	\$ (28.00)	\$ (31.00)
Physician locum	\$	\$	\$
Other:	\$	\$	\$
Other:	\$	\$	\$
Other:	\$	\$	\$

**These are all over depending on the area that they work.**

Definitions for administrative and general versus clinical employment should reflect those in Part 2 of the Medicare Provider Reimbursement Manual.