

Date: September 9, 2021 at 5:36:54 PM EDT

Subject: RE: Days Cash on Hand Springfield Hospital FY22 Budget Schedule Revisions 09/08/21

Hi Patrick,

Based on the revised cash flow impact below (originally in Slide #15 and #18 of our presentation), our cash is projected to decrease from \$3M to approx. \$2M which is 11.3 days cash on hand. This assumes paying out \$1.4M budgeted for capital as well as all other budgeted costs. We will continue to closely monitor cash as well as adjust expense and capital purchases to match the needs of the hospital so that we can support quality and cost effective patient care

	Original	Revised 09/8/21
	FY22 7.8% NPR Incr	FY22 5.9% NPR Incr
Operating Margin	1,918	942
Operating Margin %	3.4%	1.7%
Total Margin	1,229	253
EBITDA	3,263	2,287
Debt Payments	(1,113)	(1,113)
Pension Expenses Funding	(750)	(750)
Capital Purchases	(1,400)	(1,400)
Cash Flow	\$ -	\$ (976)

Kayda Wescott, CPA
Interim Chief Financial Officer
Springfield Hospital/Springfield Medical Care Systems, Inc.